



## **Savas, E. S. (Steve): Papers, 1981-1983**

### **Finding Aid Type**

Donated Collections

### **Disclaimer**

This collection is available in whole for research use. In accordance with the Deed of Gift, some items may have been withdrawn from the folders. Most frequently withdrawn material is national security classified material, personal privacy, protection of the President, etc.

### **Record Type**

Textual

### **Biography**

Born Emanuel S. Savas, Dr. Savas is a Greek-American scholar and public administration official. Born in New York, Savas graduated from the University of Chicago in 1951 and added a second bachelor's degree (science) in 1953. He went on to earn a master's and Ph.D from Columbia graduating in 1960. Savas has had a wide variety of jobs ranging from private sector, to city government, to federal government, as well as academic positions.

Dr. Savas served in the Army in Korea from 1953-1956. Following the Army, Dr. Savas' first job was in the private sector with IBM Corporation from 1959-1967. Specifically, from 1959 to 1965, Dr. Savas was a Control Systems Consultant with IBM. From 1965 to 1966, he became the Assistant to the Director of Personnel at IBM. Finally, from 1966-1967, he was the Manager of Urban Systems. Dr. Savas'

next career was in the New York City government in the Mayor's Office. He worked as a Deputy City Administrator from 1967 to 1969, and then was First Deputy City Administrator from 1970 to 1972. Throughout the wide variety of careers Dr. Savas has pursued, he has continued to be a consultant for local governments throughout the United States and abroad on improving the performance and productivity of government services.

Dr. Savas also held numerous academic positions, speaking in many foreign countries including the Soviet Union, Japan, France, Greece, and a host of numerous colleges and universities in the United States. In addition, Dr. Savas has spoken at numerous professional societies. Dr. Savas served as Director of the Center for Government Studies and Professor of Public Systems Management at the Graduate School of Business at Columbia University. He has been the recipient of many honors including the Louis Brownlow Memorial Award from the American Society of Public Administration for "distinguished contribution to the literature of public administration," and more. He has held numerous Editorships at Management Science, Government Data Systems, and Urban Affairs Quarterly. Dr. Savas is also a member of many professional organizations ranging from honors societies, to American science organizations, public policy organizations, and more.

Dr. Savas was nominated by President Reagan to be the Assistant Secretary for Policy Development and Research, Department of Housing and Urban Development. He was approved by the Senate on February 23, 1981. He served as a principal advisor to Secretary Samuel R. Pierce, Jr. on overall departmental policy, program evaluation and research. Dr. Savas worked at evaluating departmental programs, directing research, and preparing reports produced by the Office of Policy Development and Research. Dr. Savas, sometimes known as "The Father of Privatization" focused on finding ways in which the private sector can assist in housing for local communities in place of the federal government. He was a member of numerous task forces and working groups such as the Urban Affairs Task Force, Task Force on Private Sector Initiatives, Cabinet Council of Economic Affairs' Credit Working Group, and more.

In 1983, Savas resigned amidst multiple allegations of misconduct in office. He was charged with spending taxpayers' dollars in working on his personal book. Savas was also investigated for accepting consultant fees from Ecodata, Inc., which ended

up winning a hefty government contract decided upon by Savas' division.

Since his resignation from HUD, Savas has held numerous positions at Baruch College in New York, where he still teaches today. He has been the Director of the School of Business and Public Affairs since 1986, and also the Presidential Professor of Public Administration since 1983. He has authored fifteen books and over one hundred and

### **Scope and Content Note**

The materials of Dr. Emmanuel “Steve” Savas mostly cover 1981-1983, with a minimal amount of materials from 1984.

In 1981, Savas was nominated by President Reagan as Assistant Secretary of the Department of Housing and Urban Development, the Office of Policy Development & Research. Reporting to Secretary Samuel Pierce, the Office of Policy Development & Research is one of the many offices within the Department of Housing and Urban Development. The Office of Policy Development & Research performs policy analysis, research, surveys, studies, and evaluations to assist the Secretary and develop general HUD policies. This office plays a significant role in developing the Department’s strategic plans and policies.

