

Ronald Reagan Presidential Library Digital Library Collections

This is a PDF of a folder from our textual collections.

Collection: Blackwell, Morton: Files

Folder Title: Budget Briefing List 1982

Box: 3

To see more digitized collections visit:

<https://reaganlibrary.gov/archives/digital-library>

To see all Ronald Reagan Presidential Library inventories visit:

<https://reaganlibrary.gov/document-collection>

Contact a reference archivist at: reagan.library@nara.gov

Citation Guidelines: <https://reaganlibrary.gov/citing>

National Archives Catalogue: <https://catalog.archives.gov/>

THE WHITE HOUSE

WASHINGTON

CHRISTIAN SCHOOL COALITION MEETING -- Wednesday, October 20, 1982

INVITEES

★ ^{Bill} *Bob Billings 941-8963
National Christian Action Coalition

★ → *Roy Jones 484-7511
The Moral Majority

★ *Bob Baldwin 385-5826
Learn Inc.

*Ed McAteer (901) 458-3795
The Religious Roundtable

*William Ball (717) 232-8731
Ball & Skelly

★ *Jack Clayton 768-5228
American Association of Christian Schools

*Forest Montgomery 281-1885
National Association of Evangelicals

Dr. Ron Johnson (214) 462-1776
Accelerated Christian Schools

Dr. Paul Kienel (800) 423-4655
Association of Christian Schools International

★ *Larry Uzzell 385-5826
Learn Inc.

*Phil Lawler 546-4400
The Heritage Foundation

*Bill Barr 456-6722
Office of Policy Development

*Steve Galebach 456-6520
Office of Policy Development

*Ben Partin 780-7652
Association of Christian Schools International

*Gary Bauer 245-7909
Department of Education

* accepted

THE WHITE HOUSE

WASHINGTON

INVITEES GUN CONTROL COALITION MEETING, THURSDAY, OCTOBER 21, 1982

- * Larry Pratt 931-5033
Gun Owners of America *Landmark Towers, Suite 112*
101 S. Whiting St. Alex Va. 22314
- * John Snyder 500 Penn Ave S.E. 543-3363 *Wash D.C. 20003*
Citizens Committee for the Right to Keep and Bear Arms
- * Wayne LaPierre *1600 Rhode Island Ave* 828-6355
National Rifle Association *Wash D.C. 20036*

Bill Barr
Office of Policy Development

Morgan Norval 548-8677
Citizens Committee for the Right to Keep and Bear Arms

THE WHITE HOUSE

WASHINGTON

INVITEES RIGHT TO WORK COALITION MEETING, OCTOBER 22, 1982

* Reed Larson National Right to Work Committee	321-9820
Bill Wilson National Right to Work Committee	321-9820
* Dave Denholm Public Service Research Council	790-0700
* Steve Antosh Center on National Labor Policy <i>7131 with BURDICK 6/11 ANNOUNCEMENT 2 2 81 3</i>	321-9180
Steve Galebach Office of Policy Development	
Mike Avakian Center on National Labor Policy	321-9180

THE WHITE HOUSE

WASHINGTON

INVITEES PRO-LIFE COALITION MEETING, WEDNESDAY, OCTOBER 27, 1982

- * Judie Brown *6 Library Court S.E. Wash. D.C. 20003* 546-5550
American Life Lobby
- * Paul Brown *6 Library Court S.E. Wash. D.C. 20003* 546-2255
Life Amendment PAC
- Gary Curran 546-5550
American Life Lobby
- * Douglas Johnson *419 Seventh St N.W. Suite 402 Wash 20004* 638-4396
National Right to Life Committee
- Richard Glasow 638-4396
National Right to Life Committee
- Janet Carrol 638-4396
National Right to Life Committee
- * Peter Gemma *101 Park Wash Court Falls Church, Va 22046* 536-7650
National Pro-Life PAC
- Rev. Charles Fiore (608) 271-2681
National Pro-Life PAC
- * John Mackey *605 14th St N.W. Suite 302 Wash 20005* 347-8686
Ad Hoc Committee in Defense of Life
- * Mark Gallagher *1707 L St N.W. Wash 20036 Suite 400* 785-8061
National Committee for a Human Life Amendment
- Steve Galebach
Office of Policy Development
- * Rick Valentine *230 N. Michigan Ave Suite 915 Chicago 60601* 312-263-5386
Americans United for Life
- Bob Marshall 546-5550
American Life Lobby

THE WHITE HOUSE

WASHINGTON

DEFENSE AND FOREIGN POLICY COALITION MEETING, OCTOBER 28, 1982

9:30 am room 191

INVITEES

	Huck Walther	281-6782
	U.S. Defense Committee	
*	Col. Phelps Jones <i>200 Md Ave N.E.</i>	543-2239
	Veterans of Foreign Wars <i>Wash 20002</i>	
	Andy Messing	893-1550
	The Conservative Caucus	
	Gen. Al Knight	229-8469
	The Conservative Caucus	
	Gen. Dan Graham	737-4979
	High Frontier	
*	Col. Judson Lively <i>One Constitution Ave N.E.</i>	479-2200
	Reserve Officers Assoc. <i>Wash 20002</i>	
*	Jeffrey Berman <i>Suite 601 1730 R. I. Ave N.W.</i>	429-0129
	National Strategy Information Center <i>Wash 20036</i>	
	Robert Foelber	546-4400
	Heritage Foundation	
	Henry Palau	549-2311
	Retired Officers Association	
*	G. Michael Schlee <i>1608 K St N.W.</i>	861-2700
	The American Legion <i>Wash. 20006</i>	
	Kenneth Coskey	998-7733
	Association of Naval Aviation	
	Greg Mumford	466-4242
	Steven Winchell & Associates	
	Adm. Mark Hill	998-7733
	Association of Naval Aviation	

THE WHITE HOUSE

WASHINGTON

CONSERVATIVE PAC COALITION MEETING, OCTOBER 29, 1982

3:30, room 194

INVITEES

- * Huck Walther 450 Maple Ave, room 309 281-6782
U.S. Defense Committee Vienna Va. 22180
- * Steve Antosh 321-9180
Center on National Labor Policy
- * Paul Weyrich 721 Second St. N.E. 546-3000 Wash 20012
Committee for the Survival of a Free Congress
- Bob McAdam 546-3000
Committee for the Survival of a Free Congress
- Paul Kamenar 857-0240
Washington Legal Foundation
- Marshall Breger 546-4400
Heritage Foundation
- * Terry Dolan 1500 Wilson Blvd., Suite 513, Arlington Va. 22209 522-2800
National Conservative Political Action Committee
- Andy Messing 893-1550
The Conservative Caucus
- * Bill Wilson 8001 Braddock Rd., Suite 600 321-9820
National Right to Work Committee Springfield, Va. 22160
- * Jonh Houston 499 S Capital St. S.E. 554-3828 Suite 101
The Fairness Committee Wash. 20003
- Peter Gemma 536-7650
Pro-Life PAC
- * Pat Collins Natl Housing Center, 15th + M St. N.W. 822-0470 Wash. D.C. 20005
National Association of Home Builders
- Joyce Thomann 523-4096
- * Bill Anderson 1101 16th St. N.W. and Floor, Wash D.C. 20036 857-4737
Independent Petroleum Association

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

466-8424
Arthur King NATL Chubs Assoc Suite 609
1625 I ST NW WASH DC 20006

546-1168
Ron Arvold with Cong of Ann Indians
202 EST NE
20002

Elmer Sevilla - Ex Dir Nat Tribul
Suite 207, 1701 Penn Ave N.W.
Wash. 20006 343-9484 Chmn. Assn

United Presbyterian Church in the U.S.
William Thompson - Presby. 475 Riverside dr.
212-870-2515 N.Y. 10027

484-3959
Charles Bengtson - L. Haven Council in the USA
475 L'Enfant Plaza West, S.W. Suite 2720, Wash 20024

Cooper H - VFW, 200 Md. Ave N.E Wash D.C. 20002
543-2239

Mylon K - The American Legion, 1608 K St. N.W. Wash. 20006
861-2711

Gabby HARTNETT 554-3526
NORAN

DAV
157 MAINE AVE SW
20024

*Delivered
4:5 11/2*

Reed Larson 321-9820
National Right to Work Committee
8001 Braddock Road
Springfield, VA 22160

Dave Denholm 790-0700
Public Service Research Council
8330 Old Court House Road
Suite 600
Vienna, VA 22180

Steve Antosh 321-9180
Center on National Labor Policy
7139 Wilburdale Drive
Annandale, VA 22003

Bill Billings 941-8963
National Christian Action Coalition
5515 Cherokee Avenue
Room 306
Alexandria, VA 22312

Dr. Ron Godwin 484-7511
Moral Majority
499 S. Capitol St. S. W., Suite 101
Washington, D. C. 20003

Bob Baldwin
Learn, Inc. 385-5826
10369 B Democracy Lane
Fairfax, VA 22030

Jack Clayton 768-5228
American Association of Christian Schools
P. O. Box 32395
Washington, D. C. 20007

Larry Uzzell 385-5826
Learn, Inc.
10369 B Democracy Lane
Fairfax, VA 22030

Huck Walther 281-6782
U. S. Defense Committee
450 Maple Avenue, Room 309
Vienna, VA 22180

Paul Weyrich 546-3000
Committee for the Survival of a Free Congress
721 Second St. N. E.
Washington, D. C. 20012

Terry Dolan 522-2800
National Conservative Political Action Committee
1500 Wilson Blvd., Suite 513
Arlington, VA 22209

✓ Bill Wilson 321-9820
National Right to Work Committee
8001 Braddock Road, Suite 600
Springfield, VA 22160

✓ John Houston 554-3828
The Fairness Committee
499 S. Capitol St. S. E.
Washington, D. C. 20003

Pat Collins 822-0470
National Association of Home Builders
15th & M St. N. W.
Washington, D. C. 20005

Bill Anderson 857-4737
Independent Petroleum Association
1101 16th St. N. W. 2nd Floor
Washington, D. C. 20036

Larry Pratt 931-5033
Gun Owners of America
Landmark Towers, Suite 112
101 S. Whiting St.
Alexandria, VA 22314

John Snyder 543-3363
Citizens Committee for the Right to Keep and Bear Arms
500 Pennsylvania Avenue, S. E.
Washington, D. C. 20003

Wayne LaPierre 828-6355
National Rifle Association
1600 Rhode Island Avenue
Washington, D. C. 20036

Howard Phillips 281-6782
The Conservative Caucus
450 Maple Avenue East
Vienna, VA 22180

Bob Dugan 628-7911
National Association of Evangelicals
1430 K Street, N. W.
Washington, D. C. 20005

Phil Truluck 546-4400
Heritage Foundation
513 C Street, N. E.
Washington, D. C. 20002

✓ Ted Pantaleo (804) 424-7777
Freedom Council
National Unity, Inc.
5029 Clairmont Court
Virginia Beach, VA 23462

✓ Col. P.Helps Jones 543-2239
Veterans of Foreign Wars
200 Maryland Avenue, N.E.
Washington, D. C. 20002

Col. Judson Lively 479-2200
Reserve Officers Assoc.
One Constitution Ave. N. E.
Washington, D. C. 20002

✓ Jeffrey Berman 429-0129
National Strategy Information Center
Suite 601, 1730 Rhode Island Avenue, N. W.
Washington, D. C. 20036

✓ G. Michael Schlee 861-2700
The American Legion
1608 K St. N. W.
Washington, D. C. 20006

Aubrey King 466-8424
National Club Association
1625 I St. N. W. Suite 609
Washington, D. C. 20006

Ron Andrade 546-1168
National Congress of American Indians
202 E Street, N. E.
Washington, D. C. 20002

Elmer Sevilla 343-9484
Executive Direction, National Tribal Chairmen's Association
1701 Pennsylvania Ave. N. W. Suite 207
Washington, D. C. 20006

Dr. William Thompson (212) 870-2515
United Presbyterian Church in the U. S. A.
475 Riverside Drive
New York, N. Y. 10027

Charles Bergstrom 484-3950
Lutheran Council in the U. S. A.
475 L'Enfant Plaza West, S. W., Suite 2720
Washington, D. C. 20024

Cooper Holt 543-2239
Veterans of Foreign Wars
200 Maryland Avenue, N. E.
Washington, D. C. 20002

Mylio Kraja 861-2711
The American Legion
1608 K St. N. W.
Washington, D. C. 20006

✓ Norman Harnett 554-3506
Disabled Veterans of America
807 Maine Avenue, S. W.
Washington, D.C. 20024

Mrs. Judie Brown 546-5550
American Life Lobby
6 Library Court, S. E.
Washington, D. C. 20003

Paul Brown 546-2255
Life Amendment PAC
6 Library Court, S. E.
Washington, D. C. 20003

Douglas Johnson 638-4396
National Right to Life Committee
419 Seventh St. N. W. Suite 402
Washington, D. C. 20004

Peter Gemma 536-7650
National Pro-Life PAC
101 Park Washington Court
Falls Church, VA 22046

John Mackey 347-8686
Ad Hoc Committee in Defense of Life
605 14th St. N. W., Suite 302
Washington, D. C. 20005

Mark Gallagher 785-8061
National Committee for a Human Life Amendment
1707 L St. N. W. Suite 400
Washington, D. C. 20036

Rick Valentine (312) 263-5386
Americans United for Life
230 N. Michigan Avenue, Suite 915
Chicago, Illinois 60601



TAX PROPOSALS IN THE BUDGET

JOBS PROPOSALS

Enterprise Zone Tax Incentives

Jobs Tax Credit For the Long-term Unemployed

EDUCATION PROPOSALS

Tuition Tax Credit

Tax Incentives For Higher Education

TAX ASPECTS OF THE BIPARTISAN SOCIAL SECURITY PLAN

CARIBBEAN BASIN INITIATIVES

TAX TREATMENT OF HEALTH INSURANCE PREMIUMS

CONTINGENCY TAX PLAN

Department of the Treasury

TAX PROPOSALS IN THE 1984 BUDGET

Jobs Proposals

- o Enterprise Zone Program.--The enterprise zone proposal provides tax incentives for the redevelopment of economically distressed areas. Beginning in 1983, up to 25 small areas per year will be designated "enterprise zones." Starting in 1984, businesses in the zones will be entitled to exemption from tax for certain capital gains, and will be allowed additional tax credits for capital investment, for increases in employment, and for hiring disadvantaged employees. A tax credit is also provided to employees in the zones.

