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PROPOSED

May 18, 1982

PENTAGON PROGRAM SCHEDULE

for

DEFENSE FORUM FOR RELIGIOUS LEADERS

0900 - 0945 Opening Remarks
General David Jones, Chairman, Joint Chiefs of Staff
"The Soviet Threat Overview"

0945 - 1045 Mr. Francis J. West, Assistant Secretary of Defense for ISA
"The Pacific Concerns"

1045 - 1100 Break

1100 - 1200 Mr. Nestor Sanchez, Deputy Assistant Secretary of Defense for IAA
"The Soviet Inroads:"

1215 - 1330 Luncheon
General Robert Barrow, Commandant, U.S. Marine Corps
"People"

1345 - 1415 Dr. Jack R. Borsting, Assistant Secretary of Defense (Comptroller)
"Defense Budget"

1415 - 1530 Mr. Richard N. Perle, Assistant Secretary of Defense for ISP
"NATO and Strategic Policy"

1530 - 1600 Closing Remarks
General Robert Mathis, Vice Chief of Staff, U.S. Air Force
"Where Do We Stand?"

18 MAY
Defense Dept

Add:
Dr. Ronald S. Cochran
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M. M. E. Co.
- Lynchburg, Va 24501

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CFN Center
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THE SECRETARY OF DEFENSE
WASHINGTON, THE DISTRICT OF COLUMBIA

16 APR 1982

Mr. Morton Blackwell
Assistant to the President
for Public Liaison
Old Executive Office Building
Washington, D.C. 20500

Dear Mr. Blackwell:

It is my pleasure to invite you to participate in our first "Defense Forum for Religious Leaders" to be held at the Pentagon from 9:00 a.m. to 4:00 p.m. on May 18, 1982.

The purpose of this Forum is to create a better dialogue and understanding between this Department and you as a religious leader who is deeply concerned with the development and execution of national security policy. This is one way we can fulfill our obligation to keep the American public informed about how the nation chooses its national security courses of action, the reasoning involved, and the Armed Forces' role in implementing this national policy.

Unfortunately, we cannot arrange for your travel or hotel accommodations. I am, however, enclosing a brochure listing hotels in the area for your convenience. The Washington Metro Subway System links the Nation's Capital directly with the Pentagon and Washington National Airport. A map of the subway system is also enclosed.

Please return the enclosed form in the envelope provided to Mr. John R. German, Forum Director, not later than April 30, 1982. Mr. German is available to answer any questions you may have concerning this meeting and may be reached by telephone at (202) 695-6108 or 697-4170.

I believe we have planned an informative forum that will permit you a thorough examination of our national military policies directly with our senior Defense officials.

I hope your schedule will permit you to participate.

Sincerely,

Sent acceptance 4/23
Juspa Kambiz

Enclosures

I kept these cancelled
OK
MB

THE PENTAGON

May 18, 1982

DEFENSE FORUM FOR RELIGIOUS LEADERS

PROGRAM SCHEDULE

0900 - 0930	Coffee and Doughnuts
0930 - 0945	Caspar W. Weinberger, Secretary of Defense
0945 - 1045	General David C. Jones, USAF, Chairman, Joint Chiefs of Staff
1045 - 1145	Mr. John Quetsch, Principal Deputy Assistant Secretary of Defense (Comptroller)
1200 - 1330	Hosted Luncheon. Address by General Robert Barrow, Commandant, U.S. Marine Corps
1330 - 1515	Dr. Ronald F. Lehman II, Deputy Assistant Secretary of Defense (Strategic and Theater Nuclear Forces Policy)
1515 - 1600	Mr. Michael Novak, American Enterprise Institute, Washington, D.C.

TUESDAY 7:30

THE WHITE HOUSE
WASHINGTON

M.S.
hold
for next
Tues.

Bob & Maiselle Shortley
310 N. Pitt St.
Alex. Va. (Old Town)

follow George Washington parkway
past National Airport to Old Town
Alexandria. Take a left on
Princess St., which is one block
after the W&J Sloane's store
that no longer exists. Go two
blocks down Princess and take a
right turn onto North Pitt, go
one block and you will be in the
300 block of North Pitt and start
looking for a parking place. If
the driveway in front of 310 is
empty please feel free to pull in.

(tele) 548-8651



LEGISLATIVE
AFFAIRS

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301

April 19, 1982

Dear Morton -

Here is my recent resume per your request.

I appreciated your time and your offer to help. I'd welcome your help in meeting any of the persons you mentioned who you think might be needing someone with my background. Likewise, I'll contact you should I learn of a specific vacancy where you might have some contact or input.

Thanks also for checking on the Archives. It's really a shame what has happened because I know I could do a good job for the Administration. But it's time to look at what opportunities lie ahead —

Thanks & regards, Ron

*please
reply*

March 10, 1982

THE WHITE HOUSE
WASHINGTON

Mr. Blackwell

I spoke with Kathy yesterday and asked if you would kindly look this list over to see if I should add or delete any names. I'm asking Bob Dugan to do the same. I don't expect all 72 invitations to be accepted -- I envision more like 40-50 at the most.

March 11, 1982

TO: Ron Godwin

FROM: Morton Blackwell

You will receive an invitation and I appreciate your help with this list.

