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WITHDRAWAL SHEET

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Collection Name PRESIDENT, OFFICE OF THE: PRESIDENTIAL BRIEFING PAPERS

Withdrawer

RBW 12/10/2007

File Folder 07/09/1981 (CASEFILE 043470)

FOIA

S07-0077/01

Box Number

35

Doc No	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
1		APPOINTMENT LIST	2	7/9/1981	B6

Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
- B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA]
- B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

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DR
[Handwritten initials]

ID # 043470

WHITE HOUSE
OFFICE OF RECORDS MANAGEMENT
WORKSHEET

XI H - INTERNAL

Name of Document: PRESIDENT'S SCHEDULE JUL 09 81

Subject Codes:

PR 007.01

Subject: 1- Independent Oil Producers

BE 003.11

2- Charles M. Bousher, nominee to
be Comptroller General, and *

FI 010.01

Football coach

3- Wallace Wade and Senator
Jesse Helms

CM 011.

LE

FG 045.

4- Congressman Paul Trible and ~~Reverend~~
Michael D. Anglin for visitant ~~gift~~

FG 031.

GI 002

RM 010.

5- Rep. Don Young (Alaska) to
present gift of fishing boat

FI 010.02

HU 013.30

6- Rep. Bill Whitehurst (R. Virginia)
and Mr. Skip Wilkins to present book.

ED

PL

7- Dr. James Chick, Pres. of Howard
University to discuss Black

BE

PL 004.

SO 004.

Institutes of higher learning.

8- Black Republican supporters
to thank for support during the
campaign

BE 004.

9- Reception for RNC Eagles ~~#~~
thank them for contributions

RE 010

* members of the Congressional Commission
for nomination of the Comptroller
General

10. Speaking notes for announcement of
nomination of Charles Bousher.

PR 005-02

ROUTE TO:	ACTION	DISPOSITION
Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD
RMMATT	ORIGINATOR	81.11.06
		C 81.11.06

Referral Note:

9:00 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:30 am (15 min)	<u>Senior Staff Time</u>	Oval Office
9:45 am (40 min)	<u>Congressional Time</u> (Max Friedersdorf)	
V (15 min)	9:45 am Announcement of intention to nominate Charles M. Bowsler as U.S. Comptroller General <u>Press Pool Photo Opportunity</u>	Rose Garden
10:00 am (10 min)	10:00 am Senator Jesse Helms (NC) and Duke Football Coach Wallace Wade <u>White House Photographer</u>	Oval Office
10:10 am (5 min)	10:10 am Cong. Paul Trible (VA) and Rev. Michael Anglin <u>White House Photographer</u>	Oval Office
10:15 am (5 min)	10:15 am <u>Cong. Don Young (Alaska)</u> White House Photographer	Oval Office
10:20 am (5 min)	10:20 am <u>Cong. Wm. Whitehurst (VA) and Skip Wilkens</u> White House Photographer (TAB A)	Oval Office
10:25 am (5 min)	Courtesy Call by Spanish Foreign Minister, Jose Pedro Perez Llorca <u>(Richard V. Allen)</u> Press Pool Photo Opportunity (Distributed separately)	Oval Office
<i>Independent O.A. Development (Dole)</i>		
11:30-11:45 (15 min)	11:45 am Meeting with Dr. James Cheek, President, Howard University <u>(Elizabeth Dole)</u> Press Photo Opportunity at Beginning (TAB B)	Oval Office
Noon (60 min)	<u>Lunch with the Vice President</u>	Oval Office
1:00 pm (2 hrs)	<u>Personal Staff Time</u>	Oval Office
3:00 pm (15 min)	3:00 pm <u>Meeting with Black Reagan-Bush Supporters</u> (Lyn Nofziger) Press Photo Opportunity at Beginning (TAB C)	Cabinet Room
3:30 pm (60 min)	3:30 pm <u>National Security Council Meeting</u> (Richard V. Allen) (Distributed separately)	Cabinet Room
4:45 pm (15 min)	4:45 pm The President and Mrs. Reagan join W.H. Reception #1 for Eagles Brief Remarks by the President (TAB D) <u>Press Pool Photo Opportunity</u>	East Room
5:00 pm (30 min)	5:00 pm <u>Staff Time</u> (Baker, Meese, Deaver)	Residence
5:45 pm (15 min)	5:45 pm The President and Mrs. Reagan join W.H. Reception #2 for Eagles Brief Remarks by the President (TAB D) <u>Press Pool Photo Opportunity</u>	East Room