Dr. Savas was especially interested in ways in which private contractors in local communities can efficiently complete services typically provided by the government. The materials in this collection are mostly reports, studies, and documents produced by various working groups aimed at housing and local community needs. Topics include private sector research, low-income housing, enterprise zones, federal housing, vacancies, and HUD budgeting. Also present are the variety of working groups that Savas participated in including Cabinet Council on Economic Affairs, Cabinet Council on Food and Agriculture, Cabinet Working Group on Housing Policy Report, Task Force on Private Sector Initiatives, Urban Affairs Task Force, and the Working Group on Urban Policy Coordination.

This collection represents the materials Dr. Savas took with him following his resignation from the Office of Policy Development & Research. Dr. Savas maintained possession of these materials until returning the materials to the

Ronald Reagan Presidential Library at a later date. The rest of his working materials as Assistant Secretary are federal records and are housed at the National Archives.

The collection is arranged into six series: SERIES I: Department of Housing and Urban Development Subject Materials, SERIES II: Department of Housing and Urban Development Budget Records, SERIES III: Organization of Economic Co-Operation and Development Records, SERIES IV: Specialized Working Groups and Task Force Materials, SERIES V: Correspondence, SERIES VI: Publications. See the series descriptions for full information about the subseries.

## **Series List**

### **SERIES I: DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT SUBJECT MATERIALS**

This series contains a range of materials created for and used by the Department of Housing and Urban Development (HUD) during Dr. Savas' tenure. Included are external studies conducted by HUD; reports; departmental evaluations; information about HUD programs; personal resumes and photographs of Dr. Savas; legislation developed by HUD; photocopies of official records; speeches; memos; and notes. It is arranged alphabetically.

#### **SUBSERIES A: Office of Policy Development and Research Materials**

This subseries contains materials generated by the Office of Policy Development and Research (PD & R). Included are reports, studies, and enumerated specific functions of the Office of Policy Development and Research. This subseries also includes Community Development Block Grant reports; urban policy materials; housing materials; and Dr. Savas' resume, biography, and photographs. It is arranged alphabetically.

#### **SUBSERIES B: General Reports and Records**

This subseries contains materials related to the overall Department of Housing and Urban Development. It contains reports and studies covering a wide variety of HUD issues including departmental reviews, departmental guidelines, reports to the White House, Congressional records, city planning, vouchers, HUD memos, issue

papers, and materials for Secretary Samuel Pierce. It is arranged alphabetically.

### **SUBSERIES C: Housing Reports and Records**

This subseries contains materials specifically related to housing. It contains reports and studies of programs created by HUD and PD & R; low-income housing; the FHA; Section 8 Housing; the Housing Block Grant Program; vacancies; housing reports; and other housing studies. The series is arranged alphabetically.

### **SUBSERIES D: Legislation**

This subseries contains legislation developed and supported by HUD during Dr. Savas' tenure with the largest portion of the material covering Enterprise Zones. The material includes memoranda; publications; speeches and testimony; background materials; bill materials; examples of enterprise zones; news bulletins; notes; and reports. Also included are general background materials on the Housing and Community Development Act and New Federalism. It is arranged alphabetically.

### **SUBSERIES E: Photocopies of Official Assistant Secretary of Office of Policy**

This subseries contains photocopies Dr. Savas made for Secretary Pierce regarding upcoming White House meetings. The material prepared for the Secretary includes abstracts regarding the meeting and background papers for specific meetings as well as photocopies of memos and reports of interest to Secretary Pierce. They are arranged alphabetically and chronologically.

### **SUBSERIES F: Private Sector Research**

This subseries contains materials specifically related to private sector involvement in housing and urban development. The material consists of reports and studies related to contracting services, developing private sector connections, volunteerism, and community independence. This subseries is arranged alphabetically.

### **SUBSERIES G: Speeches**

This subseries contains speeches prepared and given by Dr. E.S. Savas on HUD related topics.

## **SERIES II: Department of Housing and Urban Development Budget Records**

This series contains material regarding HUD's budget from 1982-1984. It includes briefing books; testimony before the House and Senate Committees on Banking; Housing and Urban Affairs; fiscal year budget plans; appeals; and presentation materials for the budget. This series is arranged chronologically.