Could you please edit these names and return to me as soon as possible?

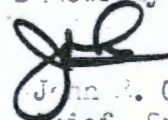
Secretary Weinberger has agreed to meet with the group, but I don't have a time frame as yet. He normally speaks for about 15 minutes here at the Pentagon.

Thank you.

If you could return this list, with your views, at your earliest convenience, I would greatly appreciate it. Thank you.

*Ask
Ron Godwin
to edit.*

Sincerely



John A. Garon
Chief, Speakers Bur.
695-6108

PS: I am also enclosing the speech text from Navy Secretary Lehman's office that you requested.

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Washington, D.C. 20006

Defense

THE WHITE HOUSE

WASHINGTON

June 8, 1983

MEMORANDUM TO: Sven Kraemer
FROM: Morton C. Blackwell 
SUBJECT: New York Times Article

I am enclosing a copy of an article which appeared in the New York Times, "Strategic Nuclear Arms: Where Each Side Stands." Is this comparison legitimate?

MCB:jet

1 Attachment a/s

Strategic Nuclear Arms: Where Each Side Stands

The Strategic Arms Reduction Talks reconvene in Geneva today. The current force levels are given below along with comments on the significance of the numbers. A brief history of the Strategic Arms Limitation Talks is given.

A BALANCE SHEET

Intercontinental Ballistic Missiles



Submarine-Launched Ballistic Missiles



Bombers



OTHER ARMS TALKS

Intermediate-Range Nuclear Forces

Geneva
Began in 1980; reconvened May 1983

Limit medium-range forces in Europe

Mutual and Balanced Force Reduction

Vienna
Began in 1973

Reduce NATO and Warsaw Pact conventional force levels

Antisatellite Weapons

Helsinki
Began in 1978;
in abeyance since 1980

Ban or limit weapons intended to destroy, disable or interfere with satellites

Chemical Weapons

Geneva
Began in 1977;
suspended in 1980

Ban the development, production and stockpiling of chemical weapons

Comprehensive Test Ban

Geneva
Began in 1977;
in abeyance since 1980

Ban nuclear explosions

NOTES ON THE NUMBERS

Methods of Counting

Different organizations give slightly different numbers of strategic delivery vehicles. This set is from the Stockholm-based International Peace Research Institute and is for mid-1982. The London-based International Institute for Strategic Studies includes 60 FB-111A bombers in the U.S. bomber total; it also gives a U.S. SLBM total of 520, but the breakdown is 216 Trident C-4's and 304 Poseidon C-3's — accounting for a steady switch to the newer C-4. The so-called Backfire bomber has posed problems for the Administration. While some U.S. officials continue to talk about it as a strategic bomber in the strategic arms talks, they also talk about it as a theater weapon in the medium-range arms talks in Europe. It was not listed in the strategic bomber total in the Pentagon booklet, "Soviet Military Power." Other numbers also vary, but the discrepancies are small. "Soviet Military Power" also listed 1,398 ICBM launchers, but again with a different breakdown.

The United States has about 11,000 strategic warheads and bombs and the Soviet Union a somewhat lower number, but the Soviet Union has more megatonnage than the U.S. According to the Congressional Budget Office, under President Reagan's arms buildup, the U.S. warhead stockpile will be increased to about 14,000 warheads if an arms agreement is not reached.

Problems of Interpretation

Here are some examples of the problems that arise in interpreting the importance of the numbers:

The Soviet long-range bomber code-named Bleon was first deployed in the mid-1950's. Labeling it long-range, however, creates a problem: It could reach the United States, but it does not have the range to return to the Soviet Union after an attack. Even Nikita S. Khrushchev reportedly had little but scorn for the plane. But the age of any given system does not necessarily mean it cannot carry out its assigned task. The American B-52 was also deployed in the 1950's, but it has been steadily upgraded so that it remains a formidable plane — at least compared with its Soviet counterparts.

Both sides have added new components to their missiles to improve reliability and accuracy — most analysts doubt that either side has the accuracy to guarantee the destruction of the other's missile silos. But in one important respect American missiles are far more reliable than Soviet ones: propellant. All 1,000 U.S. Minutemen are solid-fuel rockets, as are all American submarine-based missiles. Only the remaining 62 Titan missiles, which are being phased out, still use liquid propellant. Soviet rockets — both ICBM's and SLBM's — use liquid fuel except for the reportedly unsuccessful SS-NX-17 submarine-launched missile and the SS-13, of which there are only 90. Because liquid fuel is highly corrosive and volatile, a larger percentage of Soviet missiles must be down for repair at any given time than is the case for American missiles.

A HISTORY OF STRATEGIC TALKS

1968-1972

Interim Agreement

- Froze total number of land-based ICBM launchers at their levels then: 1,054 for U.S. and 1,618 for Soviet.
- Moscow was allowed 950 SLBM launchers on 62 submarines and the U.S. 710 SLBM launchers on 44 submarines. The U.S. had already begun putting multiple independently targeted re-entry vehicles (MIRV's) on its submarine missiles; Moscow was several years away from MIRV'ing.
- Bombers, in which the U.S. was ahead in numbers, were not included.

