



## **Howlett, C.A.: Files, 1983-1984**

### **Finding Aid Type**

White House Staff and Office File Collections

### **Subtitle/Office**

Office of Intergovernmental Affairs

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### **Record Type**

Textual

### **Biography**

C.A. (Claude Anderson) Howlett was a long-time local government executive, White House liaison for local governments, public relations executive with airlines and is now a consultant for a private equity firm focusing on transportation companies.

Howlett was born in Pueblo, Colorado on October 16, 1943. Howlett received both his bachelor's and master's degrees from the University of Colorado. He earned his bachelor's degree in political science in 1965 and his master's in public administration in 1967.

In 1968, Howlett began his career as Administrative Assistant to the City Manager in Aurora, Colorado. In 1970, he served as Administrative Assistant to the City Manager of Phoenix, Arizona and as Assistant Director of the Office of Management and Budget in Phoenix.

from 1973-1983, Howlett was the Executive Assistant for two Phoenix mayors. In that role, Howlett was responsible for all policy and program development for the mayor and served as liaison with presidential administrations and Congress. He also directed the mayors' legislative program, economic development activities, and press relations. through his federal liaison role, Howlett became familiar with community and urban development block grants, urban parks, and poverty programs.

In June of 1983, Howlett became the Special Assistant to the President for Intergovernmental Affairs. He assisted a reorganization and refocusing of the white House intergovernmental affairs office. He served for a little over a year, leaving in early August 1984.

Upon his return to Phoenix, Howlett served in a senior position with the Salt River Project, a utility company providing electricity to Phoenix via several reservoirs and dams along the Salt River. He later established a government relations practice as a principal of the Phoenix law firm Lewis & Roca.

In 1995, Howlett began his next long career path, joining America West (Airlines), Inc. as their director of communications. He stayed in this position transitioning through America West's purchase of U.S. Airways in 2007 and their eventual conversion to the U.S. Airways name. In 2011, Howlett moved on to the Frontier Group Holdings Board of Directors. Currently Howlett is working with the Indigo

Partners providing venture capital for new transportation companies.

Aside from his long careers, Howlett is an active volunteer in the Phoenix area and with the national Chamber of Commerce. he has served as chairman of the Phoenix Metropolitan Chamber of Commerce, the Fiesta Bowl, the Phoenix and Valley of the Sun Convention and Visitors Bureau, and Grand Canyon State Games. He currently serves on the board of directors of such organizations as the United States Chamber of Commerce, Arizona State Chamber of Commerce, Herberger Theater, Barrow Neurological Institute Foundation and University of Colorado Alumni Association.

He has also been active politically, serving on numerous senatorial, congressional and gubernatorial campaign committees.

Howlett was married to Virginia Nichole Vandapool Howlett and they had two children. His second wife is Nan Howlett. they live in Phoenix, Arizona.

## **Scope and Content Note**

### **Note**

The oversize attachments 9248-9259 contain material that pre-dates Howlett's time at the Office of Intergovernmental Affairs. The material is duplicates of formal briefings, reports, and meeting transcripts for 1981-early 1983. This material will probably be transferred, possibly to the Office of Intergovernmental Affairs records, Richard Williamson's collection, and/or Alan Holmer. The Library will try to keep this inventory as current as any changes occur.

### **Last Modified Date**

2024-04-10

### **OA 9248**

<b>Status</b>	<b>Title</b>
OPEN	Newsclips: Rich Williamson and New Federalism (1)-(3)
OPEN	The President's FY 1984 Budget Freeze and Reform Plan 01/31/1983
OPEN	[The President's Second State of the Union Address - Fact Sheet]

**OA 9249**

Status	Title
OPEN	Official Transcript of the Federalism Subcommittee on Education of the Presidential Advisory Committee on Federalism Meeting, 12/15/1981 (1)-(3)

**OA 9250**

Status	Title
OPEN	Presidential Advisory Committee on New Federalism (1)-(5)
OPEN	Subcommittee Reports: Education [for the President's Advisory Committee on Federalism]
OPEN	Subcommittee Reports: Transportation [for the President's Advisory Committee on Federalism (1)-(3)]

**OA 9251**

Status	Title
OPEN	A Review of Reagan Federalism: Historical Context, Initiatives & Political Realities in the First Six Months
OPEN	The President's Federalism Initiative Basic Framework, 01/26/1982
OPEN	[Bill: State Fiscal Assistance Block Grant Act]
OPEN	[Bill: Local Fiscal Assistance Block Grant Act of 1983]