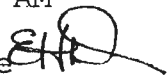
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10:25 am (5 min)	Courtesy Call by Spanish Foreign Minister, Jose Pedro Perez Llorca (Richard V. Allen) Press Pool Photo Opportunity (Distributed separately)	Oval Office
11:03	SEN DOLE INDEP. OIL PROD. - CAB. Rm. (ELIZ, DOLE, BUS DOLE, RUSH, OTHERS) 9 OIL MEN	
11:28	OVAL	
11:45 am (15 min)	Meeting with Dr. James Cheek, President, Howard University (Elizabeth Dole) <u>Press Photo Opportunity at Beginning</u> (TAB B)	Oval Office
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THE WHITE HOUSE

WASHINGTON

July 9, 1981

OK
AR

MEETING WITH: Independent Oil Producers
LOCATION: Oval Office
TIME: 11:00 AM - 11:10 AM
FROM: Elizabeth H. Dole 

PURPOSE: To assuage the concerns of key independent oil producers regarding the administration's tax proposals regarding the special interests of this group. Additionally, to insure them that their long-range interests parallel those of the administration and that they not be deceived by some Democratic trickery.

THE PROBLEM:

- The independent oil producers would like relief from the Wind Fall Profit Tax as promised in the Republican Platform
- Sen. Lloyd Benson intends to offer a floor amendment to the tax bill that would exempt from the Wind Fall Profit Tax up to 1,000 barrels of crude oil per day for independent producers and royalty owners which would be \$4.4 billion in FY 1982.
- Some house Democrats have apparently contacted several key oil lobbyists offering to include a 1,000 barrel per day exemption that can be abbreviated b/d in the House Ways and Means tax bill if they deliver the support of several Republican and Conservative Democratic members for the democratic tax plan.

CAMPAIGN STATEMENT - Attached to Tab A

TALKING POINTS - Attached to Tab B

NEW YORK TIMES REFERENCE ARTICLE - Attached to Tab C

PARTICIPANTS - Attached to Tab D

PRESS PLAN - Official Photo Coverage Only

SEQUENCE OF EVENTS:

- 11:00 Your guests join you in the Oval Office for discussion.
- 11:10 Your guests depart

Reagan Bush Committee

901 South Highland Street, Arlington, Virginia 22204 (703) 685-3400

NEWS RELEASE

FOR RELEASE OCTOBER 21, 1980

CONTACT:

Lyn Nofziger or

Ken Towery

703/685-3630

STATEMENT BY GOVERNOR RONALD REAGAN
SHREVEPORT, LOUISIANA

I am today calling for prompt enactment of relief for the many small royalty owners who are suffering an unconscionable hardship as a result of Mr. Carter's so-called windfall profits tax.

Most people mistakenly believe this tax applies only to the Big Oil companies. But the tax also cuts deeply into the incomes of the one to two million individuals who receive royalties on oil production.

The vast majority of these royalty owners are working farmers, widows, retirees and others with the most modest of incomes. Even though they typically receive only \$50 to \$100 per month in royalty checks, these small royalty owners are subjected to the same heavy windfall profits tax rates as Exxon and the other major oil companies. As a result, most royalty owners have had their checks slashed by about 36% from what they received before the tax took effect.

How can this administration justify taking 36% of a \$100 royalty check that a nursing home resident needs to help pay the cost of her care? How can they justify taking the same bite from retired persons who depend on royalty checks to supplement their Social Security checks or farmers who are hard pressed by crop failures and high interest rates? In my view this kind of heartless taxation cannot be justified.

I strongly support the Dole-Boren amendment to the budget reconciliation bill which would provide a tax credit of up to \$1000 for royalty owners against their 1980 Windfall Profit Tax liability. This amendment will provide only limited, interim relief, however. We need to go further in the future. Unlike the current administration, I will not drag my feet on correcting this injustice.

####

A Tax Bill 'Bidding War' Seen

Democrats in South Wooed

By EDWARD COWAN

Special to The New York Times

WASHINGTON, July 8 — The much disavowed "bidding war" between the White House and the House Democratic leadership for the support of Southern Democrats on a tax bill seems to be developing.

The latest sign was confirmation by Congressional sources that Representative Dan Rostenkowski, chairman of the Ways and Means Committee, was examining ways to make the committee bill give oil producers more generous relief from the "windfall" oil profits tax than was approved by the Senate Finance Committee.

"It's going to be the last item the committee decides," an aide to the Illinois Democrat said.

"The tax bill has not been won or lost yet," said Representative James R. Jones, adding that the oil provision could be decisive. Mr. Jones, a Ways and Means Democrat from Oklahoma, an oil-producing state, said that relief from the windfall profits tax could be pivotal in the competition on the House floor for the votes of Democrats from his state, Texas, Louisiana, Mississippi and Colorado.