Antiballistic Missile Treaty

Restricted research and development, construction and deployment of ABM's.

1972-1978

(Agreement not approved by U.S. Senate)

Highlights of Agreement

- **Total missiles and bombers:** Each side was to reduce its total to 2,250 by the end of 1981. Agreement would have been in effect until 1985.
- **Submit on missiles:** Each side is limited to 1,320 of following: land-based and submarine-based launchers firing missiles armed with MIRV's, and bombers carrying air-launched cruise missiles.
- **Submit on MIRV's:** Each side is restricted to 1,200 missiles armed with MIRV's. Within that total, a limit of 620 is placed on land-based launchers firing MIRV's. Any missile that has been tested with MIRV's will be counted as carrying MIRV's whether it does so or not.
- **Cruise missiles:** Bombers can carry no more than 28 cruise missiles.
- **Limit on warheads:** The Soviet SS-17 was limited to 4 warheads, the SS-19 to 6 and the SS-18 to 10. The Minuteman 3 was restricted to 3 warheads.
- **New missile systems:** Each side is limited to the development of one new land-based ballistic missile system. There is no limit on the development of submarine-based missile systems. Existing systems may be modernized within certain limits.
- **Protocol:** Provision limited mobile missiles and land- and sea-based cruise missiles with a range of more than 360 miles. The protocol expired at the end of 1981.
- **Verification:** Each side is to verify the compliance of the other by its own technical means.

Comment: Moscow has said it is abiding by the agreement even though the U.S. Senate did not approve it. Washington's official proclamations have been contradictory. On May 31, 1982, President Reagan said, "As for existing strategic arms agreements, we will refrain from actions which undercut them so long as the Soviet Union shows equal restraint." But Edwin Meese 3d, one of Mr. Reagan's top advisers, has reportedly said there is "no legal or moral commitment to abide by SALT I and SALT II." Washington has hinted that Moscow violated the provision on development of new land-based missiles, but the treaty is so vague that it is difficult to prove. Much depends on whether, for example, an existing system was upgraded to the point that it, in effect, became a "new" system.

THE WHITE HOUSE

WASHINGTON

file
MX

MEETING IN JOHN R.'S OFFICE-- 4 MAY 1983

ATTENDEES

John R.
Vera
Bob Moss
Chris Sundseth
Ed Crowell
Herb Hetu, Consultant to the MX Commission
Rick Lenner, Captain, USAF, staff aid to Herb Hetu
Al Meyer, NSC
Mary Jo Jakobi

The meeting, at least after I got there centered around marshalling support for the MX among business and trade heavyweights. The major portion of the discussion was around finding a way to lobby the CEO's without lobbying.

Since Herb Hetu was scheduled to speak to the CEO's of MX related industries next week, I suggested that they do the lobbying. This is probably what will happen.

Chris, Mary Jo, and Bob were mainly concerned with putting together a briefing with enough clout and pizzazz to attract the CEO's on short notice. They are trying for a Presidential walk-by. (It was the opinion of several present that the CEO's wouldn't show for anyone but the President.)

It was suggested and agreed that SECDEF not be involved because, as one person put it "He is not good at lighting fires." A General Gordy Fornell (sp) was considered because some of those present had heard his presentation before and were wowed. He is supposed to be a dynamic speaker, and also good-looking (Jakobi)

It was decided to try to get the President to drop by the Small Business Association Convention over in Crystal City. (location not known at the time.)

Mr. R wants to do a mass mailing and wants some charts and graphs to help. He also wants to hand out copies of favorable editorials to the CEO's, hopefully ones written in areas where they have plants, factories, etc.

Attempts will be made to gather all the former Presidents to testify in favor of the MX before the committees. It will be a great show if possible. Also the former SECDEF's will also be gathered if possible.

I think this covers it all. If you have any questions, yell.

file



POINT PAPER
MX PEACEKEEPER

The President's bipartisan Commission on Strategic Forces recommended a package of actions, including deploying 100 MX missiles in existing silos and commencing work on a small missile. The President has endorsed the Commission's recommended package.

Background

Specific recommendations of the President's program follow:

- Proceed with immediate production of the PEACEKEEPER missile, and deployment of 100 such missiles in existing Minuteman silos.
- Start work on a small, single-warhead ICBM -- full scale development in 1987 and deployment in the early 1990's are contemplated.
- Continue to pursue ambitious and objective arms reduction negotiations with a goal of agreements that are balanced, promote stability, constitute significant force reductions, and are verifiable.
- Improve strategic command, control, and communications; continue with the Trident submarine, D-5 missile, the bomber and air-launched cruise missile efforts as planned.
- Expand research into, and undertake the most vigorous examination of, all forms of defense against ballistic missiles.
- Undertake a specific program on hardness, and a study of fratricide and research on different types of land-based vehicles and launchers.

Additional Background:

Need MX deployment to resolve four major issues:

- Aging Force (Titan 1962, MM II 1965, MM III 1970)
- Ineffective prompt capability against targets most important to Soviets (Military and leadership installations - many of which are hardened and time-urgent)
 - Influences Soviet perceptions
- Arms control leverage
- NATO theater nuclear modernization

Cost for President's program less than previous ICBM programs.

