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# WHITE HOUSE



# TRAVEL HANDBOOK

January 1983

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# CHAPTER I Traveler's Quick Reference Guide

# **Acceptance of Expenses**

Since situations are often unique, guidelines for circumstances under which you may or may not accept travel related expenses (transportation, lodging, food and/or entertainment), or reimbursement of same must be general in scope. You are, however, strongly urged to seek specific advice from the Counsel's Office in regard to acceptance of any expenses for any proposed trip prior to acceptance of the invitation or request.

# **Actual Subsistence**

Actual subsistence is a method of reimbursement for travel expenses which includes the actual cost of meals, lodging, and allowable miscellaneous expenses which are reimbursed subject to a daily maximum.

# Advances (Travel)

Cash advances (if absolutely necessary) for 100% official trips may be drawn from the White House Administrative Office after approval of the associated travel authorization, provided the staff member has no outstanding unpaid or unaccounted for travel advances.

# **Authorization to Travel**

All travel, outside the Washington Metropolitan Area except for personal travel, must be authorized on an Official Travel Authorization. It does not matter that another agency or organization is ultimately paying for the travel expenses. an Authorization is still required except for personal travel.

# **Budget**

Each department head is responsible for his/her department travel budget. Before accepting an invitation, seek approval from your department head who will know if there are sufficient funds available for the trip.

# **Campaign Activities and Travel**

Advice and consent officials with nation-wide policy responsibilities and persons on White House Office payroll may engage in all forms of campaign activities, as may those serving as head or assistant head of an executive or military department. All other government employees, including Schedule C's and detailees to the White House Office, are covered by Hatch Act prohibitions and are forbidden to engage in partisan political activities. Consultants, experts, and others employed on an intermittent basis by agencies are "hatched" on days they receive compensation from these agencies.

If an official, as noted above, travels for a political committee or on behalf of a particular candidate, Government funds may not be used to cover travel or lodging expenses. These should be paid by the appropriate committee or campaign fund.

The Federal Election Commission has detailed rules on allocating costs when a trip combines both political and official activities. Staff should consult the Counsel's office before undertaking such trips.

#### Class of Service

Less-than-first-class accommodations will be used for all types of passenger travel, both domestic and international.

Upgrading of tickets from coach class to first-class is prohibited unless the upgrade is at the traveler's personal expense.

First class accommodations may be allowed only when all the seats in a lower class are full, and it is imperative that the traveler reach the destination at a particular time.

#### **Family Members' Travel Expenses**

Travel by dependents of White House Staff on the press charters will be on a seat available basis only, and charged at the commercial coach rate plus one dollar.

Except in the most unusual circumstances, government funds are not available to cover the travel expenses for a spouse or other family member accompanying a staff member on official business. Such expenses may not be accepted from the sponsor of the event you are

attending, or from any third party, except under those few circumstances where a personal gift would be acceptable. Staff should consult the Counsel's office before accepting such gifts.

Other than on official government-paid travel, in evaluating whether travel expenses of your spouse or other family members may be accepted, you must be guided by the same restrictions that are applicable to your acceptance of such expenses or reimbursement. You must always be alert to avoid embarrassing appearances and if you accept such reimbursement, the amount must appear to be reasonable.

# Foreign Travel

All staff members traveling out of the country in an official government capacity, must obtain prior written permission from the Assistant to the President for National Security Affairs.

Foreign travel by the President and persons in advance of, or accompanying, the President is handled and funded through the Department of State, as is some individual non-Presidential foreign travel.

Any White House staff member traveling abroad should determine first whether the trip is a White House or State Department mission, and, in making arrangements, bear in mind that reimbursement for air fare using anything other than a U.S. flag carrier is not permitted from government funds unless specific prior approval is obtained.

Normally, the U.S. Government should pay the cost of official travel abroad. However, the Foreign Gifts and Decorations Act, 5 U.S.C. 7342, permits a government official to accept transportation and lodging while abroad from a foreign government or international government organization if refusal to accept would embarrass the foreign government or the United States. This does not permit acceptance of travel expenses to or from the United States.

Government funds may not be used to pay for an accompanying spouse's transportation to or from the United States unless the spouse is on official travel; nor may a foreign government do so, regardless of the travel status of the spouse.

The White House Travel Office (x-2250) can assist in obtaining official passports in conjunction with official travel.

#### Forms

All travel related forms referred to in this handbook are available from Supply, room 082, OEO8.

In seeking authorization for either official or political travel "The White House Office Official Travel Authorization" form is used.

Reimbursement for official travel is claimed on the "Travel Voucher, S.F. 1012" form.

Reimbursement for political travel is claimed on the "RNC Weekly Report for Political Expenses" form.

# GTR (Government Transportation Request)

A GTR is a written request of the U.S. Government on SF 1169 for the purpose of procuring from a common carrier, transportation, accommodations, or other services chargeable to the government.

#### Honoraria

In connection with travel, it is the policy of the Administration that White House personnel should not accept an honorarium for any speaking, teaching, writing or appearance, on a subject which is in any way related to your official position, or to the operations or activities of the White House or the Administration. Further, you may not designate a charity to receive such honoraria.

This restriction does not preclude the acceptance of a personal award, honorary degree, etc., or from accepting a suitable memento of a function in which you were honored.

#### Hatch Act

The Hatch Act prohibits participation in partisan political activities by most employees of the Executive branch. This restriction does not apply to persons appointed by the President with Senate confirmation or to persons paid from the White House Appropriation. Detailees to the White House, paid from agency payrolls, remain subject to restrictions on political activity.

White House employees permitted to engage in political activities may not use government property or facilities for political activities, solicit contributions on Federal property, or solicit contributions from Federal employees. Any questions concerning permissible political activity should be referred to the Counsel's Office.

#### Indirect Route

Any substantial deviations from the direct route must be fully explained. If the reason is justified you will be reimbursed, if not, you will not be reimbursed for the extra cost.

### **Lodging Expenses**

The term "lodgings" refers to quarters available for rent and includes such accommodations as hotel and motel rooms, apartments, rented private residences, and rental sites for travel trailers or camping vehicles. "Lodgings" do not include accommodations on airplanes, trains, or steamers.

# **Luggage Tags**

Luggage tags are authorized to people traveling in connection with trips of the President and are available from the Travel Office, room 87, OEO8.

# **Mixed Trip**

A mixed trip is one which involves both official business and political activities. The cost of such travel must be carefully documented and allocated according to a prescribed formula.

The general rules on mixed trips are: not to use government-issued tickets; not to charge any expenses directly to the White House Office; to consult with the White House Administrative Office on the proper procedures and documentation; and to be sure that you are in conformance with rules covering political activities.

#### Military Aircraft

In most instances of official travel, commercial aircraft should be utilized unless the use of military aircraft results in an economy, or is justified by other necessity.

When military aircraft is used to transport White House Staff members, the Advance Office is normally the focal point for manifesting official passengers.

White House Staff members traveling as unofficial passengers are required to obtain approval from the Chief of Staff and to reimburse the Treasurer of the United States at the prevailing coach class rate, plus one dollar.

Reimbursement is required for in-flight services aboard any military aircraft.

# **Mode of Travel**

Authorized modes for official travel include railroads, airlines, helicopter service, ships, buses, streetcars, subways, and taxicabs, Government-furnished and contract-rental automobiles and airplanes, privately-owned and rented automobiles and airplanes, and any other necessary means of conveyance.

#### Official Travel

In each instance for which you will seek government payment of expenses, approval shall be obtained from the Deputy Assistant to the President for Management <u>prior</u> to acceptance of the invitation or request.

Whenever you are traveling on official business of the government, traveling to attend a function, or giving a speech as the representative of the White House, or the Administration, all travel-related expenses must be paid from appropriated funds, with one major exception which is outlined below. These funds may be from the White House Office appropriation, or the appropriation of a particular Department or Agency, depending on the circumstances of your travel.

There is one major exception to this general rule. If you are traveling to attend a training seminar, meeting or conference sponsored by a nonprofit organization granted tax-exempt status under the law (Section 501(c)(3) of the Internal Revenue code), that organization may pay for your normal, reasonable travel expenses under most circumstances unless the acceptance of such expenses creates an actual or apparent conflict of interest with your official duties. Such payment

shall never be solicited by a staff member. In <u>each</u> instance where such an offer of payment or reimbursement is made, you should check with the Counsel's Office <u>before</u> acceptance of the invitation for a determination of (a) the tax-exempt status of the organization, and (b) the propriety of accepting the proferred expenses.

You may, of course, accept food or refreshments of nominal value in the ordinary course of your meeting or while in attendance at functions where you are otherwise properly in attendance. Likewise, it is acceptable to stay at the private residence of your host if this would be appropriate under the circumstances of your visit.

Ordinarily, all official travel should be via commercial transportation. In a very unique circumstance, where private or chartered aircraft or other means of transportation is the only transportation available, the individual or corporation providing the transportation must be reimbursed. In this regard, please bear in mind that this restriction generally prohibits accepting free transportation while on official business if someone offers you a ride on a private plane that is otherwise going to the same destination as yours.

# Other Government Agency

It is permissible for another government agency to pay your travel expenses. If this is the case, a White House Travel Authorization is required with the notation that "expenses will be paid by..." It is the responsibility of the traveler to ascertain and abide by the procedures and forms used by the paying agency as well.

#### Passports

Official passports for official travel abroad may be requested through the White House Travel Office (x-2250). Such passports must be turned in at the conclusion of each official trip and will be held by the White House Travel Office until needed.

#### Per Diem

Per diem is a method of reimbursement for travel expenses on a per day basis. It is a flat rate which covers the cost of meals and other miscellaneous personal expenses such as laundry and tips, regardless of the actual cost to the traveler. Payment is based on the number of quarter days the traveler is away from the office or home.

The current allowable reimbursement rate is \$30.00.

#### **Personal Travel**

It is sometimes difficult to determine whether travel to and attendance at a particular event should be deemed to be "official" travel or personal travel. Very often you may be invited to attend a conference or meeting or to make a presentation where the circumstances do not make clear whether the invitation is being issued to you in your private or official capacity. Likewise, there are some instances where you may wish to attend a meeting, but you would not normally be officially requested or directed to attend.

As a rule of thumb, if your travel is in furtherance of your official duties or the Administration's policies, it should be considered as "official" travel for purposes of determining whether you may accept expenses. If not, your travel may be deemed personal.

When your travel is not official, but for personal business or pleasure, the law provides that you may not accept or be reimbursed for normal, ordinary travel expenses from non-Government sources if the individual or organization so providing it:

- has, or is seeking to obtain, contractual or other business relations with your agency;
- (2) conducts business or activities that are controlled or regulated by your agency;
- otherwise has interests that may be substantially affected by the performance or non-performance of your official duty.

In the case of all White House personnel, these prohibitions must be scrupulously observed. If there is any doubt as to the appropriateness of accepting travel expenses or reimbursement, it must be resolved in favor of not accepting. These limitations do not apply when the gift of transportation or travel expenses is a result of an obvious friend of the family or close personal relationship, and it is clear that the relationship is the motivation for the gift. Again, any doubt must be resolved in favor of not accepting. Remember that the appearance of a conflict often creates far greater problems and embarrassment than a true conflict.

Some other rules of thumb in regard to <u>personal</u> travel to be considered in conjunction with the rules outlined above are:

- (1) You may accept normal and reasonable expenses in connection with travel to receive a personal award or honor, if not otherwise proscribed by the business activity of the individual or organization offering the award.
- (2) If you hold an official position in a professional organization, or serve on a board or committee, you may accept reimbursement for travel expenses while attending meetings if reimbursement of such expenses is customary for others in similar positions, and the position is personal to you rather than by virtue of your position in the White House.
- (3) Except under the most unusual or special circumstance, travel on corporate aircraft shall not be accepted. This is a constant and recurring source of embarrassment to government officials.
- (4) Questions of legality aside, you should not accept any gift of travel expenses which you are not willing to have discussed in the press.

#### **Private Organizations**

Federal statutes permit the reimbursement of expenses by certain taxexempt charitable organizations for travel that would otherwise have to be paid from official government funds. To assure the legality and propriety of such reimbursements the Counsel's Office must approve each such trip in advance of acceptance of the invitation.

#### **Propriety**

If you have any questions regarding the <u>propriety of accepting transportation and/or travel-related expenses</u>, you are urged to contact the Office of the Counsel to the President for further guidance. Such consultations and clearance should be obtained <u>prior</u> to accepting an invitation or request to travel.

#### Receipts

Receipts are required for all expenditures of \$15.00 or more.

# Reimbursable and Non-reimbursable Items

In addition to your per diem allowance, you may be reimbursed for some other expenses, such as, official telephone calls, taxi fares, etc.

If you incur an unusual expense, a brief justification (along with the receipt if available) is required with your travel voucher and reimbursement may be approved on the basis of the justification.

# **Reimbursement for Travel Expenses**

This is accomplished by using the appropriate form for the kind of travel undertaken as outlined more fully under "Travel Voucher" and "Forms."

#### Reservations

You are encouraged to make tentative reservations through the White House Travel Office (room 87, OEOB, ext. 2250) as soon as you become aware of a trip. These reservations can always be cancelled or changed at a later date. The office will also help with personal reservations and ticketing as time permits.

# **RNC Weekly Report for Political Expenses**

This is the form used for reimbursement claims for political travel. These forms are available from Supply, room 082, OEOB.

#### Ten Hour Rule

Per diem is not allowed when the travel period is 10 hours or less in the same calendar day, except when the travel begins before 6:00 a.m. or ends after 8:00 p.m. and is 6 hours or more.

#### **Travel Voucher**

Official travel reimbursement is achieved by submitting a "Travel Voucher, SF 1012," which is available from Supply, room 082, OEOB.

Political travel is reimbursed by submission of the "RNC Weekly Report for Political Expenses" form.

# CHAPTER II Authorization to Travel

# Traveler's Responsibility

You, as the traveler and a representative from the White House, have a number of responsibilities in connection with travel. These include:

- (1) making sure that all aspects of your travel are properly authorized;
- (2) securing the lowest available transportation rates and other costs;
- preparing or causing to be prepared, travel vouchers, transportation requests, and other official forms and records.

In all cases, you are expected to exercise prudent judgment when incurring expenses with public funds based on federal regulations that govern the use of appropriated funds for travel.

# **Domestic Travel**

Your authorization to travel at government expense will show, among other things, the purpose of travel, the authorized points of travel, the approximate dates of travel and the rate and method of reimbursement. Stocks of blank travel authorization forms are available from Supply (room 082, OEOB, ext. 2622).

<u>All</u> White House staff must submit a fully completed Travel Authorization (TA) <u>prior</u> to <u>all</u> trips. Appropriate authority must be granted before any travel funds may be disbursed. The TA must be signed by both the traveler and the department head or deputy. In addition, any political travel must first be approved by the Political Affairs Office.

Each TA form has a preprinted serial number in the upper right corner. This number is a control number which will be used to identify all costs of the traveler associated with the trip described on the authorization.

With the exception of personal travel, this authorization must be submitted for all travel outside the Washington Metropolitan area including but not limited to the following:

(1) All trips accompanying the President.

- (2) All trips representing the Administration.
- (3) All trips when the host organization pays full or partial expenses.
- (4) All official trips as well as all political trips.
- (5) All trips funded by another government agency, i.e., Department of State.
- (6) All foreign trips.

The points of travel and the approximate dates of travel as shown on your TA are those deemed necessary for you to accomplish the transaction of government business. Travel to your temporary duty station may be performed by common carrier (plane, train, or bus), government-furnished vehicle, or privately-owned vehicle.