- o Jobs Tax Credit for the Long-Term Unemployed.-- A new tax credit will be provided for employers who hire individuals after they have exhausted their regular and extended Unemployment Insurance (UI) benefits and who meet the criteria for the extended and modified Federal Supplemental Compensation (FSC) program prior to April 1, 1984. During the first six months of this program, qualified employees may choose to convert remaining FSC benefits to tax credits for employers as a hiring incentive. During the second six months, employers of qualified employees will receive tax credits equal to the level of FSC benefits available during the first six months.

Education Proposals

- o Tuition Tax Credit.--A nonrefundable tax credit will be allowed for up to 50 percent of the tuition paid to private elementary and secondary schools for taxpayers' qualified dependents. This credit will be effective for expenses incurred after July 31, 1983, but is limited to \$100 per student in 1983, \$200 in 1984, and \$300, thereafter. The allowable amount is further limited for taxpayers with incomes above \$40,000 and is not available for those with incomes above \$60,000.

- o Tax Incentives for Higher Education.--Beginning January 1, 1984, taxpayers will be provided an exclusion from taxation for earnings on savings deposited in special Education Savings Accounts to pay future higher education expenses of dependent children. The maximum annual contribution to these accounts will be \$1,000 per child, except that the maximum is proportionally reduced for families with incomes of \$40-60,000, becoming zero above \$60,000. Qualified expenses are limited to tuition, room and board of full-time students in undergraduate degree programs.

Tax Aspects of the Bipartisan Social Security Plan.--The bipartisan social security plan contains three major tax changes. First, there will be a slight acceleration of the scheduled increase in the OASDI payroll tax rate in 1984 and then again in 1988 and 1989. For 1984, an income tax credit will refund the increase for employees. Second, beginning in 1984 the self-employment OASDI tax rate will be made comparable to the combined employer-employee tax rate, with one-half of the new self-employment rate being deductible as a business cost in calculating taxable income. Third, single taxpayers with more than \$20,000 and married couples with more than \$25,000 of adjusted gross income from non-social security sources will be required to include 50 percent of their social security benefits in adjusted gross income for the Federal income tax.

Further, in 1984, mandatory coverage will be extended to all new Federal employees and employees of nonprofit organizations. Also, State and local governments currently participating in the system will no longer be allowed to withdraw.

Caribbean Basin Initiative.--The Caribbean Basin Initiative (CBI) contains a two-part tax incentive package: (1) the allowance of U.S. income tax deductions for certain convention expenses in order to promote tourism in the Caribbean Basin, and (2) the transfer to Puerto Rico and the U.S. Virgin Islands of U.S. excise taxes collected on rum imported into the United States, wherever produced. The second provision will ensure that these Islands do not lose excise tax revenue as a result of duty-free treatment of Caribbean Basin rum.

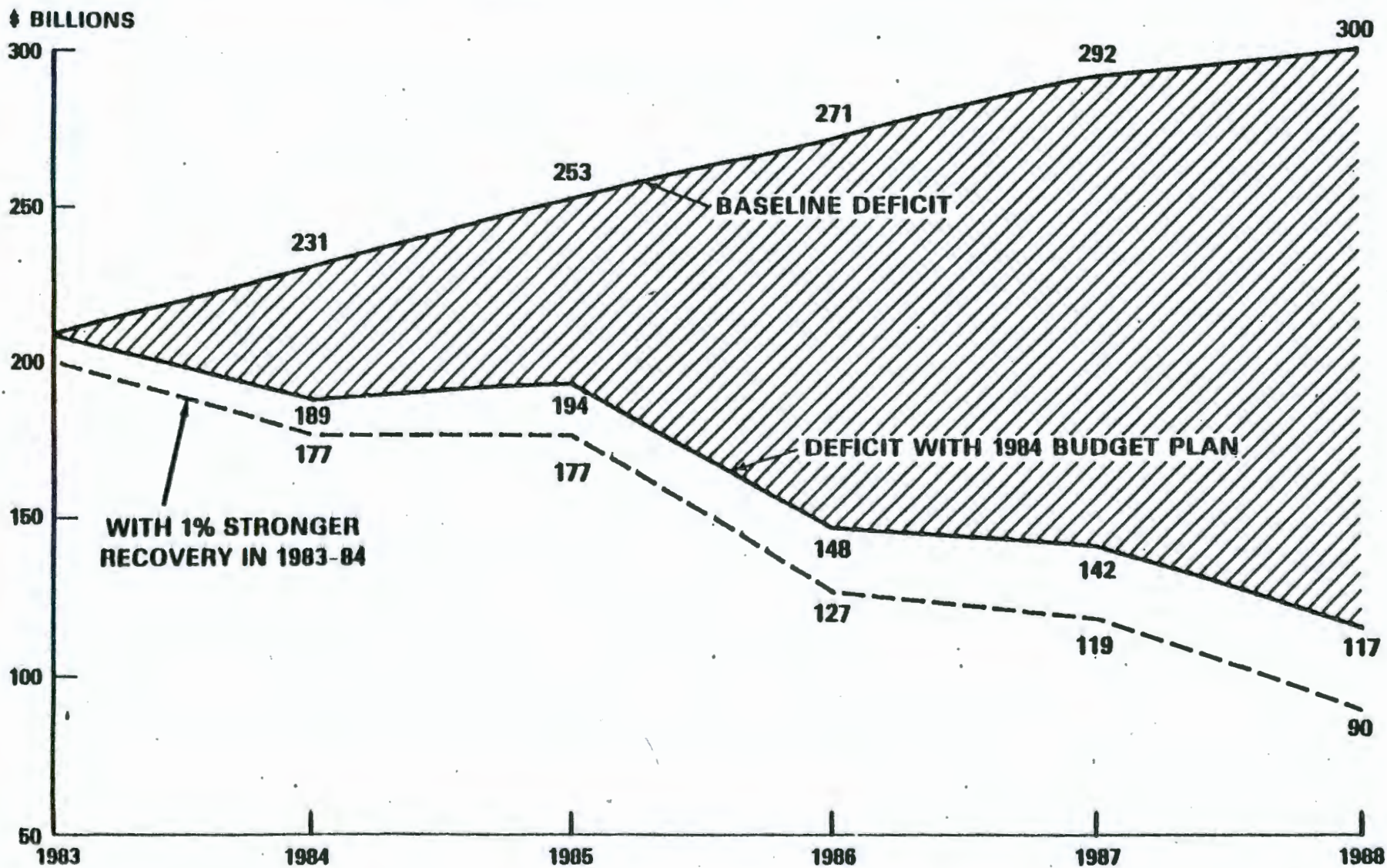
Tax Treatment of Health Insurance Premiums.--Effective January 1, 1984, employer-paid health insurance premiums in excess of \$175 per month for family plans, and \$70 per month for single plans, will be included in employees' taxable incomes. Employer-paid premiums below these amounts and premiums paid under current (but not future) union contracts will continue to be excluded from taxation.

Contingency Tax Plan.--The contingency taxes consist of two provisions. First, a tax on individuals and corporations that will raise revenues approximately equivalent to one percent of taxable income. This could be structured either as (i) a surtax of one percent on taxable income, or (ii) a surcharge of five percent on taxes otherwise due. Second, an excise tax on oil, both domestically produced and imported, that will raise revenues of about \$5 per barrel.

The contingency taxes will become effective October 1, 1985, only if three conditions are met: (i) Congress adopts the Administration's spending reductions and structural reforms of Federal entitlement programs, (ii) on July 1, 1985, the unified budget deficit for fiscal year 1986 as forecast by the Administration is above two and one-half percent of GNP, and (iii) the economy is growing at that time.

**THE PRESIDENT'S FY 1984
BUDGET FREEZE AND
REFORM PLAN**

DEFICIT OUTLOOK AT A GLANCE: BASELINE VS. 1984 BUDGET PLAN



FOUR-POINT BUDGET FREEZE AND REFORM PLAN

1) 1984 Spending Freeze Measures

- No increase in civilian/military pay and retirement.
- 6-month COLA freeze for Social Security and related indexed benefits.
- Freeze on aggregate non-defense discretionary programs, medical provider reimbursement and farm price supports.

2) Long-term Structural Reform

- Bipartisan Social Security Solvency Plan which cuts \$79 billion from 1984-88 budget deficit.
- Health care reform and efficiency incentive package involving \$58 billion in 5-year savings from Medicare/Medicaid and private health insurance cap.
- Major reforms of civil service retirement, better targeting of means-tested entitlements and veterans benefits.

3) Maintenance of Defense Build-up at Lower Cost

- \$55 billion in pay, fuel and inflation and program economies and savings over 5 years.
- Fully protects strategic programs, readiness and sustainability initiatives and conventional forces modernization.

4) Deficit Insurance Policy

- Standby tax equal to 1% of corporate and individual taxable income and \$5 per barrel oil excise tax.
- Triggered in FY 1986-88 only if budget freeze and spending reforms adopted, deficit above 2.5% of GNP, and economy in recovery.

FOUR-POINT BUDGET FREEZE AND REFORM PLAN AT A GLANCE

♦ BILLIONS

200

150

100

50

0
1984

1985

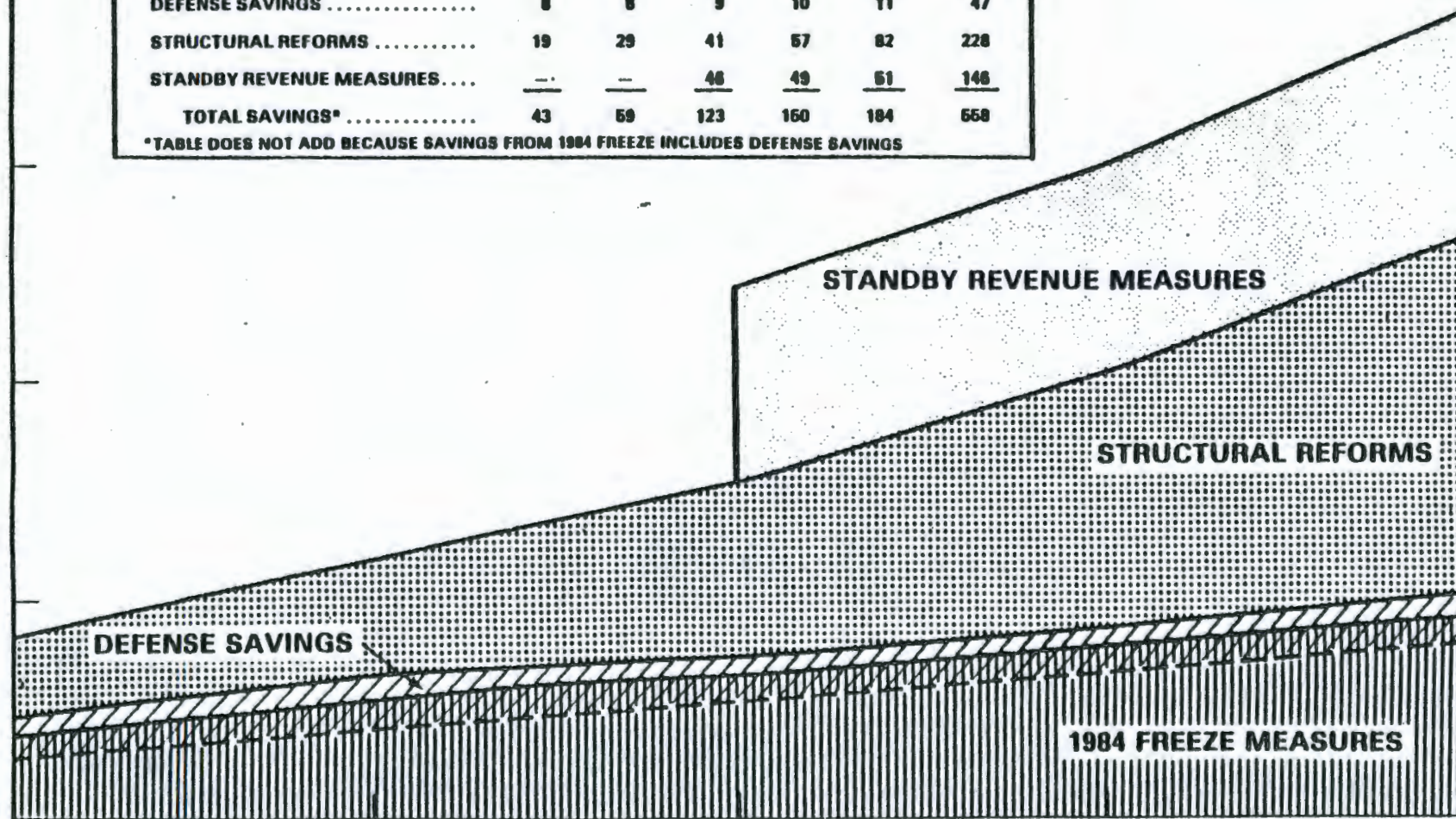
1986

1987

1988

	1984	1985	1986	1987	1988	TOTAL
1984 FREEZE	19	28	33	39	46	164
DEFENSE SAVINGS	8	8	9	10	11	47
STRUCTURAL REFORMS	19	29	41	57	82	228
STANDBY REVENUE MEASURES	—	—	46	49	51	146
TOTAL SAVINGS*	43	59	123	160	184	558

