



Svahn, John A. (Jack): Files, 1981-1987

Finding Aid Type

White House Staff and Office File Collections

Subtitle/Office

Assistant to the President for Policy Development

Disclaimer

This collection is available in whole for research use. Some folders may still have withdrawn material due to Freedom of Information Act restrictions. Most frequently withdrawn material is national security classified material, personal privacy, protection of the President, etc.

Copyright

Documents in this collection were prepared by federal employees and appointees of the United States government as part of their official duties. This material is in the public domain. Researchers are advised to consult United States copyright laws (Title 17, USC) governing reproductions of copyrighted material.

Record Type

Textual

Biography

Brief Biography

John "Jack" A. Svahn is a former government executive and a public policy management consultant.

Svahn received his B.A. degree in political science from the University of Washington.

Svahn's federal government service began in the Nixon and Ford Administrations. From 1973 to 1976, Svahn held a succession of federal positions in the Social and Rehabilitation Service (SRS) of the then Department of Health, Education and Welfare (HEW). He was Acting Administrator of the SRS and Director of the U.S. Office of Child Support Enforcement.

Before joining the Reagan Administration, Svahn was manager of government services for the accounting firm of Deloitte Haskins and Sells, Inc. from 1976-1979. After leaving Deloitte, Svahn became a consultant specializing in public policy management problems.

Returning to assist President-elect Reagan, Svahn was the head of the Task Force on the Health Care Financing Administration for the 1980 Transition Team. He then served as an Under Secretary of Health and Human Services and concurrently, as Commissioner of the Social Security Administration.

Svahn was appointed Assistant to the President for Policy Development in September 1983, succeeding Edwin Harper. Svahn left the White House in late 1986. Gary Bauer was appointed Deputy Assistant to the President for Policy Development to succeed Svahn.

Following his time in Washington, DC, Svahn focused on his consulting business. In 2011, Svahn published a memoir of his long association with Ronald Reagan, "*There Must Be A Pony in Here Somewhere: Twenty Years with Ronald Reagan: A Memoir*."

He and his wife, Jill, now reside in Reno, Nevada.

Scope and Content Note

The Library is currently doing an arrangement project for the entire Office of Policy Development. Jack Svahn's collection will be finalized within the next year. The

Library has done a preliminary arrangement of his material, but series may change and the contents may change as we continue to find more material for this collection.

Preliminary series are: SERIES I: Subject File; SERIES II: Budget Files; SERIES III: Handwritten Notes; SERIES IV: Drug Abuse Policy Office Weekly Reports; SERIES V: Deaver Investigation; SERIES VI: Job Corps Letters; SERIES VII: Calendars/Schedules; SERIES VIII: Phone Logs; SERIES IX: Press Clippings and Briefings; SERIES X: Publications; and SERIES XI: National Aquarium Material.

Series List

SERIES 01: SUBJECT FILE

SERIES 02: BUDGET FILES

SERIES 03: HANDWRITTEN NOTES

SERIES 04: DRUG ABUSE POLICY OFFICE WEEKLY REPORTS

SERIES 05: DEAVER INVESTIGATION

This series consists of select material from Jack Svahn's office. The material was deemed responsive to White House Counsel Peter J. Wallison's May 12, 1986 request for White House Staff cooperation with the FBI investigations of [certain allegations](#) regarding [Michael Deaver](#), former Deputy Chief of Staff. Svahn requested Records Management provide him with material regarding his daily schedules and telephone logs from May 1984 to May 1986, and his records relating to acid rain. This series consists of some of the searches done for material and responsive material from Svahn's work product. It is highly likely that most of this material is duplicates of other material within the Svahn collection.

SERIES 06: JOB CORPS LETTERS

SERIES 07: CALENDARS/SCHEDULES

SERIES 08: PHONE LOGS

SERIES 09: PRESS MATERIAL

SERIES 10: PUBLICATIONS

SERIES 11: NATIONAL AQUARIUM MATERIAL

Last Modified Date

2024-02-26

SERIES 01: SUBJECT FILE

Box 1

| Status | Title |
|---------------|---|
| OPEN | Acid Rain (1)(2) |
| OPEN | Air Bags |
| OPEN | [Anti-Abortion Legislation] |
| OPEN | Avian Flu |
| OPEN | Biotechnology (1)(2) |
| OPEN | Briefing Material for Various Press Conferences, Interviews, etc. (1)-(3) |
| OPEN | Brokered Deposits |
| OPEN | Census Reports - Department of Commerce (1)(2) |
| OPEN | Census Reports (Advance Copies) - Department of Commerce (1)(2) |
| OPEN | CAB (Civil Aeronautics Board) Sunset |
| OPEN | Civil Rights/Grove City (1)-(4) |