All travel must be performed by the most direct usually-traveled route. You cannot be reimbursed for any excess costs which you may incur if you travel by an indirect route as a matter of personal preference or if you depart prematurely from your permanent duty station or extend your stay at your temporary duty station for personal reasons.

Except for emergencies, all travel must be authorized in advance in writing by an "authorized official" on the TA. In emergency situations, when travel is performed with verbal authorization, a TA must be prepared as soon as practical.

#### Reservations

It is recommended that as soon as you become aware of a trip that tentative reservations be made through the White House Travel Office (room 89, Ext. 2250). Early notification will allow more flexibility in securing the lowest possible rate for the government and will provide you with a wider selection of available flights particularly during peak travel periods. Although the Travel Office is quite successful in securing seats on high demand flights, they can not and will not make any attempt to "bump" other passengers from flights nor have passengers holding coach tickets upgraded to first class at no additional cost. Reservations can always be cancelled or changed at a later date.

#### Air Accommodations

It is the policy of the government that persons who use commercial air carriers for transportation on official business shall use less than first

class accommodations. Therefore, you should not use first class air accommodations unless it is authorized as the only service available or there is some other extraordinary need which is in the interest of the government. In both instances, first class air requires special authorization and justification.

### Rail Accommodations

It is the policy of the government to use Amtrak (including Metroliner) service in the northeast corridor whenever practical. For travel between Washington and points closer than New York City, Metroliner is the required mode of transportation unless there is a compelling reason to utilize other means of transportation.

# Excess Baggage and Porter's Fees

You may be reimbursed for charges for baggage in excess of that carried free by the carrier when the baggage is either government property or necessary for the purpose of official travel.

#### Transportation to and from the Terminal

Reimbursement will be allowed for taxicab and/or for airport limousine fares (plus tip of 15%) to, from, and between common carrier terminals. A receipt is not required if the fare is \$15.00 or less. If the fare is greater than \$15.00, a receipt must be obtained from the driver.

You may use a privately-owned automobile in lieu of a taxicab to or from the terminal. If you are driven to or picked up from the terminal, you may be reimbursed for the round trip mileage provided such reimbursement does not exceed the estimated cost of a one-way taxicab fare plus tip. If you drive yourself, an automobile parking fee at the carrier terminal will be allowed to the extent that the parking fee plus the total mileage reimbursement does not exceed the estimated cost for round-trip use of a taxicab plus tip.

#### Privately-owned Automobile (POA)

If you wish to travel by POA in lieu of common carrier, you should request authorization from the Administrative Office on the Travel Authorization form. Use of POA may be administratively denied when other means of transportation are more cost-effective.

Use of POA will be reimbursed at the rate of 20 cents per mile based on odometer readings. You may also be reimbursed for tolls, ferry fares,

parking fees, etc., when itemized on your voucher. However, if you are not authorized to use POA, use of POA is considered to be a matter of personal preference, and will be reimbursed only at a rate not to exceed the normal cost (including per diem) had you traveled by the authorized means.

#### Changes

If an authorization has already been submitted for a trip, and there are subsequent minor changes to be made – i.e., to change departure or arrival times, itinerary, etc., – a new authorization should not be submitted. If there are major changes in travel plans, a revised authorization may be submitted, but it should be clearly marked as "revised" so that the original authorization may be cancelled. If travel plans are cancelled, a memorandum to that effect should be addressed to the Administrative Office.

#### **Foreign Travel**

Foreign travel is defined as official travel outside the coterminous U.S. including travel to Alaska, Hawaii, the U.S. territories and possessions, the Commonwealth of Puerto Rico and the Canal Zone.

All staff members traveling out of the country must have prior written permission from the Assistant to the President for National Security Affairs.

Foreign travel by the President and persons in advance of, or accompanying, the President is handled and funded through the Department of State, as is some individual non-Presidential foreign travel.

Any White House staff member traveling abroad should determine first whether the trip is a White House or State Department mission, and, in making arrangements, bear in mind that reimbursement for airfare using anything other than a U.S. flag carrier is not permitted from government funds unless specific prior approval is obtained.

A White House Authorization to Travel is required in addition to whatever forms are required by the Department of State, etc.

#### **Passports**

Official passports for official travel abroad may be requested through the White House Travel Office (room 87, OEOB, ext. 2250). Passports must be turned in at the conclusion of each official trip and will be held by the White House Travel Office.

# Acceptance of Expenses for Foreign Travel

Normally, the U.S. Government should pay the cost of official travel abroad. However, the Foreign Gifts and Decorations Act, 5 U.S.C. 7342, permits a Government official to accept transportation and lodging while abroad from a foreign government or international governmental organization if refusal to accept would embarrass the foreign government or the United States. This does not permit acceptance of travel expenses to or from the United States.

Government funds may not be used to pay for the spouse's transportation to or from the United States unless the spouse is a member of the official delegation, nor may a foreign government do so, regardless of the travel status of the spouse.

#### Instructions for Travel Authorization Form

Official travel (with the President: see example 1, form no. 0010; and not with the President: see example 2, form no. 0011). The TA form is filled out as follows:

- Section 1: Enter in the appropriate spaces the traveler's name, the office extension, the room number and building, and check "White House staff" or "Other." If traveler is employed outside of the White House, show where employed.
- Section 2: The purpose(s) and date(s) need to be specifically stated (Example: Accompany the President to attend the New York Partnership Luncheon, October 3, 1982).
- Section 3: The itinerary needs to specify the originating location, all business locations, and the return location. (Example: Washington-New York-Washington.)
- Section 4: In the respective Departure and Return sections list the dates of travel and times (if known), and mode. (Examples

of mode: Military aircraft, press plane, commercial aircraft, rental car, train, personal vehicle.) Section 5: Nature: Check the appropriate box to indicate whether travel is Official or Political. Signatures: The signatures of the traveler and the department head are needed. The form is forwarded directly to Section 6: the Deputy Assistant for Management for authorization.

Section 7: Estimated Cost: Fill in the number of days of per diem and the name and daily rate of the hotel. If any of the special expenses are applicable, please check the appropriate box and list the cost.

Section 8: Travel Advance: If needed, check the appropriate box. The traveler should not sign this section until the advance is approved and actually received.

For Travel Office use only: The necessary information will be filled in by the Travel Office. Section 9:

WALETTE IO COM BELL TO	IONS 1-8.)	Date of Request July 21, 1982
TRAVELER		
Name: John Doe		13 White House Staff
Extension: 2500	Room: 1 FOB	Other
PURPOSE(S) and DATE(S):_Ac	company the Presider	t to attend the Matheus-Dickey Boys Club;
Eureka College Fundras	ier; U.S. Olympic (	Committee Reception and Dinner July 22-23
1982.		
ITINERARY Washington	- St. Louis, MO - W	shington
DEPARTURE:		RETURN:
		Date: July 23, 1982
		Time11:45 a.m.
		Mode: Government aircraft
	% Official	100% Political
SIGNATURES:	12.	
Traveler:	(I fine cod and upor s	the terms and flattly out the coverer office
V	officers March	
Dep	artment Hand	Approving Officer (Special Assistance to the Providers for Administration)
ESTIMATED COSTS:	ortmark (Head	Approving Officer Openial Autoropes to the Province for Administration SPECIAL EXPENSES:
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ESTIMATED COSTS:  No. of Days Per Diem.  Hotel Name	L L	Closist Autors on the Powers for Administrator  SPECIAL EXPENSES:  Registeredon Fue of S.  Consumercial Car Restal  Excess Baggage
ESTIMATED COSTS:  No. of Days Per Diem  Hotel Name	TED: YES	Opusid Autores on the Process for Administration  SPECIAL EXPENSES:  Registration For of S.  Consumercial Cur Remail  Excess Baggage  Other
ESTIMATED COSTS:  No. of Days Per Diem  Horel Name  Marrick Horel Daily Rate \$_60_00  Other  TRAVEL ADVANCE REQUES Signature of Recipient:	TED: Q YES	Counted Authors on the Process for Administration  SPECIAL EXPENSES:  Registration For of S.  Commercial Car Reseal  Excess Bagging  Other  B No Authoriti S.
ESTIMATED COSTS:  No. of Days Per Diem  Horel Name  Marrick Horel Daily Rate \$_60_00  Other  TRAVEL ADVANCE REQUES Signature of Recipient:	TED: YES	Counted Authors on the Process for Administration  SPECIAL EXPENSES:  Registration For of S.  Conservated Car Restal  Execus Baggage  Other  Monante S.  Direc

THE WHITE HOUSE OFFICE

Example 1 Official Travel with the President

	RAVELER TO COMPLETE SECTIONS 1-8.)	Date of RequestAugust 1, 1982
1.	TRAVELER	
	Name:lohn_Doe	White House Staff
	Extension: 2500 Room: 1 FC	B. Other
2	PURPOSE(S) and DATE(S): Attend American	Bar Association Annual Meeting, August 5-11,
	1982	
3.	ITINERARY Washington - San Francisco	CA - Mashington of all criss where suppress occurs.)
٤.	DEPARTURE:	RETURN:
		Date: August 11, 1982
		Time:10:00 p.m.
		Mode: _Commercial Aircraft_
5.		100% Political
š.	SIGNATURES: Traveler:	give to the terms an Serbt on the reverse sales
	Department Heed	Appening Officer (Special Agencent to the Propodors for Administration)
	ESTIMATED COSTS:	SPECIAL EXPENSES:
	No. of Days Per Diem 5 days	Registration Fee of \$
	Hotel Name Sheraton	Commercial Car Rental
	Hotel Daily Rate \$50.00	
	Hotel Daily Rate \$50_00	
1.	Hotel Daily Rate \$50_00	☐ Excess Buggage
	Hotel Daily Rate \$50_00 Other TRAVEL ADVANCE REQUESTED: YES	☐ Excess Buggage
	Hotel Daily Rate \$50_00 Other TRAYEL ADVANCE REQUESTED: YES Signature of Recipient:	☐ Excess Baggage ☐ Other  © No Amount: 9
	Hotel Daily Rate \$50_00 Other TRAYEL ADVANCE REQUESTED: YES Signature of Recipient:	☐ Excess Baggage ☐ Other  © No Amount: 9  Date:

Example 2 Official Travel not with the President Other Government Agency and Private Organizations (see example 3, form no. 0012 for other government agency and see example 4, form no. 0013 for private organizations).

Section 1-4: Same as for official travel (see previous section).

Add a box and check it for "other" and list the source. Section 5:

Section 6: Again, the traveler, department head and Deputy Assistant to the President for Management signatures are

Section 7: Use this section to indicate who is paying your expenses in part or full.

Not applicable. Section 8:

Section 9: Not applicable.

Travel costs reimbursed by a non-government organization, do <u>not</u> qualify to use the government discount for NOTE:

airfares and other expenses.

TR	AVELER TO COMPLETE SECTIONS 1-8.)	Date of Request June 1, 1982
	TRAVELER	
	Name: John Don	■ White House Staff
	Extension: 2500 Room: 1 FOB	Other
	PURPOSE(S) and DATE(S): Accomapny the President	Ment on his trip to Europe, June 2-11, 1982
	ITINERARY Washington-Paris-Rome-London-Bonn	n-Berlin-Washington
	DEPARTURE:	RETURN:
	Date: June 2 1982	Date:June 11, 1982.
	Time: 10:30.2.m	
	Mode: Government aircraft	Mode: Government aircraft
	NATURE: □ 100% Official □	100% Political X State Department
	SIGNATURES:	
	Traveler: (1) there exist and again to Department Head	o dia notice set fiert un die strette (diff)  Approving Office  (Special Antenna in the President for Administration)
	ESTIMATED COSTS:	SPECIAL EXPENSES:
	No. of Days Per Diem Costs paid by State	☐ Registration Fee of \$
	Hotel Name Department	
	Hotel Daily Rate \$	Excess Beggage
	Other	Other
	TRAVEL ADVANCE REQUESTED: YES	⊠ No Amount: \$
	Signature of Recipient:	Date:
	REPAID: Amount Date	Schedule Balance this trip
	FOR TRANSPORTATION OFFICE USE ONLY:	

# Example 3 Other Government Agency

# THE WHITE HOUSE OFFICE OFFICIAL TRAVEL AUTHORIZATION No. 0013 (TRAVELER TO COMPLETE SECTIONS 1-8.) Date of Request June 25, 1982 I. TRAVELER White House Staff Name: John Doe Extension: 2500 Room: 1 EOB Other PURPOSE(S) and DATE(S): Attend the Association of Student Councils Convention. June 28-30, 1982 3. ITINERARY Washington - Reno. NV - Washington (Lis al cost ober pages or other) RETURN: 4. DEPARTURE: Dere: June 28, 1982 Dete: July 1, 1982 Time: 8:00 a.m. Time: 2:30 a.m. Mode: \_Commercial aircraft \_\_\_\_\_ Mode: \_\_Commercial aircraft ₩ 100% Official □ 100% Political 5. NATURE: 6. SIGNATURES: SIGNATURES: Traveler: U burn ned and agen in the code in films in the properties: Department Hood SPECIAL EXPENSES: 7. ESTIMATED COSTS: No. of Days Per Diem Costs paid by host December Per of S Hotel Name organization Commercial Car Restal Hotel Daily Rate \$\_\_\_\_\_\_ □ Encess Baggage Other \_\_\_\_ Dither \_\_\_ 8. TRAVEL ADVANCE REQUESTED: ☐ YES ☐ No Amount: S\_ Signature of Recipient: Date Schedule Balance this trip 9. FOR TRANSPORTATION OFFICE USE ONLY: Amount S.

# Example 4 Private Organization

ORIGINAL (Return with Vouchur)

Political Travel (see example 5, form no. 0014).

Section 1-4: Same as for official travel (see previous section).

Check the appropriate box for political travel. It is critical that the Political Affairs Office receive and approve all Section 5:

political travel authorizations  $\underline{\text{prior}}$  to any commitment.

In addition to the traveler and department head signa-Section 6: tures, political authorizations must be signed by the Assistant to the President for Political Affairs prior to

being approved by the Deputy Assistant to the President for Management.

Section 7: Same as for official travel (see previous section).

Not applicable for political travel. Section 8:

Section 9:

For political travel, use the space entitled "GTR No." to indicate how your ticket is being procured – i.e., a travel service, Air Travel Card or through the Travel Office, and the amount of the fare. A GTR may not be utilized to

procure tickets for political travel.

Government discounts may  $\underline{\text{not}}$  be used when travel costs NOTE:

are reimbursed by a non-government organization.

RAVELER TO COMPLETE SECTIONS 1-8.)	Date of Request June 14, 1982
TRAVELER	
Name:lohn_Doe	
Extension: 2500 Room:	Dther
. PURPOSE(S) and DATE(S): Accompany t	the President to Clements Fundraiser, June 15, 1982
	The state of the s
ITINERARY Washington - Houston	1. TX = Washington  Class all costs where degrees excess.)
DEPARTURE:	RETURN:
Date: June 15, 1982	Date: June 16, 1982
Time: 3:30 p.m.	Time: 12:40 p.m.
Mode: Government Aircraft	Mode: Government Aircraft
. NATURE:   □ 100% Official	
. SIGNATURES:	Assistant to the President fo Political Affairs
Traveler: the live	and tend and agent to the tensor set family on the present white
<i>U</i>	
Department Head	Apparency Officer (Special Assistance or the Personne Styr Admissionism)
ESTIMATED COSTS:	SPECIAL EXPENSES:
No. of Days Per Diem	☐ Registration For of \$
Hotel Name Hyatt Regency	☐ Commercial Car Reutal
Hotel Daily Rate \$_85,80	☐ Excess Baggage
Other	C) Other
. TRAVEL ADVANCE REQUESTED:	□ YES □ No Amount: \$
	☐ YES ☐ No Amount: \$
Signature of Recipient:	
Signature of Recipient:	Date:  Schedule Bulance state trip

THE WHITE HOUSE OFFICE

Example 5 **Political Travel** 

ORIGINAL (Return with Voucher)

# **Authorization Cycle (Chart 1)**

# Procedure for Official Travel

The traveler's office must complete the entire TA form and obtain the signature of the department head.

