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THE INTERNATIONAL ASSOCIATION OF

(Lions Clubs International®) 300 22nd Street/Oak Brook, Illinois 60570/(312) 986-1700

June 10, 1982

From the office of ROY SCHAETZEL **Executive Administrator**



Mrs. Elizabeth Dole Assistant to the President Office of Public Liaison The White House Washington, D. C. 20500

Dear Mrs. Dole:

As you may know, it has been a traditional practice for the President of the United States to grant an appointment, annually, to the President of Lions Clubs International.

This annual visit has been a tradition with our Association for over fifty years. It serves to emphasize to the 569,370 Lions in the United States and 779,904 Lions in communities around the world, the importance which the President of the United States places upon the volunteer effort of the largest service club organization in the world, and it is not only a matter of great pride with Lions, but is a very necessary source of inspiration and encouragement to those who participate in the volunteer effort.

For these reasons, we seek to continue this tradition with President Reagan and arrange a visit between our President Kaoru Murakami (who is the first Lion from the Orient to serve as President of our Association) and President Reagan. Since Lion Murakami's term ends on July l of this year, it would be very much appreciated if we could arrange a visit before his term ends. For your background and information, I am enclosing Lion Murakami's biography.

Your consideration of the interest of the Lions of the world in the continuation of this traditional visit would be very much appreciated.

Sincerely yours,

Roy Schaetzel

Executive Administrator

Enclosure

RS/at

EXECUTIVE OFFICERS Fiscal Year 1981-82 PRESIDENT KASRU "KAY" MURAKAMI 8 Higashihanaike-cho Koyama, Kita-ku Kyoto, Japan 603 IMMEDIATE PAST PRESIDENT WILLIAM C. CHANDLER

Montgomery, Alabama 36101, USA DIRECTORS FIRST VICE-PRESIDENT EVERETT J. "EBB" GRINDSTAFF

SECOND VICE-PRESIDENT DR. JAMES M. "JIM" FOWLER 209 State Street Little Rock, Arkansas 72201, USA THIRD VICE-PRESIDENT HUBERT A. MASON

Grove Lodge, The Warren
Donaghadee, Northern Ireland BT21 OPG

SHOHEL ARIMOTO PROF RAFASI ARRIDIA MOLINA PREMICHAND P RAFAMA JAMES T. COFFEY Toronto, Ohio, USA DR. JACK DoBUSN Lamont, Alberta, Canada DR. YONG WOS KIM Seoul, Republic of Korea G. E. "BUD" KLISE Stockport, Iowa, USA K. M. "KEN" LENTFER West Pennant Hills, N.S.W., Australia DR LUIS MURAD

IOSEPH L. RAUR New London, Connecticut, USA BEAUFORD W. ROBINSON Jefferson City, Missouri, USA AUGUSTIN SOLIVA Sao Jose Doś Campos, S.P., Brazil JOHN S. SWANTEK Browns Mills, New Jersey, USA AVV. GIUSEPPE TARANTO Rome, Italy WILLIAM E. WINLAND Gillette, Wyoming, USA DOMAIN F BANKED

FARICE BRUCE, JR. Liberal, Kansas, USA **VERN FRANCE** natchee, Washington, USA WILLIAM E GACKLE Kulm, North Dakota, USA YASUTO KAETSU JAMES E. KENT Guilderland, New York, USA ROBERT E. MAXEY Springfield, Illinois, USA

MADEEL MENCEUL

BRUCE MURRAY St. Marys, Ontario, Canada PERSILES AYAMES PEREZ M. Santo Domingo, D.M., Dominican Republic WILLIAM L. SCHOOLER Munster, Indiana, USA AIMO N.K. VIITALA WILLIAM L. WOOLARD Charlotte, North Carolina, USA

Cable Address: "LIONSINTL" Telex 25-3345

TTY (3T2) 323-6533 (for deaf)

FLSA VAINTZETTEL

ADMINISTRATIVE OFFICERS BOY SCHAFTTEL

Biographical Material

KAORU "KAY" MURAKAMI International President

Kaoru "Kay" Murakami, of Kyoto, Japan was inaugurated as the 65th President of The International Association of Lions Clubs at the conclusion of the Association's 64th Convention held in Phoenix, Arizona, USA, June 20, 1981.

A Lion since 1954, President Murakami is very active in his community. He is Vice President of the Urasenke Foundation, a Japanese Tea Culture Association which is a worldwide organization of more than four million members, a professor at the Urasenke College of Tea Ceremony, member of the Council of the Kyoto Foreign Language University, advisor to and member of the Editorial Committee of the Yukan Kyoto Press, Director of the Kitano Shinto Shrine in Kyoto, and Director of the Dog Leader Training Institute for the Blind.

Lion Murakami, the first Oriental to serve as President of the Association, brings with him a rich and varied background as a resource to aid him in his role as President of the world's largest service Club organization.

A former Public School teacher in Kyoto, President Murakami has held positions as Director of the Public Relations Department and

(over)

Vice-Director of the Politics and Economic Department of Miyako Press, and Chief of Adult Education, Public Relations and Tourism Sections of Kyoto City. He received his Bachelor of Law degree from Ritsumeikan University and has studied International Relations at Long Island University in New York, USA.

A writer, with over two hundred essays published in magazines and newspapers, Lion Murakami's published works include "New Faces of America," "Public Relations in the U.S.A.," "My Lionism" and the "Sayings of Melvin Jones."

President Murakami's theme for his year in office "People at Peace" reflects his philosophy of Lionism as a way in which the people of the world can find peace - within themselves - through service to others.

International goodwill and understanding are also high on President
Murakami's agenda. "I want my term as International President to serve
as a bridge of understanding between the East and the West."

For his active participation within the Association, Lion Murakami has received eight International President's Awards, three Extension Awards, the Ambassador of Goodwill Award and is a Key Member and a Melvin Jones Fellow. He has received the Keys to many cities and is an honorary citizen of the state of Texas and an honorary Senator of the state of Louisiana, USA.

President Murakami and his wife, Shoko, are the parents of three sons.

THE INTERNATIONAL ASSOCIATION OF

(Lions Clubs International®) 300 22nd Street/Oak Brook, Illinois 60570/(312) 986-1700

From the office of **ROY SCHAETZEL Executive Administrator**



May 25, 1982

Mr. Morton Blackwell The White House Washington, D.C. 20500

Dear Mr. Blackwell:

This letter is written to register our keen disappointment at our inability to arrange a short visit between our President, a Lion from the country of Japan, and President Reagan. This short visit has been a tradition in our Association for many, many years and we do not understand at all the reason why it cannot be arranged this year.

Lions Clubs are represented by members in every hamlet in the United States of America and I know for certain they will not understand why the largest service club organization in the world cannot maintain their tradition with a President who espouses the efficacy of volunteerism. It is a small thing, but it is a source of encouragement to each and every Lion in his volunteer effort on behalf of his community.

Sincerely yours,

Roy Schaetzel

Executive Administrator

July 1982
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Dear Mr. Schaetzel, May 25,

letter of May 25,

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EXECUTIVE OFFICERS Fiscal Year 1981-82

PRESIDENT KAORU "KAY" MURAKAMI 8 Higashihanaike-cho Koyama, Kita-ku Kyoto, Japan 603

IMMEDIATE PAST PRESIDENT WILLIAM C. CHANDLER P.O. Box 13 Montgomery, Alabama 36101, USA FIRST VICE-PRESIDENT EVERETT J. "EBB" GRINDSTAFF

SECOND VICE-PRESIDENT DR. JAMES N. "JIM" FOWLER 209 State Street Little Rock, Arkansas 72201, USA THIRD VICE-PRESIDENT

Grove Lodge, The Warren
Donaghadee, Northern Ireland BT21 OPG

DR. YORG WOO KIM
Securi Republic of Kin DIRECTORS

SHOHEL ARIMOTO Nishinomiya, Japan DOE DATATI ADDIGIA MOLINA PREMCHAND R. BAFANA Pune, Maharashtra, India JAMES T. COFFEY Toronto, Ohio, USA **BR. JACK DoBUSW** G. E. "BUD" IQLISE Stockport, lowa, USA K. M. "KEN" LENTFER West Pennant Hills, N.S.W., Australia DR LINE MIDAR

Jefferson City, Missouri, USA ANGUSTIN SOLIVA Sao Jose Dos Campos, S.P., Brazil JOHN S. SWANTEK Browns Mills, New Jersey, USA AVV. GIUSEPPE TARANTO WILLIAM E. WINLAND Gillette, Wyoming, USA

Wenatchee, Washington, USA WILLIAM E GACKLE Kulm North Dakota, USA YASUTO KAETSU IAMES F. KENT Guilderland, New York, USA ROBERT E. MAXEY

Springfield, Illinois, USA

Santo Domingo, D.N., Dominican Republic WILLIAM L. SCHOOLER Munster, Indiana, USA AIMO N.K. VIITALA WILLIAM L. WOOLARD Charlotte, North Carolina, USA

ADMINISTRATIVE OFFICERS

Cable Address: "LIGNSHITL" Telex 25-3345 TTY (312) 323-6533 (for deaf)



THE WHITE HOUSE WASHINGTON

8 June 82

FM: Doug Martin

TO: Morton Blackwell

SUBJ: Invitation of Kaoru Murakami to 24 March PSI Briefing.