Box 2

| Status | Title |
|---------------|---|
| OPEN | Civil Rights/Grove City (5)-(13) |
| OPEN | Civil Rights / Human Rights (1)-(4) |
| OPEN | Communications Meeting Material (1)(2) |
| OPEN | [Combined Federal Campaign] |
| OPEN | [Commission on Executive Legislative and Judicial Salaries] |
| OPEN | Communications Meeting Material (1)(2) |
| OPEN | Congressional Leadership, 12/26/1985 |
| OPEN | [Copper Industry] |
| OPEN | Corporate Tax - Garret Financial Services, Inc. |

| Status | Title |
|---------------|--|
| OPEN | Council for Black Economic Agenda |
| OPEN | Deficit Reduction - Crime Prevention Committee |
| OPEN | Drug Czar |
| Box 3 | |
| Status | Title |
| OPEN | Early Warning Report Updates - January 1986-August 1986 - Bledsoe Memos |
| OPEN | Economic Policy Council, 01/21/1986 & 06/04/1986 |
| OPEN | "Economics and Budget Control" - L. Wesley Bankston |
| OPEN | Executive Secretaries Meetings (1)-(3) |
| OPEN | Farm Credit |
| OPEN | Farm Policy - Farm Credit (1)-(8) |
| OPEN | Food Safety Regulation |
| OPEN | Government Waste (1)(2) |
| OPEN | Gray Market Vehicles |
| OPEN | [Grove City Civil Rights] |
| Box 4 | |
| Status | Title |
| OPEN | [Infanticide, Fetal Experimentation, Abortion - 01/22/1983 - Briefing Book] (1)(2) |
| OPEN | Issue Papers, 1983 |
| OPEN | Issue Papers, 1984-1986 |
| OPEN | Japanese Auto Imports - UAW (United Auto Workers) Letter |
| OPEN | [Legislative Strategy Meetings, September 1983 re: 1983 Priorities and Appropriations Outlook and Issues] |
| OPEN | Maritime Policy (1)-(5) |
| OPEN | National Computer Policy - Ventura College Ben Matley |
| OPEN | Nuclear Power (1)(2) |
| OPEN | Official Working Visit of Prime Minister Nakasone of Japan, Los Angeles, January 2, 1985 (binder) (1)-(3) |
| OPEN | Presidential Debates (1)-(5) |
| Box 5 | |

| Status | Title |
|--------|---|
| OPEN | "Privatization in Britain" [PBS Documentary, 1985] - Housed in AV Storage |
| OPEN | [Public Housing Ownership Demonstration] |
| OPEN | State of the Union |
| OPEN | Steel Industry Trade Issues: Meeting with Mr. Meese and Staff 01/05/1984 |
| OPEN | Strategic Petroleum Reserve Fill Analysis, Domestic Policy Council, June 1986 |
| OPEN | Superfund (1)(2) |
| OPEN | [Superfund] |
| OPEN | Tax Information (1)-(10) |
| OPEN | Tax Reform |
| OPEN | Telephone Rates - Cabinet Council on Commerce and Trade |
| OPEN | <i>Trade - Annual Report of the President of the U.S. on the Trade Agreements Program, 1983</i> |
| OPEN | Trade, Tariffs, Imports (1)(2) |

Box 6

| Status | Title |
|------------------|---|
| OPEN | Trade, Tariffs, Imports (3)(4) |
| OPEN | Travel |
| OPEN | [Travel:] Seattle, WA - Paralyzed Veterans of America 07/30/1985-08/01/1985 |
| OPEN | [Travel:] Hot Springs, VA - Business Council Conference 10/10/1985-10/12/1985 |
| OPEN | [Travel:] Anaheim, CA - Orange County Economic Conference 11/06/1985-11/08/1985 |
| OPEN | [Travel:] Hot Springs, VA - Business Council Conference 05/08/1986-05/10/1986 |
| OPEN | [Travel:] Santa Barbara 08/16/1986-08/22/1986 |
| OPEN | Trucking Deregulation |
| OPEN / DIGITIZED | United Nations, Population, A.I.D., Abortion (1) |
| OPEN / DIGITIZED | United Nations, Population, A.I.D., Abortion (2) |
| OPEN / DIGITIZED | United Nations, Population, A.I.D., Abortion (3) |