*TABLE DOES NOT ADD BECAUSE SAVINGS FROM 1984 FREEZE INCLUDES DEFENSE SAVINGS



FOUR-POINT BUDGET FREEZE AND REFORM PLAN AT A GLANCE

◆ BILLIONS

200

150

100

50

1984

1985

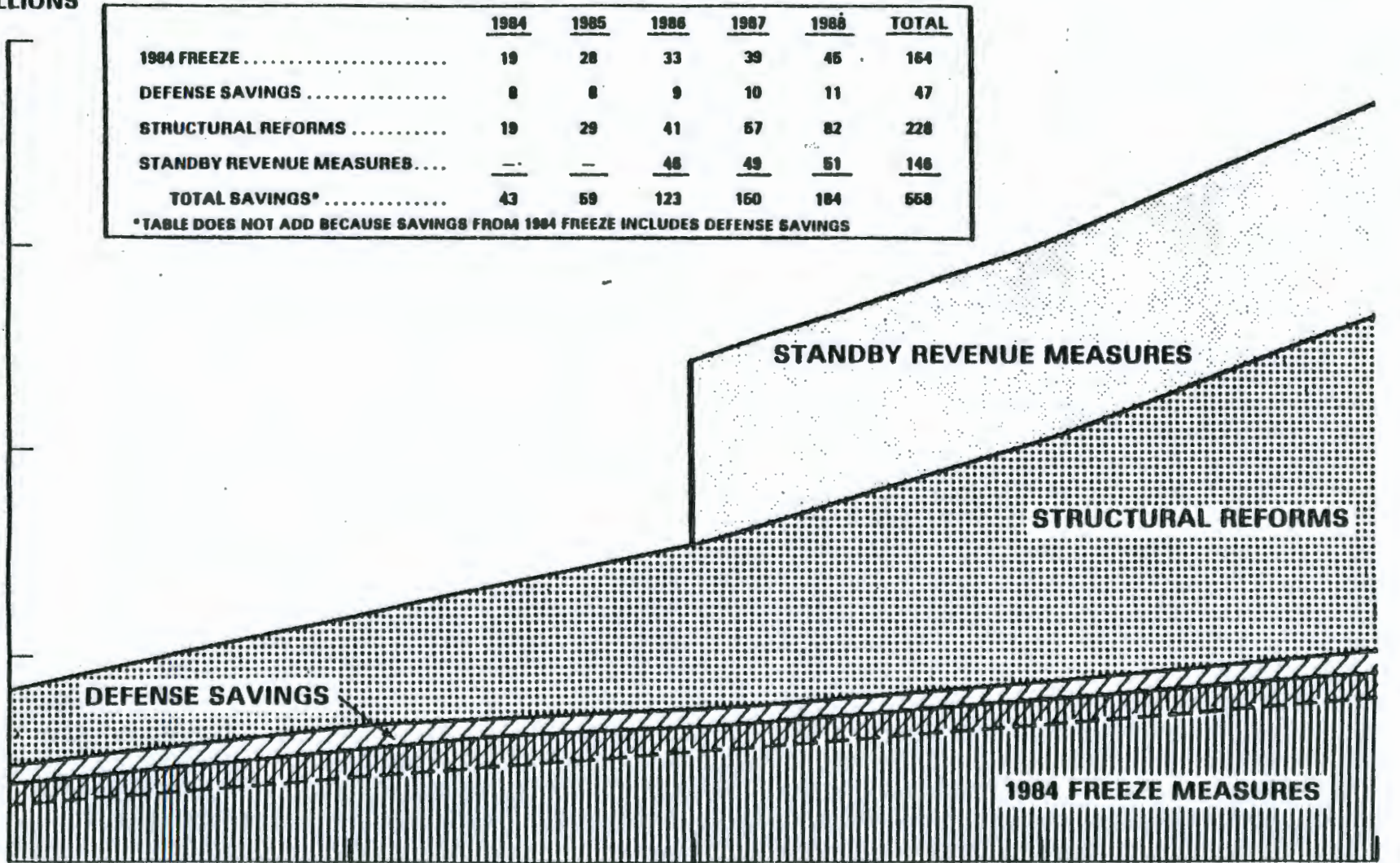
1986

1987

1988

	1984	1985	1986	1987	1988	TOTAL
1984 FREEZE	19	28	33	39	46	164
DEFENSE SAVINGS	8	8	9	10	11	47
STRUCTURAL REFORMS	19	29	41	57	82	228
STANDBY REVENUE MEASURES	—	—	46	49	51	146
TOTAL SAVINGS*	43	69	123	150	184	568

*TABLE DOES NOT ADD BECAUSE SAVINGS FROM 1984 FREEZE INCLUDES DEFENSE SAVINGS



BUDGET TOTALS AT A GLANCE

	1983	1984	1985	1986	1987	1988
OUTLAYS ...	805	848	919	990	1,058	1,127
RECEIPTS ...	<u>597</u>	<u>660</u>	<u>724</u>	<u>842</u>	<u>916</u>	<u>1,010</u>
DEFICIT	208	189	194	148	142	117

HIGHLIGHTS

- PRESIDENT'S BUDGET FREEZE AND REFORM PLAN RESULTS IN NO REAL GROWTH IN 1984 BUDGET
- REDUCES DEFICIT BY \$43 BILLION IN 1984 AND \$558 BILLION OVER 1984-88
- MAINTAINS ESSENTIAL DEFENSE BUILD-UP AT \$55 BILLION LOWER 5-YEAR COST
- CAUSES DEFICIT SHARE OF GNP TO STEADILY DROP—KEEPING BUDGET ON A PATH CONSISTENT WITH SUSTAINED ECONOMIC RECOVERY

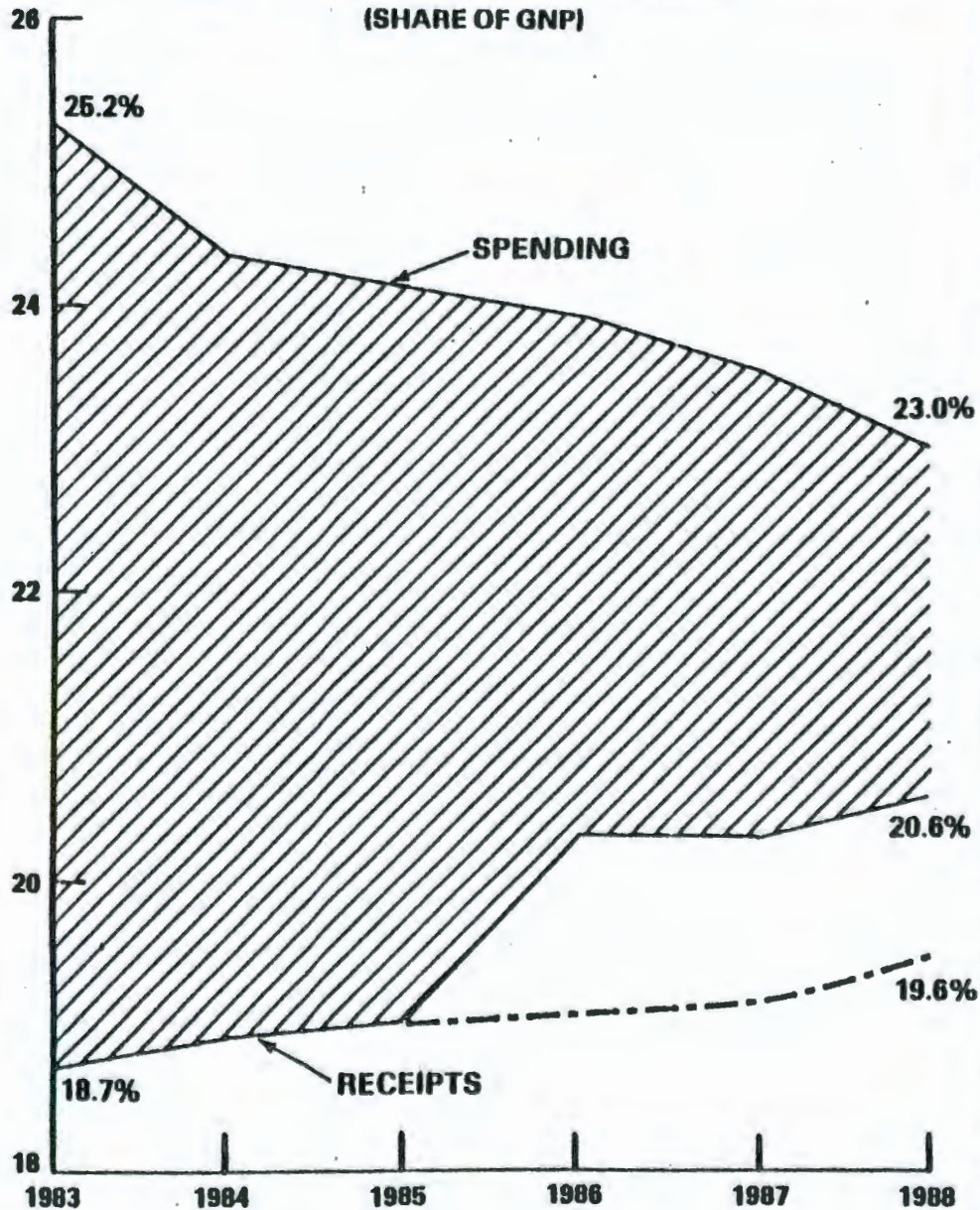
<u>1983</u>	<u>1985</u>	<u>1988</u>
6.5%	5.1%	2.4%

FISCAL ECONOMIC IMPACT AT A GLANCE

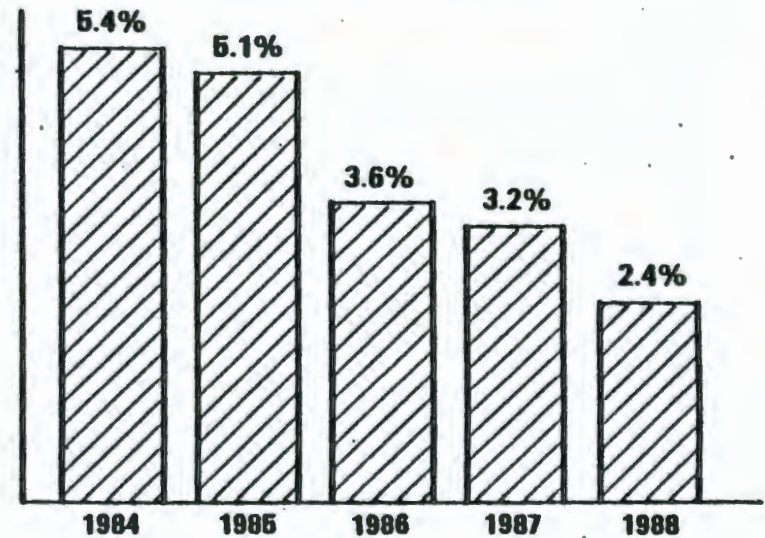
(SHARES OF GNP)

TREND OF SPENDING AND RECEIPTS

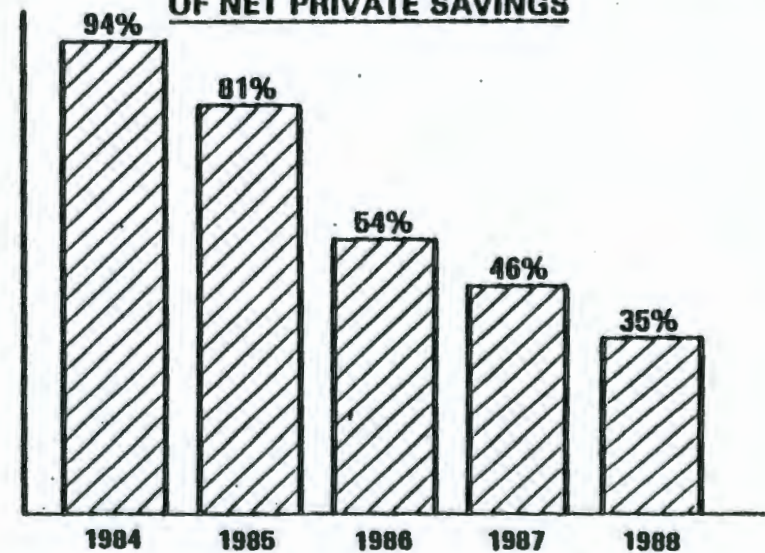
(SHARE OF GNP)