1. Holly in Jay Morehead's office confirmed to me that Mr. Murakami was in fact invited to the 24 Mar PSI briefing.

respectfully,

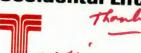
Doug

George M. Joseph



G.M. Joseph & Associates Rt. 40 East & Bennington Rd. Box 11 Hopwood, PA 15445 (412) 438-6666

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This my second office



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The best always -

DATE ___6-3-82

(1) BOY SCOUTS OF AMERICA

1325 Walnut Hill Lane Irving, TX 75092 (214) 659-2000

President/Chief Operating Officer



Chief Scout Executive

Mr. T. L. Tarr

(2) CIVITAN INTERNATIONAL

Box 2102 Birmingham, AL 35201 (205) 591-8910

President



Executive Administrator

Mr. Frank Bulgarella

(3) KIWANIS INTERNATIONAL

101 E. Erie Street Chicago, IL 60611 (312) 943-2300

International Secretary



(4) LIONS INTERNATIONAL

300 22nd Street Oak Brook, IL 60570 (312) 986-1700

International President



Executive Administrator

Mr. Roy Schaetzel

Lins Literall

33

THE INTERNATIONAL ASSOCIATION OF

(Lions Clubs International...) 300 22nd Street/Oak Brook, Illinois 60570/(312) 986-1700

From the office or Kaoru "Kay Murakami President

The post meeters



May 28, 1982

Mr. George M. Joseph Box 11, Route 40 East Bennington Road Hopewood, Pennsylvania 15401

Dear George:

Thank you very much for all the extra trouble you are taking concerning my possible visit to The White House in June. I deeply appreciate your assistance, and certainly hope our efforts will bear fruit.

I have always regarded a visit to The White House as one of the most important functions of the International President. As soon as I took the Office of the President, I began the preparations to obtain permission to make the visit. So far, nothing has materialized in spite of all the serious efforts made by the Headquarters staff and my personal friends.

At this time, I am heavily counting on you, and appreciate any attempt on your part to secure an appointment to meet with President Reagan before I complete the term of the International President.

My current schedule is very full, but I will make every effort to go up to Washington for the visit if granted.

I look forward to receiving favorable news from you before long. es he was Thank you, again, for trying.

Yours in Peace,

Kaoru "Kay" Murakami

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CONPOR

CONFERENCE OF PRIVATE ORGANIZATIONS 1625 Eye Street, N.W., Suite 609 Washington, D.C. 20006 (202) 466-8424

November 19, 1982

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Loyal Order of Moose

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Harold B. Berman National Club Association

Robert E. Davis Improved Order of Red Men

Sam Willits
United States Jaycees

Executive DirectorGerard F. Hurley, CAE

The Honorable Morton C. Blackwell
Special Assistant to the President
for Public Liaison
Room 191
Old Executive Office Building
17th Street and Pennsylvania Avenue N.W.
Washington, D. C. 20500

Dear Morton:

As new Chairman of the Conference of Private Organizations it is my privilege to thank you for participating in our Board of Directors dinner last week. Our directors and guests were motivated, as well as informed, by your stimulating presentation. As you know, CONPOR strives to be precisely the type of communications network for the private organization community that you praised in your talk. I believe your comments will help us perform that role much more effectively.

We were honored to have you with us. Please let us know if we can be of assistance to you in your responsibilities at the White House.

Sincerely,

Robert A. Yothers Chairman

P.S. As a charter member of the Eisenhower for President Club, I particularly enjoyed your presentation.

RAY: fh

LIST FOR SALVATION ARMY MEETING

Richard Bertholdt, Price Waterhouse
Ralph Chamberlain, Salvation Army
Col. Miller
Col. Murray
Commissioner Needham)
Prime F. Osborn III, Chairman CSX Corp.
Chas. Scripps, E. W. Scripps Co. Chairman
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L. Mann Phillips, Fulbright & Jaworski
Edward Ruff

Mrekstate

Commissioner

Maceo A. Sloan, N. Carolina Mutual Life

Mann Phillips, Fulbright & Jaworski

Edward Ruff

Mrekstate

Maceo A. Sloan

A LEADERSHIP TRAINING ORGANIZATION

November 2, 1982

Mrs. Elizabeth Dole Assistant to the President for Public Liasion The White House Washington, D.C. 20500

Dear Mrs. Dole:

On behalf of The United States Jaycees, I would like to extend our thanks and appreciation to you and your staff in helping to secure an appointment with the President during our 22nd annual Governmental Affairs Leadership Seminar. I know, that by meeting with the President, that this helped to reaffirm our support now and in the future for the President.

I would also like to add my personal thanks for the tremendous support in arrangements and follow up that have been provided by Mr. Morton Blackwell and his associate, Mark Loveday. Words cannot express the help they have been to us.

Just as the President needs the help and support of the American public, it is indeed gratifying to know that there are people such as yourself and Mr. Blackwell in the White House to help us.

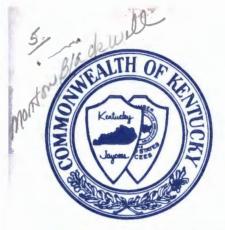
I look forward to working with your staff in regard to our 1983 Governmental Affairs Leadership Seminar to be held in Washington, D.C. September 19th through the 22nd.

Sincerely,

David G. Wiley / Program Manager Governmental Affairs

The U.S. Jaycees

bbc: Blackwell



Kentucky Jaycees



822 PHILLIPS LANE • P.O. BOX 17378 • LOUISVILLE, KENTUCKY 40217 • PHONE (502) 366-6118

PRESIDENT
GARY L. WALLS

September 29, 1982

Honorable Ronald Reagan President of the United States The White House Washington, D.C.

President Reagan:

The opportunity that I had in the Rose Garden last week was one of the greatest experiences that I have ever witnessed. Even though the respect for your office has always been a personal pride, the realization of the power of an individual was overwhelming.

I am aware of the extreme importance of the National Security Council meetings which you conducted, and pray, along with other Americans, that peace and brotherhood can be re-established through humanitarian and intelligent negotiations.

During our week-long stay in Washington, D.C. we were made well aware of the emphasis on a strong defense. I maintain a concern revolving around the destiny of tomorrow's leadership and that is the quality of life ensured for our infants and children. For example, it is my understanding that two weeks ago there was extensive debate on whether to re-fund the Child Immunization program. This, I feel, in some way deviated from the priorities we must recognize.

In closing, I was mesmerized by having the opportunity to meet you as the President of the strongest power the United States of America.

With highest regards,

Gary L. Walls, 50th President

Kentucky Jaycees

ROTARY FOUNDATION SCHOLARSHIP

PURPOSE

The Rotary Foundation seeks to promote understanding and friendly relations between peoples of different nations through scholarships for one academic year of study in another country. A scholarship recipient is expected to maintain high standards of academic achievement while serving as an unofficial "ambassador of good will" between the peoples of the sponsoring and host countries. During the year of study in a foreign country, Foundation Scholars are expected to be outstanding ambassadors of good will in interacting and communicating with the people of the host study country and through both informal and formal appearances before Rotary clubs, school and civic organizations and other forums.

FIELD OF STUDY

A Graduate or Undergraduate Scholarship may be awarded for any field of study.

QUALIFICATIONS

In order to serve as an effective bridge of friendship and understanding between peoples of his home and host countries, a scholar must have a friendly, outgoing personality, a sympathetic interest in the attitudes and way of life of the people of a different culture, and the ability to communicate his ideas readily and effectively.

To achieve this goal, he must be proficient at the time of application in the language of each proposed study country and study institute. He must understand the history, culture and current affairs of his own country. Finally, he must be physically and mentally able to carry on a rigorous year of study and travel in another country.