The form is then forwarded directly to the Management Office (Ground Floor, West Wing, ext. 2717), for review, approval, and the signature of the Deputy Assistant to the President for Management. After the TA has been approved, it will be forwarded to the Travel Office (room 87, OEOB, ext. 2250) for the issuance of tickets.

After the tickets have been issued, the authorization is forwarded to the Administrative Office for accounting and recording. The proper copies of the TA will be forwarded back to the traveler. Also, if a cash advance is requested, it may be picked up from the Administrative Office at this time.

# Procedure for Political Travel

The cycle for political travel authorizations starts similarly to official travel, with a fully filled-out form signed by the traveler and the department head.

If the travel is political, it must be forwarded to the Assistant to the President for Political Affairs (room 175, OEOB, ext. 7620) for signature and then to the Management Office (Ground Floor, West Wing) for approval by the Deputy Assistant to the President for Management.

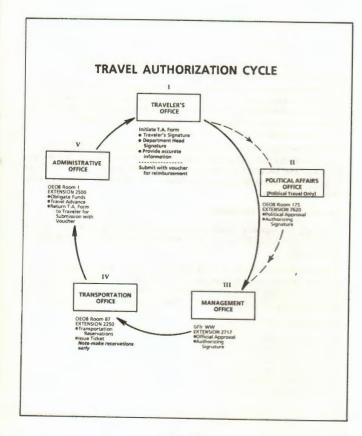


Chart 1

# **CHAPTER III** Reimbursement of Travel Expenses

Expenses incurred while traveling will be reimbursed to the traveler in accordance with the following guidelines and limitations. The reimbursement will be paid from U.S. Government funds if the travel is official in nature, or from political funds if the travel is political in nature.

# **Per Diem**

Per diem is the daily allowance paid to travelers in lieu of reimbursement for actual expenses for meals, tips, laundry, and other personal expenditures. Transportation costs are not included in the per diem allowance.

The actual amount of per diem paid to a traveler is based on the number of quarter days the traveler is away from the office or home. It is calculated in the same manner for both official and political travel. Quarter days are defined as midnight to 6:00 a.m., 6:00 a.m. to noon, noon to 6:00 p.m., and 6:00 p.m. to midnight. If the travel covers more than 30 minutes of any quarter, that quarter will be paid.

There is an exception, known as the Ten Hour Rule. Per diem is not allowed when the travel period is 10 hours or less in the same calendar day, except when the travel begins before 6:00 a.m. or ends after 8:00 p.m. and is 6 hours or more.

In addition to the official or political nature of a trip, travel expenses must also be differentiated according to whether the particular trip is a Presidential trip or non-Presidential trip. The following chart provides a general summary of the entitlements and limitations in the various combinations of official/political and Presidential/non-Presidential travel situations.

President	ial Travel
Official	Political
Hotel bill is paid directly by the WH (except incidental expenses which must be paid by the traveler prior to checkout). In addition, the traveler will receive \$30 per diem allowance which covers meals, laundry, tips and other personal	Committee will pay the hotel directly (except for incidental expenses which must be paid by the traveler prior to checkout), and will pay the traveler a \$30 per diem allowance.

Non-Preside	ential Travel
Official Hotel must be paid by the traveler at the time of check-	Political Hotel must be paid by the traveler at the time of check- out. The per diem rate allow- able per calendar day is \$30.00 plus the hotel charge.
subsistence basis.	

# Reimbursable and Non-reimbursable Items

expenses.

In addition to your per diem allowance, the following are some of the more common expenses for which you may be reimbursed while traveling. If you incur an unusual expense not listed below, provide a brief justification with your travel voucher and reimbursement may be approved on the basis of the justification. A receipt is required for all items costing \$15.00 or more. If a receipt is not available, a brief statement to that effect should be provided on the voucher.

- (1) Taxicab, bus, or subway fares, or private automobiles between place of temporary lodging and place(s) of official business, while traveling and when authorized.
- (2) Taxicab and airline limousine fares and tips for transportation to and from terminals.
- (3) Mileage for use of private automobile from home to terminal and from terminal to home. The amount of reimbursement shall not exceed the taxicab fare, including tip, allowable for a oneway trip between the points involved.
- (4) Rented conveyances, when authorized. (See section on nonreimbursables regarding insurance.) Gasoline purchased for a rented automobile is reimbursable.
- (5) Parking and meter fees; ferry fares; bridge, road, and tunnel tolls when travel by private or rented automobile is authorized. The fee for parking an automobile at a common carrier terminal or other parking area while the traveler is away from his/her official station shall be allowed only to the extent that the fee plus the allowable reimbursement to and from the terminal or other parking area does not exceed the estimated cost for use of a taxicab to and from the terminal.
- (6) Telegrams and telephone calls to conduct official business.
- (7) Conference and registration fees, when authorized.
- (8) Shipment by express or freight of government property not classed as baggage and not admissible to the mails.
- (9) Miscellaneous purchases necessary for the conduct of White House business when justified.

As a general rule, you will <u>not</u> be reimbursed by the White House for some of the following more common types of expenses:

- (1) Any expenses included in per diem.
- (2) Cost of flight insurance.

- (3) Penalty or "no show" charges assessed when (due to your own negligence) you fail to cancel reservations or accommodations.
- (4) Excess cost of travel, when travel is performed by indirect routes for your own convenience, or where charges for transportation (or accommodations) are different from, or in excess of, those authorized.
- (5) If you purchase your own common carrier ticket you will only be reimbursed for the discounted government fare if there is a government fare for the location to which you are traveling.
- (6) Cost of tickets issued for traffic violations.
- (7) Cost of personal telegrams or telephone calls.
- (8) Fees or tips for handling your personal property.
- (9) Alcoholic beverages or between-meal snacks.
- (10) Duplicate meals when a meal is provided during the course of an airplane flight.
- (11) Collision damage waiver (CDW) or personal accident insurance (PAI) expenses accepted in the official use of a rental car within the U.S. (The U.S. Government is self-insured.)
- (12) The rental of formal wear.
- (13) Laundry, dry cleaning or valet charges.
- (14) Expenses paid by another government agency or the host organization, i.e., transportation costs, lodging costs, and/or selected meals.
- (15) The cost of personal entertainment, i.e., hotel movies, local sightseeing, etc.
- (16) Magazines and/or newspapers purchased for personal use.

# **Lodging Expenses**

The term "lodgings" refers to quarters available for rent. "Lodgings" include such accommodations as hotel and motel rooms, apartments, rented private residences, and rental sites for travel trailers or camping vehicles. "Lodgings" do not include accommodations on airplanes, trains, or steamers.

Lodging costs include the cost of your hotel or motel room plus any amount that you pay for State or local taxes on your accommodations, but they do not include amounts paid to relatives or friends with whom you may stay while on temporary duty. Lodging costs also do not include the cost of tips, telegrams, and telephone calls to reserve rooms. These costs are included in your allowance for per diem or miscellaneous expenses.

When your travel is in connection with the travel of the President, you must pay all personal charges prior to check-out. The room and tax charge will be sent directly to the Administrative Office for payment.

When your travel is not in connection with the travel of the President, you <u>must</u> pay your own bill before leaving the hotel. Hotel charges will <u>not</u> be paid directly by the Administrative Office, unless a special exception is granted in advance of the trip.

You will show all daily costs on your voucher and it will be included in your reimbursement up to \$75.00 per day.

On political, non-Presidential travel, you will be reimbursed the cost of your lodging (within reason) plus a \$30 per diem allowance.

# **Mixed Official-Political Trips**

A mixed trip includes both official business and political activities. The cost of such travel must be carefully documented and allocated according to a prescribed formula.

The general rules on mixed trips are

# DO NOT:

(1) use government-issued tickets;

(2) charge any expenses directly to the White House Administrative Office;

# DO:

- (1) consult with the White House Counsel's office regarding propriety:
- (2) consult with the White House Administrative Office on the proper procedures and documentation; and
- (3) be sure you are in conformance with the rules, regulations, and laws covering political activity.

# Other Government Agency

It is permissible for another government agency to pay the traveler's expenses. If this is the case, a TA is required with the notation that "expenses will be paid by ...." It is the responsibility of the traveler to ascertain and abide by the procedures and forms used by the paying agency.

# **Private Organizations**

Federal statutes permit the reimbursement of expenses by certain taxexempt charitable organizations for travel that would otherwise have to be paid from official government funds. To assure the legality and propriety of such reimbursements, the Counsel's Office must approve each such trip in advance of acceptance of the invitation.

# **Foreign Travel**

Per diem rates vary for different countries and locations. For the rate applicable to the place(s) where you are traveling, contact the White House Administrative Office.

#### Personal Leave While on Travel Status

If you take vacation leave while in a travel status, you may <u>not</u> be paid per diem or other travel expenses for that time period. So that per diem and other allowances can be correctly calculated, you must show on your travel voucher the starting and ending times (date and hour) of

your personal leave. When you take an indirect route or interrupt travel for personal reasons, the extra expense including per diem shall be paid by you.

You may remain in a travel status and receive per diem for non-work days (i.e., weekends and holidays) when the non-work days are immediately preceded and followed by work days in a duty status. If a non-work day is either preceded by or followed by a day of personal leave, that non-work day will be considered, for travel purposes, as part of the personal leave.

# Sick Leave While on Travel Status

If you become incapacitated due to illness or injury not due to your own misconduct, per diem shall continue for a period not to exceed 14 calendar days in any one period of absence, unless a longer period is approved. Any deviation from the authorized travel arrangement must be approved in advance.

Per diem may also be paid when a traveler returns to his/her official station because of illness or injury not due to his/her own misconduct which occurred enroute to or while at the destination prior to the completion of official business.

# Repayment of Travel Advance

You <u>must</u> submit a travel voucher even though you receive an advance. The amount of your advance will be deducted from the allowable amount paid on your travel voucher. If the amount paid on your travel voucher is less than the advance, you will be sent a memorandum notifying you of the amount to be reimbursed and instructions for payment. You then are required to submit a personal check or money order for the difference (cash cannot be accepted) attached to that memorandum. If you have a travel advance outstanding from a previous trip, you will not be provided an additional advance.

# Instructions for Reimbursement

#### Official Travel

You will be reimbursed for official travel expenses by submitting a "Travel Voucher, S.F. 1012," within 15 days following completion of each trip. Complete all required items on the voucher and list your expenses claimed chronologically for the period of travel covered by the voucher.

Attach to your voucher copies of all GTR's, TA, used tickets and/or unused ticket stubs and receipts for <u>all</u> expenditures in excess of \$15.00. In those instances where lodging and/or meals are provided at no cost to you, it must be shown on the voucher.

When reporting departure and arrival time on your travel voucher, use the local time currently in effect at each point of departure and arrival. If you use a route or mode of travel which requires that your reimbursement be limited to constructive common carrier costs it is your responsibility to show the common carrier cost comparison on your travel youcher.

Erasures and alterations in totals on travel vouchers must be initialed by the traveler. If an amount claimed for reimbursement on your voucher cannot be legally paid, the Administrative Office will deduct the unallowable amount.

# Instructions for S.F. 1012 Travel Voucher

The front of the travel voucher form for travel with the President and not with the President is always filled out the same, although the reverse of the form is filled out differently depending on the purpose of the trip.

# Instructions for front of form S.F. 1012

Block 1:

White House Office.

Block 2, 3, & 4:

Not used.

Block 5 Insert name, office, room number and office telephone number in the appropriate spaces.

Block 6: Period of travel - departure and return dates.

Show the 4 digit pre-printed number from the Block 7: upper right corner of the applicable travel auth-

Travel advance: (a) If applicable fill in the Block B:

amount; (b), (c), and (d) may be left blank.

Block 9, 10, & 11: May be left blank.

If the transportation is provided on government Block 12: (military) aircraft (e.g., AF-1, HMX-1) make the

appropriate notation and list all points of travel.

For travel where commercial carriers are used, the GTR number, the amount, the initials of the carrier, the class of service, the date the ticket is

issued and the points of travel must be shown.

Block 13: The traveler must sign the voucher.

Block 14: The department head must approve the voucher

by signing in this space.

Block 15: Not used.

Reserved for Administrative Office use. Block 16, 17, & 18:

Instructions for reverse of form S.F. 1012, travel with the President (Example 6)

The date, exact local time, and place of departure must be shown.

If the trip includes overnight accommodations, show the date, city, and hotel name. (Extended stays at the same hotel may be indicated by showing the beginning and ending date.)

If accommodations are at a private residence it must be so stated.

Show the date, exact local time and place of arrival back at the office or home.

List any other out-of-pocket expense for which reimbursement is desired (i.e., telephone, etc.).

If per diem is desired, show the words "Per diem"; otherwise it will be assumed that per diem is not desired and payment will not be made. If per diem is claimed and time is spent on personal vacation it must be noted as it will be excluded from the per diem payment.

Instructions for reverse of form S.F. 1012, travel not with the President (Example 7)

Show the date, exact local time, and place of departure. If applicable, show the means of transportation to the airport or terminal including any out-of-pocket expenses.

List all costs incurred for allowable expenses for each calendar day. Reimbursement will be made for the actual itemized costs of meals and lodging expense up to a maximum of \$75 per calendar day. (If the hotel cost is \$27 or less, a per diem rate of \$23 may be used in lieu of itemized meal expenses.) Other allowable expenses such as telephone calls and taxi fares will be paid in addition to the \$75 meal and lodging limitation. The hotel charges must be paid by the traveler and a receipt provided with the travel voucher.

Show the date, exact local time and place of arrival back at the office or your residence and the means used.