- \$10B less than Closely Spaced Basing (CSB) and \$30B less than Multiple Protective Shelters (MPS)
- Saves \$1.4B in FY 84, more in later years.

Arms reductions supported by President's program:

- MX gives near-term arms reduction leverage
 - Encourage Soviet participation in reduction talks (historical evidence: successful negotiations of 1972 ABM Treaty)
- Small missile development gives opportunity for US/Soviet agreement to deploy more stable, low value systems.

MX, then, is required now to bolster deterrence and support near term arms reduction endeavors, while small missile supports longer term prospects for mutually stabilizing force structure.

File: MX

THE WHITE HOUSE

WASHINGTON

June 30, 1983

MEMORANDUM TO: JOHN ROUSSELOT
FROM: Morton C. Blackwell
SUBJECT: June 30th MX Implementation Group Meeting

Pursuant to your request, I sat in for you at this meeting.

The meeting convened at about 2:15 p.m. and adjourned at 2:45 p.m. Ken Duberstein chaired.

Duberstein said he was uneasy about the MX vote. He expects it to be tough in the Senate. If we win in the Senate, it will be easier in the House. Russ Rourke, of Legislative Affairs in the Pentagon said he had his network prepared on instant notice to make 200 calls to shore up wavering Members of Congress. Duberstein replied, "to start making the calls now" rather than wait until after the July 4th Recess.

I delieved your strong message that the Vice President should be the one to call Lane Kirkland. Duberstein said that the Bush call is in the works and will be made.

Duberstein repeatedly emphasized the critical nature of labor union and defense industry activity prior to the votes in both Houses. He specifically requested that you need to start meetings of business leaders with members of the MX Implementation Group "early in the week of July 11th."

As I was meeting with this group for the first time, I did not know all the players and thus cannot give you much useful information about points made other than those discussed above. I think, however, that I covered the major points for you.

Duberstein announced that the next meeting of the Group would be at 2:00 p.m., Monday, July 11.

MCB:jet

UNITED STATES AIR FORCE



POCKET SUMMARY

*PRESIDENT'S
FY 1983 BUDGET*

Directorate of
Cost & Management Analysis
AF/ACM
February 1982

ACTIVE AIRCRAFT AND FLYING HOURS

NUMBER OF AIRCRAFT BY TYPE	FY '68	FY '74	FY '80	FY '81	FY '82	FY '83
Bomber, Strategic	714	500	414	412	411	363
Bomber, Other	65	-	-	-	-	-
Tanker	667	657	529	534	539	544
Fighter/Interceptor/Attack	3,985	2,387	2,769	2,850	2,925	3,026
Reconnaissance/Electronic Warfare	1,009	610	354	344	363	392
Cargo/Transport	2,358	1,253	836	835	832	828
Search & Rescue (Fixed Wing)	91	36	35	36	37	35
Helicopter (Includes Rescue)	465	317	230	230	230	238
Special Research	5	-	-	-	-	-
Trainer	2,584	1,996	1,678	1,644	1,660	1,664
Utility/Observation	663	154	189	207	197	215
TOTAL USAF	12,606	7,930	7,034	7,092	7,194	7,305
Air National Guard (Total)	1,438	1,798	1,560	1,636	1,665	1,656
Air Force Reserve (Total)	426	428	474	452	455	458
Free World Military Forces (Total)	692	1,976	-	-	-	-
Earmarked	165 ¹	-	-	-	-	-
TOTAL ACTIVE AIRCRAFT²	15,327	12,132	9,068	9,180	9,324	9,419
Active aircraft including foreign government owned	(15,327)	(12,132)	(9,209)	(9,321)	(9,450)	(9,510)
FLYING HOURS (THOUSANDS)						
USAF	7,068	3,272	2,596	2,619	2,800	2,900
Air National Guard	465	405	393	406	411	412
Air Force Reserve	164	128	136	134	133	132
TOTAL FLYING HOURS	7,697	3,805	3,125	3,159	3,344	3,444

¹ MAP, USN, AND OTHER NON-AIR FORCE

² USAF, ANG, AFRES

USAF SQUADRONS BY TYPE

MAJOR AIR FORCE SQUADRONS	FY '68	FY '74	FY '80	FY '81	FY '82	FY '83
Bomber	40	28	25	25	25	22
Strategic Intell/ECH/Recon	3	1	4	4	2	2
IRBM/ICBM	26	26	26	26	26	25
Tanker	41	38	33	33	32	32
Interceptor	28	7	6	6	5	5
Bomarc	6	-	-	-	-	-
Command, Control & Surveillance	13	8	6	6	6	6
Tactical Bomber	1	-	-	-	-	-
Mace/Matador	2	-	-	-	-	-
Fighter	92	74	78	78	79	80
Reconnaissance	21	13	6	6	6	7
Tanker/Cargo (KC-10)	-	-	-	1	1	1
Tactical Air Control System	9	11	9	9	9	9
Special Operations Force	22	5	5	5	5	5
Tactical Airborne Command Control System	-	-	5	5	5	5
Tactical Electronic Warfare Support	-	-	-	1	2	2
Tactical Airlift	31	17	14	14	14	14
Strategic Airlift	32	17	17	17	17	17
Aeromed Evacuation	6	3	3	3	3	3
Special Mission	2	2	1	1	1	1
Mapping	2	1	-	-	-	-
Weather	6	3	2	2	2	2
Aerospace Rescue and Recovery	14	12	7	7	7	7
Intelligence	15	9	6	6	6	6
SUB TOTAL	412¹	275	253	255	253	251
Air National Guard	78	91	91	91	92	92
Air Force Reserve	37	53 ²	53 ²	53 ²	53 ²	54 ²
COLUMN TOTALS	527	419	397	399	398	397

¹ Includes 20 Mobilized Units.