**OA 9252**

Status	Title
OPEN	Federalism Initiatives Undertaken by the Department of Justice (1)-(3)
OPEN	Presidential Advisory Committee on Federalism (1)-(7)
OPEN	[Agency Reports on Their Federalism Initiatives] (1)-(9)
OPEN	[Draft Summary of Agency Reports on Federalism Initiatives] (1)-(3)
OPEN	[Budget Information]
OPEN	[Federalism Booklet Mailing] (1)(2)
OPEN	[Federalism Initiative Information] (1)-(3)

**OA 9253**

Status	Title
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OPEN Official Transcript Presidential Advisory Committee on Federalism, 12/15/1983

OPEN [Study of Federal Intergovernmental Regulation]

OPEN The President's Commission on Housing: Interim Report, 10/30/1981 (1)(2)

OPEN [Federalism Subcommittee on Housing and Urban Development Meeting ca. October 1981]

**OA 9254**

<b>Status</b>	<b>Title</b>
OPEN	The President's Federalism Initiative: Basic Framework, 01/26/1982)
OPEN	<i>What You Should Know About Taxes in Puerto Rico</i> (Booklet)

**OA 9255**

<b>Status</b>	<b>Title</b>
OPEN	Official Transcript of Proceedings of the Health and Human Services Subcommittee of the President's Committee on Federalism, 10/29/1981

**OA 9256**

<b>Status</b>	<b>Title</b>
OPEN	[Official Transcript of the Federalism Subcommittee on Regulatory Reform of the President's Advisory Committee on Federalism, 12/15/1981]
OPEN	Statement by Murray Weidenbaum on Federalism and Regulatory Relief to Senate Subcommittee on Housing and Urban Affairs, 04/23/1981
OPEN	President's Federalism Initiative Legislation: Fact Sheet, 02/24/1983
OPEN	The Reagan Presidency: Two Years of Progress
OPEN	[The President's FY 1984 Budget Freeze and Reform Plan, 01/31/1983]
OPEN	White House Speaker's Bureau: President Reagan's Program for Economic Recovery: April 1981 (Packet) (1)(2)

**OA 9257**

<b>Status</b>	<b>Title</b>
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OPEN Advisory Commission on Intergovernmental Relations, 74th Meeting, 10/05/1981 (1)-(3)

OPEN Advisory Commission on Intergovernmental Relations 75th Meeting, 01/08/1982 (1)(2)

OPEN Advisory Commission on Intergovernmental Relations 76th Meeting, 03/29/1982 (1)-(5)

OPEN [ACIR (Advisory Commission on Intergovernmental Relations) "In Brief" on ACIR Publications re: State and Local Roles]

OPEN ACIR (Advisory Commission on Intergovernmental Relations) in the News

OPEN *An Agenda for American Federalism: Restoring Confidence & Competence*, ACIR Commission Report, June 1981

OPEN [Alternative Revenue - Revenue Source Return] (1)-(3)

OPEN *Changing Public Attitudes on Government and Taxes*, ACIR Commission Survey, 1981

OPEN *A Crisis of Confidence & Competence*, ACIR Commission Report, July 1980

OPEN *The Evolution of a Problematic Partnership: The Feds and Higher Ed*, ACIR Commission Report, May 1981

OPEN Federal Grants-in-Aid to State and Local Governments, March 1981 Edition

OPEN *The Federal Influence on State and Local Roles in the Federal System*, ACIR Commission Report, November 1981

OPEN *Federal Involvement in Libraries*, ACIR Commission Report, June 1980

OPEN *The Federal Polity*, Center for the Study of Federalism - Temple University, 1974

OPEN *The Federal Role in Fire Protection*, ACIR Commission Report, October 1980

OPEN Federal Task Force (for Puerto Rico) Briefing Paper for Meeting, 06/18/1981 (1)-(3)