TRAVEL VOUCHER	1. DEPART	TMENT OR	ESTABLISHME OR OFFICE			E OF TRAVEL	3 VOUCHER N			
Read the Privacy Ac	5				PE PE	MMANENT CHANGE	4 SCHEDULE NO.			
NAME (Last, first, o						IAL SECURITY NO	6. PERIOD OF 1	RAVEL b TO		
DOE, John					QC	0000-00-00	7/22/82	7/23/82		
DOE, John	S (Include ZIP Co	ide)	-	-	s. OFF	ICE TELEPHONE NO	7 TRAVEL AU	THORIZATION		
The White I	, DC 20500	)				5-2500	0010	D DAYFIEL		
* PRESENT DUTY ST	TATION		/ RESIDENC	E (City and Sta	ree?		10. CHECK NO.			
A. TRAVEL ADVANCE			S. CASH PAY	MENT RECEI	PT		11. PAID BY			
Outropos			a DATE REC		AMC	OUNT RECEIVED				
Amount to be applied					5		-			
(Arrached Check	CMNI	i	c PAYEE'S S	IGNATURE						
D. Salance outstanding										
12. GOVERNMENT	I hereby assign to	the United	States any right	may have age	C91 805	parties in connection and procedures (FPMR)	with reimbursable	Transfer's Initia		
12. GOVERNMENT TRANSPORTATION REQUESTS. OR TRANSPORTATION TICKETS, IF PUR- CHASED WITH CASH		THEOTHE	T MANUE T				OINTS OF TRAVE			
	AGENT'S VALUATION OF TICKET	CAR- RIER (Instract)	CLASE OF SERVICE	DATE	-			to UI		
and attach passinger coupon, if cash is used show claim on reverse					1	F POM				
show claim on reverse	fel	(b)	(c)	(d)	-	(0)		101		
Government					5	t. Louis, MO	Washin	ngton, DC		
TRAVELER SIGN HERE	a Del	_			J°	het payment or credit h nourred during the per- ATE 14) and may result in a 0011.	AMOUNT	\$		
14 This youther is approve						FOR FINANCE OF	FICE USE ONLY	-		
necessary in the intere are included, the appro- head of the department	et of the Governm	have been	If long distance sushgrated in wri	relephone call ting by the	-	COMPUT	ATION	5		
head of the departmen	e or agency to so o	certify (31 i	J.S.C. 680e).)			ENCES,				
APPROVING			1	DATE		IF ANY IE splan and show		+		
SIGN HERE						smaymt)				
S. LAST PRECEDING VO	B. DO. SY		E TRAVEL AUT	A HENDAL	-0.	CHARGE TO APPRO	PRIATION	1		
A VOUCHER NO				YEAR		Certifier's installs.		5		
A VOUCHER NO		RECT AND	PROPER FOR P	AYMENT	e	APPLIED TO TRAVI	EL ADVANCE			
* VOUCHER NO	ERTIFIED CORP							8		
* VOUCHER NO 18. THIS VOUCHER IS C AUTHORIZED CERTIFYING	ERTIFIED CORP		1	DATE	-			-		
* VOUCHER NO				DATE	d	NET TO	TRAVELER	8		

Example 6
Official Reimbursement With the President

	MARTINACIONE DO TANALES RECENTAGINES AND THE REQUIREMENT OF THE PROPERTY OF TH	TEMAZED SIAMORTERANTE EVENTANTE E	-	BREAK LUNCH GINNER TOTAL TENCE LODGING SUBSISTENCE 190.06										editivines apace is required, continue an anicities 47 1912-A BACK seeving the transplant	Hith is get.  1 CTALE	Program (1982) and RA LOG fortice and the firstern representation forms and measurement of the more through the control of the
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TRAVEL VOUCHER	1 DEPAR BUREA	TMENT OR	ESTABLISHME OR OFFICE	NT.		TEMPORARY DUTY		UCHER NO			
Read the Privacy Ac Statement on the back					I .	PERMANENT CHANGE OF STATION	1, 00.	4. SCHEDULE NO.			
5. a NAME (Last, hist, m					b SC	CIAL SECURITY NO	6. PERIOD OF TRAVEL				
					000	-00-0000			8/11/82		
-	e Uneluda 710 Co	ude ?			d 08	FICE TELEPHONE NO		AVEL AUT	HORIZATION	4	
5		40,					. NUMBERISI D DATEISI				
Washington.		1			45	56-2500	DO	11			
The White Hashington	ATION	-	I RESIDENCE	s (City and	State!		_			_	
F							10. CH	HECK NO.			
I TRAVEL ADVANCE			9. CASH PAY	MENT REC			11. P	AID BY			
Output of			. DATE MEG		b 45	HOUNT RECEIVED					
b. Amount to be applied		-			\$		-				
(Amount due Governmen (Attached Check	Cash?	i i	a PAYEE'S S	IGNATURE							
D. Balance outstanding		-								_	
nonemanagement	I hereby assign to	the United	States any right	I may have a	againtt a	my parties in connection ment procedures (FPMR	101-7)	nhursable D	Traveler's	(estrat	
TRANSPORTATION REQUESTS, OR TRANSPORTATION TICKETS, IP PUR CHASED WITH CASH	transportation on	HEEUING	MODE.	Janes Same	ter pay			F TRAVEL			
CHASED WITH CASH	VALUATION OF TICKET	CAR-	CLASS OF SERVICE	DATE					10		
(List by number below and attach passenger coupon, if cash is used show claim on reverse	OF TICKET	(Instrate)	AND ACCOM-	HESUE	0	FROM					
show claim on reverse	101	[6]	(e)	(d)		(a)		-	117		
						Washington, D San Francisco		Washin	gton, DC	20	
								Washin	gtan, DC	20	
received by me. When	ther is true and on applicable, per di	rrect to the	best of my knows to been on the a	riedge and be	elief, and		has not be not cover	een ed to	gton, DC	20	
TRAVELER SIGN MERE	ADDITION, DAY OF	em claimed	is based on the a	verage cost o	ol lodgin	San Francisco  Stati payment or credit a neutred during the par	has not be not cover	een red by	gton, DC	20	
TRAVELER SIGN HERE NOTE Faisification of an than \$10,000 or m	Det on an expens	em claimed e account w or more the	orks a forfeiture of 5 years or both	of sterm (28	U.S.C. 287, .d	San Francisco  s that payment or credit a neutrine during the part DATE 2514) and may result in 10011.	has not be not cover amount of the after all	INT MED Inot more	gton, DC	20	
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Example 7
Official Reimbursement Not With the President

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# Political Travel

You will be reimbursed for political travel expenses by submitting a completed "RNC Weekly Report for Political Expenses" form which is available from Supply, Room 082, OEOB. This voucher should be submitted within 15 days after the travel is completed. Detailed instructions and an example of a completed form follow this section.

Receipts are required for all expenditures in excess of \$15.00 as well as copies of transportation tickets.

# Instructions for RNC Weekly Report for Political Expenses (Example 8)

To be reimbursed for political travel, the blue "RNC Weekly Report for Political Expenses" form is used. It is filled out as follows: Name, Permanent Address, Self-employment (if applicable) and Social Security number are self explanatory.

Activity: Indicate the specific purpose as shown on the travel authorization.

Number: Show the preprinted number from the applicable travel authorization form.

Expenditures: Show per diem (number 11) for the appropriate day(s). The columns are to be totaled down and across. In addition, section 8 at the bottom of the forms must also be completed. Be sure to note your office or residence departure and arrival time as per diem is based on quarters of the day.

#### RNC WEEKLY REPORT FOR Permanent Address: The White House Room 1. EOB. **POLITICAL EXPENSES** Washington, DC 20500 Social Security No. 000-00-0000 Self Employed: YES D NO D Week Ending June 19, 1982 NO. 0014 Cash Expenses Expense Item Thursday TOTALS Monday 6/14 Eriday 2. Lunch 4. Hotel 5. Tins 6. Taxi & Rent . Tel & Tel

	15,00	22.50		
*De	tails of Tran	sportation &	Entertainm	esst

8. Transportation	Date	From-To	Mathod Used	Paper	0051
	6/15	Time Departed Office/Remidence: 3:30pm Washington - Houston	Government air	Clements Fund-	
	6/16	Houston - Washington	Government Air	raiser	
		Time Returned Office/Residence: 12:40			
9. Entertainment	Date	Name of Person(s)	Where Entertained	Parame	COST

Example 8

37.50

# Voucher Cycle (Chart 2)

# Procedure for Official Voucher

Official travel vouchers for travel either with the President or not with the President are forwarded to the White House Administrative Office (room 1, OEOB, ext. 2500) for review and payment. If all information is provided as detailed above, the Administrative Office will call the traveler's office when the reimbursement check has been returned from the U.S. Treasury.

# Procedure for Political Voucher

The completed form should be sent to the Assistant to the President for Political Affairs (room 175, OEOB) where a cover sheet for the RNC will be attached, and where it will be approved. It will then go to the Deputy Assistant to the President for Management for authorization. From there, the Administrative Office will record it and forward it to the RNC for payment. The reimbursement check will be sent directly to the traveler by the Republican National Committee.

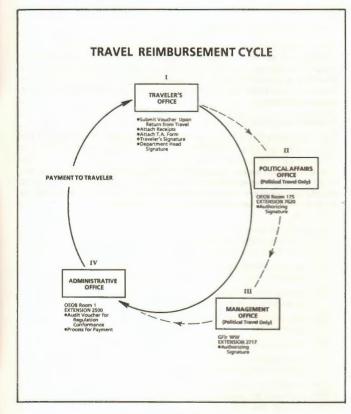


Chart 2
Travel Reimbursement Cycle

# CHAPTER IV Standards of Conduct

The purpose of this discussion is to acquaint you with some of the ethical concepts and legal restrictions applicable to you as a member of the White House Office staff. It is hoped that by being aware of these standards of official conduct, you will be able to recognize and avoid conflicts of interest and other improper conduct situations you may encounter, and will be alert to seek assistance in resolving any questions that may arise. This is not designed to cover all situations and problems with which you may be confronted; rather it is only intended to highlight in general terms some of the most recurring issues with which you may be confronted.

The official regulation governing the standards of conduct for the White House Office is set forth in 3 CFR Chapter V. Part 100. This regulation was issued pursuant to Executive Order 11222 which prescribes general standards of ethical conduct for all government officers and employees.

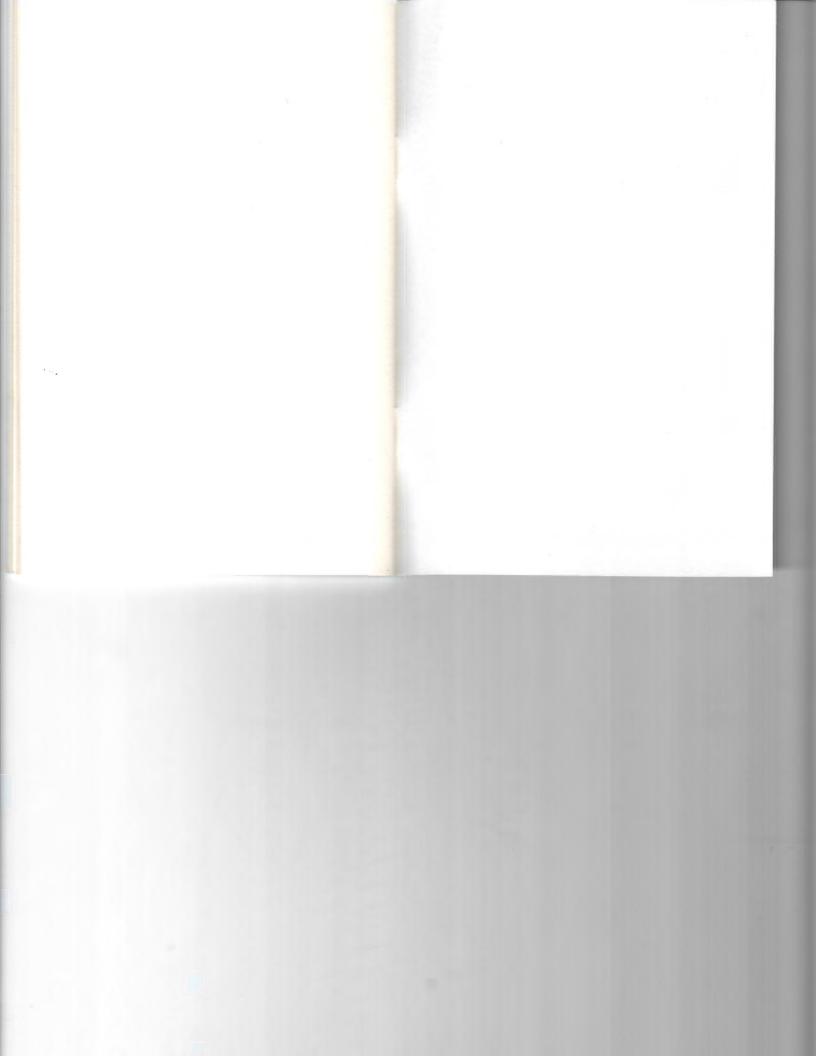
As a general statement of guidance, it might be said that the statutes and regulations which are applicable to you as a member of the staff are directed to insuring the achievement of the following objectives:

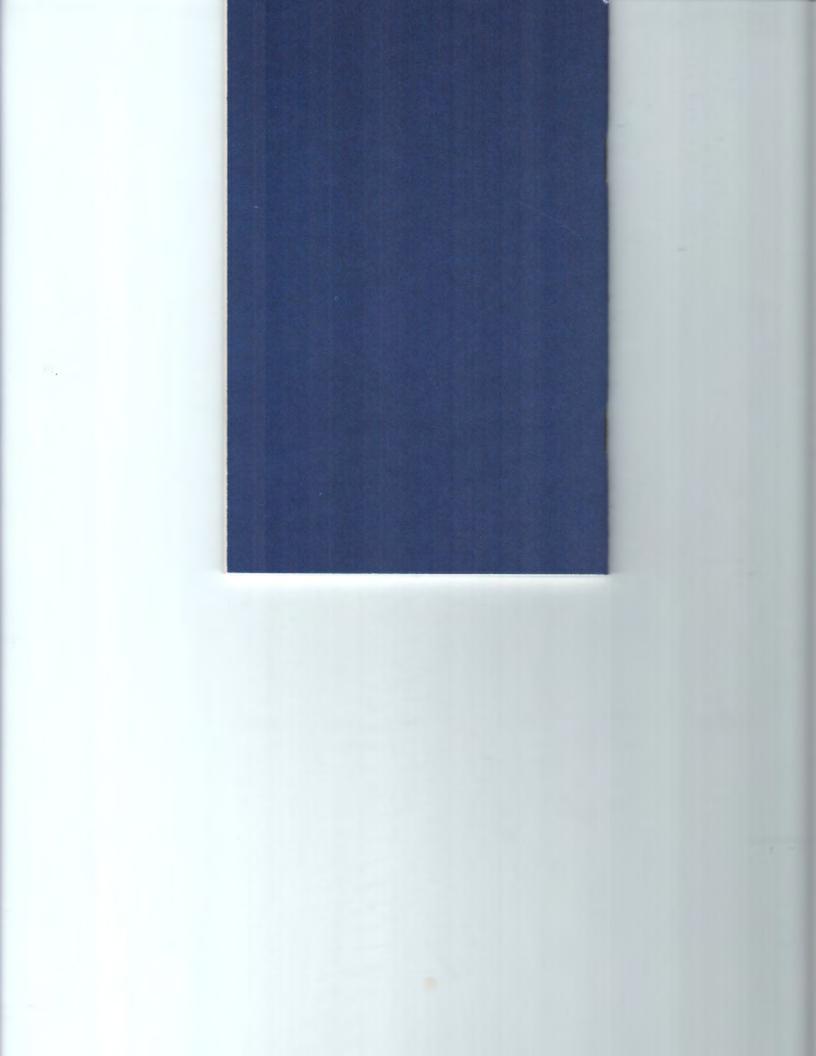
- the fair, impartial and equal treatment of those dealing with the government;
- (2) the assurance that government decisions will not be influenced by an employee's private interests;
- (3) the maintenance of public confidence in the integrity of government operations;
- , (4) the prevention of use of public office for private gain; and
  - (5) the prevention of any impediment to the efficiency and economy of government business.

At the outset you should be also aware of one very important factor which is relevant to every matter discussed in this document and which should always be part of your evaluation of any situation you encounter: It is just as important to avoid the appearance of a conflict or unethical conduct as an actual one. Conduct may be short of a legal infraction but if it leads the public to question the integrity of the

government and its officials, the harm is done. In such instance, even if there was no impropriety practiced or intended, the Administration or members of the staff may be required to spend an inordinate amount of time explaining or defending innocent actions rather than implementing the objectives of the President and a cloud may be cast over the merits of our decisions. All staff members must, therefore, be constantly aware of improper "appearances" as well as actual conflicts when dealing with others in or outside of the government.

More detailed information and assistance can be obtained from the Office of the Counsel to the President. Whenever you have a problem or question in this regard, you should immediately contact that Office for a resolution of the matter.