² Includes Associate Squadrons.

NOTE: Data in FY '68-81 columns are actual. FY '82 and FY '83 data are estimated.

USAF AND AIR RESERVE FORCES PERSONNEL BY CATEGORY
(THOUSANDS)

AIR FORCE MILITARY	FY '68	FY '74	FY '80	FY '81	FY '82	FY '83 ¹
Officers	140	110	98	99	102	105
Airmen	762	529	456	467	475	491
Cadets	4	4	4	4	4	4
TOTAL AIR FORCE MILITARY	906	643	558	570	581	600
Career Reenlistments	57	47	38	30	40	39
Rate	88%	90%	82%	94%	91%	91%
First-Term Reenlistments	11	19	15	19	18	19
Rate	18%	31%	36%	43%	49%	49%
CIVILIAN PERSONNEL						
Direct Hire (including Technicians)	316	274	231	233	234	230
Indirect Hire-Foreign Nationals	26	16	13	13	13	13
TOTAL CIVILIAN PERSONNEL	342	290	244	246	247	243
TOTAL MILITARY AND CIVILIAN ²	1,247	932	802	816	828	843
Technicians (Included above as Direct Hire-Civilians)						
AFRES Technicians	-	6	7	8	8	8
ANG Technicians	17	22	22	22	22	21
AIR RESERVE FORCES						
Air National Guard Selected Reserve	75	94	96	98	100	102
Air Force Reserve, Paid	46	48	60	62	64	67
Air Force Reserve, Nonpaid	145	119	45	44	41	45
TOTAL, READY RESERVE	266	261	201	204	205	214
Standby	101	46	41	44	36	36
TOTAL AIR RESERVE FORCES ³	367	307	242	248	241	250

¹ President's Budget Request

² FY '68-81 are actuals; FY '82-83 are estimates; excludes nonchargeable personnel.

³ Excludes Retired Air Force Reserve

NOTE: Totals may not add due to rounding.

USAF PERSONNEL STRENGTH BY COMMANDS AND AGENCIES
(ASSIGNED STRENGTHS AS OF 30 SEPTEMBER 1981)

MAJOR COMMANDS		MILITARY	CIVILIAN	TOTAL
Air Force Communications Command	(AFCC)	41,393	7,007	48,400
Air Force Logistics Command	(AFLC)	9,936	80,949	90,885
Air Force Systems Command	(AFSC)	25,132	26,288	51,420
Air Training Command	(ATC)	89,022	15,826	104,848
Alaskan Air Command	(AAC)	7,347	1,125	8,472
Electronic Security Command	(ESC)	10,832	902	11,734
Military Airlift Command	(MAC)	72,144	16,171	88,315
Pacific Air Forces	(PACAF)	25,206	9,541	34,747
Strategic Air Command	(SAC)	104,985	13,484	118,469
Tactical Air Command	(TAC)	99,766	11,851	111,617
United States Air Forces Europe	(USAFE)	56,944	9,914	66,858
TOTALS		542,707	193,058	735,765
SEPARATE OPERATING AGENCIES AND DIRECT REPORTING UNITS				
Aerospace Defense Center	(ADC)	1,401	356	1,757
Air Force Accounting and Finance Center	(AFAPC)	243	1,958	2,201
Air Force Audit Agency	(AFAA)	217	704	921
Air Force Combat Operations Staff	(AFCOS)	166	21	187
Air Force Commissary Service	(AFCONS)	680	8,645	9,325
Air Force Engineering and Services Center	(AFESC)	343	432	775
Air Force Inspection and Safety Center	(AFISC)	375	138	513
Air Force Intelligence Service	(AFIS)	461	152	613
Air Force Legal Services Center	(AFLSC)	376	153	529
Air Force Manpower and Personnel Center	(AFMPC)	1,851	903	2,754
Air Force Medical Service Center	(AFMSC)	90	120	210
Air Force Office of Security Police	(AFOSP)	53	46	99
Air Force Office of Special Investigations	(AFOSI)	1,716	359	2,075
Air Force Reserve/Air Reserve Personnel Center	(ARPC)	626	11,074	11,700
Air Force Service Information and News Center	(AFSINC)	511	134	645
Air Force Test and Evaluation Center	(AFTEC)	399	100	499
Albert F. Simpson Historical Research Center		17	63	80
United States Air Force Academy	(USAFA)	2,550	1,655	4,205
Office of the Secretary of the AF/Air Staff/WGB		2,012	1,497	3,509
1947th Administrative Support Group	(1947 ASG)	484	514	998
Other		8,609	24,087 ¹	32,696
TOTALS		23,180	53,111	76,291
TOTALS, COMMANDS AND AGENCIES		565,887	246,169	812,056