SELECTION

I applied for a Graduate Rotary Scholarship through the East Chapel Hill Rotary Club. Through a series of panel interviews, I was chosen from a group of 20 candidates to compete for the District #771 nomination for the 1983-84 Graduate Rotary Foundation Scholarship.

At the District level, I was interviewed by a selection committee consisting of educators and professionals from the District's Rotary Clubs. The committee selected me out of 22 nominees as its principal candidate to compete at the national level for the Graduate Rotary Foundation Scholarship. My selection as a national candidate was based upon my past travel experience, academic achievements and cross cultural communication skills.

In September of 1982, I was awarded a Graduate Rotary Scholarship to study Race Relations and Linguistics at the University of Minas Gerais at Belo Horizonte in Brazil. My assignment was based on institutions which I felt would be beneficial to me in my studies, and my background in Portuguese. I chose Brazil as my first choice country in which to study because of my interest in the common history and heritage the U.S. shares with Brazil.

Politically, the relationship between the U.S. and Brazil is not as good as it has been in the past. This is primarily due to misunderstanding and a lack of communication on both parts. Although I am speaking of this problem on the government level, an atmosphere of mutual misconception has filtered down to the citizens of each country.

What I hope to accomplish in Brazil is to gain a basic understanding of the affects of colonization on the societal structure of the country. More specifically, through interaction with black, white, indian and mulattoe families I want to observe and understand how slavery has influenced the Brazilian lifestyle. I believe that this is a very fascinating and valuable area to study because Brazil, with a colonial history very similar to the United States, has had a very different outcome in term of race relations.

PRESS SECRETARY BILL COBEY FOR CONGRESS COMMITTEE

- Attended Republican National Committee Press Secretary Training School
- Coordinated all contact between the candidate, the candidate's wife, and the campaign and the press and electronic media.
- Established and maintained working relationship with reporters.
- Contacted the relevant press and media outlets concerning candidate, wife and campaign staff appearances where media coverage was desirable.
- Organized weekly events intended to gain media exposure.
- Prepared and mailed out a weekly activity report indicating the events that the candidate/wife would attend the following week.
- Wrote press releases for candidate on a regular basis.
- Wrote scripts for actualities for candidate on a regular basis.
- Arranged television, radio and press interviews for candidate/wife.
- Coordinated and directed all press conferences involving the candidate.
- Recruited volunteers from area high schools.
- Served as spokesman for the campaign.
- Entertained members of the press and media.
- Compiled lists of media outlets in the district.
- Scheduled appearances for candidate/wife.
- Served as a surrogate speaker for candidate.
- Prioritized speaking engagements and interviews for candidate.
- Coordinated and Supervised Primary Night activities.
- Coordinated Press Credential clearance and distribution for Vice President George Bush's visit to Raleigh, North Carolina.
- Directed Press Corp during Vice President's visit.
- Assisted White House Vice Presidential Advance Team and the Secret Service during Vice President's visit.
- Answered reporters questions about campaign, candidate, etc.
- Critiqued candidate's speeches.
- Learned Federal Elections Committee and Federal Communications Commission Regulations
- $\boldsymbol{\mathsf{-}}$ Monitored electronic media adherence to Federal Communication Commission Regulations.
- Trained on IBM Displaywriter (Word processor) System.
- Learned how to integrate earned and unearned media in a campaign.
- Assisted in planning budget for Press department.
- Performed general administrative tasks for campaign.

RESEARCH DIRECTOR BILL COBEY FOR CONGRESS COMMITTEE

- Supervised all staff members assigned to research
- Assembled daily packet of newsclippings, articles and other pertinent information for candidate
- Advised candidate on critical issues
- Directed assimilation of "briefing papers" on the major issues of the campaign to be examined by the candidate
- Updated briefing papers on a regular basis
- Researched demographic make up of five counties in the 4th District including: rural vs. urban content, education, race, voter registration, major industries, and media outlets in district
- Directed Opposition Research
- Researched Opponent's voting record
- Researched Opponent's office expenditures
- Researched Opponent's position on the issues
- Supervised and coordinated maintenance of research files on opponent and various issues and topics
- Worked with candidate and campaign manager in developing speeches by providing facts gathered from research
- Assigned research projects to staff members in research department
- Wrote job descriptions for other staff members assigned to research
- Provided supporting research data to be used in advertisments, press releases, news conferences and speeches
- Answered calls and mail dealing with the candidates position on the issues
- Supervised letter to the editor campaign
- Researched and responded to questionaires received from special interest groups

OFFICE ASSISTANT INSTITUTE OF LATIN AMERICAN STUDIES

- Clipped New York Times and Washington Post articles pertaining to Latin America
- Maintained Latin American clippings file for use by researchers
- Translated correspondence for Secretary
- Handled calls to spanish speaking countries
- Prepared course listing for Institute Professors
- Ordered Textbooks for Latin American Studies courses
- Worked closely with Latin American Bibliography section of Library in purchasing books on Latin America
- Conducted general research for Institute
- Catalogued all journals, magazines and documents received by Institute
- Ordered and purchased office supplies
- Assisted Secretary in preparation of Institute payroll
- Organized publicity for visiting lecturers
- Entertained visiting lecturers
- Key punched data for Institute mailing list
- Updated mailing list periodically
- Advised undergraduate students in Latin American Studies
- Worked closely with International Center in the assimilation of foreign students in University life
- Participated in discussion on Latin America sponsored by Institute
- Utilized Institute facilities to conduct research projects on Argentina, Brazil, and Mexico for my undergraduate courses
- Made travel arrangements within the U.S for international students
- Planned special activities for visiting Latin American scholars
- Coordinated and hosted activities for corporate heads and visiting dignitaries in connection with Latin American Scholars Program sponsored by PepsiCo International, Sabritas and the University of North Carolina at Chapel Hill
- Assisted Administrative Assistant in organizing major banquet for Mexican and Venezuelan Ambassadors to the U.S., Presidents of sponsoring companies, Latin American Scholars and other distinguished guests attending reception and banquet
- Supervised trips to Washington, DC and Williamsburg for visiting scholars from Mexico and Venezuela
- Served as a resource person for visiting scholars during semester at the University
- Performed general administrative tasks

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THE WHITE HOUSE

WASHINGTON

January 5, 1983

MEMORANDUM FOR ELIZABETH H. DOLE

FROM:

MORTON C. BLACKWELL

SUBJECT:

Presidential Proclamation - National

Jaycee Week

The draft proclamation is inadequate. The major contribution of the Jaycees is clearly in the area of leadership training.

Therefore, I suggest inserting after the first paragraph a new paragraph as follows:

As a training ground for new leaders, the Jaycees have made their most valuable and lasting contribution to our society. This organization has for generations launched young Americans on careers of leadership in every field of endeavor.

BY THE PRESIDENT OF THE UNITED STATES OF AMERICA A PROCLAMATION

For more than sixty years, the Jaycees have brought together outstanding young members of communities throughout the Nation to help meet the vital needs of our ever-changing and increasingly complex society. Motivated by their creed "Service to humanity is the best work of life," hundreds of thousands of Jaycees have voluntarily contributed their energy to a wide variety of humanitarian projects, and have thereby enriched their own lives.

In recognition of the accomplishments of this organization, the Congress of the United States has, by Senate Joint Resolution 240, authorized and requested the President to issue a proclamation designating the week beginning on January 16, 1983, as "National Jaycee" Week."

NOW, THEREFORE, I, RONALD REAGAN, President of the United States of America, do hereby designate the week beginning January 16, 1983, as National Jaycee Week, and I call upon the people of the United States to observe that period with appropriate programs, ceremonies and activities.

IN WITNESS WHEREOF, I have hereunto set my hand this

day of , in the year of our Lord

nineteen hundred and eighty-three, and of the Independence

of the United States of America the two hundred and seventh.

The Salvation Army Task Force on Private Sector Initiatives

Richard H. Bertholdt Partner in Charge, Chicago Office PRICE WATERHOUSE AND CO. 200 East Randolph Drive Chicago, IL 60601

J. Duncan Brown
President/Owner
IRON CITY SASH & DOOR CO.
631 Iron City Drive
Pittsburgh, PA 15205

Ralph E. Chamberlain Director National Information Service THE SALVATION ARMY 799 Bloomfield Avenue Verona, NJ 07044

T. Marshall Hahn, Jr. President GEORGIA-PACIFIC CORP. 900 S.W. Fifth Avenue Portland, OR 97204

John W. Hanley Chairman and Chief Executive Officer MONSANIO COMPANY 800 North Lindbergh Blvd. St. Louis, MO 63166

William J. Hearin President/Publisher The Mobile Press Register P. O. Box 2488 Mobile, AL 36630

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The Salvation Army Task Force on Private Sector Initiatives Page 2.