DEFICIT SHARE OF GNP

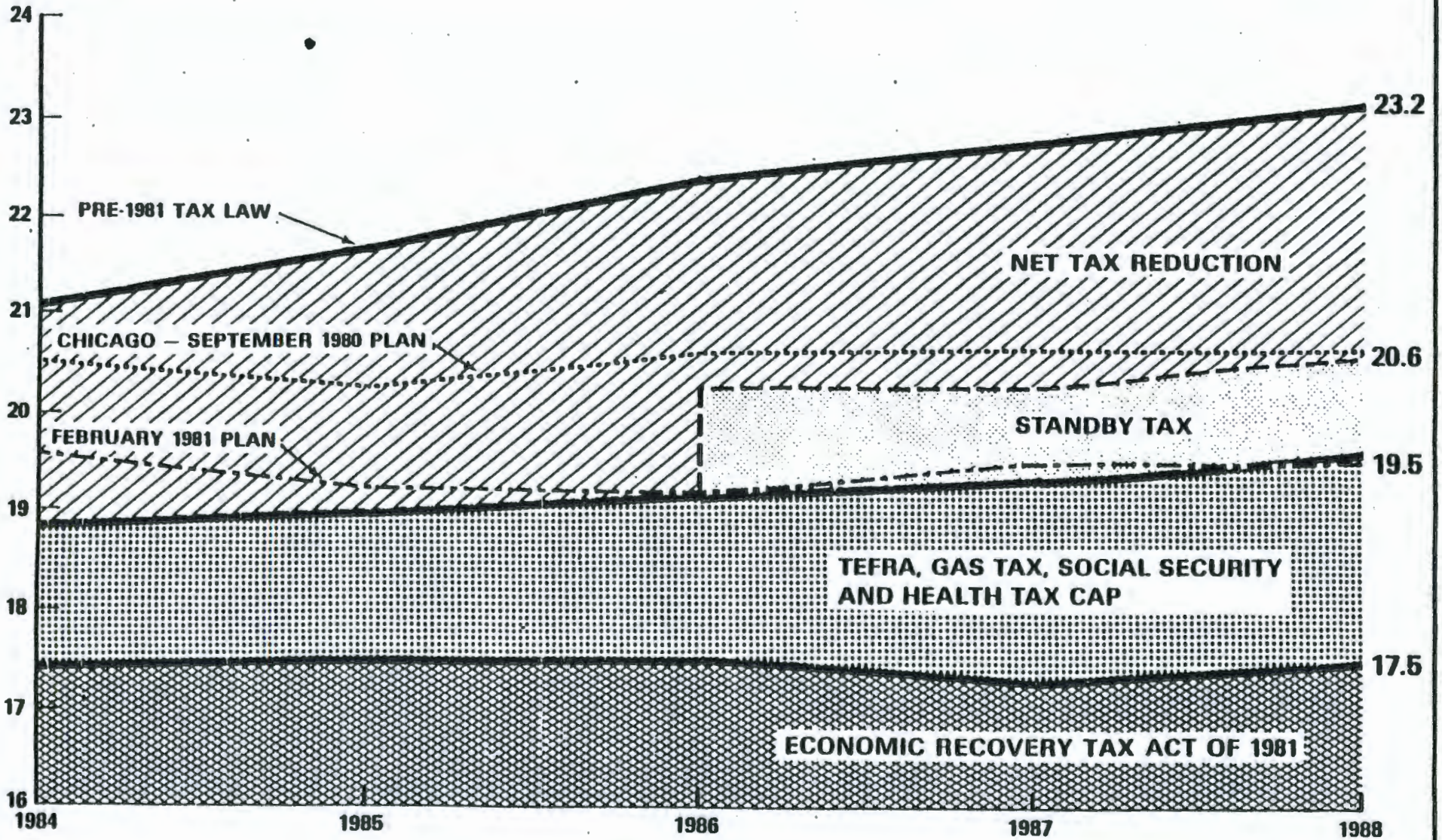


DEFICIT ABSORPTION OF NET PRIVATE SAVINGS

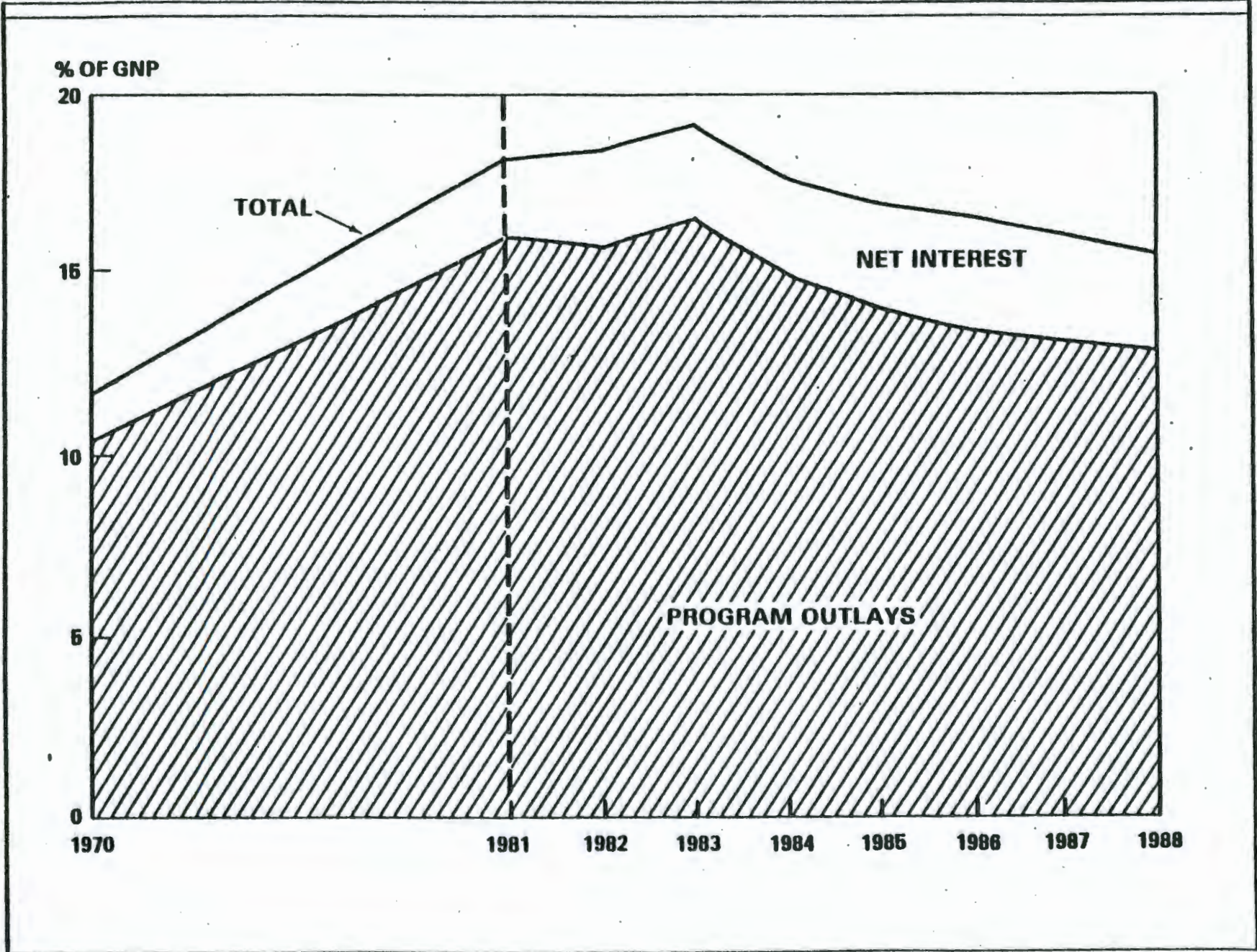


CHANGES IN TAX BURDEN AS A SHARE OF GNP

PERCENT



NON-DEFENSE SPENDING AS SHARE OF GNP



BIPARTISAN SOLUTION TO SOCIAL SECURITY SOLVENCY

Five Major Features Impact Unified Budget Deficit

- 6-month COLA freeze.
- 1984 and 1988 payroll tax rescheduling.
- Inclusion of 50% of benefits in income tax base for those above \$20/25,000 — to recapture part of unearned benefit.
- Coverage extension to new Federal and non-profit employees; ban on state and local withdrawal.
- Self-employment tax increase to 100% of combined employee/employer rate — with deductibility for employer share.

Budget Savings Due to Bipartisan Solution

<u>Provision</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>Total</u>
1) COLA freeze	4.2	4.6	4.9	5.4	5.7	24.8
2) Payroll tax rescheduling	5.5	+2.1	0.0	0.0	9.4	13.0
3) Benefit taxation	1.1	4.0	4.7	5.5	6.4	21.7
4) Coverage provisions	1.1	2.0	2.8	3.6	4.6	14.1
5) Self-employment tax	0.6	1.6	1.5	1.6	1.9	7.1
6) SSI and other	<u>+0.2</u>	<u>+0.2</u>	<u>+0.2</u>	<u>+0.3</u>	<u>+0.3</u>	<u>+1.2</u>
7) Total	12.2	10.0	13.6	15.8	27.7	79.4

HEALTH CARE REFORM PACKAGE

Uncontrolled Costs and Spending

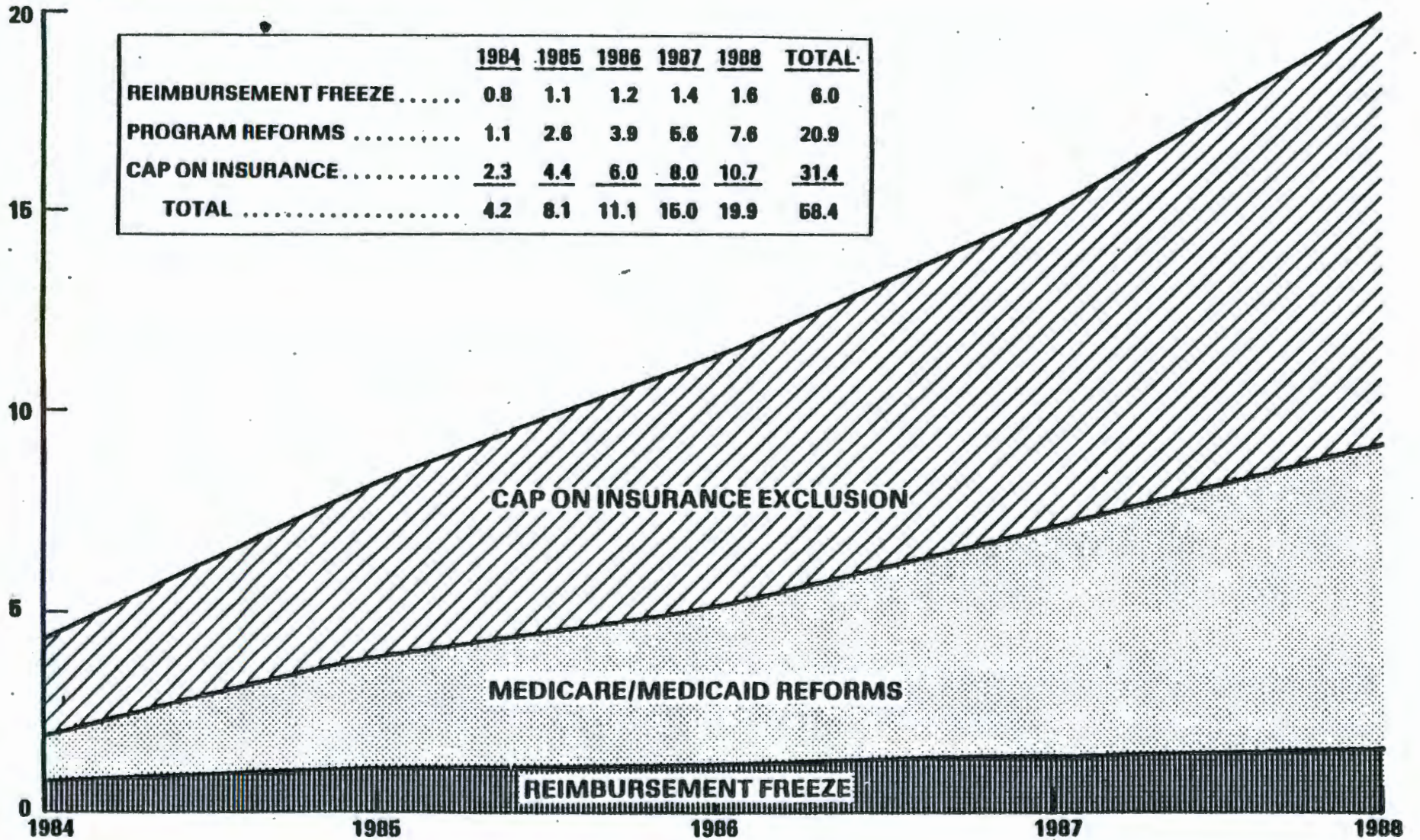
- Inflationary health care system has driven up Medicare/Medicaid outlays from \$22 billion in 1975 to \$75 billion in 1983. 1984-88 baseline spending would exceed one-half trillion dollars without reforms.

Health Care Reform Package

- 1984 freeze on physician payments and hospital reimbursement ceiling saves \$6 billion over 5 years.
- Permanent hospital reimbursement reform with fixed payment per case system (DRG). (Five-year savings of \$20 billion assumed in current law baseline.)
- Hospital co-payments of 8% (\$28/day) through 15th day and 5% (\$17.50/day) through 60th day coupled with catastrophic protection thereafter (reduces patient cost of 6-month extended illness from \$19,075 to \$1,530).
- Phased increase in SMI physician insurance premium to 35% of program cost by 1988 compared to 25% at present and original law provision for 50%.
- Extension of state Medicaid cost control ceilings and mandatory co-payments to reduce over-utilization (\$1.00/day for hospital and \$1.00/visit for physician services).
- \$175/month cap on tax free exclusion of employer health benefit plans to curtail excessive first dollar coverage and encourage consumer cost consciousness.

HEALTH CARE REFORM PLAN BUDGET SAVINGS

↓ BILLIONS



MEANS-TESTED ENTITLEMENT REFORM

Baseline Costs and Proposed Savings

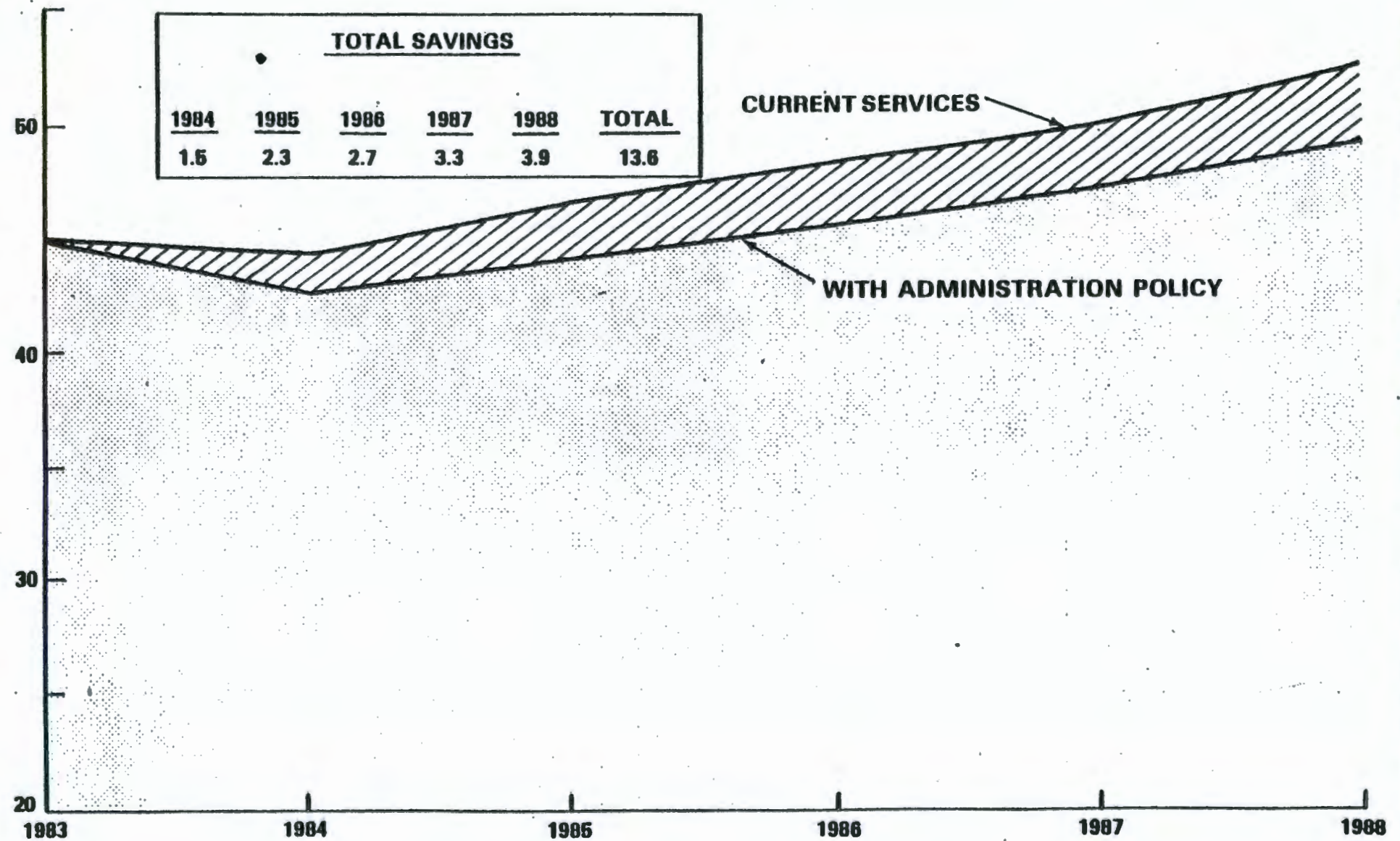
- Enacted Administration reforms have curtailed explosive welfare spending growth of 1970's — but baseline costs are still \$243 billion over 1984-88 without further reforms.
- Proposed reforms save nearly \$14 billion over 5 years — or 5.6% of baseline costs. Major focus is on error rate reduction, mandatory workfare and simplification of eligibility and benefit determination — so benefits to truly needy fully protected. Proposed spending level for these programs still highest in history.