¹ Includes ANG Technicians

BUDGET AND FINANCE
(\$ MILLIONS)

	FY '68	FY '74	FY '80	FY '81	FY '82 ¹	FY '83 ²
GROSS NATIONAL PRODUCT	\$834,400	\$1,381,500	\$2,567,500	\$2,858,600	\$3,082,900	\$3,433,600
Federal Budget Outlays (CURRENT \$)	178,000	269,600	579,600	657,200	725,300	757,600
DoD Budget Outlays (CURRENT \$)	77,265	77,550	132,840	156,100	182,800	215,900
DoD Percent of: GNP	9.3%	5.6%	5.2%	5.5%	5.9%	6.3%
Federal Budget	43.4%	28.8%	22.9%	23.8%	25.2%	28.5%
AIR FORCE BUDGET OUTLAYS						
Current Dollars	25,734	23,928	38,976	46,748	55,408	67,094
Constant FY '83 Dollars	80,899	51,373	51,305	54,296	59,212	67,094
AF Percent of: GNP	3.1%	1.7%	1.5%	1.6%	1.8%	2.0%
Federal Budget	14.4%	8.9%	6.7%	7.1%	7.6%	8.9%
DoD Budget	33.3%	30.9%	29.3%	29.9%	30.3%	31.1%
TOTAL OBLIGATIONAL AUTHORITY						
DoD-Current Dollars	75,627	85,054	142,211	176,094	214,235	257,985
Constant FY '83 Dollars	238,866	169,752	182,364	202,159	227,813	257,985
AF-Current Dollars	24,974	24,760	41,653	52,425	64,227	78,373
Constant FY '83 Dollars	79,915	52,264	53,558	60,165	68,306	78,373
(With anticipated supplementals)						
CURRENT DOLLARS						
Aircraft Procurement (3010)	5,306	2,819	7,981	10,298	14,022	17,757
Missile Procurement (3020)	1,408	1,419	2,159	3,333	4,574	6,828
Other Procurement (3080)	2,357	1,652	2,655	3,148	5,407	5,845
Procurement Subtotal	9,071	5,890	12,795	16,779	24,003	30,430
Military Construction-AF (3300)	481	321	572	937	1,630	2,082
Military Construction-AFRES (3730)	4	11	12	22	37	36
Military Construction-ANG (3830)	10	19	36	90	105	107
Military Construction Subtotal	495	351	620	1,049	1,772	2,224
RDT&E (3600)	3,412	3,063	5,001	7,133	8,876	11,220
TOTAL INVESTMENT	12,978	9,303	18,416	24,961	34,651	43,874
Military Personnel-AF (3500)	5,677	7,479	8,496	9,913	10,334	12,031
Reserve Personnel-AF (3700)	64	126	226	277	295	351
National Guard Personnel-AF (3850)	84	182	299	386	426	545
Military Personnel Subtotal	5,825	7,787	9,021	10,576	11,055	12,927
Operation & Maintenance-AF (3400)	5,904	6,882	12,421	14,742	16,124	17,945
Operation & Maintenance-AFRES (3740)	-	239	511	599	670	766
Operation & Maintenance-ANG (3840)	266	551	1,283	1,519	1,648	1,762
Stock Fund (4921)	-	-	-	28	79	162
Operation & Maintenance Subtotal	6,170	7,672	14,215	16,888	18,521	20,634
Family Housing-AF ³ (0704)	-	-	-	-	-	938
TOTAL OPERATING	11,995	15,459	23,236	27,464	29,576	34,499
PROGRAMS, TOTAL OBLIGATIONAL AUTHORITY (Current \$)						
I Strategic Forces	5,176	4,315	6,658	8,101	11,300	16,386
II General Purpose Forces	7,273	5,593	11,757	15,256	19,479	20,644
III Intelligence & Communications	3,622	3,340	4,742	5,920	7,179	9,372
IV Airlift & Sealift Forces	1,736	756	2,034	2,867	3,863	4,202
V Reserve & Guard Forces	621	1,223	3,083	3,525	3,500	3,916
VI Research & Development	1,556	2,401	4,174	5,729	7,044	8,911
VII Central Supply & Maintenance	2,375	2,763	4,515	5,196	5,494	6,865
VIII Tng, Med & Other Gen Activities	2,079	3,441	3,881	4,611	5,246	6,905
IX Admin & Assoc Activities	352	568	529	790	724	927
X Support of Other Nations	182	363	281	429	398	246
Pay Raise in DOD Contingency						
Accounts for Supplemental Requests					1,530	1,182

1 FY '82 column is a revised estimate.
2 FY '83 is President's budget request.
3 Prior to FY 83 an OSD Appropriation

NOTE: Totals may not add due to rounding.