Lt. Colonel Ernest Miller THE SALVATION ARMY Office of Public Affairs 1025 Vermont Avenue, N.W. Washington, DC 20005

Colonel G. Ernest Murray National Chief Secretary THE SALVATION ARMY 799 Bloomfield Avenue Verona, NJ 07044

Commissioner John D. Needham National Commander THE SALVATION ARMY 799 Bloomfield Avenue Verona, NJ 07044

Prime F. Osborn, III
Chairman
CSX CORPORATION
500 Water Street
Jacksonville, FL 32202

Russell E. Palmer
Managing Partner & Chief Executive Officer
TOUCHE ROSS & COMPANY
1633 Broadway
New York, NY 10019

Charles E. Scripps Chairman of the Board THE E. W. SCRIPPS COMPANY 1100 Central Trust Tower Cincinnati, OH 45202

B. Franklin Skinner SBT&T CO. Room 4515 675 Peachtree Street, N.E. Atlanta, GA 30375

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EXEC VP

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April 20, 1982

MEMORANDUM

TO:

Morton Blackwell

Special Assistant to the President

Jay Moorhead

Special Assistant to the President

RE:

May 20th Meeting with the Salvation Army

The attached letter from Commissioner Needham comes as a follow-up to our discussion about their request for a briefing on Private Sector Initiatives, and to meet you and other relevant White House staff.

This group has been selected to formulate the Salvation Army program to respond to the President's call. As you can see it is a group of prominent businessmen with an interest in the Army.

They are asking for invitations to a meeting at the White House. Lt. Colonel Ernest Miller is their staff contact at 833-5577.

cc: Guth
Allen

Butler

Richard Birney

Jim Johnson

to set that

OFFICE OF THE NATIONAL COMMANDER



APR 1 2 1982

THE SALVATION ARMY

WILLIAM BOOTH, FOUNDER

NATIONAL HEADQUARTERS
799 BLOOMFIELD AVENUE
VERONA, N.J. 07044

201-239-060

April 8, 1982

Mr. James Johnson Task Force for Private Sector Initiatives 73 Jackson Place Washington, D.C. 20509

My dear Mr. Johnson:

Thank you for the interest you have shown in The Salvation Army's development of a Task Force on Private Sector Initiatives.

We greatly appreciate your willingness to <u>send invitations</u> to the members for a special White House briefing.

The date selected is May 20, based on the availability of 2 majority of the members of the Task Force.

Those who are expected to be present are:

Richard H. Bertholdt Partner in Charge, Chicago Office Price Waterhouse and Co. 200 East Randolph Drive Chicago, IL 60601

J. Duncan Brown
President/Owner
Iron City Sash & Door Co.
631 Iron City Drive
Pittsburgh, PA 15205

Ralph E. Chamberlain Director National Information Service The Salvation Army 799 Bloomfield Ave. Verona, N.J. 07044 T. Marshall Hahn, Jr. President Georgia-Pacific Corp. 900 S.W. Fifth Ave. Portland, OR 97204

John W. Hanley Chairman, and Chief Executive Officer Monsanto Company 800 North Lindbergh Blvd. St. Louis, MO 63166

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Commissioner John D. Needham National Commander The Salvation Army 799 Bloomfield Avenue Verona, N.J. 07044

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1633 Broadway
New York, N.Y. 10019

Charles E. Scripps Chairman of the Board The E.W. Scripps Company 1100 Central Trust Tower Cincinnati, OH 45202

B. Franklin Skinner SBT&T Co. Room 4515 675 Peachtree St., N.E. Atlanta, GA 30375

We will send birth dates and social security numbers for all expected participants as soon as available, probably next week.

Warmest and best wishes. God bless you.

Sincerely yours,

John D. Needham COMMISSIONER

Sofon A. Medfin



THE SALVATION ARMY

WILLIAM BOOTH, FOUNDER

NATIONAL HEADQUARTERS
799 BLOOMFIELD AVENUE
VERONA, N.J. 07044

201-239

OFFICE OF THE NATIONAL COMMANDER

April 16, 1982

Mr. James Johnson President's Task Force on Private Sector Initiatives 73 Jackson Place Washington, D. C. 20500

My dear Mr. Johnson:

In followup to our letter of April 8, enclosed for your reference, we are supplying a list of the Social Security numbers and birth dates of those who will attend the special briefing on May 20.

We would like to have the meeting about 10 a.m. on that date at the White House, or some other location that you would designate.

Our understanding is that you will be sending the invitations to the committee members, and we are very appreciative of your willingness to do so.

Warmest and best wishes. God bless you.

John D. Needham

Sincerely yours,

COMMISSIONER

Enclosures - 2

SOCIAL SECURITY NUMBERS AND BIRTH DATES OF SALVATION ARMY TASK FORCE MEMBERS FOR MAY 20, 1982 MEETING

NAME	SOCIAL SECURITY NUMBER	BIRTH DATE
Richard H. Bertholdt	390-32-0118	December 9, 1932
Ralph E. Chamberlain	299-18-1745	June 15, 1926
T. Marshall Hahn, Jr.	405-28-5878	December 2, 1926
John W. Hanley	166-16-6627	January 11, 1922
LtColonel Ernest Miller	483-16-5217	May 29, 1925
Colonel G. Ernest Murray	555-10-9183	August 29, 1920
Commissioner John D. Needham	243-60-8942	July 13, 1917
Prime F. Osborn, III	725-16-6624	July 31, 1915
Russell E. Palmer	385-30-0614	August 13, 1934
Charles E. Scripps	125-22-8833	January 27, 1920
B. Franklin Skinner	225-34-5406	November 4, 1931

Task Force Par Task F

April 8, 1982

Mr. James Johnson Task Force for Private Sector Initiatives 73 Jackson Place Washington, D.C. 20509

My dear Mr. Johnson:

Thank you for the interest you have shown in The Salvation Army's development of a Task Force on Private Sector Initiatives.

We greatly appreciate your willingness to send invitations to the members for a special White House briefing.

The date selected is May 20, based on the availability of a majority of the members of the Task Force.

Those who are expected to be present are:

Richard H. Bertholdt Partner in Charge, Chicago Office Price Waterhouse and Co. 200 East Randolph Drive Chicago, IL 60601

J. Duncan Brown
President/Owner
Iron City Sash & Door Co.
631 Iron City Drive
Pittsburgh, PA 15205

Ralph E. Chamberlain
Director
National Information Service
The Salvation Army
799 Bloomfield Ave.
Verona, N.J. 07044

T. Marshall Wahn, Jr. President Georgia-Pacific Corp. 900 S.W. Fifth Ave. Portland, OR 97234

John W. Hanley Chairman, and Chief Executive Officer Monsanto Company 800 North Lindbergh Blvd. St. Louis, MO 63166

William J. Hearin President/Publisher The Mobile Press Recister P.O. Box 2488 Mobile, AL 36630 Lt.-Colonel Ernest Miller The Salvation Army Office of Public Affairs 1025 Vermont Avenue, N.W. Washington, D.C. 20005

Colonel G. Ernest Murray National Chief Secretary The Salvation Army 799 Bloomfield Avenue Verona, N.J. 07044

Commissioner John D. Needham National Commander The Salvation Army 799 Bloomfield Avenue Verona, N.J. 07044

Prime F. Osborn, III Chairman CSX Corporation 500 Water Street Jacksonville, FL 32202 Russell E. Palmer
Hanaging Partner & Chief
Executive Officer
Touche Ross & Company
1633 Broadway
New York, N.Y. 10019

Charles E. Scripps Chairman of the Board The E.W. Scripps Company 1100 Central Trust Tower Cincinnati, OH 45202

B. Franklin Skinner SBT&T Co. Room 4515 675 Peachtree St., N.E. Atlanta, GA 30375

We will send birth dates and social security numbers for all expected participants as soon as available, probably next week.

Warmest and best wishes. God blass you.

Sincerely yours,

John D. Needham COMMISSIONER

NATIONAL FRATERNAL CONGRESS OF AMERICA



1982 Manual and Directory

NATIONAL FRATERNAL CONGRESS OF AMERICA_



1982 Manual and Directory

HEADQUARTERS OFFICE

230 West Monroe . . . Chicago, Illinois 60606

RAYMOND A. KLEE

TELEPHONE

Executive Vice President

Area Code 312, 782-3446

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BUSINESS PRINCIPLES AND ETHICS of the

National Fraternal Congress of America

Our Object. To unite all Fraternal Benefit Societies of America, operating on a legal reserve basis, for the purpose of mutual interest, information, improvement and benefit and for the concert of action in harmonious, united and loyal effort for the prevention of all things tending to injure their progress.