## **SERIES III: Organization for Economic Co-operation and Development Material**

This series contains material relating to policy priorities and background material for the Organization for Economic Co-operation and Development (OECD). The series is arranged alphabetically.

## **SERIES IV: Specialized Working Groups and Task Force Materials**

This series is further divided into five series consisting of the material Dr. Savas created or used when participating in these specific task force and working groups.

### **SUBSERIES A: Cabinet Council on Economic Affairs Working Group Materials**

This subseries contains material related to credit policy for businesses and individuals and used mainly by the Credit Working Group. The Credit Working Group was a subgroup of the Cabinet Council on Economic Affairs, one of the six cabinet councils created by Ronald Reagan to advise him on domestic policy. In addition, there are two reports from the Cabinet Working Group on Housing Policy. It is arranged chronologically.

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This subseries contains one report on the Rural Housing Block Grant which was used as part of the policy deliberations of the Cabinet Council on Food and Agriculture.

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### **SUBSERIES D: Urban Affairs Task Force**

This subseries contains the materials generated by the Urban Affairs Task Force. It held one meeting in 1980. It contains background materials, meeting information, and the final results. It is arranged alphabetically.

### **SUBSERIES E: Working Group on Urban Policy Coordination Materials**

This subseries contains records from the Working Group on Urban Policy Coordination. Included are drafts of reports and member lists from the Urban Financing subgroup, drafts of issues facing the Working Group, meeting agendas and memos from the Physical Revitalization and Transportation Subgroup, and draft reports.

### **SERIES V: Correspondence**

This series contains incoming and outgoing correspondence for Dr. Savas.

### **SUBSERIES B: Personal Correspondence**

This subseries contains correspondence of a purely personal nature between Savas and correspondents and a folder on how to react to news articles on Savas's possible misuse of government time and resources..

### **SERIES VI: Publications**

This series contains miscellaneous publications sent to or solicited by Dr. Savas from associates, colleagues, and academics. Included are newspaper clippings; photocopies of various news articles; and printed publications of materials related

to the budget, economics, capitalism, Ronald Reagan, housing, the State Department, commodities, public administration, public policy, welfare, leadership, and more. This series is arranged alphabetically.

### **Last Modified Date**

2024-05-16

## **SERIES I: DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT SUBJECT MATERIALS**

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### **Box 1**

<b>Status</b>	<b>Title</b>
OPEN	Annual Report, 1982
OPEN	[Bonds]
OPEN	[CDBG Formula Study], 1983 (1)-(5)
OPEN	Dr. E.S. Savas
OPEN	[Management Improvement in Policy Development & Research]
OPEN	[National Urban Policy], 1981 (1)-(4)

<b>Status</b>	<b>Title</b>
OPEN	Office of Policy Development -- Introduction (1)(2)
OPEN	[Office of Policy Development and Research] [Overview] (1)-(3)

## **Box 2**

<b>Status</b>	<b>Title</b>
OPEN	[Office of Policy Development and Research] [Overview] (4)(5)
OPEN	Office of Research -- Introduction (1)-(6)
OPEN	[Outline -- National Urban Policy Report]
OPEN	Policy Development & Research Annual Report, 1981
OPEN	Policy Development & Research Briefing Material (1)-(3)
OPEN	"PD&R's Evaluation of the New Committee Program," 05/27/1983
OPEN	Personal -- Bio, Resume, Picture
OPEN	Request for Proposals: Comparative Study of Public Housing Service Delivery, 04/02/1982
OPEN	Request for Proposals: Assessment of Private Financing Arrangements for Infrastructures in New Residential Developments, 06/10/1983
OPEN	Requests for Proposals: Independent Management Reviews and Technical Assistance for Large, Troubled PHA's, 12/13/1982
OPEN	Resources (1)-(3)
OPEN	Resume

## **SUBSERIES B: General Reports and Records**

This subseries contains materials related to the overall Department of Housing and Urban Development. It contains reports and studies covering a wide variety of HUD issues including departmental reviews, departmental guidelines, reports to the White House, Congressional records, city planning, vouchers, HUD memos, issue papers, and materials for Secretary Samuel Pierce. It is arranged alphabetically.

