

# Helm, Robert W.: Files, 1982-1984

### **Finding Aid Type**

White House Staff and Office File Collections

#### Subtitle/Office

Defense Programs and Arms Control Directorate, NSC

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## **Record Type**

Textual

## **Biography**

## **Biography**

Born in La Crosse, Wisconsin in 1951, Robert W. Helm received a bachelor's degree from the University of Wisconsin in 1973 and a master's degree from the Fletcher School of Law and Diplomacy at Tufts University in 1975. Following law school Helm moved to Los Alamos, New Mexico to work as a professional staff member at the Los Alamos Science Laboratory. In 1978 Mr. Helm became a member of the United States comprehensive test ban negotiating delegation in Geneva, Switzerland, where he represented the Defense Nuclear Agency and supported the Joint Chiefs of Staff representative. In 1979 he joined the minority staff of the Senate Budget Committee as the senior analyst for defense and international affairs. In 1980 Helms became a senior defense analyst on the majority staff of the Senate Budget Committee.

In 1982 Mr. Helm joined the National Security Council staff as the Director of Defense Programs and National Security Telecommunications Policy. He monitored the Department of Defense budget, coordinated defense budget issues with national security telecommunications policy, and civil emergency preparedness issues.

Following a nomination by President Reagan and eventual confirmation by the United States Senate in 1984, Mr. Helm served as the Assistant Secretary of Defense (Comptroller). In 1989 he began a career with Northrop Grumman as the Corporate Vice President of Government Relations. In 2010 he joined General Dynamics where he serves as the Senior Vice President of Planning and Development. His duties include government relations, strategic planning, international business, analysis and compliance, and investor relations.

## **Scope and Content Note**

The Robert W. Helms collection consists of three series: SERIES I: Subject File; SERIES II: Publications; and SERIES III: Chronological File. This collection's material consists of memorandums, reports, testimonies, publications, correspondence and cables regarding secure telecommunications systems, emergency preparedness and Defense Department budgeting.

#### **Series List**

### **SERIES I: SUBJECT FILE**

This series contains material relating to information processing systems for emergency preparedness, emergency communications, and Presidential Directive 53 on national security telecommunications policy; draft national security decision directives on emergency mobile preparedness; Emergency Communications Working Group (ECWG) meeting minutes and member lists, protection of national security information, and information on National Communication System (NCS) agency membership. It is arranged alphabetically and chronologically thereunder.

#### **SERIES II: PUBLICATIONS**

This series contains publications from the Department of Defense and the Air Force on MX, budget planning, conventional forces and manpower; readiness; and the five-year defense program. It is arranged alphabetically by title.

#### **SERIES III: CHRONOLOGICAL FILE**

This series contains material relating to Robert Helm's correspondence on the 1984 federal budget, defense spending, the National Communications System, strategic defense issues, military construction and military pay, and the Department of Defense support of the 1984 Olympics. It is addressed to other National Security Staff, National Communications System members, and Department of Defense officials. It is arranged chronologically.

#### **Last Modified Date**

2024-02-26

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	Status	Title
OPEN		Briefings/Speeches: [How to Evolve Information Processing Systems That Will Meet National Security and Emergency Preparedness Requirements]
OPEN		Briefings/Speeches: [The National Communications System Made Up of 11 Government Operating Agencies]
OPEN		Briefings/Speeches: [National Security Telecommunications Advisory Committee Briefing for Mr. Robert Helm, 06/15/1983]
OPEN		Briefings/Speeches: [Presentation to Federal Computer Conference – Grime, John G., 09/13/1983-09/15/1983, Washington, D.C.]
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (03/02/1982-03/14/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (03/15/1982-03/31/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (04/01/1982-04/15/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (04/16/1982-04/30/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (05/01/1982-05/15/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (05/16/1982-05/31/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (06/01/1982-06/30/1982)
OPEN		Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (07/01/1982-08/12/1982)