Toward the accomplishment of this end the National Fraternal Congress of America hereby established the following Declaration of Business Principles and Ethics as a guide for the conduct of the member societies.

Relation to the Public We express our gratitude to the public for the confidence that has been shown in the Fraternal Benefit Societies. We appreciate the fact that millions of men, women and children have purchased their life protection and created estates for their own old age benefits through membership in our organizations.

We pledge to the public that we shall continue to so conduct the business affairs of the entire Fraternal Benefit System that its best interests will be preserved. Security of the protection is the prime requisite of life insurance. Our efforts shall ever be directed to preserve that security of the protection and at the same time promote the fraternal spirit that has always prevailed in the lodge rooms of our Societies.

Relation to the Member Societies The Fraternal Benefit System has been able to accomplish many worthwhile things because of a united effort. The confidence of the public has been obtained because of this united action. Greater things will be made possible in the future by cooperation.

We pledge ourselves to so conduct our business affairs that we will be fair and honest in all our dealings with other societies. We agree that we will never tolerate any person who misrepresents facts about any competitive society.

We believe that the greatest good can come about through a united effort to transmit to the public a true story of the sound values found in Fraternal Life Insurance protection. Relation to the Membership We acknowledge the loyalty, devotion and interest of our membership to the Societies of which they are members. The assistance that has come from the members of our societies has been of importance in the program of building bigger, better and finer organizations.

We assure our membership that it will be our purpose, in the future, to so conduct the business of the Fraternal Benefit Societies that other men, women and children will be able to secure for themselves and their beneficiaries life protection which will be secure and everlasting.

We shall continue to promote fraternal activities, in addition to the insurance protection, which will bring joy, pleasure and happiness to ourselves and others.

Relation to the Jield Jorce We acknowledge the importance of the Field Forces to our organization. We realize that they must devote many long hours to securing new members and selling life insurance protection, as well as promoting fraternal and lodge activities.

We admonish our Field Workers to: (1) Be honest, fair and upright in all their dealings with the members. the public and competitors: (2) Present all facts accurately to the policyholder or the prospective policyholder; (3) Give themselves unselfishly to their profession as life insurance counselors: (4) Be enthusiastic supporters of the plan of Fraternal Life Insurance; and (5) Be loyal to their respective organization and its management.

We pledge ourselves to make an honest effort to employ only men and women who will bring dignity and honor to our associations.

Relation to the State and Ration We recognize the fact that Life Insurance has gained a high public interest. We realize that regulation is not only necessary but desirable. We shall therefore constantly strive to intelligently comply with the laws and regulations under which our business is conducted. We pledge our united support to the Insurance Departments in their efforts to keep Life Insurance on a high business basis.

We are ever cognizant of the opportunity before us, through our lodge system, to be of tremendous assistance in spreading the principles of loyalty and devotion to our constitutional and democratic forms of government. We pledge our organizations to a program of promoting a greater appreciation of the opportunities found in the democracies of the North American Continent.

AIMS AND PURPOSES

The National Fraternal Congress of America is the national association through which, since its organization on November 16, 1886, the fraternal benefit societies of the United States of America and Canada (which comprise the Fraternal Benefit System) have worked toward the following aims:

- To promote the general welfare of the Fraternal Benefit System in all matters of mutual concern and public interest.
- To disseminate to the general public information regarding the Fraternal Benefit System.
- To render service to its members and, in general, lend assistance to all fraternal benefit societies.

Any fraternal corporation, society, order or voluntary association without capital stock, organized and carried on solely for the mutual benefit of its members and their beneficiaries and not for profit, and having a lodge system with ritualistic form of work and a representative form of government, and which shall make provision for the payment of death, sick or disability benefits, or both, is eligible for membership in this association.

OFFICERS AND DIRECTORS

1981-82

- <u>Vice President:</u> Edgar J. Martel (President General, Union Saint-Jean-Baptiste), One Social Street, Woonsocket, Rhode Island 02895
- Executive Vice President: Raymond A. Klee, 230 West Monroe Street, Chicago, Illinois 60606
- Secretary-Treasurer: Jonni L. Dempsey, 230 West Monroe Street, Chicago, Illinois 60606

Directors:

- William R. Code (Vice President--Fraternal Activities, Catholic Family Life Insurance), Post Office Box 11563, Milwaukee, Wisconsin 53211
- Peter Daly (Executive Vice President, Independent Order of Foresters), 789 Don Mills Road, Don Mills, Ontario, Canada M3C 1T9
- Ulana M. Diachuk (Supreme Treasurer, Ukrainian National Association, Inc.), 30 Montgomery Street, Jersey City, New Jersey 07303
- V. E. "Jean" Farmer (President, North American Benefit Assoc.), 1338 Military Street, Call Box #69, Port Huron, Michigan 48060
- William B. Foster (President, Modern Woodmen of America), Mississippi River at 17th Street, Rock Island, Illinois 61201
- Elmer F. Karasek (President, Western Fraternal Life Association), 1900 First Avenue, N.E., Cedar Rapids, Iowa 52402
- Fred F. Rottman (President, The Catholic Knights of America), 3525 Hampton Avenue, St. Louis, Missouri 63139
- Stephen F. Ungvarsky (Executive Secretary, First Catholic Slovak Union of U.S.A. and Canada), 3289 East 55th Street, Cleveland, Ohio 44127

STANDING COMMITTEE

LAW

WILLIAM R. HEERMAN, Chairman

Terms Expiring in 1982:

John G. Bookout, Vice President and General Counsel, Woodmen of the World Life Insurance Society

Russell H. Matthias, Sr., General Counsel, Lutheran Brotherhood, Matthias & Matthias, 230 West Monroe Street, Suite 2200, Chicago, Illinois 60606

W. Patrick Donlin, Supreme Advocate, Knights of Columbus

Robert W. Walton, General Counsel, Royal Neighbors of America

Terms Epxiring in 1983:

William R. Balaban, Consulting Attorney, Balaban & Balaban, Post Office Box 1188, Harrisburg, Pennsylvania 17108

William R. Heerman, Senior Vice President, Secretary and General Counsel, Aid Association for Lutherans

Aloysius A. Mazewski, President, Polish National Alliance of the U.S. of N.A.

D. W. Young, General Counsel, Modern Woodmen of America

Terms Expiring in 1984:

William O. Gray, General Counsel, Western Fraternal Life Association, 807 American Building, Cedar Rapids, Iowa 52401

William Kasprow, Vice President & General Counsel, Independent Order of Foresters

Robert L. McCarty, Assistant General Counsel, United Transportation Union Insurance Association

Theodore T. Macejko, General Counsel, First Catholic Slovak Union of U.S.A and Canada, 1100 Wick Building, Youngstown, Ohio 44503

Note: See pages 17-24 for addresses not shown.

STANDING COMMITTEE

FINANCIAL STATEMENTS COMMITTEE

CHARLIE COLEMAN, Chairman

Terms Expiring in 1982:

F. C. "Tom" Barden, Secretary-Treasurer, North American Benefit Association

Roger J. Johnson, Vice President & Controller, Aid Association for Lutherans

Wilson W. Naggs, Actuary, Modern Woodmen of America

Terms Expiring in 1983:

Robert E. Bruce, Consulting Actuary, Bruce & Bruce Company, 916 Sherwood Drive, Lake Bluff, Illinois 60044

William R. Bigelow, Administrative Director, Catholic Order of Foresters

Jon C. Christopherson, Assistant Actuary, Woodmen of the World Life Insurance Society

Terms Expiring in 1984:

Charlie Coleman, Actuary, Royal Neighbors of America

Luther O. Forde, Senior Vice President and Chief Actuary, Lutheran Brotherhood

Hornsby Mims, President and Treasurer, Equitable Reserve Association

Note: See pages 17-24 for addresses not shown.

STANDING COMMITTEE

GENERAL SESSIONS PROGRAM COMMITTEE

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Torms Expiring in 1982:

- T. Guy Crews, Executive Vice President, Woodmen of the World Life Insurance Society
- Howard E. Murphy, Supreme Secretary, Knights of Columbus
- Robert E. Reuter, Vice President--Corporate Planning & Research and Assistant to the President, Lutheran Brotherhood

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- Neal F. Rabe, President and Chief Executive Officer, Concordia Mutual Life Association

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- Leo F. Atkins, Sr., Vice President--Marketing, Independent Order of Foresters
- Charles DeVries, Vice President--Communications Division, Lutheran Brotherhood
- Mary C. Reddick, National President, Degree of Honor Protective Associa-

Note: See pages 17-24 for addresses not shown.