USAF INSTALLATIONS

	FY'68	FY'80	FY'81	FY'82
MAJOR INSTALLATIONS				
US and Possessions	138	107	107	106 ¹
Foreign	60	27	27	28 ²
Worldwide	<u>198</u>	<u>134</u>	<u>134</u>	<u>134</u>
OTHER INSTALLATIONS				
US and Possessions	2,723	2,098	2,074	2,061
Foreign	1,060	642	619	635
Worldwide	<u>3,783</u>	<u>2,740</u>	<u>2,693</u>	<u>2,696</u>
"Other Installations"				
Category Includes:				
Air National Guard	106	131	131	135
Auxiliary	1,892	-	-	-
Auxiliary Airfield	-	17	17	16
Ballistic Missile	1,158	1,157	1,157	1,158
Electronics Station/Site	-	485	484	461
General Support Annex	-	950	950	926
Industrial	43	-	-	-
Radar	183	-	-	-
Tenant, Non-Air Force	357	-	-	-
War Only	44	-	-	-

¹ Termination of active support Duluth International Airport, MN.

² Build-up of Suwon Air Base, Korea.

AIRCRAFT AND MISSILE PROCUREMENT

AIRCRAFT	PRIOR & FY'80	FY'81	FY'82	FY'83 ¹
A-7K	24	6	-	-
A-10A	627	60	20	20
ALCA/AIRA	-	7	-	-
B-1B	-	-	1	7
C-5N	-	-	-	2
C-130H	86	6	8	-
E D A2	-	-	-	2
E-3A	25	2	2	2
F-5F	-	-	3	3
F-15	639	42	36	42
F-16	425	180	120	120
KC-10A	6	6	6	8
TR-1	2	4	5	4
UH-60A	-	5	6	-
TOTAL	<u>1,834</u>	<u>318</u>	<u>207</u>	<u>210</u>
MISSILES				
ALCM	323	480	440	440
GLCM	-	11	54	120
HARM	-	-	136	206
MX	-	-	-	9
Maverick (IR)	-	-	490	2,560
Sidewinder	8,560	1,280	1,800	1,920
Sparrow	<u>6,045</u>	<u>1,050</u>	<u>1,025</u>	<u>1,300</u>
TOTAL	<u>14,928</u>	<u>2,821</u>	<u>3,945</u>	<u>6,555</u>

¹ President's Budget request.

² European Delivery Aircraft

THE WHITE HOUSE

WASHINGTON

June 9, 1983

MEMORANDUM FOR ADMINISTRATION SPOKESMEN

FROM: KARNA SMALL *KS*

SUBJECT: Speech Material

Enclosed please find the booklet entitled "Security and Arms Control: The Search for a More Stable Peace" that was issued by the Department of State today.

We thought this booklet would be most helpful to you in preparation of speeches and in your encounters with the press.

August 4, 1982

MEMORANDUM

RE: David Laux appointment to handle China policy at N.S.C..

Conservative pro-Taiwan supporters will soon have another potential "disaster" on their hands. After several weeks of consideration, the N.S.C. has decided to appoint David Laux to advise on China policy under Gaston Sigur at the National Security Council. Laux' appointment is still contingent on a security clearance and could still be stopped.

First, a word about David Laux. He is a career C.I.A. officer who currently is the Director of the Office of P.R.C. and Hong Kong affairs under the Deputy Secretary of East Asian Affairs for the Commerce Department. Laux, prior to his appointment at Commerce, served for three years in Peking as our Commercial Attache. He is a career bureaucrat with extremely close ties to the business community involved in trade with China. Not much else is currently known about him, i.e., no apparent skeletons in his closet, except that sources who know Laux describe him as an archtypical bureaucrat and certainly not a Reaganite who will reflect the President's views and instincts.

His appointment disturbs Reaganite China policy experts for several reasons:

Laux's Sponsors- His principal supporter for this position is Don Gregg. D.G. recently vacated this post that Laux will occupy to work for Bush as his foreign policy advisor. Robert McFarlane, Deputy Assistant to Clark at the N.S.C., was also involved as a principal supporter of Laux and was a key figure in the final decision on this appointment. McFarlane is considered pro-status quo on China policy and not trustworthy by pro-Taiwan advocates. Perhaps more important is the Don Gregg connection. Both D.G. and Laux share a C.I.A. background and are close personally. Gregg has been the principal N.S.C. advisor on China policy over the past nine months (succeeding James Lilley) and is overly influenced by the China desk at the State Department. This is not surprising since Gregg admits that he is not a China policy expert. He has consistently taken a position defensive of the China desk's views. Gregg lacks the background, substance and expertise to properly provide the President/Clark with a balanced China policy perspective (He once described pro-Taiwan conservatives as "mental pygmies" and cynically referred to Reagan's pro-Taiwan campaign statements as nothing more than a political ploy/opportunism-- "well it got him elected"). Laux appears to be a carbon copy of Don Gregg and will likely provide the President/Clark with similar advice.

Lacks Political/Military Expertise-- Laux lacks a political-military background which is central to this important policy making position. At best he will be able to provide "reasonable" expertise on business/trade policy with China. The critically important political-military policy advice will be left to the State Department and, very likely, Laux's political patron Don Gregg. Laux will simply execute the policy decided upon. He will certainly not provide the badly needed counter-weight at the N.S.C. to State Department thinking. He will be a neutral, non-specialist, non-player on critical Taiwan arms sales issues.