PASSENGER'S NAME	NUMBER IN PARTY
FLIGHT/DATE	CLASS
SEAT NUMBER	DESTINATION
GATE	BOARDING TIME

# GENERAL PASSENGER INFORMATION

BAGGAGE CHECKING TIPS in order to serve you better.

- PLEASE INCLUDE YOUR NAME, ADDRESS AND TELEPHONE NUMBER ON BOTH THE INSIDE AND OUTSIDE OF YOUR BAGGAGE.
   PLEASE LOCK YOUR BAGGAGE.
- DON'T PLACE JEWELRY, MONEY, IMPORTANT MEDICINE, ONE OF A KIND DOCUMENTS OR FRAGILE ITEMS SUCH AS CAMERAS OR RADIOS IN

BAGGAGE: Eastern Airlines will carry free, solely within the continental United States and Canada and between the United States and mgst international destinations, three bags having linear dimensions no greater than 62", 55" and 45". The 45 inch bag (length plus width plus height) may be carried aboard the aircraft provided the height does not exceed 7 inches. No bag to exceed 70 pounds in weight. Articles which do not qualify as free baggage will be charged for at published tariff rates.

AIRPORT CHECK-IN TIME BEFORE SCHEDULED DEPARTURES:

For Domestic Flights-At least 40 minutes.

For International Flights—At least 40 minutes for flights to/from Canada, Puerto Rico, Virgin Islands, or to Bahamas, Bermuda from the U.S. Atleast 60 minutes for flights between Mexico and U.S. or from Bahamas, Bermuda, or points in the Caribbean to the U.S.

For All Flights—Eastern reserves the right to cancel the reservation of any passenger who fails to present himself at the airport loading gate at least 10 minutes prior to the scheduled departure time of the flight on which the reservation was made. Such cancellation will cause any passenger to be ineligible for denied boarding compensation.

**EXCEPTION: CONDITIONAL RESERVATIONS**—A passenger must present his validated ticket specifying his conditional reserved space at the departure gate at least 20 minutes prior to scheduled departure time of the flight in order to be eligible for Conditional Reservations boarding, or compensation, should he not be boarded.

# NOTICE — OVERBOOKING OF FLIGHTS

Airline flights may be overbooked, and there is a slight chance that a seat will not be available on a flight for which a person has a confirmed reservation. If the flight is overbooked, no one will be denied a seat until airline personnel first ask for volunteers willing to give up their reservation in exchange for a payment of the airline's choosing. If there are not enough volunteers the airline will deny boarding to other persons in accordance with its particular boarding priority. With few exceptions, persons denied boarding involuntarily are entitled to compensation. The complete rules for the payment of compensation and each airline's boarding priorities are available at all airport ticket counters and boarding locations.

The number of passengers actually denied boarding on EASTERN'S flights averages less than two of every ten thousand passengers boarded. Historically, this performance has been much better than other major carriers.

# FOR RESERVATIONS OR FLIGHT INFORMATION CALL ANY EASTERN AIRLINES OFFICE

	AO I EI III AIII	FII4FO C	ITIOL	
CIT	Y ITED STATES	TELEPHONE	CITY	TELEPHONE
All	bany, N.Y.	436-4721	Portland, Ore.	224-7550
All	buquerque, N.M.	842-5240	Providence/Pawtucket, R.	1. 831-4460
All	lentown, Pa.	821-8860	Raleigh, N.C.	828-1390
At	lanta, Ga.	435-1111	Reno, Nev.	329-1555
AL	ustin, Texas	477-9661	Richmond, Va.	644-3481
	altimore, Md.	768-3100	Rochester, N.Y.	325-2840
Be	ethelem, Pa.	821-8860	ST. Louis, Mo.	621-8900
Bii	rmingham/Bessemer, Al	a. 328-9851	St. Petersburg/	
Bo	ca Raton/		Clearwater, Fla.	896-7631
8	Boynton Bch. Fla.	276-3001	Salt Lake City, Utah	539-1100
Bo	ston, Mass.	262-3700	San Antonio, Texas	222-2461
Bu	iffalo, N.Y.	852-3170	San Francisco, Calif.	474-5858
Ch	narleston, S.C.	723-7851	Sarasota/Bradenton, Fla.	366-9200
Ch	narlotte, N.C.	366-6131	Savannah, Ga.	236-4411
Ch	nicago, III.	467-2900	Scanton, Pa.	346-7461
Cli	eveland, Ohio	861-7300	Seattle, Wash.	622-1881
Co	coa, Fla.	632-3110	Spartanburg, S.C.	585-9121
Co	olumbia, S.C.	794-1520	Springfield, Mass.	781-1160
Co	olumbus, Ga.	324-4781	Syracuse, N.Y.	472-5541
Co	olumbus, Ohio	228-2061	Tacoma, Wash.	927-5600
Co	orpus Christi, Texas	882-5511	Tallahassee, Fla.	224-4121
Da	allas, Texas	453-0231	Tampa, Fla.	877-8811
Da	ytona Beach, Fla.	253-6541	Toledo, Ohio	242-8451
	enver, Colo.	623-4800	Tucson, Ariz.	622-1236
De	etroit, Mich.	965-8200	Washtington, D.C.	393-4000
	ırham, N.C.	682-5621	West Palm Beach	
	ston, Pa.	821-8860	Palm Beach, Fla.	655-3111
EI	Paso, Texas	532-6854	Wilkes Barre, Pa.	825-6416
	ansville, Ind.	425-2451	Wilmington, Del.	658-9101
Ft.	Lauderdale/		Winston-Salem, N.C.	725-2344
H	follywood, Fla.	463-1515	BAHAMAS	
Fo	rt Myers, Fla.	334-4191	Freeport	352-2311
Ft.	Worth, Texas	453-0231	Nassau	2-1461
Fre	ankfort, Ky.	800-343-3300	BERMUDA	
Ga	ainesville, Fla.	376-4411	Hamilton	2-5900
Gr	eensboro, N.C.	299-3221	CANADA	
Gr	eenville, S.C	232-3571	Montreal	931-8211
Ha	artford, Conn.	525-0141	Ottawa	733-5330
Hig	ghpoint, N.C.	885-5141	Toronto	362-3461
Ho	ouston, Texas	621-8100	BRITISH COLUMBIA	
Inc	dianapolis, Ind.	639-6611	Coguitian	
Ja	cksonville, Fla.	355-7392	Ladner	
La	keland, Fla.	688-5531	New Westminister	
La	s Vegas, Nev.	385-1160	North Vancouver	Ask
Le	xington, Ky.	254-2701	Richmond	Operator for
Lo	s Angeles, Calif.	380-2070	Vancouver	ZEN.8980
Lo	uisville, Ky.	587-7551	Victoria	
Me	elbourne, Fla.	773-1270	West Vancouver	
Me	emphis, Tenn.	527-2241	White Rock	
Mi	ami, Fla.	873-3000	CARIBBEAN CITIES	
S	panish Desk	873-3780	Antiqua, W.L.	2-0323
	lwaukee, Wis.	344-7910	Barbados, W.I.	8-8002
Mit	nneapolis/		Fort de France	
S	t. Paul, Minn.	339-9520	Martinique	74-11-26
Mo	bile, Ala.	438-3461	Montego Bay, Jamaica	952-4460
Mo	ontgomery, Ala.	269-9171	Point-a-Pitre, Guadeloupe	82-1211
	shville, Tenn.	244-3780	Ponce, P.R.	843-3131
Na	ssau County, N.Y.	489-9042	Port au Prince, Haiti	6-2300
Ne	w Orleans, La.	524-4211	Port of Spain, Trinidad	5-1655
Ne	w York City, N.Y.	986-5000	St. Crox St. Thomas, V.L.	774-3131
In	nt'l & Spanish Desk	661-3500	San Juan, P.R.	728-3131
	wark, N.J.	621-2121	St. Lucia, W.L.	3131
Ir	nt'l & Spanish Desk	621-9450	St. Maarten, N.A.	3444
	rfolk/Virginia Beach, Va.	625-0316	Santo Domingo, D.R.	682-3131
	dahoma City, Ok.	236-3971	GUATEMALA	
	naha, Neb.	422-6500	Guatemala City	31-7455
	lando, Fla.	843-7280	MEXICO	
	nsacola, Fla.	432-0261	Acapulco	4-63-63
	iladelphia, Pa.	932-3500	Cancun	3-0133
	oenix, Ariz.	271-0878	Cozumel	2-0646
	tsburgh, Pa.	391-6600	Merida	3-3811
Po	mpano Beach, Fla.	463-1515	Mexico City	5-35-78-50

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NOTICE

If the passenger's journey involves an ultimate destination or stop in a country other than the country of departure the Warsaw Convention may be applicable and the Convention governs and in most cases limits the liability of carriers for death or personal injury and in respect of loss of or damage to baggage. See also notice headed "Advice to International Passengers on Limitation of Liability."

#### CONDITIONS OF CONTRACT

1. As used in this contract "ticket" means this passenger ticket and baggage check, of which these conditions and the notices form part, "carriage" is equivalent to "transportation", "carrier" means all air carriers that carry or undertake to carry the passenger or his baggage hereunder or perform any other service incidental to súch air carriage, "WARSAW CONVENTION" means the Convention for the Unitication of Certain Rules Relating to International Carriage by Air signed at Warsaw, 12th October 1929, or that Convention as amended at The Hague, 28th September 1955, whichever may be applicable.

Carriage hereunder is subject to the rules and limitations relating to liability established by the Warsaw Convention unless such carriage is not "international carriage" as defined by that Convention

3. To the extent not in conflict with the foregoing carriage and other services performed by each carrier are subject to: (f) provisions contained in this ticket, (fl) applicable tariffs, (fll) carrier's conditions of carriage and related regulations which are made part hereof (and are available on application at the offices of carrier), except in transportation between a place in the United States or Canada and any place outside thereof to which tariffs in force in those countries apply.

4. Carrier's name may be abbreviated in the ticket, the full name and its abbreviation being set forth in carrier's tariffs, conditions of carriage, regulations or timetables; carrier's address shall be the airport of departure shown opposite the first abbreviation of carrier's name in the ticket; the agreed stopping places are those places set forth in this ticket or as shown in carrier's timetables as scheduled stopping places on the passenger's route; carriage to be performed hereunder by several successive carriers is regarded as a single operation.

An air carrrier issuing a ticket for carriage over the lines of another air carrier does so only as its agent. 6. Any exclusion or limitation of liability of carrier shall apply to and be for the benefit of agents, servants and representatives of carrier and any person whose aircraft is used by carrier for carriage and its agents, servants and representatives.

7. Checked baggage will be delivered to bearer of the baggage check. In case of damage to be baggage moving in international transportation complaint must be made in writing to carrier forthwith after discovery of damage and, at the latest, within 7 days from receipt; in case of delay, complaint must be made within 21 days from date the baggage was delivered. See tariffs or conditions of carriage regarding non-international transportation.

8. This ticket is good for carriage for one year from date of issue, except as otherwise provided in this ticket, in carrier's fariffs, conditions of carriage, or related regulations. The fare for carriage hereunder is subject to change prior to commencement of carriage. Carrier may refuse transportation if the applicable fare has not been paid.

9. Carrier shall not be liable for failure to operate any flight according to schedule, with or without notice to the passenger. Times shown in timetable or elsewhere are not guaranteed and form no part of this contract. Carrier may without notice substitute alternate carriers or aircraft, and may alter or omit stopping places shown on the ticket in case of necessity. Schedules are subject to change without notice. Carrier assumes no responsibility for making connections.

10. Passenger shall comply with Government travel requirements, present exit, entry and other required documents and arrive at airport by time fixed by carrier or, if no time is fixed, early enough to complete departure procedures.

11. No agent, servant or representative of carrier has authority to alter, modify or waive any provision of this contract.

CARRIER RESERVES THE RIGHT TO REFUSE CARRIAGE TO ANY PERSON WHO HAS ACQUIRED A TICKET IN VIOLATION OF APPLICABLE LAW OR CARRIER'S TARIFFS, RULES OR REGULATIONS ISSUED BY AMERICAN AIRLINES, INC.

Passengers on a journey involving an ultimate destination or a stop in a country other than the country of origin are advised that the provisions of a treaty known as the Warsaw Convention may be applicable to the entire journey, including any portion entirely within the country of origin of destination. For such passengers on a journey to, from, or with an agreed stopping place in the United States of America, the Convention and special contracts of carriage embodied in applicable tarif provide that the liability of certain carriers, parties to such special contracts, for death of or personal injury to passengers is limited in most cases to proven damages not to exceed U. S. \$75,000 per, passenger, and that this liability up to such limit shall not depend on negligence on the part of the carrier. The limit of liability of U. S. \$75,000 above is inclusive of legal fees and costs except that in case of a claim brought in a country where provision is made for separate award of legal fees and costs, the limit shall be the sum of U. S. \$58,000 exclusive of legal fees and costs. For such passengers traveling by a carrier not a party to such special contracts or on a journey not to, from, or having an agreed stopping place in the United States of America, liability of the carrier for death or personal injury to passengers is limited in most cases to approximately U. S. \$10,000 or U. S. \$20,000.

The names of carriers, parties to such special contracts, are available at all ticket offices of such

carriers and may be examined on request.

Additional protection can usually be obtained by purchasing insurance from a private company. Such insurance is not affected by any limitation of the carrier's liability under the Warsaw Convention or such special contracts of carriage. For further information please consult your airline or insurance company representative.

# NOTICE OF BAGGAGE LIABILITY LIMITATIONS

Liability for loss, delay, or damage to baggage is limited as follows unless a higher value is declared in advance and additional charges are paid: (1) For most international travel (including domestic portions of international journeys) to approximately \$9.07 per pound (\$20.00 per kilo) for checked baggage and \$400 per passenger for unchecked baggage; (2) For travel wholly between U.S. points, to \$750 per passenger on most carriers (a few have lower limits). Excess valuation may not be declared on certain types of valuable articles. Carriers assume no liability for fragile or perishable articles. Further information may be obtained from the carrier.

# IMPORTANT NOTICE-INTERNATIONAL RESERVATIONS MUST BE RECONFIRMED

When the length of time between flights of your international journey is more than 72 hours at any one point, reconfirm your intention to use your continuing or return reservation. To do so, please inform the airline at the city where you intend to resume your journey (or any office of that airline in any city) at least 72 hours before departure of your flight.

This notice does not apply to travel wholly within Europe. A fine of secting energies to seman suff

To/from Mexico on American Airlines: When the length of your stay is 24 hours or more and both your arrival and departure flights are on American Airlines, please reconfirm at least 24 hours before departure.

Failure to reconfirm will result in the cancellation of your reservation(s).

# U.S. OFFICE OF PERSONNEL MANAGEMENT

# EXECUTIVE SEMINAR CENTER

KINGS POINT, NEW YORK

# TRANSPORTATION ITINERARY

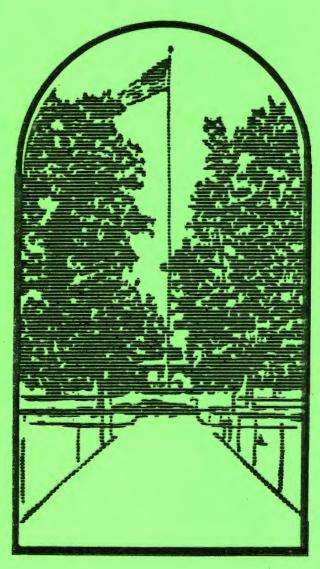
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ONE TO US - OR YOU MAY WANT TO SEND US A MORE UP-DATED COPY.