| Status | Title |
|------------------|---|
| OPEN / DIGITIZED | United Nations, Population, A.I.D., Abortion (4) |
| OPEN / DIGITIZED | United Nations, Population, A.I.D., Abortion (5) |
| OPEN / DIGITIZED | United Nations, Population, A.I.D., Abortion (6) |
| OPEN | United Nations, Population, A.I.D., Abortion [Articles] |
| OPEN | [Urban Issues Roundtable, 05/15/1985) (1)-(4) |
| OPEN | [Weekly Updates for the President] |
| OPEN | “White House Digest,” November 18, 1983 - “President Reagan on Peace, Arms Reductions and Deterrence” |
| OPEN | [White House Fellows, 1985-1986 - Possible Choices for Office of Policy Development](1) |

Box 7

| Status | Title |
|---------------|---|
| OPEN | [White House Fellows, 1985-1986 - Possible Choices for Office of Policy Development] (2)-(13) |
| OPEN | “White House Talking Points,” 02/03/1983-05/22/1984, Office of Public Affairs |
| OPEN | “White House Talking Points,” 06/19/1984-04/09/1985, Office of Public Affairs |
| OPEN | Youth Employment Opportunity Wage |

SERIES 02: BUDGET FILES

Box 7, continued

| Status | Title |
|---------------|---|
| OPEN | Department of Agriculture [Budget Review FY 85] |

Box 8

| Status | Title |
|---------------|---|
| OPEN | Department of Commerce, Small Business Administration, & Export-Import Bank [Budget Review FY 85] |
| OPEN | Department of Defense Briefing Charts [Budget Review FY 85] |
| OPEN | Department of Education [Budget Review FY 85] |
| OPEN | Department of Justice [Budget Review FY 85] |
| OPEN | EPA (Environmental Protection Agency) [Budget Review FY 85] |

| Status | Title |
|---------------|---|
| OPEN | NASA (National Aeronautics and Space Administration) [Budget Review FY 85] |
| OPEN | Veteran's Administration [Budget Review FY 85] |
| OPEN | Budget - Mid-Session Review - State of Economy and Budget Review Boards (Binder)((1)-(3) |
| OPEN | Budget - Mid-Session Review - State of Economy and Budget Review Board Material I (1)-(10) |
| OPEN | Budget - Mid-Session Review - State of Economy and Budget Review Board Material: Economic Briefing |

Box 9

| Status | Title |
|---------------|--|
| OPEN | Budget - Mid-Session Review - State of Economy and Budget Review Board Material II (1)-(10) |
| OPEN | [Budget] 1986 Fall Director's Review International Affairs (Binder) (1)-(5) |
| OPEN | FY 1986 Department of Labor Fall Director's Review (Binder) (1)(2) |
| OPEN | HUD (Housing and Urban Development) 1986 Fall Director's Review (Binder) (1)-(4) |

Box 10

| Status | Title |
|---------------|---|
| OPEN | HUD (Housing and Urban Development) 1986 Fall Director's Review (Binder) (5) |
| OPEN | Veteran's Administration [FY86 Director's Review] |

SERIES 03: HANDWRITTEN NOTES

Box 10, continued

| Status | Title |
|---------------|---|
| OPEN | Jack Svahn Handwritten Notes 1983 (1)(2) |
| OPEN | Jack Svahn Handwritten Notes 1984 (1)-(4) |
| OPEN | Handwritten Notes 1984 (1)-(4) |
| OPEN | Jack Svahn Handwritten Notes 1985 (1)-(4) |

Box 11

| Status | Title |
|---------------|--------------|
|---------------|--------------|

OPEN Jack Svahn Handwritten Notes 1986 (1)-(3)

OPEN [Svahn Handwritten Notes for "OPS" Meetings and Issue Notes, 1985 (1)-(7)]

OPEN [Svahn Handwritten Notes re: Don Regan Staff Meeting, 02/08/1985]

OPEN [Louis Hayes Notes for Svahn Staff Meetings] (02/07/1985-06/28/1985)

OPEN [Hayes Notes for Svahn Meetings with Legislators, Agencies, Lobbyists, etc.] (11/14/1984-05/08/1985)

OPEN [Hayes Notes for Svahn Meetings with Legislators, Agencies, Lobbyists, etc` .] (05/09/1985-09/08/1985)

OPEN [Hayes Notes for Svahn Meetings with Legislators, etc.] (09/09/1985-11/19/1985)