OPEN Federalism: The First Ten Months November 1981

OPEN *Fiscal Year 1982 Budget Revisions*, March 1981

OPEN	Goals for State-Federal Action, National Conference of State Legislators, 1982
OPEN	<i>Hearings on the Federal Role</i> , ACIR Commission Report, October 1980
OPEN	Information Bulletin, ACIR, September 1981
OPEN	<i>Intergovernmental Perspective</i> , v, 6, no. 4, Fall 1980
OPEN	<i>Intergovernmentalizing the Classroom: Federal Involvement in Elementary and Secondary Education</i> , ACIR Commission Report, March 1981
OPEN	Managing the New Federalism: A Report to the President from the President's Advisory Council on Management Improvement, 01/04/1973 (1)(2)
OPEN	<i>Measuring Local Discretionary Authority</i> , ACIR Information Report, November 1981
OPEN	<i>Meeting America's Economic Crisis: A "Road Map" to Emergency Federal Spending Reductions</i> , National Tax-Limitation Committee, 1981
OPEN	<i>Payments in Lieu of Taxes on Federal Real Property</i> , ACIR "In Brief," October 1981
OPEN	<i>Protecting the Environment: Politics, Pollution, and Federal Policy</i> , ACIR Commission Report, March 1981
OPEN	<i>Public Assistance: The Growth of a Federal Function</i> , ACIR Commission Report, July 1980
OPEN	<i>Significant Features of Fiscal Federalism</i> , 1980-81 Edition, ACIR, December 1981
OPEN	<i>Studies in Competitive Federalism: Canada</i> , ACIR Information Report, July 1981
OPEN	Talking Points, v. II, no.6, 04/09/19892
OPEN	Using Nonservice Approaches to Address Local Social Welfare Problems: A Guide for Local Officials, June 1981
OPEN	Using Nonservice Approaches to Address Local Social Welfare Problems: Case Studies, June 1981

**OA 9258**

**Status**

**Title**

OPEN [The President's FY 1984 Budget Freeze and Reform Plan 01/31/1983]

OPEN Federalism: The First Ten Months (1)-(3)

OPEN Federalism Subcommittee on Education of the Presidential Advisory Committee on Federalism (1)(2)

OPEN Departmental Talking Papers on Federalism (1)(2)

OPEN Highlights of Reagan Federalism (1)(2)

OPEN Presidential Advisory Committee on Federalism (1)(2)

CLOSED The Reagan Presidency: A Review of the First Year

CLOSED Promises: A Progress Report on President Reagan's First Year

CLOSED [A Review of Reagan Federalism: Historical Context, Initiatives and Political Realities in the First Six Months]

CLOSED The Reagan Presidency: Two Years of Progress

CLOSED Yorktown Bicentennial (White House Packet)

CLOSED National League of Cities (Information, Handouts) (Envelope)

CLOSED Handouts 10/29/1981

CLOSED Handouts 11/05/1981 (Empty)

CLOSED [Federal Intergovernmental Regulation]

CLOSED [Newsclips - Rich Williamson]

CLOSED White House Speaker's Bureau: President Reagan's Program for Economic Recovery: April 1981 (Packet)

CLOSED *Puerto Rico's Political Future: A Divisive Issue with Many Dimensions: Report to the Congress, Comptroller General, March 1981*

CLOSED [Speech by Senator Paul Laxalt re: Federalism, 09/08/1981]

CLOSED The President's New Federalism Program: Illustrative Fiscal Impact by State

CLOSED A Program for Economic Recovery: Summary Fact Sheet, 02/18/1981

CLOSED A Program for Economic Recovery, 02/18/1981

CLOSED Attorney General's Task Force on Violent Crime: Final Report, 08/17/1981



**OA 9259**

<b>Status</b>	<b>Title</b>
CLOSED	The President's Second State of the Union Address
CLOSED	<i>Inaugural Address</i> by President Ronald W. Reagan (Booklet)
CLOSED	<i>The Program for Economic Recovery: Major Addresses</i> , President Ronald W. Reagan (booklet)
CLOSED	<i>Major Foreign Policy Addresses</i> , President Ronald W. Reagan
CLOSED	[Generic Mailing - County Official]
CLOSED	The Reagan Presidency: Two Years of Progress
CLOSED	Reagan Administration Achievements in Regulatory Relief for State and Local Government
CLOSED	[Presidential Advisory Committee on Federalism Meeting, 12/15/1981 - Papers]
CLOSED	President's Federalism Initiative: Basic Framework
CLOSED	Federalism and Regulatory Relief - Statement before the Senate by Murray Weidenbaum, 04/23/1981
CLOSED	Presidential Advisory Committee on Federalism - Meeting Transcript, 06/23/1981 - Morning Session (1)-(3)
CLOSED	Presidential Advisory Committee on Federalism - Meeting Transcript, 06/23/1981 - Afternoon Session
CLOSED	Subcommittee on Housing and Urban Development of the Presidential Advisory Committee on Federalism - Meeting Transcript, 11/05/1981
CLOSED	Presidential Advisory Committee on Federalism - Meeting Transcript, 03/22/1982 - Afternoon Session
CLOSED	The Impacts of Federal Budgetary Policies on the Center for Energy and Environmental Research: Realities and Solutions [Puerto Rico]
CLOSED	<i>Puerto Rico's Political Future: A Divisive Issue with Many Dimensions: Report to the Congress</i> , Comptroller General, March 1981
CLOSED	[Federalism Bills]
CLOSED	[Housing and Federalism]