## **Box 3**

<b>Status</b>	<b>Title</b>
OPEN	[Cincinnati Capital Planning]
OPEN	[Congressional Record -- Senate, 05/06/1983 and 06/8/1983]
OPEN	[David Stockman -- Fairness Issue]
OPEN	[Englewood Hospital Bland Diet]
OPEN	[Housing and Urban Development Issues]/1982 (1)-(7)
OPEN	"Housing Vouchers"
OPEN	[HUD Issue Papers]
OPEN	[Issue Papers]
OPEN	[Mandate for Leadership -- Project Team Report for the Department of Housing and Urban Development, 10/30, 1930 (1)-(5)]

#### **Box 4**

<b>Status</b>	<b>Title</b>
OPEN	[Material for Coursework on Economic Development] (1)-(4)
OPEN	[Mid-term HUD Review] (1)(2)
OPEN	Monthly Reports to the White House, 05/7/1981 - 07/26/1982
OPEN	[N.Y.C]
OPEN	Office of Economic Affairs -- Introduction (1)-(3)
OPEN	Pierce Materials for HUD (1)(2)
OPEN	Special Cross Cutting Issues Papers
OPEN	[Talking Points, 02/- June/1983]
OPEN	U.S. Department of Housing and Urban Development 1981 Annual Report
OPEN	"U.S. Department of Housing and Urban Development - Information Kit" (1)(2)
OPEN	White House Materials (1)-(3)

#### **Box 5**

<b>Status</b>	<b>Title</b>
OPEN	White House Materials (3)-(6)

## **SUBSERIES C: Housing Reports and Records**

This subseries contains materials specifically related to housing. It contains reports and studies of programs created by HUD and PD & R; low-income housing; the FHA; Section 8 Housing; the Housing Block Grant Program; vacancies; housing reports; and other housing studies. The series is arranged alphabetically.

### **Box 5, cont.**

<b>Status</b>	<b>Title</b>
OPEN	[Affordable Housing Demonstration Program]
OPEN	[Brief Description of the Experimental Housing Allowance Program]
OPEN	“The Changing Financial Environment and FHA’s Role in One to Four Family Housing”
OPEN	[Description of the Section 8 Existing Housing FMR Process]
OPEN	“Estimates of Potential Housing Demand and of Potential Housing Supply in the United States, 1980 to 1990”
OPEN	“Evaluations of the Leasing Practices in the Section 8 Existing Program” Report
OPEN	Experimental Housing Allowances Program: Conclusions, the 1980 Report
OPEN	[Housing Block Grant Report]
OPEN	Housing Block Grant Report, 03/1983
OPEN	[Local Vacancy Rates and Tight Markets] (1)(2)
OPEN	1982 National Housing Production Report

### **Box 6**

<b>Status</b>	<b>Title</b>
OPEN	“Recent Evidence on the Costs of Housing Subsidy Programs”
OPEN	“The Report of the President’s Commission on Housing”
OPEN	“The Status of Housing in the U.S.”

## **SUBSERIES D: Legislation**

This subseries contains legislation developed and supported by HUD during Dr. Savas' tenure with the largest portion of the material covering Enterprise Zones. The material includes memoranda; publications; speeches and testimony; background materials; bill materials; examples of enterprise zones; news bulletins; notes; and reports. Also included are general background materials on the Housing and Community Development Act and New Federalism. It is arranged alphabetically.

**Box 6, cont.**

Status	Title
OPEN	[Enterprise Zones]
OPEN	Enterprise Zones: Bill/1983
OPEN	Enterprise Zones: Memoranda (1)(2)
OPEN	Enterprise Zones: Publications
OPEN	Enterprise Zones: Speeches and Testimony (1)(2)
OPEN	"Enterprise Zones - Reagan Administration": Background Materials
OPEN	"Enterprise Zones - Reagan Administration": Bill Materials (1)(2)
OPEN	"Enterprise Zones - Reagan Administration": New Jersey Urban Enterprise Zone Authority Bill/1983
OPEN	"Enterprise Zones - Reagan Administration": News Bulletins
OPEN	"Enterprise Zones - Reagan Administration": Notes and Speeches/1982-1983 (1)