Alackwell Travel

United States Office of Personnel Management



Executive Development Seminar

October 25 - Nov. 5 , 1982

Executive Semínar Center Kings Point, New York



# **ACKNOWLEDGMENTS**

The staff of the Executive Seminar Center sincerely appreciates the continuous and enthusiastic assistance provided by the key officials of the participating Federal departments and agencies and, in particular, their Directors of Personnel & Employee Development Officers.

We recognize also that immediate factors in the continuing success of the Executive Seminar Center are the interest, support and assistance of the Superintendent of the United States Merchant Marine Academy, his staff and the Midshipmen of the Regiment. Their cooperation and courtesies have been very valuable to the Center's staff in maintaining the high calibre of our many programs during the past years.

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Clearly administrative performance is as much conditioned by the external environment and context in which it is carried out as by the preferences and choices of the immediate actors concerned. Indeed, analysis of what is inside any system typically tells us how it works but not why...(It) enables us to dissect, with considerable precision, the intricacies of a very concrete and specific problem. Occasionally, however, we need to pull back and take a broader view, thereby achieving an explanatory perspective on the interrelatedness, at higher levels, of many of our problems.

Fred W. Riggs

The Ecology and Context of Public Administration (1980)

A time of turbulence is a dangerous time, but its greatest danger is a temptation to deny reality...But a time of turbulence is also one of great opportunity for those who can understand, accept, and exploit the new realities. It is above all a time of opportunity for leadership.

The challenges of turbulent times that all institutions face, businesses and public-service institutions alike, affect all levels of management and all groups within management...The greatest challenges and the greatest changes ahead surely pertain to top management...It is top management that faces the challenge of setting directions for the enterprise, of managing the fundamentals. It is top management that will have to restructure itself to meet the challenges of the "sea-change."

The burden of outside relationships, the demand that top management become activist and leader, also rules out the traditional American approach in which top management spends practically all its time on managing the business and delegates the outside sphere to subordinates... It has to be active in the critical policy and relation areas itself; it has to have time to acquire first-hand knowledge and to give leadership.

This indicates that in future, the workload and above all the preparation for assuming top management jobs will again become major areas of thought, experimentation, and innovation.

Peter F. Drucker

Managing in Turbulent Times (1980)

# THE EXECUTIVE SEMINAR PROGRAM

The Executive Seminar Program, now in its twentieth year, offers an intensive educational experience for managers and executives who are involved in policy and program development, administration and the management of human resources. In a residential setting removed from the pressures of everyday organizational life, a select group of individuals engage in an active learning process that is designed to examine and expand their perceptions, understanding and behavior in current and future roles. The Executive Seminar curriculum is designed to support and complement the developmental activities of governmental organizations. It comprises a broad spectrum of policy and management seminar offerings. Its purpose is to facilitate the development of competent individuals who will meet the challenge of public management within and beyond their immediate organizational environments.

# THE EXECUTIVE DEVELOPMENT SEMINAR

The Executive Development Seminar is an intensive two-week program designed to assist Federal managers in making the transition to executive positions. The seminar enhances the executive competencies of Senior Executive Service candidates by offering an opportunity to consider and, in simulation, experience the complex forces--cultural, economic, social, political, ideological, and institutional--that form the context of executive decision making in every agency of government. Participants are expected to analyze and relate the impact of these forces on their own agencies. These analyses can assist agencies and participants in identifying further developmental needs and activities.

The Executive Development Seminar is organized around three of the interrelated forces comprising the complex environment in which the Federal Executive works:

- Changing Values and the Public Executive
- II. Contemporary Economics and Government Policy
- III. The Dynamics of the American Political System

# **METHODOLOGY**

The Executive Development Seminar employs both cognitive sessions and interactive learning experiences. In addition to lecture and discussion, methodologies include role play and simulations, self assessment, workshops, panels, and film and other audiovisual presentations. A specially edited collection of readings is furnished to each participant in advance of the seminar. A section of books of special interest to participants in this seminar are on reserve at the Center Library.

# SEMINAR FACULTY

Anita F. Alpern
Former Assistant Commissioner
Internal Revenue Service
Department of the Treasury

Morton C. Blackwell Special Assistant to the President The White House

Charles L. Clapp Vice Chairman Interstate Commerce Commission

Roger H. Davidson Senior Specialist in American Government Congressional Research Service

John J. Farley III Director, TORTS Branch Civil Division Department of Justice

James Farmer Executive Director Coalition of American Public Employees

John D. Heller Assistant Comptroller General of the United States Richard N. Holwill Vice President Heritage Foundation

Donald W. Moriarty, Jr. First Vice President Federal Reserve Bank of St. Louis

Daniel M. Ogden Director Office of Power Marketing Coordination Department of Energy

Walter J. Oleszek Specialist in American Government Congressional Research Service

Philip J. Romano Commanding Officer Bronx Community Affairs New York City Police Department

Francis H. Schott Senior Vice President Equitable Life Assurance Society

Jim J. Tozzi Deputy Administrator Office of Management and Budget Executive Office of the President

#### SEMINAR PROGRAM STAFF

#### RESIDENT CENTER STAFF

# LIBRARY AND LEARNING RESOURCES

The Library of the Executive Seminar Center is located on the 3rd floor of Furuseth Hall. There are two additional study rooms on the 2nd and 3rd floors of Cleveland Hall, residential quarters of the Center.

Resources of the Library include current periodicals, reference works, and government documents as well as topical works of relevance to management sciences and public administration, organization theory and bureaucratic behavior, contemporary national government and politics, social and economic issues, urban affairs, intergovernmental relations, science and technology, environmental issues, and national security and international affairs.

Seminar participants are encouraged to use the Library's collections for further background reading for seminar sessions, Constitutional workshops and the Congressional simulation.

## EXECUTIVE DEVELOPMENT SEMINAR

Monday, October 25, 1982

10:00 - 11:00 A.M.

SEMINAR REGISTRATION Cleveland Hall

11:00 A.M.

WELCOME TO THE EXECUTIVE SEMINAR CENTER

Dr. Edward L. Muth Center Manager

THE EXECUTIVE DEVELOPMENT SEMINAR: AN OVERVIEW

Dr. George Chall Program Manager

# Afternoon Session

PART I

CHANGING VALUES AND THE PUBLIC EXECUTIVE

1:30 P.M. THE CHALLENGE OF THE 80'S: REFOCUSING THE AMERICAN DREAM

Honorable Morton C. Blackwell Special Assistant to the President for Public Liaison The White House

Purpose: To examine the major changes in American society and the role of government during the next decade.

5:00 P.M.

Get Acquainted Hour (Melville Hall)

**Evening Session** 

7:00 P.M. ORGANIZATION OF CONSTITUTIONAL WORKSHOPS

# Morning Session

8:00 A.M. CITIZENS' VIEWS OF AMERICA

Dr. George Chall
and
Participating Executives

Purpose: To analyze and compare the perceptions of Federal executives with those of the general public concerning the condition of American society, significant national issues as well as the performance of the national government and to relate these to executive decision making.

# Afternoon Session

12:50 P.M. Depart by chartered bus for field visit to the Bronx

1:30 P.M. PUBLIC POLICY OUTCOMES AND THE AMERICAN DREAM:
A REAL TIME VIEW OF THE SOUTH BRONX

Sgt. Philip J. Romano
Commanding Officer
Bronx Community Affairs
New York City Police Department
and
Community Leaders

Purpose: To examine the unintended consequences of public policy at the community level, the critical challenges ahead and the need for new relationships.

5:30 P.M. Discussion Hour (Melville Hall)

**Evening Session** 

CONSTITUTIONAL WORKSHOPS

# Wednesday, October 27, 1982

# Morning Session

8:00 A.M.

CONSTITUTIONAL WORKSHOPS

9:00 A.M.

VALUE PROGRAMMING AND THE FEDERAL EXECUTIVE

What You Are Is

Film Presentation and Discussion

Purpose: To analyze the influence of value systems on executive decision making.

# Afternoon Session

1:30 P.M.

MEDIATING STRUCTURES AND PUBLIC POLICY: A DIALOGUE

Mr. James Farmer
Executive Director
Coalition of American Public Employees
and
Former Assistant Secretary
Department of Health, Education and Welfare

Mr. Richard Holwill Vice President Heritage Foundation

Purpose: To discuss the role and assess the potential impact of mediating structures in American society.

5:00 P.M.

Discussion Hour (Melville Hall)

**Evening Session** 

7:00 P.M.

CONSTITUTIONAL WORKSHOPS

Thursday, October 28, 1982

Morning Session

8:00 A.M. THE CONSTITUTION OF THE UNITED STATES
IN CONTEMPORARY PERSPECTIVE

Dr. George Chall
and
Participating Executives

Purpose: Workshops to report their assessment of the relevancy of the Constitution to the needs and realities of America's third century.

Afternoon Session

PART I

CONTEMPORARY ECONOMICS AND GOVERNMENT POLICY

1:30 P.M. MONETARY POLICY AND THE U.S. ECONOMY

Dr. Donald W. Moriarty Jr. First Vice President Federal Reserve Bank of St. Louis

Purpose: To examine the direction of current monetary practices and the role of the Federal Reserve System.

4:45 P.M.

Discussion Hour (Melville Hall)

**Evening Session** 

7:00 P.M. REGULATORY REFORM AND REPRIVATIZATION

Mr. Jim J. Tozzi
Deputy Administrator for Information and
Regulatory Management
Office of Management and Budget
Executive Office of the President

Purpose: To analyze the implications of Federal deregulation and increased emphasis on private sector initiatives.

Friday, October 29, 1982

Morning Session

8:00 A.M.

**EXECUTIVE SESSION** 

9:15 A.M.

FEDERAL ECONOMIC POLICY:
A VIEW FROM WALL STREET

Dr. Francis H. Schott Senior Vice President and Chief Economist Equitable Life Assurance Society

Purpose: To discuss the effects of national economic policies from the perspective of the financial markets and the business community.

# Afternoon Session

PART III

THE DYNAMICS OF THE AMERICAN POLITICAL SYSTEM

1:30 P.M.

THE LEGISLATIVE PROCESS

Dr. George Chall

Purpose: Selection of House members, committee assignments, and floor leadership roles and preparation for Congressional simulation.

PARTY STRATEGY CAUCUSES

4:45 P.M.

Discussion Hour (Melville Hall)

Academy Faculty and Staff will attend

# Saturday, October 30, 1982

This time is designed for group and individual preparation for the Congressional simulation and individual case preparation on the personal liability of Federal officials.

Sunday, October 31, 1982

# NO SCHEDULED SEMINAR ACTIVITIES

Information concerning weekend cultural events and recreational opportunities in New York City and on Long Island will be provided.

# Morning Session

#### PART III

# THE DYNAMICS OF THE AMERICAN POLITICAL SYSTEM

8:30 A.M. PARTIES, POLITICS AND PRESSURE GROUPS

Dr. Daniel M. Ogden Director Office of Power Marketing Coordination Department of Energy

Purpose: To analyze the political process and its effect on policy making.

# Afternoon Session

1:30 P.M. POWER CLUSTERS IN AMERICAN GOVERNMENT

Dr. Daniel M. Ogden

Purpose: To examine the centers of power in government, their interactions and how they impact on decision making.

4:45 P.M. Discussion Hour (Melville Hall)

**Evening Session** 

7:00 P.M. THE LEGISLATIVE PROCESS

Dr. Roger H. Davidson Senior Specialist in American Government Congressional Research Service

and

Dr. Walter J. Oleszek Specialist in American Government Congressional Research Service

Purpose: To describe how the modern Congress works and lay the groundwork for a legislative simulation.

# Tuesday, November 2, 1982

# Morning Session

8:30 A.M. THE LEGISLATIVE PROCESS: THE HEARINGS

Dr. Roger H. Davidson and Dr. Walter J. Oleszek

Purpose: To offer participants a simulated experience in Congressional committee hearings.

# Afternoon Session

1:30 P.M. THE LEGISLATIVE PROCESS: THE MARK-UP

Dr. Roger H. Davidson and Dr. Walter J. Oleszek

Purpose: To provide a simulated experience in the markup of proposed legislation by Congressional committees.

4:45 P.M. Discussion Hour (Melville Hall)

# **Evening Session**

7:00 P.M. CAUCUS AND PREPARATION FOR FLOOR ACTION

# Morning Session

8:00 A.M. THE LEGISLATIVE PROCESS: FLOOR DEBATE AND FINAL ACTION

Dr. Roger H. Davidson

Dr. Walter J. Oleszek

Purpose: To afford participants a simulated experience in full floor debate and final consideration

in the House of Representatives.

10:30 A.M. THE LEGISLATIVE PROCESS: SUMMARY AND DISCUSSION

Dr. Roger H. Davidson and Dr. Walter J. Oleszek

Purpose: To draw from the simulation principles central to the legislative process, analyze the simulation's realism and unify the experiences of the previous sessions.

11:00 A.M. THE LEGISLATIVE PROCESS: LIVE FROM THE HILL

An Act of Congress

Film Presentation and Discussion

Afternoon Session

1:30 P.M. ETHICS AND THE SENIOR EXECUTIVE

An Enemy of the People

Film Presentation of the Ibsen Classic and Group Discussion

Purpose: To analyze a drama of ethical conflict and relate this conflict to executive decision making.

4:45 P.M. Discussion Hour (Melville Hall)

Evening

7:00 P.M. EXECUTIVE SESSION

# Morning Session

8:30 A.M. THE PERSONAL LIABILITY OF FEDERAL OFFICIALS

Mr. John J. Farley III Director, Torts Branch Civil Division Department of Justice

Purpose: To discuss the extent to which the Federal executive is personally liable under current law and to examine how proposed legislation may affect the future executive.

#### Afternoon Session

1:30 P.M. EXECUTIVE COMPETENCE: A PANEL DISCUSSION

Ms. Anita F. Alpern
Member
National Academy of Public Administration
and
Former Assistant Commissioner
Internal Revenue Service
Department of the Treasury

Honorable Charles L. Clapp
Former Deputy Chairman
Insterstate Commerce Commission
and
Special Assistant to the President
The White House

Honorable John D. Heller Assistant Comptroller General of the United States

Purpose: To identify the attributes of effective public executives and the demanding environment in which they operate.

5:15 P.M. Farewell Dinner

# Friday, November 5, 1982

Morning Session

8:30 A.M.

TRANSITION

Dr. George Chall

9:15 A.M.

SEMINAR EVALUATION

10:15 A.M.

AWARD OF CERTIFICATES

# University Credit

- Since many managers who take ESC seminars or the Seminar for New Managers have specialized academic backgrounds, a number are interested in enrolling in university graduate programs in fields such as management, public adminstration or public affairs.
- OPM is encouraging managers and executives to gain more needed education and training on their own initiative.
- Some think that they should receive transfer credit for ESC seminars or the Seminar for New Managers toward meeting requirements of university programs.
- To accomodate this need, OPM has taken several steps;
  - 1. It has had these seminars evaluated by an American Council of Education Panel which has recommended 2 or 3 upper division and graduate level semester credits for each.
  - A system has been established for students to record completion of these seminars with the ACE Registry. Then students may at any time request the ACE Registry to send a transcript of all of their credits to them or to a designated university.
  - 3. Since universities need not follow the ACE recommendations, OPM now is contacting universities to gain advance agreement from them to accept transfer credit for these seminars the same as they do for courses from other universities. A list of universities which have agreed to accept transfer credit for these seminars will be provided to all interested participants.
- This system will be initiated at the beginning of FY 1982. Credit cannot be recorded retroactively in the Registry for ESC seminars or the Seminar for New Managers completed before October 1, 1981.
- Any current ESC participant may ask the Program Assistants at the Executive Seminar Center for the instructions and blank forms to record completion of a seminar with the ACE Registry. Any participant interested in doing this, please do so within 2 days from the start of the seminar so that the special Class Registration Form can be completed by the next to the last day of the seminar.