STANDING COMMITTEE

INVESTMENT MANAGEMENT AND VALUATIONS COMMITTEE

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Terms Expiring in 1982:

- Theodor W. Rehmann, Jr., Vice President and Manager--Investment Division. Woodmen of the World Life Insurance Society
- Gary E. Stoefen, Treasurer & Investment Manager, Modern Woodmen of America
- George J. Verstraete, Treasurer & Investment Manager, The Catholic Aid Association

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- C. Robert Muck, National Secretary, Workmen's Benefit Fund of the U.S.A.

Terms Expiring in 1984:

- James G. Ormson, Vice President and Director of Investments, Aid Association for Lutherans
- Clarence D. Warren, Investment Manager, Royal Neighbors of America
- David R. Zetzman, Senior Vice President--Investment Division, Lutheran Brotherhood

Note: See pages 17-24 for addresses not shown.

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Henry J. Dende, President, Polish Union of the U.S. of N.A., 413 Cedar Avenue, Scranton, Pennsylvania 18505

Joseph E. Gadbois, Editor and Public Relations Supervisor, Union Saint-Jean-Baptiste

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Elmer Von Feldt, Editor, Knights of Columbus

Terms Expiring in 1984:

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Robert K. Rowe, Director of Public Relations, Independent Order of Foresters

Michael Stivoric, National 1st Vice President, Croatian Fraternal Union of America

Note: See pages 17-24 for addresses not shown.

STATE FRATERNAL CONGRESSES COMMITTEE

FRANK DICK, Chairman

Terms Expiring in 1982:

Frank Dick, Chairman of the Board, President and Secretary, Gleaner Life Insurance Society

Bernard M. Luketich, President, Croatian Fraternal Union of America

James R. Opie, Secretary, National Mutual Benefit

F. L. "Flip" Spanier, President, The Catholic Aid Association

Terms Expiring in 1983:

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Jacqueline J. Sobania, National Recorder, Loyal Christian Benefit Association

E. E. Vargo, FIC, Vice President and Secretary, Hungarian Reformed Federation of America

J. Ed Williams, Director and Fraternal Coordinator, Woodmen of the World Life Insurance Society, Post Office Box 428, Erwin, North Carolina 28339

Terms Expiring in 1984:

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Bernard J. Lengerman, National President, Catholic Knights and Ladies of Illinois

Edward A. Lindell, Senior Vice President--Fraternal, Lutheran Brother-hood

Warren A. Ranz, Vice President--Insurance Operations, Catholic Family Life Insurance

Note: See pages 17-24 for addresses not shown.

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- Robert O. Gettinger, Secretary and Treasurer, Concordia Mutual Life Association
- Anne M. Welborne, National Secretary-Treasurer, Croatian Catholic Union of America

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- Arley R. Bjella, Chairman of the Board and Chief Executive, Lutheran Brotherhood
- George E. Owen, Retired Executive Vice President, Woodmen of the World Life Ins. Society, 2811 Waverly Road, Tallahassee, Florida 32312
- David L. Springob, President, Catholic Family Life Insurance
- Geraldine Towner, Supreme Oracle, Royal Neighbors of America
- Note: See pages 17-24 for addresses not shown.

PUBLICITY COMMITTEE

- Joseph E. Gadbois, Chairman, Editor and Public Relations Supervisor, Union Saint-Jean-Baptiste
- Leland A. Larson, Assistant Vice President, Editor, Public Relations and Advertising Manager, Woodmen of the World Life Insurance Society
- Patricia Pfeifer, Associate Editor, North American Benefit Association

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- Edward G. Dykla, Chairman, Secretary General, Polish Roman Catholic Union of America
- Robert L. Kosmerl, National Secretary, American Slovenian Catholic Union
- Wilma A. Williams, National Secretary-Treasurer, Degree of Honor Protective Association

Note: See pages 17-24 for addresses not shown

SPECIAL COMMITTEES

FAMILY LIFE COMMITTEE

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Lionel J. Frappier, Vice President of Fraternal Activities, Union Saint-Jean-Baptiste

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Frank J. Vodrazka, President, Czechoslovak Society of America

Jane C. Waraxa, Secretary-Treasurer, Federation Life Insurance of America

William J. Wenger, President, National Mutual Benefit

Note: See pages 17-24 for addresses not shown.

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George Batyko, National President, Greek Catholic Union of the U.S.A.

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Fred Ohlde, National Fraternal Coordinator, Aid Association for Lutherans

Mary C. Reddick, National President, Degree of Honor Protective Association

Fred F. Rottman, President, Catholic Knights of America

Frederick W. Schwesinger, National President, Greater Beneficial Union of Pittsburgh

F. L. "Flip" Spanier, President, The Catholic Aid Association

William J. Wenger, President, National Mutual Benefit

Raymond White, President, Woodmen of the World (Colorado)

Louise M. Yash, President, First Catholic Slovak Ladies Association of the U.S.A.

Note: See pages 17-24 for addresses not shown.

SPECIAL COMMITTEES

FRATERNAL MONITOR COMMITTEE

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Elmer Von Feldt, Editor, Knights of Columbus

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Thomas E. Sheehan, National Secretary, Catholic Knights and Ladies of Illinois

Helen Zielinski, President, Polish Women's Alliance of U.S.A.

Note: See pages 17-24 for addresses not shown.

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Ulana M. Diachuk, Supreme Treasurer, Ukrainian National Association, Inc.

William R. Code, Vice President--Fraternal Activities, Catholic Family Life Insurance

Note: See pages 17-24 for addresses not shown.

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Note: See pages 17-24 for addresses not shown.

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Vice President--William A. Selle (Aid Association for Lutherans)

Secretary-Treasurer--Sarah R. Stainback (Woodmen of the World Life Insurance Society) 1250 Morningside Drive, Charlotte, North Carolina 28205

Note: See pages 17-24 for addresses not shown.

DIRECTORY OF MEMBER SOCIETIES

AID ASSOCIATION FOR LUTHERANS 4321 North Ballard Road Appleton, Wisconsin 54919

Henry F. Scheig, President
William R. Heerman, Senior Vice
President, Secretary &
General Counsel

AMERICAN FRATERNAL UNION 111 South 4th Avenue East Post Office Box #59 Ely, Minnesota 55731

Paul J. O'Block, National President Douglas L. Aldrich, FLMI, FIC, National Secretary

AMERICAN MUTUAL LIFE ASSOCIATION 6401 St. Clair Avenue Cleveland, Qhio 44103

Stanley G. Ziherl, Sup. President Louis F Boldin, Sup. Secretary

AMERICAN POSTAL WORKERS ACCIDENT BENEFIT ASSOCIATION 93 Middle Street Post Office Box #538 Portsmouth New Hampshire 03801

Robert N. Bradshaw, President William L. Tullos, Sec.-Treas.

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Edward J. Kocis, Sr., National President Robert L. Kosmerl, National Secretary

ARTISANS ORDER OF MUTUAL PROTECTION Edgar F. Kelnhoter, Sec.-Treas.
2233 Spring Garden Street
Philadelphia, Pennsylvania 19130 CATHOLIC KNIGHTS OF AMERICA

James E. Newton, Most Excellent Master Artisan J. Allen Tucker, Most Excellent Recorder ASSOCIATION CANADO-AMERICAINE 52 Concord Street Post Office Box #989 Manchester, New Hampshire 03101

Eugene A. Lemieux, Pres. General Rosaire A. Ouellet Sec. General

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Nelson B. Rogers, President Joyce L. Stroke, Secretary

BEN HUR LIFE ASSOCIATION 227 East Main Street Post Office Sox 312 Crawfordsville, Indiana 47933

Merle W Smith, President N. Robert Smith, Secretary

THE CATHOLIC AID ASSOCIATION 49 West Ninth Street St. Paul, Ninnesota 55102

F. L. "Flip" Spanier, President John J. Torborg CLU, Secretary

CATHOLIC ASSOCIATION OF FORESTERS 347 Commonwealth Avenue Boston, Massachusetts 02115

Thomas A. Miller, High Chief Ranger Joseph A. McWeigh, High Secretary-Treasurer

CATHOLIC FAMILY LIFE INSURANCE Post Office Box #11563 Milwaukee, Wisconsin 53211

David L. Springob, ChU, FLMI, Pres. Edgar F. Kelnhofer, Sec.-Treas.