Laux Appointment Contradicts Reagan/Conservative Concerns-- Perhaps the greatest outrage is the political insensitivity that Clark, McFarlane and company demonstrate by appointing Laux in the face of vociferous protest by conservatives to the negative trends on Taiwan policy. Haig's downfall was due, in part, to he and the China desk misleading Reagan on China policy. Despite the bad advice Reagan has been provided, he is about to acquire a China policy advisor who will be nothing more than a patsy for the State Department and Don Gregg. Does Reagan know anything about David Laux? Not likely. Nonetheless, the President will acquire a so-called China policy advisor who will, at best, echo the Gregg/China Desk perspective in contrast to his own views.

Reaganites Passed Over-- Laux, of course, was only one of four people considered for this appointment: The others are Sean Randolph, a Reaganite at State; Bob Downen, a pro-Taiwan expert under Ray Kline at Georgetown U.; and Al Wilhelm, an Army Lt. Colonel who is considered conservative and sympathetic to Taiwan. Now, more than ever, when we need a pro-Taiwan conservative advising the President at the N.S.C., we end up instead with virtually the opposite-- one who will, at least, have the Fortune 500's concerns more at heart than the President's. Once again, good conservative Reaganites are ignored for an extremely critical position. The choice and timing of Laux could not be much worse from the point of view of pro-Taiwan advocates.

Conclusions-- In fairness to Laux, it might be premature or incorrect to judge him as a pro-Peking appeasement monger. Based on what we know of him, however, his appointment clearly marks a step in the wrong direction. More than ever, we desperately need a pro-Taiwan advocate in this important position. Under Laux we can only expect more of the same incorrect advice that the President and Clark have received in the past.

Most importantly, Laux's appointment could still be killed. That will only happen if key conservative leaders, especially in Congress register vociferous protest over this outrageous appointment. Such opposition will also allow conservatives to keep the pressure on Reagan without them having to attack the President directly. This pressure may help to influence the outcome of the joint communique with Peking and, equally important, the official interpretation of that policy once it is announced.

The bottom line is this: if Laux takes this post the job of pro-Taiwan conservatives will be 100 times more difficult-- a pro-Taiwan policy expert at the N.S.C. will make our job 100 times easier. Laux must be stopped!

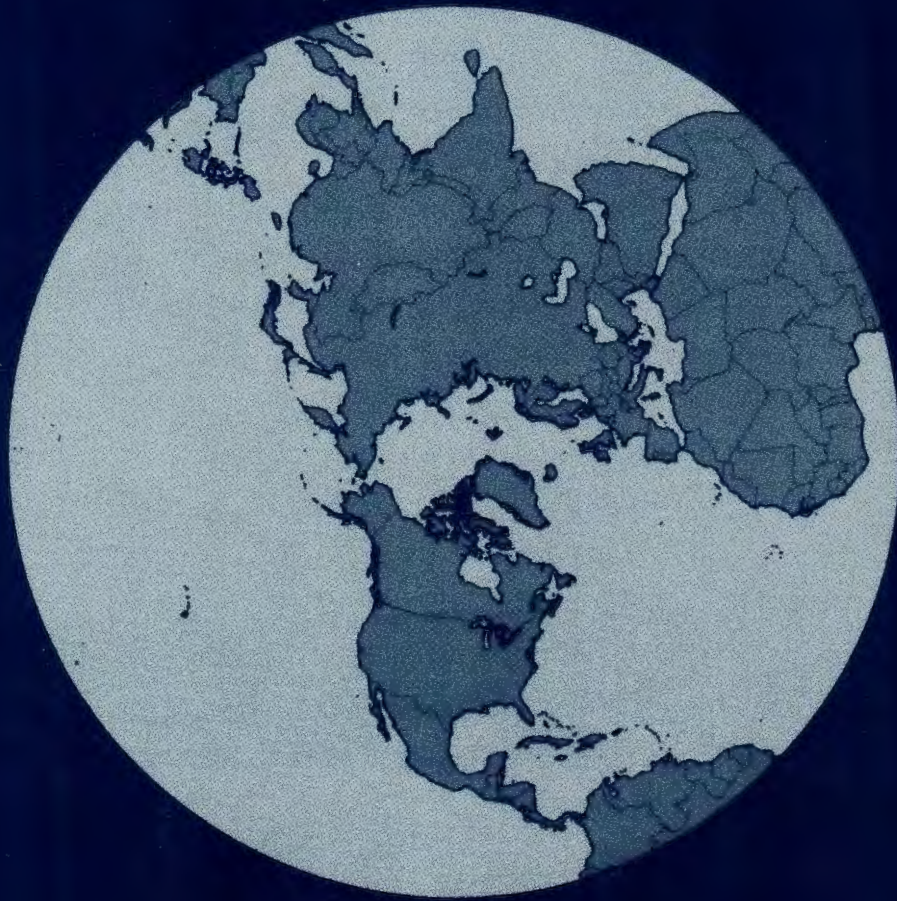
CAUTIONARY NOTE- Don Gregg and Gaston Sigur are spreading the word that Ray Kline and John Carbaugh have given Laux a "strong recommendation". We have not heard from Kline yet and Carbaugh denies it. However, we do know for a fact that Kline was pushing for Bob Downen and that Carbaugh strongly supported Sean Randolph for this post. It is quite possible that Gregg and Sigur have misled Judge Clark into thinking that Laux has strong support from conservatives.

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