# SELECTED WORKS FOR FURTHER READING

The works listed below are available at the Executive Seminar Center Library. Participants may use them selectively to complement seminar sessions and preparatory readings. This bibliography should also serve as a guide for professional development and growth well beyond the span of the two-week seminar.

#### PART I

#### CHANGING VALUES AND THE PUBLIC EXECUTIVE

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#### **GOVERNMENT AGENCIES PARTICIPATING** IN THE EXECUTIVE SEMINAR CENTER PROGRAM

Department of the Interior

Department of Justice

Department of Labor

Library of Congress

Administration

and Humanities

Interstate Commerce Commission

of Educational Opportunity

National Aeronautics and Space

National Endowment for the Arts

National Labor Relations Board

Nuclear Regulatory Commission

Occupational Safety and Health

Office of Management and Budget

Pension Benefit Guaranty Corporation

Securities and Exchange Commission

Office of Personnel Management Office of the Secretary of Defense

National Transportation Safety Board

National Science Foundation

National Security Agency

Department of the Navy

Review Commission

Panama Canal Company

Smithsonian Institution

Department of State

State of Arkansas

State of California

Railroad Retirement Board

Small Business Administration

National Advisory Council on Equality

ACTION Department of Agriculture Department of the Air Force Arms Control Department of the Army Central Intelligence Agency Civil Aeronautics Board Commission on Civil Rights Community Services Administration Consumer Products Safety Commission Department of Commerce Defense Civil Preparedness Agency Defense Communications Agency Defense Contract Audit Agency Defense Intelligence Agency Defense Logistics Agency Defense Mapping Agency Defense Nuclear Agency Department of Energy District of Columbia Government Environmental Protection Agency Equal Employment Opportunity Commission Export-Import Bank of the U.S. Farm Credit Administration Federal Communications Commission Federal Deposit Insurance Corporation Federal Mediation and Conciliation Service Federal Reserve Board Federal Trade Commission

General Accounting Office

Development

General Services Administration Government Printing Office

State of Connecticut State of Illinois State of New Jersey Tennessee Valley Authority Department of Transportation Department of Health, Education and Department of the Treasury U. S. Information Agency Department of Housing and Urban Veterans Administration Water Resources Council



# THE WHITE HOUSE OFFICE OFFICIAL TRAVEL AUTHORIZATION

No. 0816

(TR	AVELER TO COMPLETE SECTIONS 1-8.)	Date of Request January 4, 1983
1.	Name: Morton C. Blackwell  Extension: 2657 Room: 191	
2.	PURPOSE(S) and DATE(S): January 27 and 28,	1983
	To bring White House greetings to Awareness Banquet: Obscenity and	The Religious Roundtable's Pornography
3.		ere stopover occurs.)
4.	DEPARTURE:	RETURN:
	Date: 1-27-83  11:15 a.m.	12:16 p.m.
	Mode: American Airlines 599/National	Time:AA 516, National
	1120401	
5.	NATURE: 19079 as yell 100% Official of the company	
5.	SIGNATURES:  Traveler:  Department Mead  Department Mead	ms set forth op the reverse side)  Approving Officer
	SIGNATURES:  Traveler:  Department Mead  All costs paid by The Roundtable, 50	ms set forth op the reverse side)  Approving Officer
6.	SIGNATURES:  Traveler:  Department Mead  All costs paid by The Roundtable, 50  ESTIMATED COSTS:  No. of Days Per Diem	ms set forth on the reverse side)  Approving Officer (Special Assistant to the President for Administration)  SPECIAL EXPENSES:  Registration Fee of \$
6.	SIGNATURES:  Traveler:  Department Mead  All costs paid by The Roundtable, 50  ESTIMATED COSTS:  No. of Days Per Diem	ms set forth on the reverse side)  Approving Officer (Special Assistant to the President for Administration)  SPECIAL EXPENSES:  Registration Fee of \$
6.	SIGNATURES:  Traveler:  Department Mead  All costs paid by The Roundtable, 50  ESTIMATED COSTS:  No. of Days Per Diem  Hotel Name	ms set forth op the reverse side)  Approving Officer (Special Assistant to the President for Administration)  SPECIAL EXPENSES:  Registration Fee of \$
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6.	SIGNATURES:  Traveler:  Department Mead  All costs paid by The Roundtable, 50  ESTIMATED COSTS:  No. of Days Per Diem  Hotel Name  Hotel Daily Rate \$  Other  TRAVEL ADVANCE REQUESTED: YES No. Signature of Recipient:	ms set forth on the reverse side)  Approving Officer (Special Assistant to the President for Administration)  SPECIAL EXPENSES:  Registration Fee of \$

No. 0816

# THE WHITE HOUSE OFFICE OFFICIAL TRAVEL AUTHORIZATION

January 4, 4983

TRAVELER TO COMPLETE SECTIONS 1-8.)

TRAVELER

### THIS APPROVAL IS SUBJECT TO ALL APPLICABLE GOVERNMENT LAWS AND REGULATIONS. AS WELL AS THE FOLLOWING ADMINISTRATIVE POLICIES RELATING TO TRAVEL ADVANCES AND GOVERNMENT-ISSUED TICKETS

To bring Waite House greetings to The Religious Roundtable's

Awareness Banques: Obscenity and Pornography

#### ADVANCES FOR OFFICIAL TRAVEL ONLY

Cash travel advances will not be provided for political trips.

Advances will not be provided to anyone with an outstanding unaccounted-for advance. DESTRUCK DEPARTURE:

Advances over \$250 require 48-hours notice to White House Administrative Office, extension 2500, except in emergencies. .m.s aliil

# ADVANCES TO BE REPAID FROM SALARY AFTER 15 DAYS

Any travel advance which is not either repaid or accounted for in full by an expense voucher, within 15 days after return, will be repaid by a deduction from the Staff member's salary. Mortin C. Blackwell

# GOVERNMENT TICKETS FOR OFFICIAL TRAVEL ONLY

Government-issued tickets shall not be requested or used for anything other than 100% official trip (i.e., no political or personal travel). The entire cost of any government-issued tickets that end being used for unofficial travel will be considered a personal travel advance and treated accordingly. ESTEMATED COSTS

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# THE WHITE HOUSE OFFICE OFFICIAL TRAVEL AUTHORIZATION

No. 0816

AVELER TO COMPLETE SECTIONS 1-8.)	Date of RequestJanuary 4, 198
TRAVELER  Morton C. Blackwell  Name:	White House Staff
Extension: 2657 Room: 191	□ Other
PURPOSE(S) and DATE(S): January 27 and 28,	1983
To bring White House greetings to Awareness Banquet: Obscenity and	The Religious Roundtable's Pornography
ITINERARY Memphis and return (List all cities wh	nere stopover occurs.)
DEPARTURE:	RETURN:
Date:	1-28-83 Date:
Time:	12:16 p.m. Time:
Mode:American Airlines 599/National	Mode:AA 516, National
Mode.	Mode.
NATURE: 100% Official	0% Political
SIGNATURES:  Traveler: Morta C Blockwell	Political  erms set forth on the reverse side)
Traveler:    Morton   Blackweller:	Approving Officer (Special Assistant to the President for Administration)
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SIGNATURES:  Traveler:  Department Head  All costs paid by The Roundtable, 5  ESTIMATED COSTS:  No. of Days Per Diem  Hotel Name  Hotel Daily Rate \$  Other  TRAVEL ADVANCE REQUESTED:  YES  No. Signature of Recipient:  REPAID: Amount Date So	Approving Officer (Special Assistant to the President for Administration)  O1 (c) (3)  SPECIAL EXPENSES:  Registration Fee of \$

# THE WHITE HOUSE WASHINGTON

TO:

Your signed travel authorization form is attached.

The original is to be attached to your travel voucher when it is submitted for payment. In addition, there is a copy for you and your office respectively.

to sai fle

ADMINISTRATIVE OFFICE

# THE WHITE HOUSE OFFICE OFFICIAL TRAVEL AUTHORIZATION

Blackwell France No. 2702

(TR	(TRAVELER TO COMPLETE SECTIONS 1-8.)  Date of Request	e 8, 1983
1.	1. TRAVELER	
	Name: C	
	Extension: Room: Other Other	
2.	2. PURPOSE(S) and DATE(S): To attend the Y.R. Hational Convent	ion
	June 17 and 18	
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3.	3. ITINERARY	D.C.
4.	nees will not be provided to anyone with an outstanding unaccounted-for	
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	Approving VIII 100 2011 100 2011 100 2011 100 100 100	esident for Administration)
7.	7. ESTIMATED COSTS: SPECIAL EXPENSES:	ing paid by convent
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	Hotel Daily Rate \$	
	Other Other	
8.	8. TRAVEL ADVANCE REQUESTED:   YES   No Amount: \$	and the state of t
	Signature of Recipient: Date:	
	REPAID: Amount Date Schedule Balance	ce this trip
9.	9. FOR TRANSPORTATION OFFICE USE ONLY:	
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# THE WHITE HOUSE OFFICE OFFICIAL TRAVEL AUTHORIZATION

TRAVELER TO COMPLETE SECTIONS 1-8.1

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TRAVELER

#### THIS APPROVAL IS SUBJECT TO ALL APPLICABLE GOVERNMENT LAWS AND REGULATIONS. AS WELL AS THE FOLLOWING ADMINISTRATIVE POLICIES RELATING TO TRAVEL ADVANCES AND GOVERNMENT-ISSUED TICKETS PURPOSE(S) and DATE(S);

#### 1. ADVANCES FOR OFFICIAL TRAVEL ONLY

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Cash travel advances will not be provided for political trips.

Advances will not be provided to anyone with an outstanding unaccounted-for advance. AFFRERNE.

Advances over \$250 require 48-hours notice to White House Administrative Office, extension 2500, except in emergencies.

#### 2. ADVANCES TO BE REPAID FROM SALARY AFTER 15 DAYS

Any travel advance which is not either repaid or accounted for in full by an expense voucher, within 15 days after return, will be repaid by a deduction from the Staff SIGNATE member's salary.

#### GOVERNMENT TICKETS FOR OFFICIAL TRAVEL ONLY

Government-issued tickets shall not be requested or used for anything other than 100% official trip (i.e., no political or personal travel). The entire cost of any government-issued tickets that end being used for unofficial travel will be considered a personal travel advance and treated accordingly. ESTIMATED COSTS

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THE WHITE HOUSE WASHINGTON

Imp paid for by Mussoure Religious Roundtable #402 - airline

# SUN INTERNATIONAL TRAVEL INC

43 NORTH CENTRAL • CLAYTON, MO 63105 • 314/721-1006

DATE:

19 FEB 82

PAGE 1

INVOICE

NO-0012629

TO:

FOR

BLACKWELL/MORTON MR

MADISON COUNTY REPUBLICANS
IN CARE OF MR ED RAGSDALE
318 CLION
ST LOUIS MO 63141

SALESN	MAN	CUSTOMER NUMBER		
JI				
TYPE	S	DESCRIPTION	AIRLINE & TICKET NO.	AMOUNT
AIR	- Wenderd	TICKETS BLACK FLT MORTONMR	TW7968868845	482.00
		Thank You!	SUB-TOTAL	402.00
	We ap	Thank You!  preciale Your Business  epresents an immediate transfer of funds from our	LESS DEPOSIT	.00
		epresents an immediate transfer of funds from our participating carriers upon issuance of tickets. remittance will be appreciated.  CASH VALUE. IF UNUSED, PLEASE RETURN FOR CREDIT OR REFUND.	TOTAL DUE ▶	402.00

# SUN INTERNATIONAL TRAVEL INC

43 NORTH CENTRAL . CLAYTON, MO 63105 . 314/721-1006

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DATE:

19 FEB 82

INVOICE NO - ØØ12629 PAGE 1

BLACKWELL/MORTON MR

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You must reconfirm your flight and special food arrangements with airlines 72 hours prior to departure

You're going to like us.
TWA.

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# NOTICE — OVERBOOKING OF FLIGHTS

Airline flights may be overbooked, and chance that a seat will not Ligh a person

# BAGGAGE INFORMATION

### **CARRY-ON BAGGAGE**

Carry-on baggage must comply with underseat stowage dimensions of  $8 \times 16 \times 21$  inches (20 x 40 x 53 cm.)

### BAGAGE A MAIN

Le bagage à main ne doit en aucun cas excéder les dimensions suivantes:

Ces dimensions correspondent à l'emplacement disponible sous le siège.

### BAGAGLIO A MANO

Il bagaglio portato a bordo e' limitato alle dimensioni di cm. 20 x 40 x 53, cioe' lo spazio sotto la poltrona.

### EQUIPAJE LLEVADO A BORDO POR EL PASAJERO

El equipaje que el pasajero trae a bordo debe someterse a las dimensiones del lugar debajo del asiento que son 20 x 40 x 53 cm.

### FREE ALLOWANCE - ALL FLIGHTS

Two pieces of baggage

- Size of each piece must not exceed 62 inches (157 cm.) length + width + height
- Weight of any individual piece must not exceed 62 pounds (28 kg)
- Baggage in excess of the two piece free allowance are subject to extra

For international travel the free baggage allowance system is determined by the countries involved.

### FRANCHISE BAGAGE - TOUS LES VOLS

Deux bagages.

- Dimension maximale de chaque bagage 157 cm. (longueur + largeur + hauteur)
- Poids maximum par bagage: 28 kg. Tout bagage additionel fait l'objet d'un tarif forfaitaire pour bagage excédentaire.

Pour les vols internationaux la franchise bagage est déterminée par les pays concernés

### FRANCHIGIA BAGAGLIO — TUTTI I VOLI:

Due Colli

- Dimensioni massime di ogni collo: cm. 157 (lunghezza + larghezza + altezza)
- Peso massimo di ogni collo: kg. 28.
- Tutto il bagaglio in eccedenza alla franchigia e' soggetto a pagamento. Per i voli internazionali la franchigia bagaglio e' stabilita dai rispettivi paesi.

### CONCESION LIBRE — TODOS LOS VUELOS

Dos piezas de equipaje

- Tamaño de cada pieza no debe exceder 157 cm. (largo + ancho + alto). Peso de cualquier pieza individual no debe exceder 28 kg.
- Equipaje en exceso de la concesión libre de dos piezas está sujeto a pago adicional.

Para viajes internacionales el sistema de concesión libre de equipaje es determinado por los respectivos países.

> MANY BAGS LOOK ALIKE When claiming baggage please match your Claim Check Number with those on your Baggage.

CHECK-IN AND BOARDING

TWA offers advance reserved seat selection on all flights within 11 months of departure, and advance check-in Airport Express boarding passes, upon request, within one month of your departure date. Airport Express is available in the USA and at certain international cities.

Advance reserved seats are subject to cancellation if not claimed at least 30 minutes prior to scheduled departure time. Advance check-in Airport Express seat assignments and reservations are subject to cancellation if the passenger is not available at boarding gate to board the flight at least 10 minutes prior to scheduled departure time.

ENREGISTREMENT ET EMBARQUEMENT
TWA vous offre la possibilité de réserver un siège sur tout son réseau onze mois avant la
date de votre départ, en outre l'émission de la Carte d'Embarquement avec place attribuée
est possible un mois avant la date de votre départ. Ce service, "Airport Express" vous est
accessible sur tout le réseau intérieur et aussi dans certaines escales internationales.