"We're in a bidding war," said Mr. Jones, who is chairman of the House Budget Committee. "Any economic foundation for the tax bill has been abandoned."

Mr. Rostenkowski met with committee Democrats twice today to consider proposals on small-business tax relief and incentives for research spending that the full committee is expected to approve tomorrow and Friday.

Floor Battle Expected

The Democrats agreed that the committee would report a bill no later than July 24, with a major battle on the House floor likely to come in the closing days of July. The Senate, which is controlled by the Republicans, expects to start floor debate next week and could pass a tax bill even before the Ways and Means Committee finishes its drafting, reversing the traditional sequence of the House acting first on tax legislation.

The deputy Senate leader, Ted Stevens, Republican of Alaska, said that Congress might have to postpone the start of its five-week vacation on Aug. 1 to complete action on a tax bill. The Democratic leader in the Senate, Robert C. Byrd of West Virginia, took a dim view, saying, "I don't consider the nonpassage of a tax bill by Aug. 1 a na-

Dispute on Thrift Units

Controversy over the Finance Committee's provision to help thrift institutions with a new type of tax-exempt savings certificate intensified today with an attack on the proposal by the National League of Cities, the Municipal Finance Officers Association and the Public Securities Association.

They contended that the new savings certificates would have a strong appeal to individuals who buy tax-exempt municipal notes and bonds and would divert up to \$410 billion a year of funds from such securities. That could drive up municipal borrowing costs by as much as \$1 billion a year, the study contended, and lead to an increase in local property taxes.

The United States League of Savings Associations, after examining the analysis, said that it was based on an exaggerated estimate of how much so-called household money normally flows into tax-exempt securities.

The Municipal Finance Officers proposed that interest on the new certificates be taxable but that the investor be entitled to a tax credit — a reduction of income taxes — equal to 30 percent of the interest earned on the certificate. A spokesman said the possible revenue cost to the Treasury was unknown.

On both sides of Capitol Hill and in the Administration, the problem of how to help money-losing savings institutions — including some large savings banks and savings and loans in New York City — is regarded as vexing. It is difficult to find a member of the tax committees who thinks the savings certificates are a good idea. Even the chairman of the Finance Committee, Bob Dole of Kansas, expressed belated misgivings about the approach.

A New Concept

One variation being discussed within the Administration is to make the interest payments on the certificates nondeductible by the savings institutions. The theory is that this would discourage profit-making institutions from selling the certificates, limiting their use to money-losing institutions, the ones that most need help anyway.

With respect to oil, rumors have been circulating that Mr. Rostenkowski would support an exemption from the windfall profits tax of up to 1,000 barrels a day, a proposal rejected by the Senate Finance Committee. "I can't imagine we'd do that," a staff aide said. However, he did not rule out a smaller exemption. A Southern Democratic loyalist on the Ways and Means Committee, Ken Holland of South Carolina, said he had been exploring the situation with other Southern Democrats.

The politics of the situation call for relief for independent producers to complement the tax credit of \$2,500 for royalty owners approved by the Finance Committee. To reduce the cost to the Treasury, some sources said, the Ways and Means Committee might seek to reduce the foreign tax credit for oil companies or to increase the windfall profits tax on old oilfields, most of which are owned by major oil companies.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

John Miller
Ind. Petroleum Association of America (IPAA)

Tom McAdams
IPAA, Chairman of Board

Gene Miller
IPAA

Dalton Woods
Shreveport, La.

Lou Word
Oklahoma

Cary Maguire
Dallas, Tex.

Jim Russell
Abilene, Tex.

Harold B. Scroggins
IPAA, General Counsel

Rod Dearment
Senate Finance Comm

Robert Lighthizer
Senate Finance Comm.

Robert Dole
Senate Finance Comm.

ADMINISTRATION:

Elizabeth H. Dole

Buck Chapoton
Asst Secy. Treasury Dept.

Vice President Bush

TALKING POINTS

- Never has there been an administration that is more sympathetic with the entrepreneurial spirit represented by the independent oil producers who I understand drill about 90% of the risky wild-cat wells.
- I also appreciate the support that independent oil men have given to me and my fellow Republicans
- I have stated in the past and remain convinced that the so-called "Wind Fall Profit" tax was a bad piece of legislation and is counter productive to our long-range national goal of energy independence.
- While I remain convinced that Wind Fall Profit tax relief is needed, no major over-haul of the tax was included in the administration's tax reduction program now pending before Congress. The tax bill now before Congress was a vital component of a carefully crafted economic recovery package
- At the time I put together the economic recovery package, I had just eliminated price controls on crude oil, a step that increased revenues to producers by about \$7.6 Billion dollars. The oil industry responded nobly to decontrol with an all-time high level of oil drilling.
- While there is no broad over-haul of the Wind Fall Profit tax included in the administration's tax bill, there are a number of provisions that will greatly benefit independent oil producers as well as other segments of the business community. For example, the bill undertakes major reform of the business depreciation system, it reduces the maximum individual tax rate from 70% to 50% and it makes major structural improve-