OPEN [Svahn Handwritten Notes Re: Women's Issues and White House Efforts]

SERIES 04: DRUG ABUSE POLICY OFFICE WEEKLY REPORTS

Box 11, continued

| Status | Title |
|--------|---|
| OPEN | Drug Abuse Policy Office Weekly Reports (05/17/1985-06/27/1985) |
| OPEN | Drug Abuse Policy Office Weekly Reports (06/28/1985-08/15/1985) |
| OPEN | Drug Abuse Policy Office Weekly Reports (08/16/1985-10/10/1985) |

Box 12

| Status | Title |
|--------|---|
| OPEN | Drug Abuse Policy Office Weekly Reports (10/11/1985-11/21/1985) |
| OPEN | Drug Abuse Policy Office Weekly Reports (11/22/1985-12/20/1985) |
| OPEN | Drug Abuse Policy Office Weekly Reports (12/23/1985-03/02/1986) |
| OPEN | Drug Abuse Policy Office Weekly Reports (03/03/1986-04/20/1986) |

| Status | Title |
|---------------|---|
| OPEN | Drug Abuse Policy Office Weekly Reports (04/21/1986-06/22/1986) |
| OPEN | Drug Abuse Policy Office Weekly Reports (06/23/1986-10/12/1986) |

SERIES 05: DEAVER INVESTIGATION

This series consists of select material from Jack Svahn's office. The material was deemed responsive to White House Counsel Peter J. Wallison's May 12, 1986 request for White House Staff cooperation with the FBI investigations of [certain allegations](#) regarding [Michael Deaver](#), former Deputy Chief of Staff. Svahn requested Records Management provide him with material regarding his daily schedules and telephone logs from May 1984 to May 1986, and his records relating to acid rain. This series consists of some of the searches done for material and responsive material from Svahn's work product. It is highly likely that most of this material is duplicates of other material within the Svahn collection.

Box 12, continued

| Status | Title |
|---------------|---|
| OPEN | [Deaver Investigation: Office of Records Management Material] |
| OPEN | [Deaver Investigation: C-TRACK Printouts - Acid Rain, Subcode HE007-01 (Air Pollution)] |
| OPEN | [Deaver Investigation: C-TRACK Printout - Danny Boggs Files (Partial)] |
| OPEN | [Deaver Investigation: Schedules - Acid Rain] |
| OPEN | [Deaver Investigation: Schedules May 1984-December 1984] (1)-(3) |
| OPEN | [Deaver Investigation: Schedules 1985] (1)-(4) |
| OPEN | [Deaver Investigation: Schedules 1986] |
| OPEN | [Deaver Investigation: Phone Logs January 1984-February 1984] |
| OPEN | [Deaver Investigation: Phone Logs March 1984-April 1984] |
| OPEN | [Deaver Investigation: Phone Logs May 1984-June 1984] (1)(2) |

| Status | Title |
|---------------|---|
| OPEN | [Deaver Investigation: Phone Logs July 1984] |
| OPEN | [Deaver Investigation: Phone Logs August 1984-September 1984] |
| OPEN | [Deaver Investigation: Phone Logs October 1984-November 1984] |

Box 13

| Status | Title |
|---------------|---|
| OPEN | [Deaver Investigation: Phone Logs December 1984] |
| OPEN | [Deaver Investigation: Phone Logs April 1985] |
| OPEN | [Deaver Investigation: Phone Logs May 1985] |
| OPEN | [Deaver Investigation: Phone Logs/Block Schedule 06/01/1985-06/28/1985] |
| OPEN | [Deaver Investigation: Phone Log 07/23/1985-07/26/1985] |
| OPEN | [Deaver Investigation: Phone Logs 06/28/85-08/31/1985] |
| OPEN | [Deaver Investigation: Phone Logs September 1985-October 1985] |

SERIES 06: JOB CORPS LETTERS

Box 13, continued

| Status | Title |
|---------------|---|
| OPEN | [Job Corps, Letters re - Original WHORM Filing Information] |
| OPEN | [Job Corps, Letters re] (1)-(16) |

Box 14

| Status | Title |
|---------------|-----------------------------------|
| OPEN | [Job Corps, Letters re] (17)-(35) |

Box 15

| Status | Title |
|---------------|-----------------------------------|
| OPEN | [Job Corps, Letters re] (36)-(53) |

Box 16

| Status | Title |
|---------------|--|
| OPEN | [Job Corps, Letters re] (54)-(58) |
| OPEN | [Job Corps, Letters re - Not Opened at White House] (1)-(17) |