Les sièges réservés à l'avance sont suiet à annulation s'ils ne sont pas réclamés 30

Les réservations et les sièges délivrés dans le cadre du service "Airport Express" sont sujet à annulation și les passagers ne sont pas présents en porte d'embarquement 10 minutes avant le départ programmé.

ACCETTAZIONE ED IMBARCO

La TWA offre la possibilità di prenotare in anticipo il posto su tutti i suoi voli fino a 11 mesi prima della partenza e, su richiesta, entro un mese dalla data di partenza fare l'accettazione in anticipo con consegna della carta d'imbarco avvalendosi del servizio Airport Express. Il servizio Airport Express e' disponible negli Stati Uniti ed in alcune città della rete internazionale.

l posti prenotati in anticipo sono soggetti a cancellazione se non vengono reclamati almeno 30 minuti prima dell'orario di partenza. La prenotazione ed assegnazione del posto anticipate trámite il servizio Airport Express sono soggette a cancellazione se il passeggero non si presenta al cancello d'imbarco entro 10 minuti dall'orario di partenza.

**FACTURACION Y EMBARQUE** 

TWA offece reserva de asientos adelantada en todos sus vuelos, hasta once meses antes de la fecha de salida, y tarjetas de embarque de facturación "AIRPORT EXPRESS", previa petición, hasta con un mes de antelación a la fecha de salida. EL "AIRPORT EXPRESS" está a su disposición en Estados Unidos y en ciertas ciudades internacionales

La reserva anticipada de asientos está sujeta a cancelación si no es reclamada al menos treinta minutos antes de la hora oficial de salida.

Los asientos asignados por facturación adelantada "AIRPORT EXPRESS" y las reservas de plazas están sujetas a cancelación si los pasajeros no se presentan en la puerta de embarque de su vuelo al menos diez minutos antés de la hora oficial de salida

HAZARDOUS MATERIAL RESTRICTIONS
EXPLOSIVES, COMPRESSED GASES, FLAMMABLE LIQUIDS AND SOLIDS, OXIDIZERS, POISONS, CORROSIVES, LOADED FIREARMS AND RADIOACTIVE MATERIALS MUST NOT BE PACKED IN THE PASSENGERS BAGGAGE. FEDERAL REGULATIONS REQUIRE THAT FIREARMS OR AMMUNITION IN CHECKED BAGGAGE BE DECLARED AT THE OFFICE OF THE OFFICE OFFICE OF THE OFFICE OF THE OFFICE OFFI

MATIERES DANGEREUSES OU REGLEMENTEES
LES EXPLOSIFS, GAZ COMPRIMES, LIQUIDES INFLAMMABLES, MATERIAUX OXYDANTS, POISONS, CORROSIFS, ARMES A FEU CHARGEES, AINSI QUE LES MATERIAUX
RADIOACTIFS, NE DOIVENT PAS ETRE MIS DANS LES BAGAGES. LES REGLEMENTS
FEDERAUX EXIGENT QUE LES ARMES A FEU AINSI QUE LES MUNITIONS CONTENUES
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RESTRIZIONI MATERIALE PERCOLOSO
ESPLOSIVI, GAS COMPRESSI, LIQUIDI E SOLIDI INFIAMMABILI, SOSTANZE OSSIDANTI,
VELENI, CORROSIVI, ARMI CARICHE E MATERIALE RADIOATTIVO NON POSSONO ESSERE PORTATI NEL BAGAGLIO REGISTRATO. INOLTRE I REGOLAMENTI FANNO OSBLIGO AI PASSEGGERI DI DICHIARARE LE ARMI E LE MUNIZIONI CONTENUTE NEL
BAGAGLIO ALL'ATTO DELL'ACCETTAZIONE.

RESTRICCIONES SOBRE ARTICULOS PELIGROSOS
EXPLOSIVOS, GASES COMPRIMIDOS, SOLIDOS Y LIQUIDOS INFLAMABLES, OXIDANTES, VENENOS, CORROSIVOS, ARMAS DE FUEGO CARGADAS Y MATERIALES
RADIOACTIVOS, NO PODRAN SER TRANSPORTIADOS EN EL EQUIPAJE DEL PASAJERO.
LAS LEYES FEDERALES OBLIGAN A DECLARAR CUALQUIER CLASE DE ARMAS
DE FUEGO O MUNICION, INCLUIDO EN EL EQUIPAJE, EN EL MOMENTO DE SU
ENCITIDACION FACTURACION.

Itinerary for:

Mr. Morton Blackwell

Prepared by:

Sun International Travel

TRANS WORLD AIRLINES

Official Travel Agent



DATE	AIRLINE	FLIGHT	AIRPORT	TIME	MEAL	AIRPORT	TIME
Olı Mar	TWA	273	Washington DC	12:000	Snack	St. Louis	3:07PM
05 Mar	TWA	56	St. Louis	2:10p	Snack	Washington Do	L:59p

**Boarding Pass** Carte d'embarquement Carta d'imbarco Tarjeta de embarque CHECK-IN IS COMPLETED! PROCEED TO THE GATE TO BOARD YOUR FLIGHT.

**FLIGHT** Vol-Volo-Vuelo

0056

05MAR

DESTINATION

Destination-Destinazione-Destino

WASH/NATIONAL!

**ROW-SEAT** 

Rangee-Siege Fila-Sedile Fila-Asiento

19-€

COACH

See Reverse Side For Important Information

**SMOKING** 

Fumeur-Per Fumatori-Para Fumi

NO

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# Notice to All TWA Passengers.....

- After having checked in for your flight, you must present yourself at the boarding gate at least 10 minutes before scheduled departure time or your reservation will be subject to cancellation.
- TWA provides smoking and no smoking sections aboard all flights. Smoking is limited to cigarettes.
   Advance seat selection and check-in are available to reserve your desired seating preference.
- Contact your flight attendant if you wish to change seats enroute. Vacant seats may already be assigned from the next airport.
- Carry on baggage must be limited to underseat stowage dimensions.
- · Persons who appear to be intoxicated are prohibited from boarding the aircraft.

Your cooperation and assistance in complying with the guidance of our Customer Service Agents and Flight Attendants will be appreciated.

Comments may be directed to:

TRANS WORLD AIRLINES, INC. 605 Third Avenue, 39th Floor New York, New York 10158

PAS 2454 6-811 PRINTED IN U.S.A. **Boarding Pass** Carte d'embarquement Carta d'imbarco Tarjeta de embarque

**FLIGHT** Vol-Volo-Vuelo

0273

04MAR

CHECK-IN IS COMPLETED! PROCEED TO THE GATE TO BOARD YOUR FLIGHT. **DESTINATION ROW-SEAT Destination-Destinazione-Destino** Rangee-Siege Fila-Sedile Fila-Asiento ST.LOUIS 07-D 07-D COACH RS BLACKWELL/MO See Reverse Side For Important Information SMOKING Fumeur-Per Fumetori-Para Fumer BLACKWELL /MO NO COACH DCA 0273

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Comments may be directed to:

TRANS WORLD AIRLINES, ING. 605 Third Avenue, 39th Floor

New York, New York 10158

PAS 2454 (6-81) PRINTED IN U.S.A. A. ALIGA

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# ADVICE TO INTERNATIONAL PASSENGERS ON LIMITATION OF LIABILITY

Passengers on a journey involving an ultimate destination or a stop in a country other than the country of origin are advised that the provisions of a treaty known as the Warsaw Convention may be applicable to the entire journey, including any portion entirely within the country of origin or destination. For such passengers on a journey to, from, or with an agreed stopping place in the United States of America, the Convention and special contracts of carriage embodied in applicable tariffs provide that the liability of certain carriers, parties to such special contracts, for death of or personal injury to passengers is limited in most cases to proven damages not to exceed U.S. \$75,000 per passenger, and that this liability up to such limit shall not depend on negligence on the part of the carrier. The limit of liability of U.S. \$75,000 above is inclusive of legal fees and costs except that in case of a claim brought in a state where provision is made for separate

## NOTICE OF BAGGAGE

Liability for loss, delay, or damage to baggage is limited as follows unless a higher value is declared in advance and additional charges are paid: (1) For most international travel (including domestic portions of international journeys) to approximately \$9.07 per pound (\$20.00 per kilo) for checked baggage, and \$400 per passenger, for unchecked bag-

award of legal fees and costs, the limit shall be the sum of U.S. \$58,000 exclusive of legal fees and costs. For such passengers traveling by a carrier not a party to such special contracts or on a journey not to, from, or having an agreed stopping place in the United States of America, liability of the carrier for death or personal injury to passengers is limited in most cases to approximately U.S. \$10,000 or U.S. \$20,000.

The names of carriers, parties to such special contracts, are available at all ticket offices of such carriers and may be examined on request. Additional protection can usually be obtained by purchasing insurance from a private company. Such insurance is not affected by any limitation of the carrier's liability under the Warsaw Convention or such special contracts of carriage. For further information please consult your airline or insurance company representative.

### LIABILITY LIMITATIONS

gage; (2) For travel wholly between U.S. points, to \$750 per passenger on most carriers (a few have lower limits). Excess valuation may not be declared on certain types of valuable articles. Carriers assume no liability for fragile or perishable articles. Further information may be obtained from the carrier.

# IOTICE - OVERBOOKING OF FLIGHTS

Airline flights may be overbooked, and there is a slight chance that a seat will not be available on a flight for which a person has a contirmed reservation. If the flight is overbooked, no one will be denied a sent until airline personnel first ask for volunteers willing to give up their reservation in exchange. for a payment of the airline's choosing, If there are not enough valunteers the airline

will deny boarding to other persons in accordance with its particular boarding priority. With law exceptions, persons denied boarding involuntarily are entitled to compensation. The complete rules for the payment of compensation and each airline's boarding priorities are available at all airport ticket counters and boarding

#### IMPORTANT RECONFIRMATION NOTICES INTERNATIONAL JOURNEYS

If you break your journey for more than 72 hours at any point, please reconform your intention of using your continuing or return reservation. To do on, please inform the airline office at return reservethin. To be an income income your loviney at least 72 the point where you know to resume your loviney at least 72

hours before departure at your flight, Failure to reconfirm with result in the cancellation of your reservation. If your journey is whorly within Europe, this notice does not apply to you. JOURNEYS WITHIN CANADA/U.S.A. & TO DR FROM MEXICO. Contact the carrying sirting for the applicable requirements.

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NOTICE

If the passenger's journey involves an ultimate destination or stop in a country other than the country of departure the Warsaw Convention may be applicable and the Convention governs and in most cases limits the liability of carriers for death or personal injury and in respect of loss of or damage to baggage. See also notice headed "Advice to International Passengers on Limitation of Liability."

1. As used in this contract "ticket" means this passenger ticket and baggage check, of which these conditions and the notices form part, "carriage" is equivalent to "transportation", "carrier" means all air carriers that carry or undertake to carry the passenger or his baggage hereunder or perform any other service incidental to such air carriage, "WARSAW CONVENTION" means the Convention for the Unification of Certain Rules Relating to International Carriage by Air signed at Warsaw, 12th October 1929, or that Convention as amended at The Hague, 28th September 1955, whichever may be applicable.

Carriage hereunder is subject to the rules and limitations relating to liability established by the Warsaw Convention unless such carriage is not "international carriage" as defined by that Convention.

3. To the extent not in conflict with the foregoing carriage and other services performed by each carrier are subject to: (I) provisions contained in this ticket, (II) applicable tarliffs, (HI) carrier's conditions of carriage and related regulations which are made part hereof (and are available on application at the offices of carrier), except in-transportation between a place in the United States or Canada and any place outside thereof to which tarliffs in force in those countries apply.

4. Carrier's name may be abbreviated in the ticket, the full name and its abbreviation being set forth in carrier's tariffs, conditions of carriage, regulations or timetables; carrier's address shall be the alropt of departure shown opposite the first abbreviation of carrier's name in the ticket, the agreed stopping places are those places set forth in this ticket or as shown in carrier's timetables as scheduled stopping places on the passenger's route; carriage to be performed hereunder by several successive carriers is regarded as a single operation.

5. An air carrier issuing a ticket for carriage over the lines of another air carrier does so only as its agent.

6. Any exclusion or limitation of liability of carrier shall apply to and be for the benefit of agents, servants and representatives of carrier and any person whose aircraft is used by carrier for carriage and its agents, servants and representatives.

7. Checked baggage will be delivered to bearer of the baggage check. In case of baggage moving in international transportation complaint must be made in writing to carrier forthwith after discovery of damage and, at the latest, within 7 days from receipt; in case of delay, complaint must be made within 21 days from date the baggage was delivered. See tariffs or conditions of carriage regarding non-international transportation.

8. This ticket is good for carriage for one year from date of issue, except as otherwise provided in this ticket, in carrier's tariffs, cenditions of carriage, or related regulations. The fare for carriage hereunder is subject to change prior te commencement of carriage. Carrier may refuse transportation if the applicable fare has not been paid.

9. Carrier undertakes to use its best efforts to carry the passenger and baggage with reasonable dispatch. Times shown in timetable or elsewhere are not guaranteed and form no part of this contract. Carrier may without notice substitute alternate carriers or aircraft, and may alter or omit stopping places shown on the ticket in case of necessity. Schedules are subject to change without notice. Carrier assumes no responsibility for making connections.

10. Passenger shall comply with Government travel requirements, present exit, entry and other required documents and arrive at airport by time fixed by carrier or, if no time is fixed, early enough to complete departure procedures.

11. No agent, servant or representative of carrier has authority to alter, modify walve any provision of this contract.

CARRIER RESERVES THE RIGHT TO REFUSE CARRIAGE TO ANY PERSON WHO HAS ACQUIRED A TICKET IN VIOLATION OF APPLICABLE LAW OR CARRIER'S TARIFFS, RULES OR REGULATIONS To the Carrier whose name is in the "Issued By" section on the face of the Passenger Ticket and Baggage Check.

Tile:

## ITINERARY FOR MORTON C. BLACKWELL

# MONDAY, JULY 25, 1983:

DEP:	7:20	a.m.	Des	Moines	, Iowa	Ozark	Airlines	#754
ARR:	8:09	a.m.	St.	Louis,	MO			
DEP:	9:00	a.m.	St.	Louis,	MO	Ozark	Airlines	#889
ARR:	10:50	a.m.	San	Diego,	CA			

DEP: 11:15 p.m. San Diego, CA United #362, Seat #7A

# TUESDAY, JULY 26, 1983:

ARR: 4:45 a.m. Chicago, IL.

DEP: 6:45 a.m. Chicago, IL. United #800 Seat #13F

ARR: 9:23 a.m. Washington (National)

Your flight to San Diego will be met by Bob Billings, or his associate, Dave Ruleman. They will take you to the RANCHO BERNARDO INN where the luncheon is being held.

### LUNCHEON AGENDA

12:00 noon	Luncheon
12:45 p.m.	Congressman Duncan Hunter (discussing the Congressional view of events in El Salvador and U.S. aid to same.
1:00 p.m.	MORTON C. BLACKWELL "discussing the Administration's view of events in El Salvador and the need for public support.
1:20 p.m.	Mr. Dennis Suit - showing video and discussing media bias in covering events in El Salvador
1:40 p.m.	Lynn Bouchey - discussing the production of a television documentary on U.S. need to support democratic governments in Central America.
1:50 p.m.	Congressman Hunter - asking the group to support efforts in producing documentary.
2:00 p.m.	Adjourn

# CONTACT NUMBERS FOR BOB BILLINGS:

Friday, Saturday in Los Angeles: (213) 980-5941

Home telephone: (703) 323-1691 Office: (703) 941-8962