**Box 7**

Status	Title
OPEN	"Enterprise Zones - Reagan Administration": Notes and Speeches/1982-1983 (2)
OPEN	"Enterprise Zones - Reagan Administration": Testimony, 11/17/1983 (1)-(6)
OPEN	"Enterprise Zones - Reagan Administration": Reports
OPEN	[Housing and Community Development Act of 1987]
OPEN	New Federalism

<b>Status</b>	<b>Title</b>
OPEN	[New Federalism Legislation]
OPEN	Public Hearing on Enterprise Zones]

**SUBSERIES E: Photocopies of Official Assistant Secretary of Office of Policy**

This subseries contains photocopies Dr. Savas made for Secretary Pierce regarding upcoming White House meetings. The material prepared for the Secretary includes abstracts regarding the meeting and background papers for specific meetings as well as photocopies of memos and reports of interest to Secretary Pierce. They are arranged alphabetically and chronologically.

**Box 7, cont.**

<b>Status</b>	<b>Title</b>
OPEN	[Abstracts of Meetings, 02/26/1982 - 12/02/1982]
OPEN	[Abstracts of Meetings, 01/5-17/1983]
OPEN	Cabinet Council Meeting on Enterprise Zones, 04/7/1981
OPEN	Cabinet Council Meeting on Enterprise Zones, 11/15/1981
OPEN	Cabinet Council on Natural Resources and the Environment, 07/7/1981
OPEN	Cabinet Council on Natural Resources and Environment Forthcoming Meeting on Coastal Barriers, 07/13/1981
OPEN	City Crises
OPEN	Daycare
OPEN	Developing Strategies for Cities (1)(2)
OPEN	Examination of Alternate Strategies for the Public Housing Program, 11/13/1981
OPEN	Executive Staff Meeting Minutes, 05/26/1981 - 08/12/1981
OPEN	Executive Staff Meeting Minutes, 08/14/1981 - 07/15/1982
OPEN	The Feasibility of Privatizing GNMA
OPEN	Falek
OPEN	Greece

**Box 8**

<b>Status</b>	<b>Title</b>
OPEN	Management
OPEN	Monthly Report to the secretary and White House, 09/28/1981
OPEN	House Hearing on RESPA - Controlled Business, 09/24/1981
OPEN	Monthly Report, 10/27/1981
OPEN	Model Cities
OPEN	Neighborhoods
OPEN	Position on the Cabinet Council on Economic Affairs, 08/31/1981
OPEN	Report to Congress on Involuntary Displacement
OPEN	Report to Congress on the Real Estate Settlement Procedures Act (RESPA)
OPEN	Response to Letter from Mayor George V. Voinovich, 05/15/1981
OPEN	Response to Secretary Block's Letter, 05/13/1981
OPEN	[Reply to Letter from Senator Lugar]
OPEN	Upcoming Meeting with Secretary Block, 08/25/1981

**SUBSERIES F: Private Sector Research**

This subseries contains materials specifically related to private sector involvement in housing and urban development. The material consists of reports and studies related to contracting services, developing private sector connections, volunteerism, and community independence. This subseries is arranged alphabetically.

**Box 8, cont.**

<b>Status</b>	<b>Title</b>
OPEN	[Contracting Reports]
OPEN	"Establishing and Operating Private Sector Development Organizations"
OPEN	["Local Recreation Service Delivery Volunteerism"]/1983
OPEN	"Partnership for Community Self Reliance" Report (1)-(3)

<b>Status</b>	<b>Title</b>
OPEN	Privatization
OPEN	Problem - Public/Private Interaction: Contracting Services"
OPEN	"Supporting Local Public-Private Partnerships"

### **SUBSERIES G: Speeches**

This subseries contains speeches prepared and given by Dr. E.S. Savas on HUD related topics.

#### **Box 8, cont.**

<b>Status</b>	<b>Title</b>
OPEN	ESS Speeches (1)-(4)

#### **Box 9**

<b>Status</b>	<b>Title</b>
OPEN	ESS Speeches [5-7]
OPEN	["Responding to Changing Fiscal Realities"], 01/20/1983
OPEN	[Speeches] (1)-(4)

### **SERIES II: Department of Housing and Urban Development Budget Records**

This series contains material regarding HUD's budget from 1982-1984. It includes briefing books; testimony before the House and Senate Committees on Banking; Housing and Urban Affairs; fiscal year budget plans; appeals; and presentation materials for the budget. This series is arranged chronologically.