Status	Title
OPEN	Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (08/13/1982-08/16/1982)
OPEN	Emergency Mobilization Preparedness Board (1981)
OPEN	Emergency Mobilization Preparedness Board (01/12/1982-04/26/1982)
OPEN	Emergency Mobilization Preparedness Board (04/27/1982-07/21/1982)
OPEN	Emergency Mobilization Preparedness Board (07/22/1982-09/08/1982)
OPEN	Emergency Mobilization Preparedness Board (1983)
OPEN	International Communications (1983)
OPEN	International Communications [Long Range Goals – February 1983] (1)-(3)
OPEN	S. 999 International Communications (05/10/1983- 05/12/1983)
OPEN	S. 999 International Communications (05/13/1983- 07/05/1983)
OPEN	[NSDD 97 Background:] PD-53 (1)-(7)
OPEN	[NSDD 97 Background:] PD-53 [Proceedings of the National Security Telecommunications Conference - 07/13/1982] (1)-(3)
OPEN	[NSDD 97 Background:] PD-53 - 1979-1980 (1)-(3)
	[NSDD 97 Background:] [National Communications Systems, Issues, and Alternative Organization and
OPEN	Management Structures Relating to Joint Government Industry Planning for National Security/Emergency Preparedness Telecommunications]
OPEN	[NSDD 97 Background:] PD-53 – 1981
OI LIV	[NSDD 97 Background:] PD-53 - 1981 [ <i>Basic</i>
OPEN	Telecommunications Issues Affecting U.S.National Security and Survival, Final September 1980]

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Status Title

**OPEN** [NSDD 97 Background:] PD-53 - 1982 (1)-(3) [NSDD 97 Background:] PD-53 - 1982 [Proceedings of the National Security Telecommunications Conference Joint OPEN Industry-Government Planning Points-of-Contact Meeting, 07/13/1982] (1)-(3) [NSDD 97 Background:] PD-53 Steering Group/Related OPEN (08/31/1979-06/20/1982) [NSDD 97 Background:] PD-53 Steering Group/Related **OPEN** (06/21/1982-08/01/1982) [NSDD 97 Background:] PD-53 Steering Group/Related **OPEN** (08/02/1982-11/30/1982) [NSDD 97 Background:] PD-53 Steering Group/Related **OPEN** (12/01/1982-02/28/1983) [NSDD 97 Background:] PD-53 Steering Group/Related: GSA **OPEN** Briefing 06/23/1982 [NSDD 97 Background:] PD-53 Steering Group/Related: Mid-OPEN Term Initiative International Diplomatic Telecom [NSDD 97 Background:] PD-53 Steering Group/Related: NCS **OPEN** 1-82 [NSDD 97 Background:] PD-53 Steering Group/Related: PD-**OPEN** 53 Steering Group Attendees - 1982 [NSDD 97 Background:] PD-53 Steering Group/Related: PD-**OPEN** 53 Responses – 1982 [NSDD 97 Background:] PD-53 Steering Group/Related: PD-**OPEN** 53 Working Group: 07/22/1981-06/14/1982 [NSDD 97 Background:] PD-53 Steering Group/Related: PD-OPEN 53 Working Group: 06/15/1982-09/30/1982 [NSDD 97 Background:] PD-53/Steering Group/Related: National Security Communications Policy - Memo to OPEN Boverie, 01/24/1983 [NSDD 97 Background:] PD-53 National Security OPEN Telecommunications Policy - 1983 OPEN [NSDD 97 Background:] PD-53 Rewrite (1)-(3) OPEN NSDD 97 Draft Responses 04/12/1983-04/26/1983 **OPEN** NSDD 97 Draft Responses 04/27/1983-05/09/1983