Significant Program Changes

- Food Stamps — mandatory workfare, simplification of benefit calculation by standardizing current shelter and earnings deductions, and reduction of allowable state error rate to 3%.
- Child Nutrition — block grant at 85% of current level for summer feeding, child care and school breakfast program.
- AFDC/SSI — mandatory workfare, include all household members in assistance unit, prorate shelter and utility costs if shared household, end parents' benefit when child reaches 16 (conform to Social Security), restructure child support enforcement program incentives, and mandate collection of medical support from absent parents.
- Subsidized Housing Program — count Food Stamps as income, continue lower cost voucher approach and cap net additional subsidized units at average of 85,000 per year.

MEANS-TESTED ENTITLEMENTS

↓ BILLIONS



CIVIL SERVICE RETIREMENT SYSTEM REFORM

Current System Not Affordable or Viable

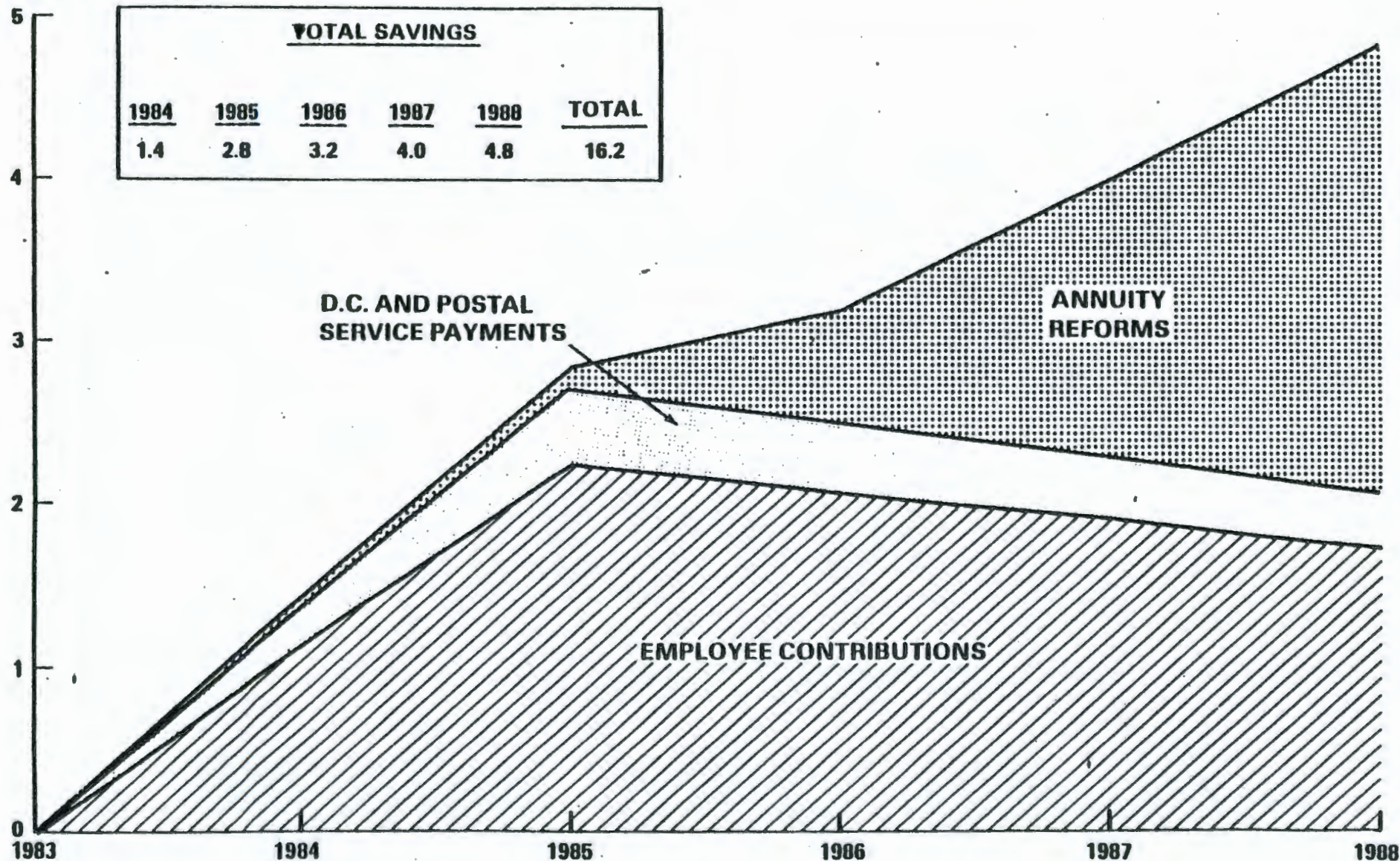
- \$499 billion unfunded liability.
- System cost equals 37% of Federal payroll — most costly/generous system known.
- GS-14 who retired ten years ago at age 55 now receives \$34,140/year annuity plus Federal health benefits.
- Retirement outlays up from \$2.8 billion in 1970 to \$21.1 billion in 1983 — with 1984-88 baseline costs of \$121 billion absent reform.

Proposed Civil Service Retirement Reform Plan

- Reduces long-run system costs to 22% of payroll through:
 - Shift to High-Five;
 - 10-year phase-in of 5%/year annuity reduction for retirement between 55 and 65;
 - Modification of annuity replacement formula, if necessary.
- Employee contribution raised from 7% to 11% (half of reformed system cost) in two steps over 1984-85.
- Postal Service and D.C. required to fund fair share of costs for employees who participate in Civil Service Retirement system.
- Reform plan saves \$1.4 billion in 1984 and \$16.2 billion over 5 years.

BUDGET SAVINGS FROM STRUCTURAL REFORMS OF FEDERAL RETIREMENT PROGRAMS

\$ BILLIONS



EMPLOYEE CONTRIBUTIONS

D.C. AND POSTAL SERVICE PAYMENTS

ANNUITY REFORMS

AGGREGATE FREEZE ON NON-DEFENSE DISCRETIONARY PROGRAMS

Level Request for Discretionary Programs

- 1984 request for annually funded discretionary programs is \$113 billion compared to enacted 1983 appropriations of a similar level. Outlay savings of \$4.8 billion compared to 1984 baseline.
- Various trust fund expenditure limits, obligation ceilings and off-budget spending and lending caps save nearly an additional \$5 billion in FY 1984 outlays.

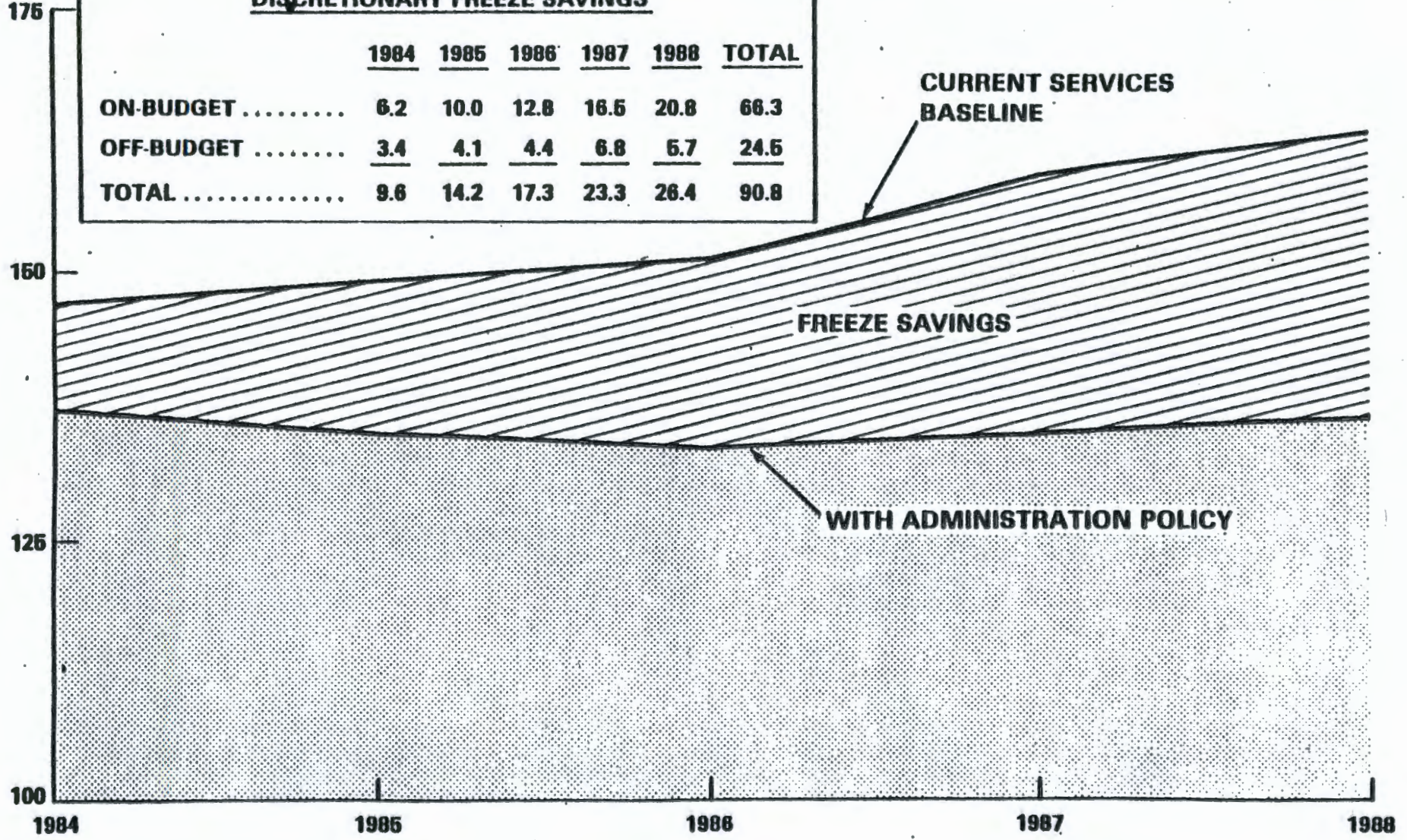
Application of Aggregate Freeze Concept

- Targeted high priority programs funded at levels above 1983 appropriation (e.g. law enforcement and anti-drug program, National Science Foundation, Head Start, displaced workers, veterans health care and transportation infrastructure).
- Most programs funded at actual 1983 appropriations (e.g. handicapped education, preventive health block grant, waste treatment grants and WIC).
- Some lower priority programs reduced to below 1983 appropriation to offset targeted increases (e.g. postal subsidies, energy R&D, EDA grants, mass transit, Amtrak and soil conservation).

BUDGET IMPACT OF DISCRETIONARY PROGRAM FREEZE

◆ BILLIONS

DISCRETIONARY FREEZE SAVINGS						
	1984	1985	1986	1987	1988	TOTAL
ON-BUDGET	6.2	10.0	12.8	16.5	20.8	66.3
OFF-BUDGET	3.4	4.1	4.4	6.8	5.7	24.5
TOTAL	9.6	14.2	17.3	23.3	26.4	90.8