Box 17

| Status | Title |
|---------------|--------------|
|---------------|--------------|

OPEN [Job Corps, Letters re - Not Opened at White House] (18)-(30)

OPEN [Job Corps, Letters re - Insufficient Return Address] (1)-(8)

Box 18

| Status | Title |
|---------------|---|
| OPEN | [Job Corps, Letters re - Undeliverable Responses] (1)(2) |
| OPEN | [Job Corps, Letters re - Outgoing Letters Needing Correction] |

SERIES 07: CALENDARS/SCHEDULES

Box 18, continued

| Status | Title |
|---------------|--|
| OPEN | Calendars/Schedules, 1984-1986 (1)-(3) |
| OPEN | [Jack Svahn Meetings, 09/06/1983-October 1983] |
| OPEN | [Jack Svahn Meetings, November 1983-December 1983] |
| OPEN | [Jack Svahn Meetings, January 1984-April 1984] |
| OPEN | [Jack Svahn Meetings, May 1984-July 1984] |
| OPEN | [Jack Svahn Meetings, August 1984-October 1984] |
| OPEN | [Jack Svahn Meetings, January 1985-March 1985] |
| OPEN | [Jack Svahn Meetings, April 1985-June 1985] |
| OPEN | [Jack Svahn Meetings, July 1985-September 1985] |
| OPEN | [Jack Svahn Meetings, October 1985-December 1985] |

Box 19

| Status | Title |
|---------------|---|
| OPEN | [Jack Svahn Meetings, January 1986-March 1986] |
| OPEN | [Jack Svahn Meetings, April 1986-June 1986] |
| OPEN | [Jack Svahn Meetings, July 1986-September 1986] |

SERIES 08: PHONE LOGS

Box 19, continued

| Status | Title |
|---------------|---|
| OPEN | [Phone Logs, January 1984-March 1984] |
| OPEN | [Phone Logs, April 1984-July 1984] |
| OPEN | [Phone Logs, August 1984-October 1984] |
| OPEN | [Phone Logs, November 1984-December 1984] |

| Status | Title |
|---------------|--|
| OPEN | [Phone Logs, January 1985-March 1985] |
| OPEN | [Phone Logs, April 1985-June 1985] |
| OPEN | [Phone Logs, July 1985-September 1985] |
| OPEN | [Phone Logs, October 1985-December 1985] |
| OPEN | [Phone Logs, January 1986-April 1986] |
| OPEN | [Phone Logs, May 1986-September 1986] |

SERIES 09: PRESS MATERIAL

Box 19, continued

| Status | Title |
|---------------|---|
| OPEN | News Clipping Packets (01/09/1985-02/15/1985) |
| OPEN | News Clipping Packets (02/16/1985-02/19/1985) |

Box 20

| Status | Title |
|---------------|--|
| OPEN | News Clipping Packets (02/20/1985) |
| OPEN | News Clipping Packets (02/21/1985) |
| OPEN | News Clipping Packets (02/22/1985) |
| OPEN | News Clipping Packets (02/23/1985-02/24/1985) |
| OPEN | News Clipping Packets (02/25/1985) |
| OPEN | News Clipping Packets (02/26/1985) |
| OPEN | [Articles and Clippings with Svahn Annotations] (11/01/1984-02/07/1985) |
| OPEN | [Articles and Clippings with Svahn Annotations] (02/08/1985-03/09/1985) |
| OPEN | [Articles and Clippings with Svahn Annotations] (03/10/1985-04/18/1985) |
| OPEN | [Articles and Clippings with Svahn Annotations] (04/19/1985-05/12/1985) |
| OPEN | [Articles and Clippings with Svahn Annotations] (05/13/1985-12/28/1985) |
| OPEN | Clippings and Printouts of News Articles - OPD - 1986 (1)- (4) |
| OPEN | Ferraro Articles, July 1984 |

Box 21

| Status | Title |
|---------------|--|
| OPEN | [Press Briefing, El Paso, TX, 08/13/1983] |
| OPEN | [Press Briefings, Santa Barbara, CA, 08/16/1983-08/18/1983] |
| OPEN | [Press Briefings, Santa Barbara, CA, 08/19/1983 and 08/21/1983] |
| OPEN | [Press Briefings, Century City, CA, 08/22/1983] |
| OPEN | [Press Briefings, Century City, CA, 08/24/1983-08/25/1983] |
| OPEN | [Press Briefings with Svahn Annotations] 02/19/1985-02/20/1985) [re: Auto Import Restraints] |
| OPEN | [Press Briefings with Svahn Annotations] 03/14/1985 & 03/27/1985 [re: Social Security / Voluntary Auto Restraints] |
| OPEN | [Press Briefings, 04/01/1985 [re: Japanese Trade/Imports] |
| OPEN | [Press Briefings with Svahn Annotations] 04/02/1985 [re: Heckler, Rowney, Japanese Trade] |
| OPEN | White House News Summary, Special Edition, 08/06/1988 |