OPEN	NSDD 97: 1983 (1)-(4)
OPEN	[NSDD 145]: PD-24: 1982
OPEN	[NSDD 145]: PD-24: 1984
OPEN	National Security Telecommunications Advisory Committee Recommendations to the President 08/19/1983: 1983
OPEN	National Security Telecommunications Advisory Committee Recommendations to the President 08/19/1983: 1984
OPEN	National Security Telecommunications Advisory Committee Proposed Membership 06/15/1981-07/31/1982
OPEN	National Security Telecommunications Advisory Committee Proposed Membership 08/01/1982-11/25/1982
OPEN	National Security Telecommunications Advisory Committee Proposed Membership 11/26/1982-05/24/1984
OPEN	National Security Telecommunications Advisory Committee 12/14/1982 Meeting Info (1)(2)
OPEN	National Security Telecommunications Advisory Committee 12/14/1982 Meeting Info
OPEN	National Security Telecommunications Advisory Committee 07/19/1983-07/20/1983 (1)-(3)
OPEN	National Security Telecommunications Advisory Committee Conference 07/19/1983-07-20/1983 (1)-(4)

## **SERIES II: PUBLICATIONS**

This series contains publications from the Department of Defense and the Air Force on MX, budget planning, conventional forces and manpower; readiness; and the five-year defense program. It is arranged alphabetically by title.

Status	Title
OPEN	Air Force: M-X Permanent Basing 09/15/1982 Draft (1)-(3)
OPEN	Air Force: <i>Extended Planning Annex FY 90-99</i> , 06/22/1983 (1)(2)
OPEN	DOD FY 1984 Fall Director's Review (Binder) (1)-(3)
OPEN	DOD Program Review FY 85-89: Issues Outlines 05/23/1983 (1)-(4)

Status	Title
OPEN	DOD Program Review FY 85-89: Directory of Issue Authors and Team Members 06/09/1983
OPEN	DOD Program Review FY 85-89: Policy and Risk Assessment, Issue Book One 06/24/1983 (1)(2)
OPEN	DOD Program Review FY 85-89: Nuclear Forces, Issue Book Two 06/27/1983 (1)(2)
OPEN	DOD Program Review FY 85-89: Conventional Forces, Issue Book Three 06/28/1983 (1)-(4)
OPEN	DOD Program Review FY 85-89: Modernization and Investment, Issue Book Four 06/29/1983 (1)-(4)
OPEN	DOD Program Review FY 85-89: Readiness and Other Logistics, Issue Book Five 06/30/1983 (1)(2)
OPEN	DOD Program Review FY 85-89: Manpower, Issue Book Six 07/05/1983
OPEN	DOD Program Review FY 85-89: Management Initiatives, Issue Book Eight 07/05/1983 (1)-(3)
OPEN	DOD Program Review FY 85-89: Decision Summary 08/15/1983
OPEN	Five-Year Defense Program (FYDP) Fiscal Year 1985 Budget Submission Summary and Program Element Detail 09/15/1982 Update (1)-(6)

Stat	us Title
OPEN	Five-Year Defense Program (FYDP) Procurement Annex Fiscal Year 1984 Budget 01/31/1983 Update (1)-(3)
OPEN	Five-Year Defense Program (FYDP) Program Objective Memorandum (FY 1985 – 1989) Summary and Program Element Detail 05/11/1983 Update (1)-(8)
OPEN	Five-Year Defense Program (FYDP) Procurement Annex Program Objective Memorandum 05/11/1983 Update (1)-(5)
OPEN	Five-Year Defense Program (FYDP) Historical Summary and Program Element DetailFY 1962 - FY 1982 05/11/1983 Update (1)-(18)

Status	Title
	Overview of Emergency Communications and Working
OPEN	Group (ECWG) and National Security Telecommunications
	Advisory Committee (NSTAC) March 1983 (1)(2)
OPEN	Joint Security Assistance Memorandum Supporting Analysis
OFLIN	(FY 1985 - 1988)(JSAMSA FY 84 - 88) (1)-(4)
OPEN	JCS EXPLAN [Exercise Plan] 0025 09/23/1983 (1)-(6)