FARM PRICE SUPPORT FREEZE AND REFORM

Runaway Costs if We Do Nothing

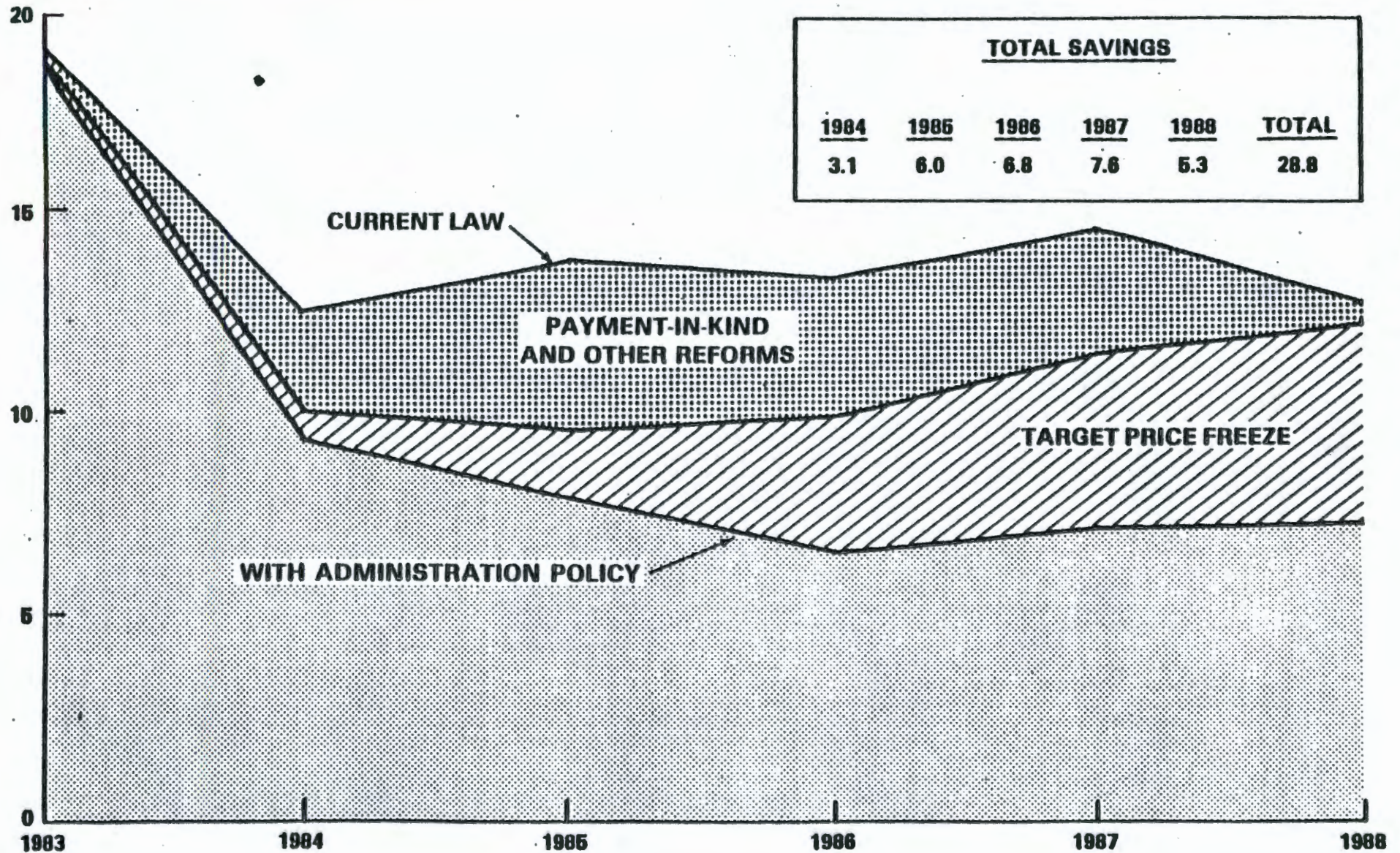
- Historic record of \$19 billion in CCC outlays in 1983 and \$86 billion over 1983-88 if current programs are not changed.
- Farm program cost averaged \$4.2 billion (constant dollars) per year between 1932-1981. Average would triple — to \$12 billion per year — over 1982-88 without Administration reforms.

Freeze and Reform Plan

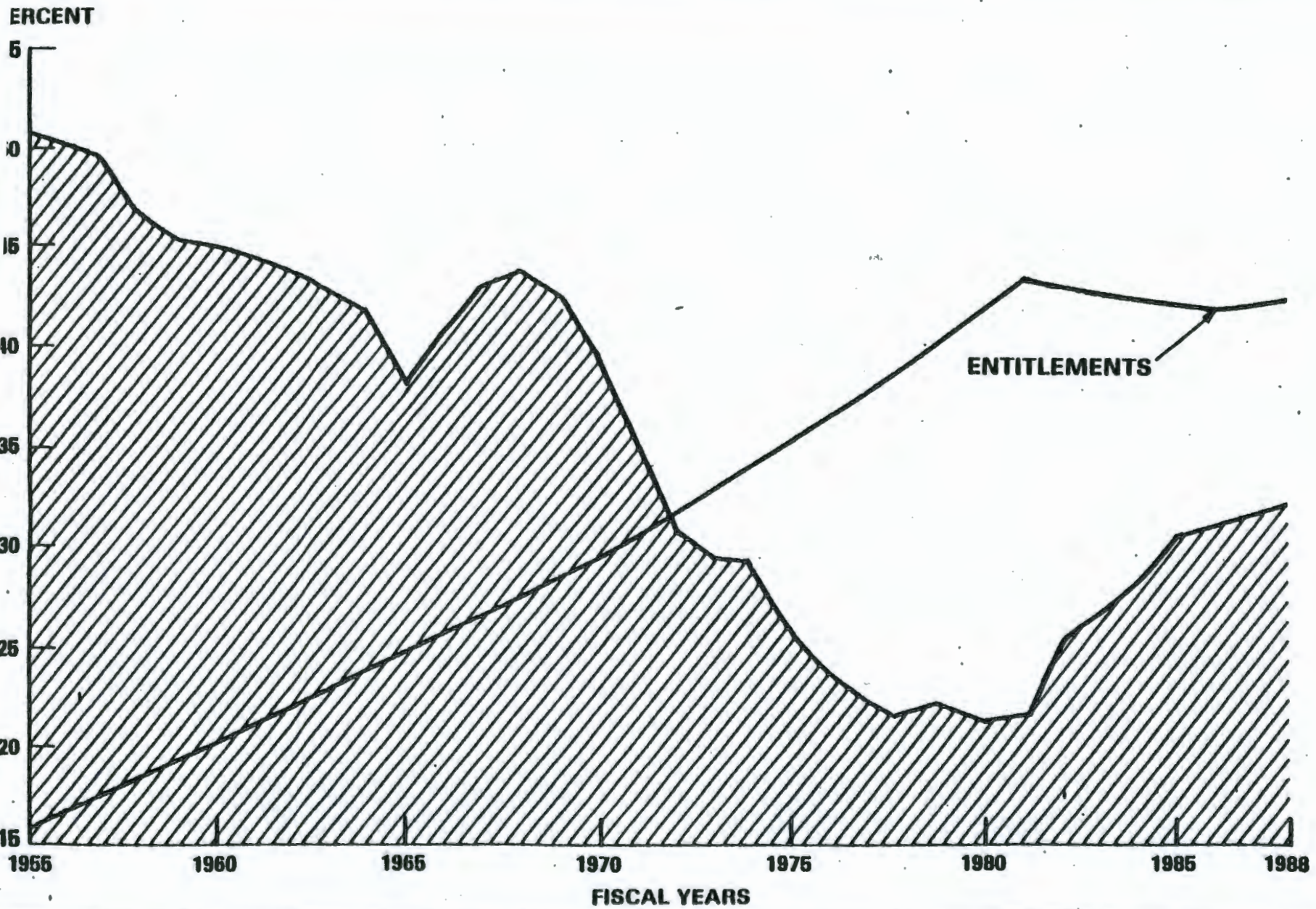
- A payment in kind program (PIK) to cut both farm production and surplus stocks at the same time. (Crop loans forgiven in return for acreage set-aside.)
- A freeze on wheat, corn and other "target" prices in keeping with the drop in inflation and production costs and to discourage over-production.
- An aggressive export policy using commercial and Government channels to increase U.S. farm trade.
- \$1/hundred weight assessment to encourage lower dairy production and reduce massive government stocks.
- Saves \$3.1 billion in FY 1984 and \$29 billion over five years.

FARM PRICE SUPPORTS

⌘ BILLIONS

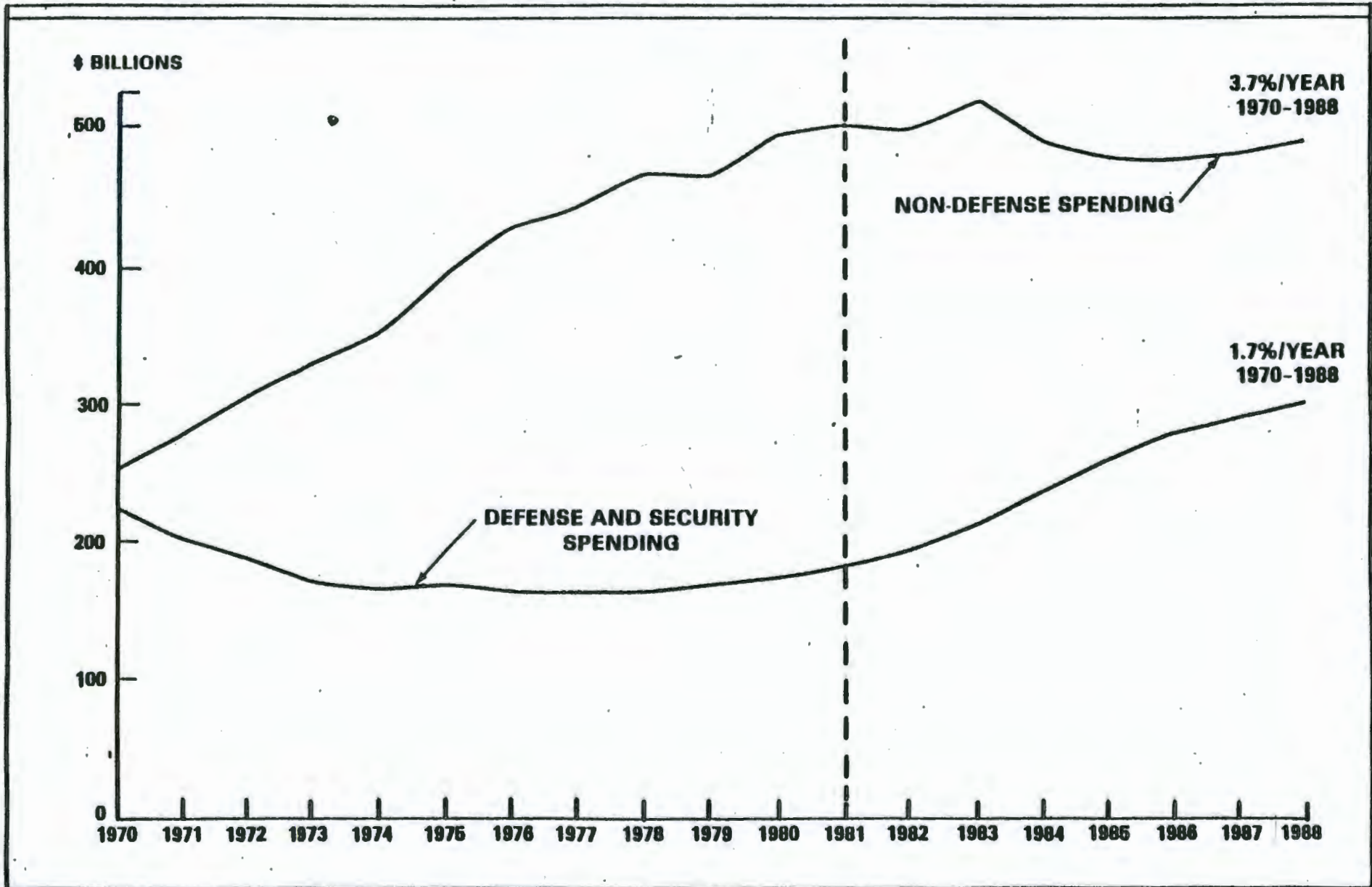


DEFENSE SHARE OF BUDGET



BUDGET PRIORITIES SHIFT IN HISTORICAL PERSPECTIVE

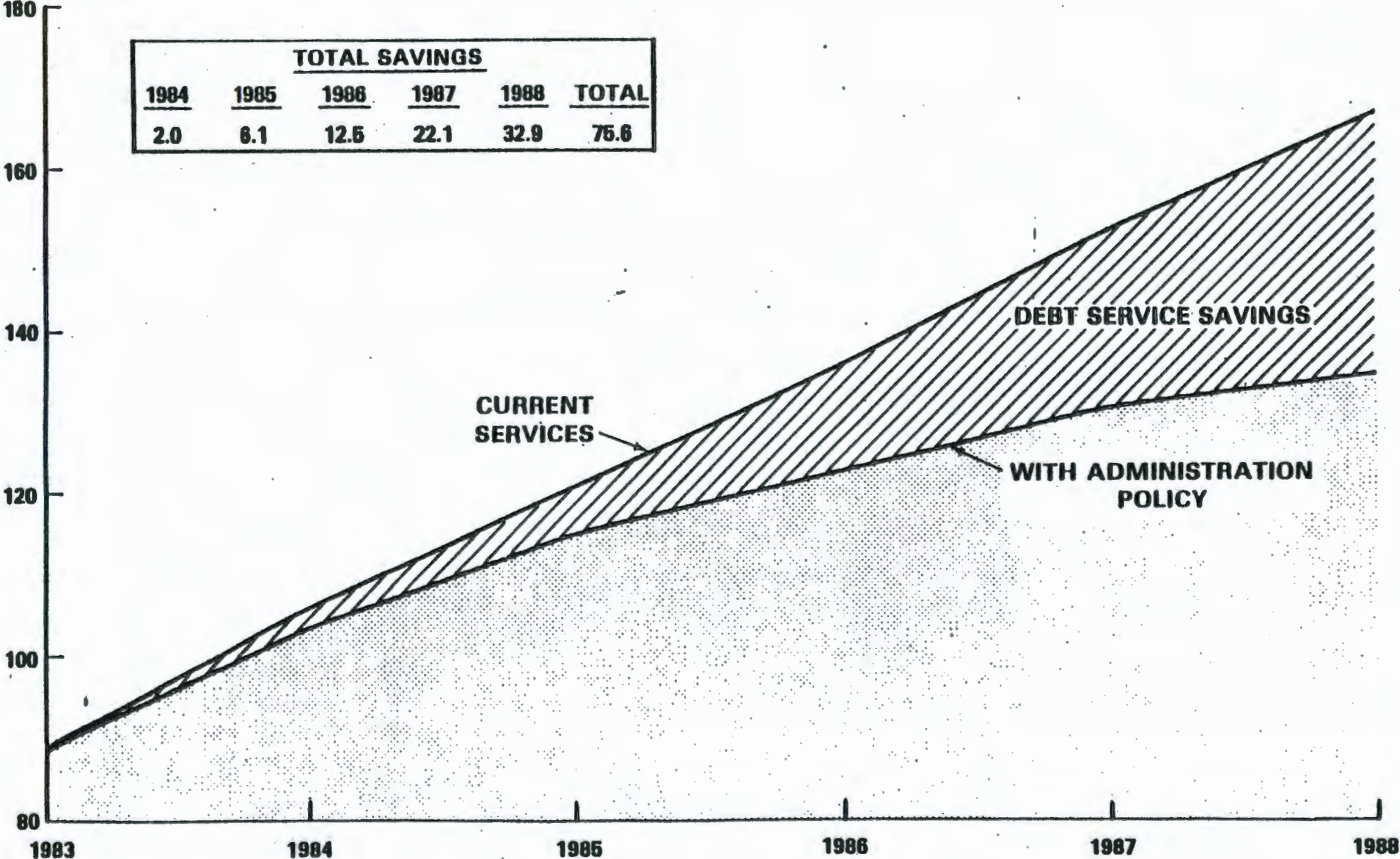
(CONSTANT FY 1983 DOLLARS)