#### **Box 9, cont.**

<b>Status</b>	<b>Title</b>
OPEN	[Background Material - Fiscal Year 1982] (1)-(3)
OPEN	1982 Briefing Book - House Appropriations Subcommittee (1)-(3)
OPEN	Briefing Book for Presentation of 1982 Budget (1)-(4)
OPEN	[Office of Policy Development and Research] [FY 1982 Budget] (1)(2)

#### **Box 10**

<b>Status</b>	<b>Title</b>
OPEN	[Office of Policy Development and Research] [FY 1982 Budget] [3]
OPEN	[OMB, Stockman: re: FY 1982, FY 1983 HUD Budget] (1)(2)
OPEN	FY 1983 Budget (1)(2)
OPEN	“Major Themes and Additional Budget Details,” 1983
OPEN	Policy Development and Research, FY 1983 Budget Analysis
OPEN	[Pierce Testimony before House and Senate Committees on Banking, Housing, and Urban Affairs], February 1983-March/1983
OPEN	[1094 Budget Appeal] (1)-(4)
OPEN	FY 1984 Budget
OPEN	1984 HUD Budget to OMB
OPEN	[FY 1984 HUD Legislative Package

**SERIES III: Organization for Economic Co-operation and Development Material**

This series contains material relating to policy priorities and background material for the Organization for Economic Co-operation and Development (OECD). The series is arranged alphabetically.

**Box 10, cont.**

<b>Status</b>	<b>Title</b>
OPEN	OECD (1)(2)

**Box 11**

<b>Status</b>	<b>Title</b>
OPEN	OECD Cities in the Eighties: Policy Priorities
OPEN	OECD Urban Affairs Ministers Conference on Policy Priorities]/1983

**SERIES IV: Specialized Working Groups and Task Force Materials**

This series is further divided into five series consisting of the material Dr. Savas created or used when participating in these specific task force and working groups.

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This subseries contains material related to credit policy for businesses and individuals and used mainly by the Credit Working Group. The Credit Working Group was a subgroup of the Cabinet Council on Economic Affairs, one of the six cabinet councils created by Ronald Reagan to advise him on domestic policy. In addition, there are two reports from the Cabinet Working Group on Housing Policy. It is arranged chronologically.

#### **Box 12**

<b>Status</b>	<b>Title</b>
OPEN	[Credit Assistance to Business] (1)(2)
OPEN	[Cabinet Council on Economic Affairs: Working Group on Federal Credit Policy], 10/23/1981 (1)(2)
OPEN	[Credit Working Group Issues]
OPEN	[Federal Credit Policy], 12/15/1981 (1)-(4)
OPEN	[Report on the Cabinet Working Group on Housing Policy]
OPEN	[Report to the Cabinet Working Group on Housing Policy], 06/20 1983

### **SUBSERIES B: Cabinet Council on Food and Agriculture Memoranda**

This subseries contains one report on the Rural Housing Block Grant which was used as part of the policy deliberations of the Cabinet Council on Food and Agriculture.

#### **Box 12, cont.**

<b>Status</b>	<b>Title</b>
OPEN	[Rural Housing Block Grant], 01/17/1983

### **SUBSERIES C: Task Force on Private Sector Initiatives Materials**

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**Box 12, cont.**

Status	Title
OPEN	[Private Sector Initiatives] (1)(2)
OPEN	Task Force on Private Sector Initiatives: Background Materials
OPEN	Task Force on Private Sector Initiatives: Building Partnerships for America's Future News and Bulletins
OPEN	Task Force on Private Sector Initiatives: Investing in America: Initiatives for Community and Economic Development, December 1982
OPEN	Task Force on Private Sector Initiatives: Building Partnerships Portfolio (1)(2)

**SUBSERIES D: Urban Affairs Task Force**

This subseries contains the materials generated by the Urban Affairs Task Force. It held one meeting in 1980. It contains background materials, meeting information, and the final results. It is arranged alphabetically.