CATHOLIC KNIGHTS OF AMERICA 3525 Hampton Avenue St. Louis, Missouri 63139

Fred F. Rottman, President Walter F. McBryan, Nat'l. Secretary CATHOLIC RNIGHTS INSURANCE SOCIETY CATHOLIC WORKMAN 1100 West Wells Street Milwaukee, Wisconsin 53233

Daniel J. Steininger, President Allan G. Lorge, Sec. & Controller

CATHOLIC KNIGHTS AND LADIES OF ILLINOIS 123 West Washington Street Belleville, Illinois 62220

Bernard J. Lengerman, National President Thomas E. Sheehan, National Secretary

CATHOLIC KNIGHTS OF SHIO 16010 Detroit Avenue Lakewood, Ohio 44107

Victor D Huss, General President David O. Lloyd, General Secretary

CATHOLIC KNIGHTS OF ST. GEORGE 709 Brighton Road Pittsburgh, Pennsylvania 15233

Joseph J. Miller, Supreme President Bernard M. Luketich, Nat'l Pres. John T. Conroy, Supreme Secretary

CATHOLIC LIFE INSURANCE UNION 1635 Northeast Loop 410, Suite 300 San Antonio, Texas 78209

Edward M. Dausin, Grand President Emil F. Dzuik, Grand Secretary

CATHOLIC ORDER OF FORESTERS 305 West Madison Street Chicago, Illinois 60606

John A. Gorski, High Chief Ranger Bernard F. Milota, High Secretary

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WORKMEN'S BENEFIT FUND OF THE U.S.A. Drawer #78, One Old Country Road Carle Place New York 11514

Theodore A. Seybold, President C. Robert Muck, National Secretary

CONSTITUTION OF THE NATIONAL FRATERNAL CONGRESS OF AMERICA

Adopted September 21, 1977

(Amended at Toronto, Ontario, Canada, September 21, 1978)

(Amended at St. Louis, Missouri, October 3, 1979)

(Amended at San Diego, California, September 30, 1981)

ARTICLE I

Name and Location of Headquarters

This Association shall be known as the National Fraternal Congress of America. Its Headquarters' Office shall be in the state of Illinois.

ARTICLE II

Object of the Congress

The object of the Congress shall be to promote the general welfare of the Fraternal Benefit System by uniting fraternal benefit societies in all matters of mutual concern and public interest.

ARTICLE III

Membership

Any fraternal benefit society legally authorized to transact any forms of life, health or accident insurance business in the United States or in Canada that meets and agrees to follow the Business Principles and Ethics prescribed by the Congress may be admitted to membership at a meeting of the Congress or by a unanimous vote of those present at any meeting of the Board of Directors.

All applicants for membership shall complete and sign the forms of application provided by the Congress and submit the application to the Congress.

ARTICLE IV

Meetings

A regular meeting of the Congress shall be held beginning on the Sunday preceeding the fourth Monday of September each year at such place as may be selected by the Board of Directors. The Board of Directors shall have the power to change the time and place of meeting, notice of which change shall be mailed to all member-societies at least thirty days prior to the new date of such meeting.

A special meeting of the Congress may be called by the Board of Directors and shall be called upon the written request signed by the Presidents and Secretaries of the majority of the member-societies. Notice of such special meeting shall state the purpose and objects thereof and shall be mailed to all member-societies at least thirty days prior to the date fixed for such meeting. Only subjects specified in the call may be acted upon at a special meeting.

ARTICLE V

Fiscal Year

The fiscal year of the Congress shall commence on July 1 of each year and end on June 30 of the following year.

ARTICLE VI

Representation

In all matters before the Congress, except upon a roll call vote, the voting by Member Societies and State Fraternal Congresses shall be as follows:

- 1. The member-society's President, Secretary, and full time Medical Director, General Counsel, Editor, Field Manager, Actuary, Investment Manager, Fraternal Director or an officer, director or employee certified by the member-society as serving in a similar capacity or position as any of the aforesaid, and so accepted by the Credentials Committee of the Congress shall be delegates and entitled to one vote each if in attendance and present at the time of the vote, but subject to the following:
 - a) no person holding more than one such office in a member-society shall have more than one vote; nor shall any person representing more than one member-society have more than one vote.
 - b) a delegate who is present at the time of the vote may cast the vote of any delegate of his Society who is registered as being in attendance but absent from the floor of the meeting.
- 2. Each member-society shall be entitled to additional votes determined on a representative basis as follows:
 - a) one vote for each 100,000 (or major fraction thereof) adult benefit certificates in force as of December 31st last past; provided, however, that each member-society shall be entitled to at least one vote on a representative basis.
 - b) in the event of a roll call vote, in addition to the qualified votes under paragraph (1) hereof, the President of each member-society shall be empowered to cast all votes determined on a representative basis. A member-society may designate any other of its officers to cast such votes instead of its President.

3. In all matters before the Congress the official delegate of each State Fraternal Congress shall be entitled to one vote, if registered and present, and if such delegate does not have a vote by virtue of holding an office as heretofore mentioned.

Upon request of any such officers from five or more member-societies, a roll call shall be ordered.

ARTICLE VII

Quorum

Whenever there are present sufficient persons to vote twenty-five per cent of the total voting strength of the Congress, a quorum shall be constituted; provided that a lesser number may take a recess from day to day. A majority of the members of the Board of Directors or of any other committee shall constitute a quorum of such committee.

ARTICLE VIII

Dues

The annual dues for each member-society shall be determined, following adoption of the annual budget by the Board of Directors at a meeting held prior to the first day of each fiscal year, by prorating among the member-societies the amount of the annual budget for the ensuing fiscal year. Each member-society shall be assessed dues based upon the total of the following factors:

- a) 10% of the annual budget shall be divided equally among the member-societies.
- b) 60% of the annual budget shall be prorated on the basis of admitted assets, as shown in each member-society's annual statement for December 31 preceding the beginning of the fiscal year, and as adjusted according to the following weightings:

Firs	t \$100	million	of	admitted	assets	100%
	\$100	11	11	11	11	90%
11	11	11	11	11	11	80%
11	Ü	11	11	88	H	70%
11	11	11	11	11	11	60%
All	admitte	ed asset	5 07	ver \$500	million	50%

c) 30% of the annual budget shall be prorated on the basis of premium income, as shown in each member-society's annual statement for the calendar year preceding the beginning of the fiscal year, and as adjusted according to the following weightings:

Firs	t \$10	million	of	life	and	annuity	premiums	100%
Next	\$10	11	11	14	11	11	11	90%
11	- 11	11	11	18	H	11	11	80%
11	11	11	11	1)	11	11	11	70%
U	11	11	EI	11	11	11	H	60%
All	life a	and annu:	Lty	prem:	iums	over \$5	0 million	50%
All	All accident and health premiums							

Annual Dues of the Congress shall be due and payable July 1 of each year. If the annual dues of the member-society are not paid on or before December 31 of the year in which due, the member-society shall automatically be suspended.

A suspended member-society may be reinstated by the payment of all dues in arrears, not to exceed two years of arrears.

The first dues of the newly admitted member-society shall be prorated to the July 1 next following the date of admission, but shall not be less than one-half of the annual dues which would have been paid the preceding July 1 if the newly admitted member-society were then in good standing in the Congress.

ARTICLE IX

Officers and Term of Office

- (1) The elected officers of the Congress shall be a President, Vice President, who shall be the President Elect, Immediate Past President. The Congress shall also elect nine Directors. The President, Vice President and Immediate Past President shall serve a term of one year or until a successor is elected. The Directors, when this Constitution is adopted, shall complete the term for which they were elected. At each annual meeting of the Congress three Directors shall be elected to serve for a term of three years to succeed the three whose terms then expire. Each Director shall hold office until a successor shall be elected.
- (2) The foregoing elected persons shall constitute a Board of Directors which shall be the governing body of the Congress between annual meetings. The Executive Vice President shall meet with, and the Secretary-Treasurer shall act as Secretary of, the Board but neither shall have the right to vote.

ARTICLE X

Election of Officers-Nominating Committee

Election of Officers shall be the final order of business of the closing Plenary Session of the annual meeting of the Congress, followed by the installation of the officers.

The President of the Congress shall appoint a Nominating Committee consisting of five persons, giving preference to the five most recent living Past Presidents of the Congress. The Chairman of the committee shall be appointed by the President of the Congress.

The Nominating Committee shall invite suggestions from the membership for those offices and directorships which are vacant or about to expire, allowing at least thirty (30) days for suggestions before the annual meeting.

After the report of the Nominating Committee has been received, further nominations may be made from the floor.