<b>Status</b>	<b>Title</b>
CLOSED	The President's Commission on Housing: Interim Report, 10/30/1981
CLOSED	White House Briefing on Federalism, 12/14/1981 (Packet) (1)-(3)
CLOSED	[Federalism, 1982] Master General Information Packet (1)(2)
CLOSED	[Federalism, 1982] Master Packet for SL, CO, & Governors 02/20/1982-02/22/1982 (1)-(3)
CLOSED	[Federalism, 1983] (Packet)
CLOSED	Western States Regional Briefing, 04/07/1983 (Packet) (1)-(3)

### **OA 10000**

<b>Status</b>	<b>Title</b>
CLOSED	HUD 1983 Director's Review
CLOSED	Department of Energy 1983 Director's Review Interior Water Resources 1983 Fall Director's Review
CLOSED	Department of Commerce / SBA 1983 Fall Director's Review
CLOSED	Departments of Justice, Treasury, and Personnel 1984 Budget Director's Review
CLOSED	HUD 1984 Fall Director's Review
CLOSED	HIMD Book II 1984 Fall Director's Review
CLOSED	USDA 1983 Budget Director's Review
CLOSED	JTGM Division Director's Review FY 1983 Budget
CLOSED	Department of Labor 1983 Fall Director's Review
CLOSED	Health and Income Maintenance 1983 Fall Director's Review
CLOSED	EPA 1983 Fall Director's Review
CLOSED	HIMD Book I 1984 Fall Director's Review
CLOSED	Department of Transportation 1984 Fall Director's Review
CLOSED	Department of Commerce SBA 1984 Fall Director's Review
CLOSED	NASA 1984 Fall Director's Review
CLOSED	Credit Review

### **OA 10175**

<b>Status</b>	<b>Title</b>
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OPEN	Correspondence (03/23/1983-07/27/1983)
OPEN	Correspondence (07/28/1983-08/16/1983)
OPEN	Correspondence (08/17/1983-08/29/1983)
OPEN	Correspondence (08/30/1983-09/11/1983)
OPEN	Correspondence (09/12/1983-09/19/1983)
OPEN	Correspondence (09/20/1983)
OPEN	Correspondence (09/21/1983-09/26/1983)
OPEN	Correspondence (09/27/1983) (1)(2)
OPEN	Correspondence (09/28/1983-10/15/1983)
OPEN	Correspondence (10/16/1983) (1)-(5)
OPEN	Correspondence (10/16/1983-10/31/1983)
OPEN	Correspondence (11/01/1983-11/04/1983)
OPEN	Correspondence (11/05/1983-11/13/1983)
OPEN	Correspondence (11/14/1983-12/05/1983)
OPEN	Correspondence (12/06/1983-12/13/1983)
OPEN	Correspondence (12/14/1983-12/19/1983)
OPEN	Correspondence (12/20/1983-01/12/1984)
OPEN	Correspondence (01/13/1984-02/05/1984)
OPEN	Correspondence (02/06/1984-02/15/1984)
OPEN	Correspondence (02/16/1984-02/28/1984)
OPEN	Correspondence (02/29/1984-04/09/1984)
OPEN	Correspondence (04/10/1984-10/01/1984)

**OA 11158**

<b>Status</b>	<b>Title</b>
CLOSED	LVE 1984 Fall Director's Review
CLOSED	Department of Education 1984 Fall Director's Review
CLOSED	Department of Transportation 1983 Fall Director's Review
CLOSED	Veteran's Administration 1983 Fall Director's Review
CLOSED	Department of Energy 1983 Fall Director's Review