**Box 12**

Status	Title
OPEN	Urban Affairs Task Force [Background] (1)

**Box 13**

Status	Title
OPEN	Urban Affairs Task Force [Background] (2)(3)
OPEN	Urban Affairs Task Force [Materials] (1)-(3)
OPEN	Urban Affairs Task Force [Meeting], 11/19, 1980 (1)(2)

## **SUBSERIES E: Working Group on Urban Policy Coordination Materials**

This subseries contains records from the Working Group on Urban Policy Coordination. Included are drafts of reports and member lists from the Urban Financing subgroup, drafts of issues facing the Working Group, meeting agendas and memos from the Physical Revitalization and Transportation Subgroup, and draft reports.

### **Box 13, cont.**

<b>Status</b>	<b>Title</b>
OPEN	Working Group on Urban Policy Coordination (1)-(5)

## **SERIES V: Correspondence**

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## **SUBSERIES B: Personal Correspondence**

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<b>Status</b>	<b>Title</b>
OPEN	[Braddock Publications Inc.]
OPEN	[Carroll, William J.]
OPEN	[Drakos, George E.]
OPEN	[Felder Henry E.]
OPEN	[Tritis, Antonis]
OPEN	[Article in <i>Washington Post</i> ]

## **SERIES VI: Publications**

This series contains miscellaneous publications sent to or solicited by Dr. Savas from associates, colleagues, and academics. Included are newspaper clippings; photocopies of various news articles; and printed publications of materials related

to the budget, economics, capitalism, Ronald Reagan, housing, the State Department, commodities, public administration, public policy, welfare, leadership, and more. This series is arranged alphabetically.

**Box 13, cont.**

Status	Title
OPEN	<i>Backgrounder</i> , 05/10/1983 & 05/26/1983, The Heritage Foundation
OPEN	"The Budget Watchers"
OPEN	"Can Creeping Socialism Cure Creeping Capitalism"
OPEN	[Department of State History and Background]
OPEN	"Federal Government Corporations: A Quest for a Theory"
OPEN	"Housing Affairs Letter," 06/24/1983
OPEN	<i>How to Cut Unemployment to 4 Percent and End Inflation and Deficits by 1987: Set New Goals for the Economy and Apply New Policies to Reach Them</i> by Leon H. Keyserling, 1983

**Box 14**

Status	Title
OPEN	IIASA Publications 1982
OPEN	"In Good Company: Corporate Community Action and How to Do It in Your Community"
OPEN	Lexington Books Catalog
OPEN	[Magazine/Newspaper Articles, 1982]
OPEN	[Magazine/Newspaper Articles re: Economic Issues, January 1983-February 1983]
OPEN	[Magazine/Newspaper Articles, May 1983-June 1983]
OPEN	<i>Management Review</i> , July 1982
OPEN	<i>A Mandate for Leadership Report: Agenda '83</i> [Excerpt]
OPEN	"The Merrill Lynch Guide to Speculating in Commodity Futures"
OPEN	"National Academy of Public Administration Annual Report, 1980"
OPEN	<i>National Journal</i> , 06/04/1983 ['At a Glance', p.1188]

Status	Title
OPEN	"The Reagan Coalition"
OPEN	"The Reagan Presidency: Two Years of Progress"
OPEN	"Rediscovering Governance: Using Nonservice Approaches to Address Local Social Welfare Problems: An Overview"
OPEN	"Resolving the Housing Crisis: Government Policy, Decontrol, and the Public Interest"
OPEN	"The Role of the Federal Government in Housing"
OPEN	"Sanitation: A Third Anniversary Report" New York City
OPEN	<i>Technology &amp; Society</i> , New Jersey Institute of Technology,
OPEN	Winter 1982-1984 "The Triple Revolution in Real Estate Finance"
OPEN	"Turning Problems into Opportunities: Utilizing Neighborhood Mediating Structures"
OPEN	<i>The United States in the 1980s</i> [Chapter VI, "Welfare Reform" by Martin Anderson]
OPEN	"Urban Impact Assessment in Public Policy Processes: the Canadian Record, 1968-1982"
OPEN	Various Pamphlets
OPEN	[Westview Press Books Catalog]