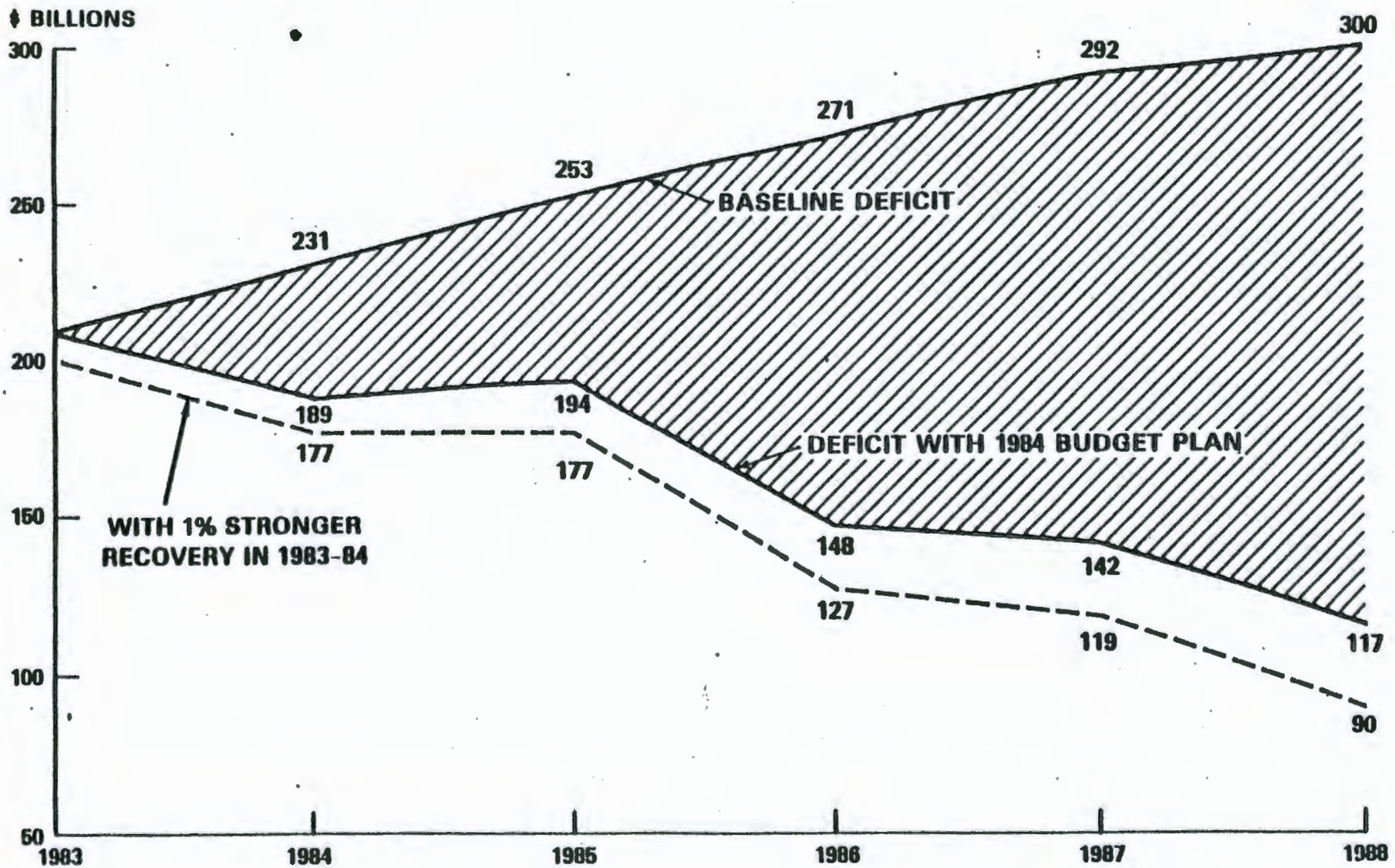
MILITARY RETIRED PAY INCLUDED IN NON-DEFENSE SPENDING
NONDEFENSE SPENDING EXCLUDES NET INTEREST

NET INTEREST OUTLAYS

↓ BILLIONS



DEFICIT OUTLOOK AT A GLANCE: BASELINE VS. 1984 BUDGET PLAN



Dave Allen/202/225-3711
Office of Congressman Philip Crane
1035 Longworth
Washington, D.C. 20510
703/534-0480(h)

Loren Bruce/202/225-0587
Republican Study Committee
433 Cannon
Washington, D.C. 20515
703/830-3469(h)

Larry Butler/703/659-6238
U.S. Chamber of Commerce
1615 H Street, NW
Washington, D.C. 20062
703/569-2181(h)

✓ Noreen Barr/202/544-0353
Eagle Forum
316 Pennsylvania Avenue, SE
Suite 203
Washington, D.C. 20003
703/455-6396(h)
703/455-3046(h)

/ 703/356-0440
✓ Richard A. Viguerie Company
7777 Leesburg Pike
Falls Church, VA 22043
703/548-1941(h)

Margo Carlisle/202/224-2759
Staff Director
Republican Conference Committee
333 Russell
Washington, D.C. 20510
202/965-5324(h)

✓ Bill Billings/703/941-8963
National Christian Action
Coalition
5515 Cherokee Ave., Rm 306
Alexandria, VA 22311
703/354-3028(h)

Sam Currin/202/224-6342
Office of Senator Jesse Helms
4213 Dirksen
Washington, D.C. 20510
703/549-7337(h)

Bob Billings/202/472-9230
Department of Education
400 Maryland Ave., SW
Room 4017
Washington, D.C. 20202
301/839-6968(h)

✓ Paul Dietrich/703/524-4400
Executive Director
The Fund For A Conservative
Majority
1022 Wilson Blvd., Suite 1401
Arlington, VA 22204

Morton Blackwell/202/456-2657
Special Assistant to the President
for Public Liaison
The White House
Old Executive Office Bldg.
Room 134
Washington, D.C. 20500
703/243-7660(h)

Dick Dingman/202/225-0587
Republican Study Committee
433 Cannon
Washington, D.C. 20515
703/938-4111(h)

✓ Neil Blair/801/225-8520
Free the Eagle
1835 South State Street
Suite 150
Orem, UT 84057
801/226-0295(h)

✓ Ron Docksai/202/224-3191
Senate Committee on Human and
Labor Resources
Majority Health Director
4228 Dirksen
Washington, D.C. 20510
703/620-2410(h)

✓ Judie and Paul Brown/202/546-5550
703/659-4193

American Life Lobby
6 Library Court, SE
Washington, D.C. 20003
703/659-4193(h)

✓ Terry Dolan/703/522-2800
NCPAC
1500 Wilson Blvd., Suite 513
Arlington, VA 22209
703/836-1862(h)

Tom Donnally/202/245-7485
Department of Legislature
Hubert Humphrey Bldg.
Room 16-G
200 Independence Avenue, SW
Washington, D.C. 20201
202/245-7627(h)

✓ Ed Feulner/202/546-4400
President
The Heritage Foundation
513 C Street, NE
Washington, D.C. 20002
703/765-2562(h)

✓ Peter Gemma/703/536-7650
National Pro-Life PAC
101 Park Washington Court
Falls Church, VA 22046
703/790-1638(h)

✓ Vernie Glasson/202/637-0515
Director, National Affairs
American Farm Bureau Federation
425 13th Street, NW
Washington, D.C. 20004
202/789-6515(h)

✓ Dr. Ron Godwin/202/484-7511
804/528-0700
Chief Operations Officer
Moral Majority
499 South Capitol Street, SE
Washington, D.C. 20003
Attn: Wanda Harding (to keep mail from
going to another office)
804/384-6060(h)

✓ Bob Goldsborough/301/848-1927
Washington Dayline
1240 Pinch Valley Road
Westminster, MD 21157
301/876-2370(h)

✓ General Dan Graham/202/484-1677
Co-Chairman, Coalition for Peace
Through Strength
American Security Council
499 South Capitol Street, SE
Suite 500
Washington, D.C. 20003
703/684-7681(h)

✓ Jerry Guth/513/425-5667
Armco
703 Curtis Street
Middletown, OH 45043
703/422-6086(h)

✓ Lee Hamilton/202/626-3767
National Association of Manufacturers
1776 F Street, NW
Washington, D.C. 20006
301/424-2283(h)

✓ Mike Hammond/202/224-5597
Senate Steering Committee
A-603 Immigration Bldg.
Washington, D.C. 20510
202/338-1806(h)

✓ Andy Hare/202/245-6786
Congressional Liaison
200 Independence Avenue, SW
Humphrey Bldg., Room 435-G
Washington, D.C. 20201
703/370-6096(h)

✓ Bob Heckman/703/450-5162
Young Americans for Freedom
Route 1, Box 1002
Woodland Road
Sterling, VA 22170
703/938-1192(h)

✓ Joan Heuter/202/333-1592
Chairman of Pro-America
3133 N Street, NW
Washington, D.C. 20007
202/298-6010(h)

✓ Greg Hilton/202/479-7060
Public Affairs
320 First Street, SE
Washington, D.C. 20003
202/546-5833(h)

✓ Dave Hoppe/202/225-0197
Administrative Assistant to
Republican Whip
Office of Honorable Trent Lott
1622 Longworth
Washington, D.C. 20515
703/978-7495(h)

✓ John Houston/703/790-0700
Director of Congressional Affairs
Public Service Research Council
8330 Old Courthouse Road
Suite 600
Vienna, VA 22180
703/527-1953(h)

✓ Gary Jarmin/202/544-5202
Legislative Director
Christian Voice
418 C Street, NE
Washington, D.C. 20002
703/256-4905(h)

✓ Paul Kamenar/202/857-0240
Washington Legal Foundation
1612 K Street, NW
Suite 502
Washington, D.C. 20006
202/337-1160(h)

✓ Kris Kolesnik/703/820-9211
Conservatives Against Liberal Legislation
5707 Seminary Road, Suite 308
Falls Church, VA 22041
703/379-6298(h)

✓ Reed Larson/703/321-8510
President
National Right To Work Foundation
8001 Braddock Road, Suite 600
Springfield, VA 22160
703/573-1709(h)

✓ John Laxalt/202/466-8225
Associate
Wagner & Baroody
Suite 804
1100 17th Street, NW
Washington, D.C. 20036
703/979-7609(h)

John Lofton/703/893-1411
Editor
Conservative Digest
7777 Leesburg Pike
Room 317 N
Falls Church, VA 22043
301/490-0104(h)

Frank Madsen/202/224-5251
Administrative Assistant
The Honorable Orrin Hatch
125 Russell
Washington, D.C. 20510
703/893-1428(h)

Pat Mahoney/202/225-2931
Office Manager
The Honorable Larry McDonald
103 Cannon
Washington, D.C. 20515
703/791-5017(h)

✓ Frank Manson/202/484-1676
Director of Organizational Relations
American Security Council
499 South Capitol Street, SE
Suite 500
Washington, D.C. 20003
202/544-4221(h)

✓ Tony Makris/202/484-1676
Assistant Director of Congressional
Relations
American Security Council
499 South Capitol Street, SE
Washington, D.C. 20003
703/671-7315(h)

✓ Andy Messing/703/893-1550
Executive Director
The Conservative Caucus
7777 Leesburg Pike
Vienna, VA 22043
703/360-0211(h)

Rick Miller/202/224-3154
Administrative Assistant
The Honorable John East
5107 Dirksen
Washington, D.C. 20510
703/836-4815(h)

✓ Raymond Momboisse/202/466-2686
Managing Attorney
Pacific Legal Foundation
1990 M Street, NW
Suite 550
Washington, D.C. 20036
703/790-0029(h)

Karl Moor/202/224-5031
Professional Staff Member on
Subcommittee on Aging, Family and
Human Services
624 Immigration Bldg.
119 D Street, NE
Washington, D.C. 20002
202/543-9753(h)

✓ Ted Murphree/703/281-6782
Free The Eagle
450 Maple Avenue, East
Vienna, VA 22180
703/368-9004(h)

✓ Howard Phillips/703/893-2777
National Director
The Conservative Caucus
422 Maple Avenue
Vienna, VA 22180
703/759-3929(h)

Susie Phillips/703/281-6782
Director of Research
The Conservative Caucus
450 Maple Avenue, East
Vienna, VA 22180
703/356-6562(h)

✓ Dan Popeo/202/857-0240
General Counsel
Washington Legal Foundation
1612 K Street, NW
Suite 502
Washington, D.C. 20006
202/965-1864(h)

✓ Larry Pratt/703/370-5000
Gun Owners of America
101 South Whiting Street
Suite 112
Alexandria, VA 22304
703/569-0172(h)

Randy Rader/202/224-4906
Senate Judiciary Committee
108 Russell
Washington, D.C. 20510
703/425-5063(h)

✓ Butch Randall/202/546-6382
Richardson Randall & Whealton
325 Pennsylvania Avenue, SE
Washington, D.C. 20003
301/464-8135(h)

Bill Rhatican/202/653-4460
Vice President
Government Affairs/Public Information
1200 New Hampshire Avenue, NW
Suite 460
Washington, D.C. 20586
703/780-8129(h)

✓ Ron Robinson/703/620-5270
President
Young America's Foundation
11800 Sunrise Valley Drive
Reston, VA 22091
703/435-4793(h)

Ed Rowe/703/525-3795
Executive Director
The Religious Roundtable
1500 Wilson Blvd., Suite 502
Arlington, VA 22209
703/931-8085(h)

✓ Jeffrey St. John/202/686-4119
804/454-7124
314 Third Street, NE
Washington, D.C. 20002
202/546-7491(h)

✓ Rick Sellers/202/484-1676
Director of Congressional Relations
American Security Council
499 South Capitol Street, SE
Suite 500
Washington, D.C. 20003
202/546-1786(h)

Baker Smith/703/321-9180
Executive Director
The Center on National Labor Policy
5211 Port Royal Road
Suite 400
North Springfield, VA 22151
703/528-8354(h)

Fred Smith/202/225-2931
Administrative Assistant
The Honorable Larry McDonald
103 Cannon
Washington, D.C. 20515
703/528-8354(h)