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Status	Title
OPEN	Chron File 01/01/1983-01/04/1983
OPEN	Chron File 01/05/1983-01/11/1983
OPEN	Chron File 01/12/1983-01/19/1983
OPEN	Chron File 01/20/1983-01/31/1983
OPEN	Chron File 02/01/1983-02/14/1983
OPEN	Chron File 02/15/1983-02/23/1983
OPEN	Chron File 02/24/1983-02/28/1983
OPEN	Chron File 03/01/1983-03/06/1983
OPEN	Chron File 03/07/1983-03/10/1983
OPEN	Chron File 03/11/1983-03/17/1983
OPEN	Chron File 03/18/1983-03/23/1983
OPEN	Chron File 03/24/1983-03/31/1983
OPEN	Chron File 04/01/1983-04/11/1983
OPEN	Chron File 04/12/1983-04/30/1983
OPEN	Chron File 05/01/1983-05/24/1983
OPEN	Chron File 05/25/1983-05/31/1983

Status	Title
OPEN	Chron File 06/01/1983-06/10/1983
OPEN	Chron File 06/11/1983-06/22/1983
OPEN	Chron File 06/23/1983
OPEN	Chron File 06/24/1983-06/30/1983
OPEN	Chron File 07/01/1983-07/07/1983
OPEN	Chron File 07/08/1983-07/17/1983
OPEN	Chron File 07/18/1983-07/25/1983
OPEN	Chron File 07/26/1983-07/31/1983
OPEN	Chron File 08/01/1983-08/31/1983
OPEN	Chron File 09/01/1983-09/23/1983
OPEN	Chron File 09/24/1983-09/30/1983
OPEN	Chron File 10/01/1983-10/06/1983
OPEN	Chron File 10/07/1983-10/11/1983
OPEN	Chron File 10/12/1983
OPEN	Chron File 10/13/1983-10/31/1983
OPEN	Chron File 11/01/1983-11/08/1983
OPEN	Chron File 11/09/1983-11/21/1983
OPEN	Chron File 11/22/1983-11/27/1983
OPEN	Chron File 11/28/1983 (1)(2)
OPEN	Chron File 11/29/1983-11/30/1983
OPEN	Chron File 12/01/1983-12/02/1983
OPEN	Chron File 12/03/1983-12/07/1983
OPEN	Chron File 12/08/1983-12/15/1983
OPEN	Chron File 12/16/1983-12/31/1983
CLOSED	Chron File 01/01/1984-01/04/1984
CLOSED	Chron File 01/05/1984 (1)(2)
CLOSED	Chron File 01/06/1984-01/16/1984
CLOSED	Chron File 01/17/1984-01/22/1984
CLOSED	Chron File 01/23/1984-01/26/1984
CLOSED	Chron File 01/27/1984-01/31/1984
CLOSED	Chron File 02/01/1984-02/08/1984
CLOSED	Chron File 02/09/1984-02/21/1984

Status	Title
CLOSED	Chron File 02/22/1984-02/23/1984
CLOSED	Chron File 02/24/1984-02/29/1984
CLOSED	Chron File 03/01/1984-03/27/1984
CLOSED	Chron File 03/28/1984-03/31/1984
CLOSED	Chron File 04/01/1984-04/04/1984
CLOSED	Chron File 04/05/1984-04/08/1984
CLOSED	Chron File 04/09/1984-04/12/1984
CLOSED	Chron File 04/13/1984
CLOSED	Chron File 04/13/1984-04/17/1084
CLOSED	Chron File 04/18/1984-04/25/1084
CLOSED	Chron File 04/26/1984-04/30/1084
CLOSED	Chron File 05/01/1984-05/13/1984
CLOSED	Chron File 05/14/1984-05/17/1984
CLOSED	Chron File 05/18/1984-05/24/1984
CLOSED	Chron File 05/25/1984-05/31/1984
CLOSED	Chron File 06/01/1984-06/04/1984
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CLOSED	Chron File 06/15/1984-06/18/1984
CLOSED	Chron File 06/19/1984-06/26/1984
CLOSED	Chron File 06/27/1984-06/30/1984
CLOSED	Chron File 07/01/1984-07/15/1984
CLOSED	Chron File 07/16/1984-07/31/1984