SERIES 10: PUBLICATIONS

Box 21, continued

| Status | Title |
|---------------|--|
| OPEN | "An Economic Bill of Rights," by Martin Anderson, 1984 |
| OPEN | American Association of Women Voters, Los Angeles [Newsletter], June/July 1984 |
| OPEN | <i>The American Legion</i> , July 1984 |
| OPEN | "AMA Newsletter" vol. 18, nos. 20-22, 1986 |
| OPEN | <i>Business Week</i> , November 7, 1983 |
| OPEN | <i>Business Week</i> , November 5, 1984 |
| OPEN | "Capitol Hill," Spring 1985 |
| OPEN | <i>Chronicles of Culture</i> , May 1984 & September 1984 |
| OPEN | Citizens for America Publications |
| OPEN | <i>Congressional Quarterly Weekly Report</i> , November 19, 1983 |
| OPEN | <i>Congressional Quarterly Weekly Report</i> , April 14, 1984 |
| OPEN | <i>Crain's Chicago Business</i> 06/25/1984-07/01/1984 |
| OPEN | <i>Financier</i> , February 1987 |
| OPEN | "Inside the Administration," July 24, 1986 |

| Status | Title |
|---------------|--|
| OPEN | <i>Issues in Law and Medicine</i> , July 1986 |
| OPEN | "John Naisbett's Trend Letter," March 22, 1984 |
| Box 22 | |
| Status | Title |
| OPEN | <i>Management Focus</i> , March-April , 1984 – Peat Marwick |
| OPEN | <i>Mandate for Leadership II: Continuing the Conservative Revolution</i> (transferred to Book Collection |
| OPEN | "Memorandum," Spring/Summer 1984, AEI |
| OPEN | "National Security Record: A Report on Congress and National Security Affairs," January 1985 |
| OPEN | "Prevention Notes," Issue 3 & 4, 1984 |
| OPEN | Sequoia Institute Publications |
| OPEN | "The Socioeconomic Newsletter," vol. IX, nos. 3 & 4, 1984 |
| OPEN | <i>Speaking of Japan</i> , January 1984 |
| OPEN | "Talking Points," v.IV, nos. 1, 5-6, 11, 1984 & v. V, no.8, 1985 |
| OPEN | "Tax Features," August & September 1984 |
| OPEN | <i>The University Bookman</i> , Summer 1984 |
| OPEN | "Washington Report," February & July 1986 |

SERIES 11: NATIONAL AQUARIUM MATERIAL

Box 22

| Status | Title |
|---------------|---|
| OPEN | National Aquarium in Baltimore – Departmental Synopsis – October 1983 |
| OPEN | National Aquarium in Baltimore – Board Meeting 12/15/1983 |
| OPEN | National Aquarium in Baltimore – 1984 (1)-(5) |
| OPEN | National Aquarium, Baltimore, MD - Board of Governors Administrative Material (11/20/1984-12/30/1984) |
| OPEN | National Aquarium, Baltimore, MD - Board of Governors Administrative Material (12/31/1984-03/12/1985) |
| OPEN | National Aquarium, Baltimore, MD - Board of Governors Administrative Material (03/13/1985-04/16/1985) |

| Status | Title |
|---------------|--|
| OPEN | National Aquarium, Baltimore, MD - Board of Governors Administrative Material (04/17/1985-05/30/1985) |
| OPEN | National Aquarium, Baltimore, MD - Board of Governors Administrative Material (05/31/1985-06/24/1985) |
| OPEN | National Aquarium, Baltimore, MD - Board of Governors Administrative Material (06/25/1985-12/03/1985) |

Box 23

| Status | Title |
|---------------|---|
| OPEN | National Aquarium in Baltimore - Bylaws - Amended 10/01/1985 |
| OPEN | National Aquarium, Baltimore, MD - Press Releases |
| OPEN | National Aquarium, Baltimore, MD - "Animal Update" |
| OPEN | National Aquarium - John Svahn - 1986 (1)-(4) |