ARTICLE XI

Duties of Officers and Board of Directors

(1) President: The President shall serve as Chairman of both the annual meeting and the Board of Directors; serve as a member, ex-officio with right to vote, on all committees except the Nominating Committee; make all required appointments of Standing, Sessional, Special and Additional Committees.

At the annual meeting of the Congress and at such other times as shall seem proper, the President shall communicate to the member-societies such matters and suggestions as may be deemed to promote the welfare and increase the usefulness of the Congress. He shall perform such other duties as are necessarily incident to the office of President or as may be prescribed by the Board of Directors.

- (2) Vice President: The Vice President shall be the President-elect and if otherwise eligible shall succeed to the Presidency. The duties of the Vice President shall be as delegated by the Board of Directors. In the event of the inability of the President to serve, the Vice President shall perform the duties of the President and shall be an ex-officio member of the General Sessions Program Committee. In the event of the death or inability to serve of the President and Vice President, the most recent Past President shall assume the duties of the Presidency until the next annual meeting.
- (3) Directors: There shall be nine Directors who shall be responsible for such duties as are assigned to them by the President or the Board of Directors.
- (4) The Board of Directors shall have the following powers and duties:
 - (a) To fill all vacancies in office and by two thirds vote of all members of the Board may remove any elective officer from office.
 - (b) To suspend from membership by two thirds vote of all members of the Board any member-society which does not comply with or violates the terms and requirements of this Constitution.
 - (c) To require reports from each member-society on any subject or subjects it may deem necessary for the good of the Congress.

- (d) To have charge of the funds of the Congress in the interim between annual meetings of the Congress and pass upon all expenditures.
- (e) To fix the compensation, and determine the employee benefits and conditions of employment of employees and staff officers of the Congress.

No expense in behalf of the Congress shall be incurred by anyone unless authorized by the Board of Directors.

An appeal shall lie to the Congress from any action of the Board of Directors.

ARTICLE XII

Staff Officers

The Board of Directors shall employ an administrative officer who shall have the title of Executive Vice President and whose term and conditions of employment shall be specified by the Board.

The Executive Vice President shall be chief administrative officer of the Congress who, subject to the direction and control of the Board of Directors, shall be responsible for the conduct of the business of the Congress, shall, with the concurrence of the Board of Directors, appoint a Secretary-Treasurer, and may employ such other professional and clerical personnel as may be required.

The Secretary-Treasurer as Treasurer shall be responsible for the maintenance of the Congress records; collect all member-society dues and shall have established proper accounting procedure for the handling of the Congress' funds; and shall report on the financial condition of the Congress at all meetings of the Board of Directors and at other times when called upon by the President.

As Secretary of the Congress shall be responsible for the proper mailing of notices to member-societies; and shall see to the proper recording of proceedings of annual meetings, and Board of Directors meetings.

ARTICLE XIII

Order of Business

The order of business for regular meetings of the Congress shall be:

First morning	Plenary	Session		f	the	Congress
First afternoon	General	Session	I	of	the	Congress
Second morning	General	Session	II	of	the	Congress

Second afternoon
Third morning

General Session III of the Congress

Plenary Session of the Congress

ARTICLE XIV

Standing Committees

The Standing Committees of the Congress shall be:

- 1. Law Committee
- 2. Financial Statements Committee
- 3. Investment Management and Valuations Committee
- 4. Public Relations Committee
- 5. General Sessions Program Committee
- 6. State Fraternal Congresses Committee

Except for the Law and State Fraternal Congresses Committees which shall be composed of twelve members, these Standing Committees shall be composed of nine members each. The President shall, immediately following each annual meeting of the Congress, appoint three members on each committee, except the Law and State Fraternal Congresses Committees, to serve for a period of three years. In the case of the Law and State Fraternal Congresses Committees, the President shall, immediately following each annual meeting of the Congress, appoint four members to serve for a period of three years. The Vice President of the Congress shall be an ex-officio member of the General Sessions Program Committee.

The Law Committee shall have such powers and duties and perform such services of a legal nature in the furtherance of the Congress and its member-societies as may be delegated to it from time to time by the President or Board of Directors.

The Financial Statements Committee shall review all financial reporting forms required by regulatory agencies, study any suggested changes and make recommendations to the regulatory agencies regarding such changes, and shall perform such services as may be delegated to it from time to time by the President or Board of Directors.

The Investment Management and Valuations Committee shall confer with the appropriate committee(s) of the National Association of Insurance Commissioners in regard to asset valuation and investment matters; and make such reports and recommendations to the President and Board of Directors as in its judgement seem desirable and proper as well as perform such additional duties as may be delegated to it from time to time by the President or Board of Directors.

The Public Relations Committee shall carefully consider ways and means for the improvement of the public relations of the Congress and shall, from time to time, submit its recommendations in that connection to the Board of Directors of the Congress.

The General Sessions Program Committee shall be responsible for arranging for speakers and participants and, in general, providing a constructive and worthwhile program for the General Sessions of the regular meeting of the Congress. This committee shall submit its program plans to the President of the Congress a minimum of ninety days prior to the date of the regular meeting.

The State Fraternal Congresses Committee shall assist the various State Fraternal Congresses in developing and carrying out their programs and perform such other services relating to State Fraternal Congresses as may be delegated to it from time to time by the President or Board of Directors. The Committee shall coordinate its efforts with individual states in matters of a legal nature with the Chairman of the Law Committee.

ARTICLE XV

Sessional and Special Committees

The Sessional Committees, consisting of three members each appointed by the President, shall be:

- 1. Credentials Committee
- 2. Constitution Committee
- 3. Resolutions Committee
- 4. Auditing Committee
- 5. Publicity Committee

The Credentials Committee shall have certified to it the credentials of all whose names are submitted as officers and delegates of member-societies and delegates of State Fraternal Congresses and shall prepare a roster thereof.

The Constitution Committee shall have referred to it all proposed amendments to the Constitution and shall submit same to the Congress along with its recommendations for action to be taken.

The Resolutions Committee shall have referred to it all resolutions except as otherwise directed by the Congress and shall submit same to the Congress along with its recommendations for action to be taken.

The Auditing Committee shall audit the reports of the Secretary-Treasurer and all expenditures authorized or incurred by the Board of Directors and shall report results thereof to the Congress. The Publicity Committee shall prepare news releases for use by various news media and individual society publications pertaining to the annual meeting of the Congress. It shall be the official source through which publicity pertaining to the annual meeting shall be released.

The Special Committees, consisting of not less than three members each, appointed by the President, shall be a Membership Committee and such other committees as the Congress shall from time to time establish.

The Membership Committee shall recommend to the Board of Directors and to the Congress any action to be taken with respect to applications for membership by societies seeking membership in the Congress.

ARTICLE XVI

Additional Committees

Additional Committees may be organized at the discretion of the President as may be necessary or desirable.

ARTICLE XVII

Sections

There shall be the following Sections of the Congress:

- 1. Presidents' Section
- 2. Secretaries' Section
- 3. Medical Section
- 4. Law Section
- 5. Press and Public Relations Section
- 6. Field Managers' Section
- 7. Fraternal Section
- 8. Investment Section
- 9. Actuaries' Section
- 10. State Fraternal Congresses Section

Each Section may adopt by-laws for its own governing and may amend same from time to time. Such by-laws and amendments shall not become operative until approved by the Board of Directors of the Congress.

Each Section shall hold a meeting during the period of the annual meeting of the Congress at such time as the President or Board of Direc-

tors shall approve. The time of such meeting shall not conflict with the time of the Plenary or General Sessions of the Congress.

ARTICLE XVIII

State Fraternal Congresses

State Fraternal Congresses composed of representatives appointed by the various fraternal benefit societies doing business in the state may be organized under rules and regulations adopted by the Board of Directors of the National Fraternal Congress of America.

The basis of representation to any meeting of the State Fraternal Congress of each member-society of the State Fraternal Congress shall be fixed by the State Fraternal Congress.

Its annual dues shall not exceed \$35.00.

Each State Fraternal Congress shall file a copy of the Minutes of its Convention and report its activities to the Headquarters of this Congress, together with a list of its officers and their addresses.

ARTICLE XIX

Rules of Order

Robert's Rules of Order shall be the guide in all parliamentary proceedings of the Congress, subject only to specific parliamentary rules adopted by the Congress.

ARTICLE XX

Amendments

The Constitution may be amended at any annual meeting of the Congress by two-thirds of the votes cast on the question of such amendment. However, notice of the proposed amendment shall be read in open meeting of the Congress at least one day before a vote is taken thereon.

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