Rhonda Stahlman/703/820-9211
Chairman
Conservatives Against Liberal Legislation
5707 Seminary Road, Suite 308
Bailey Crossroads, VA 22041
703/281-0536(h)

Jerry Stromer/202/653-4460
Director, Congressional Liaison for
U.S. House of Representatives
United States Synthetic Fuels Corp.
1200 New Hampshire Avenue, NW
Room 460
Washington, D.C. 20586
202/544-2842(h)

✓ Kathy Teague/202/547-4646
Executive Director
American Legislative Exchange Council
418 C Street, NE
Washington, D.C. 20002
703/455-3046(h)

✓ Chuck Thomann/~~703/558-3726~~ (301) 757-2345
~~Senior Analyst~~ /606 LAUREL LANE RT 1
Kappa Systems, Inc.
~~1501 Wilson Blvd.~~ ANNAPOLIS MD
Arlington, VA 22209 21401

Dick Thompson/202/224-2758
Staff Director
Republican Policy Committee
333 Russell
Washington, D.C. 20510
703/360-9442(h)

✓ Don Todd/202/546-6555
Executive Director
American Conservative Union
316 Pennsylvania Avenue, SE, Ste. 400
Washington, D.C. 20003
301/933-6679(h)

Frank van der Linden/202/546-5232
Historical Research Foundation
110 D Street, SE, Suite 403
Washington, D.C. 20003
301/229-8048(h)

✓ Dick Walters/202/546-5550
Director of Congressional Affairs
American Life Lobby
6 Library Court, SE
Washington, D.C. 20003
202/832-0039(h)

Mildred Weber/202/224-3853
Assistant to the Staff Director
Senate Republican Conference
333 Russell
Washington, D.C. 20510

✓ Carter Wrenn/202/783-6729
Executive Director
The Congressional Club
311 First Street, NW
Washington, D.C. 20001
919/847-8607 or
202/544-2669(h)

*GARY ORLANDO/202/225-9759
LA. Cong. Phil CRANE
1033 Longworth Bldg.
WASHINGTON, D.C. 20515*

*RALPH GALLINO/703/522-2104
Congressional Majority Committee
1011 Arlington Blvd
Suite 224
Arlington, VA. 22209*

*MIKE WERMUTH /202/224-5744
SEN DANTON
110 Russell Bldg
WASHINGTON, DC 20510*

Budget Briefing List

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

Howard Phillips The Conservative Caucus 450 Maple Ave. East Vienna, Virginia 22180	281-6782
Richard Viguerie The Richard Viguerie Co. 7777 Leesburg Pike Falls Church, Va. 22043	356-0440
Terry Dolan NCPAC 1500 Wilson Blvd., Suite 513 Arlington, Virginia 22209	522-2800
Phil Truluck The Heritage Foundation 513 C St. N.E. Washington, D. C. 20002	546-4400
Peter Gemma National Pro-Life PAC 101 Park Washington Court Falls Church, VA 22046	(703) 536-7650
Vernie Glasson Director, National Affairs American Farm Bureau Federation 425 13th St. N. W. Washington, D. C. 20004	(202) 637-0515
Dr. Ron Godwin Chief Operations Officer Moral Majority 499 South Capitol St. S. E. Washington, D. C. 20003	484-7511
General Dan Graham Coalition for Peace through Strength American Security Council 499 South Capitol Street, S. E. Suite 500 Washington, D. C. 20003	484-1677
Jerry Guth Armco 703 Curtis Street Middletown OH 45043	(513) 425-5667
Lee Hamilton National Association of Manufacturers 1776 F Street, N. W. Washington, D. C. 20006	626-3767

Larry Pratt (703)
Gun Owners of America
101 South Whiting Street, Suite 112
Alexandria, VA 22304

Dan Popeo 857-0240
General Counsel
Washington Legal Foundation
1612 K Street, N. W. Suite 502
Washington, D. C. 20006

Butch Randall 546-6382
Richardson Randall & Whealton
325 Pennsylvania Avenue S. E.
Washington, D. C. 20003

Bill Rhatican 653-4460
Vice President,
Government Affairs/Public Information
1200 New Hampshire Avenue, N. W. Suite 460
Washington, D. C. 20586

Ron Robinson, President (703) 620-5270
Young America's Foundation
11800 Sunrise Valley Drive
Reston, VA 22091

Baker Smith (703) 321-9180
Executive Director
The Center on National Labor Policy
5211 Port Royal Road, Suite 400
North Springfield, VA 22151

Kathy Teague 547-4646
American Legislative Exchange Council
418 C Street, N. E.
Washington, D. C. 20002

Chuck Thomann, (301) 757-2345
1606 Laurel Lane, Rt. 1
Annapolis, MD 21401

Don Todd, Executive Director 546-6555
American Conservative Union
316 Pennsylvania Avenue, S. E. Suite 400
Washington, D. C. 20003

Frank van der Linden 546-5232
Historical Research Foundation
110 D Street, S. E. Suite 403
Washington, D. C. 20003

Dick Walters 546-5550
Director of Congressional Affairs
American Life Lobby
6 Library Court S. E.
Washington, D. C. 20003

Jim Lacy (703) 450-5162
Young Americans for Freedom
Route 1, Box 1002
Woodland Road
Sterling, VA 22170

Joan Heuter 333-1592
Chairman, Pro-America
3133 N Street, N. W.
Washington, D. C. 20007

John Houston (703) 790-0700
Director of Congressional Affairs
Public Service Research Council
8330 Old Courthouse Road, Suite 600
Vienna, VA 22180

Gary Jarmin 544-5202
Legislative Director
Christian Voice
418 C Street, N. E.
Washington, D. C. 20002

Paul Kamenar 857-0240
Washington Legal Foundation
1612 K Street, N. W. Suite 502
Washington, D. C. 20006

Rhonda Stahlman (703) 820-9211
Conservatives Against Liberal Legislation
5707 Seminary Road, Suite 308
Falls Church, VA 22041

Reed Larson, President (703) 321-8510
National Right to Work Foundation
8001 Braddock Road, Suite 600
Springfield, VA 22160

John Laxalt 466-8225
Wagner & Barody
Suite 804
1100 17th St. N. W.
Washington, D. C. 20036

Frank Manson 484-1676
Director of Organizational Relations
American Security Council
499 South Capitol Street, S. E. Suite 500
Washington, D. C. 20003

Raymond Momboisse 466-2686
Managing Attorney
Pacific Legal Foundation
1990 M Street, N. W. Suite 550
Washington, D. C. 20036

Paul Weyrich
Committee for the Survival of a
Free Congress 546-3000
721 Second St. N. E.
Washington, D. C. 20012

Huck Walther 281-6782
United States Defense Committee
3238 Wynford Dr.
Fairfax, Virginia 22031

M. Stanton Evans
A.C.U 546-1710
600 Pennsylvania Ave. S. E.
Suite 207
Washington, D. C. 20003

Tom Winter
Human Events 546-0856
422 First St. S. E.
Washington, D. C. 20003

Alan Ryskind
A.C.U. Educational & Research 546-6805
Institute
600 Pennsylvania Ave. S. E.
Washington, D. C. 20003

The Hon. Woody Jenkins
Council on National Policy 504-383-6226
One American Place
Suite 1023
Baton Rouge, La. 70825

Ed McAteer
Religious Roundtable 525-3795
1500 Wilson Blvd.
Suite 502
Arlington, Va. 22209

Mrs. Phyllis Schlafly,
Eagle Forum 618-462-5415
Box 618
Alton, Illinois 62002

The Honorable H.L. "Bill" Richardson
Gun Owners of America
6162 Sunrise Vista Dr.
Suite 100
Citrus Heights, Calif. 95610

Connie Marshner

Connie Marshner
National Pro-Family Coalition 546-3000
721 Second St. N. E.
Washington, D. C. 20012

Cooper Holt
V.F.W. 543-2239
200 Maryland Ave. N.E.
Washington, D. C. 20002

Gen. Milnor Roberts
Reserve Officers Assco. 479-2200
1 Constitution Ave. N.E.
Washington, D. C. 20002

Noreen Barr
Eagle Forum 544-0353
316 Pennsylvania Ave. S. E.
Suite 203
Washington, D. C. 20003

Bill Billings
National Christian Action 941-8963
Coalition
5515 Cherokee Ave. Room 306
Alexandria, Va. 22311

Mylio Kraja
The American Legion 861-2711
1608 K St. N.W.
Washington, D. C. 20006

AD HOC COMMITTEE MEMBERSHIP

(27)

AIR FORCE ASSOCIATION (637-3300)
1750 Pa. Ave., NW (DC 20006)

- Russell Daugherty, Ex.Dir.
- James A. McDonnell, Deputy Ex.Dir.
- Ben S. Catlin, Special Asst/Legis.

AIR FORCE SERGEANTS ASSN. (899-3500)
4235 - 28th Avenue
Marlow Heights, MD 20031

- Donald L. Harlow, Ex.Dir

THE AMERICAN LEGION (861-2730)
1608 K St., NW (DC 20006)

- G. Michael Schlee, Director
Natl.Security/Foreign Relations
- James B. Hubbard, Deputy Dir.
- Spencer H. Leopard, Research Analyst

AMERICAN LOGISTICS ASSN. (703/998-5400)
5205 Leesburg, Falls Church, VA 22041

- William Lazarus, Ex.V.P.
- Ann Allen

AMERICAN SECURITY COUNCIL (703/825-1776)
Freedom Studies Center, Boston, VA 22713

- John M. Fisher, President

WASHINGTON OFFICE (484-1677)
499 S.Capitol, Suite 500 (DC 20003)

- Robert C. Richardson, III, Sec. Security & Intelligence Fund
- Daniel O. Graham, Co-Chairman, Coalition Peace Through Strength

AMVETS, 4647 Forbes Blvd. (459-9600)
Lanham, Maryland 20801

- Gabriel Brinsky, Legis. Dir.
- Leon Sanchez

ASSN. RETIRED INTELLIGENCE OFFICERS
6723 Whittier Avenue, Suite 303-A
McLean, VA 22101

- John Greaney
- Gen. Robert Cushman

ASSN. U.S. ARMY, 2425 Wilson Blvd.
Arlington, VA 22201 (841-4300)

- Robert F. Cocklin, V.P.
- Phil Stevens, Asst. to V.P.
- Francis Conaty, Secretary
- Eric Johnson

COMMISSIONED OFFICERS ASSN. (393-5430)
1750 Pa. Ave., NW, Wash. DC 20006

- William J. Lucca, Ex.Dir.

ENLISTED ASSN. NATIONAL GUARD OF U.S.
Box 4999, Baltimore, MD 21220 (301/687-6270)

- Darnell I. Dekowski, Chairman
Ways/Means Committee

FLEET RESERVE ASSN. (785-2768)
1303 N. Hampshire Ave., NW (DC 20036)

- James Clark, Office Manager
- Robert Nolan, Ex. Secretary
- Jack Yelverton, Legislative Asst.

MARINE CORPS LEAGUE (524-1137)
933 N. Kenmore, Arlington, VA 22201

- Cy Kammeirer, Ex. Director

MARINE CORPS RESERVE OFFICERS ASSN.
201 N. Wash., St, Suite 206
Alexandria, VA 22314 (548-7607)

- Col. Robert L. Talbert, Ex. Dir.

MILITARY ORDER OF WORLD WARS (296-3923)
1100 - 17th St., NW (DC 20036)

- C. M. Talbott, Chief of Staff

NATL. ASSN. UNIFORMED SERVICES (750-1342)
Box 1406, 5535 Hempstead
Springfield, VA 22151

- Mac J. Beilke, Leg. Counsel
- John P. Sheffey, Ex. V.P.

NATIONAL GUARD ASSN. (789-0031)
1 Massachusetts Ave., NW (DC 20001)

- Carl A. LaBonge, Ex. Asst. PA
- Bruce Jacobs, Dept. Ex. V.P.
- Francis S. Greenlief, Ex. V.P.

NATIONAL RIFLE ASSN. (828-6276)
1600 R.I. Ave., NW (DC 20036)

- Joseph C. White, Deputy Ex. V.P.
- ~~Neal Knox~~, Dir., Legis. Action
Wayne Lapier

NAVAL ENLISTED RESERVE ASSN. (534-2430)
6935 N. 26th St., Falls Church, VA 22046

- George S. Lange, Vets. Affairs Officer

NAVAL RESERVE ASSN. (548-5800)

110 N. Royal St., Suite 307
Alexandria, VA 22314

- James E. Forrest, Ex.Dir.
- Philip G. Saylor
- Capt. Curtin R. Coleman

NAVY LEAGUE OF THE US (528-1775)

2300 Wilson Blvd., Arlington, VA 22201

- ~~Vincent C. Thomas~~ Ex.Dir. *V. Adm. Bob Scarborough.*
- Warren Baker

NON-COMMISSIONED OFFICERS ASSN. (546-7891)

110 Maryland Ave., NE (DC 20002)

- Charles Jackson, Natl. S.O.
- Richard W. Johnson, Asst. Dir.
- C.A. McKinney, Gov. Affairs

RESERVE ENLISTED ASSN. (301/727-3622)

P.O. Box 2836 (DC 20013)

- Halsey Smith, Ex. Dir. (Mailing address:
14045 Breeze Hill Ln., Wheaton, MD 20906)

RESERVE OFFICERS ASSN. (479-2200)

1 Constitution Ave., NE (DC 20002)

- Milnor Roberts, Ex. Dir.

THE RETIRED OFFICERS ASSN. (549-2311)

201 N. Wash. St., Alexandria, VA 22314

- ~~LEROY MANDR. EXEC. DIR.~~
- George Hennikus, Legis. Dir.
- Maurice L. Lien, Dir. Communications

U.S. ARMY WARRANT OFFICERS ASSN. (620-3986)

P.O. Box 2040, Reston, VA 22090

- Donald Hess, Ex. V.P.

VETERANS FOREIGN WARS (543-2239)

200 Maryland Ave., NE (DC 20002)

- Cooper T. Holt, Ex. Dir.
- Phelps Jones, Natl. Security Dir.

NON-ORGANIZATIONAL REPRESENTATIVES

- Erle Cocke, 1629 K St., NW, DC 20006 (Suite 306), (293-1322)
- Milton A. Pilcher, 1532 Dahlia Court, McLean, VA 22101 (538-7157)