- I support the Senate Finance Committee provision to increase the tax credit from \$1,000 to \$2,500 for qualified royalty owners.
- I support reducing the tax rate on newly discovered oil from 30% to 15% by July 1, 1986.
- Most importantly, we have not forgotten you. Our initial priority has to be a program to get the overall economy moving again.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

ATTENDEES AT IPAA MEETING WITH THE PRESIDENT - 7/9/81

John Miller
Ind. Petroleum Association of America (IPAA)

Tom McAdams
IPAA, Chairman of Board

Gene Miller
IPAA

Dalton Woods
Shreveport, La.

Lou Word
Oklahoma

Cary Maguire
Dallas, Tex.

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Harold B. Scroggins
IPAA, General Counsel

Rod Dearment
Senate Finance Comm

Robert Lighthizer
Senate Finance Comm.

Robert Dole
Senate Finance Comm.
Lloyd Unsell, Exec VP, IPAA

ADMINISTRATION:

Elizabeth H. Dole

Buck Chapoton
Asst Secy. Treasury Dept.

Vice President Bush

Marty Anderson

Jim Baker

THE WHITE HOUSE

WASHINGTON

June 16, 1981

MEETING WITH CHARLES M. BOWSHER, NOMINEE TO BE
COMPTROLLER GENERAL, AND THE MEMBERS OF THE
CONGRESSIONAL COMMISSION FOR NOMINATION OF THE
COMPTROLLER GENERAL

DATE: Thursday, July 9, 1981

LOCATION: Rose Garden

TIME: 9:45 am (15 minutes)

THRU: Max L. Friedersdorf *M.L.*

FROM: Powell A. Moore *P.M.*

Sherrie M. Cooksey *SMC*

I. PURPOSE

To honor the recommendation of Senate Majority Leader Howard Baker that the announcement of the intention to nominate Charles M. Bowsher as Comptroller General of the United States be issued with some fanfare.

II. BACKGROUND

The appointment of the Comptroller General is unique among positions in the Federal government in terms of length of appointment (15 years) and method of selection (by the President from recommendations of a Congressional Commission).

Mr. Bowsher is the first Comptroller General nominee to be chosen from recommendations of the Congressional Commission established by the General Accounting Act of 1980. The Commission consisted of the Senate and House Leadership and the Chairman and Ranking Minority Members of the Committee on Governmental Operations in the House and the Committee on Governmental Affairs in the Senate. This Commission met three times, narrowing down a list of recommendations from its initial 35 potential candidates to the eight recommendations it made to the President. Speaker O'Neill chaired these meetings, while Congressman Jack Brooks (Chairman, House Governmental Operations Committee) and Senator William Roth (Chairman, Senate Governmental Affairs Committee) put a great deal of time into review of each of the candidates' qualifications for the Commission.

The Comptroller General nomination has one of the longest impacts of any of the President's appointments. As head of the General Accounting Office, the Comptroller General oversees that agency's legal, accounting, and auditing functions over federal programs assigned it by Congress; and makes recommendations to the Congress as to methods to make more efficient and effective Government operations. The nomination of Mr. Bowsher to be Comptroller General is expected to be viewed as a distinguished appointment by the Congress, the press, and the private and public sectors of our economy.

III. PARTICIPANTS

The President
Speaker Tip O'Neill
Senate Majority Leader Howard Baker
House Majority Leader Jim Wright
House Republican Leader Bob Michel
President Pro Tempore of the Senate Strom Thurmond
Senator William Roth (Chairman, Senate Governmental Affairs)
Congressman Jack Brooks (Chairman, House Governmental Operations)
Congressman Frank Horton (Ranking, House Governmental Operations)
Honorable Elmer Staats (former Comptroller General of the U.S.)
Charles M. Bowsher (nominee to be Comptroller General of the U.S.)

Staff

Max Friedersdorf
Pen James

IV. PRESS PLAN

Full press coverage. White House photographer.

V. SEQUENCE OF EVENTS

- A. Pen James introduces Mr. Charles Bowsher to the President in the Oval Office privately.
- B. The Congressional Commission is assembled on the steps of the Rose Garden.
- C. President and Mr. Bowsher enter the Rose Garden and greet Commission. President makes brief remarks.
- D. Visit is completed at 10:00.

Attachment: Talking Points (prepared by speechwriters)

(Dolan)

July 8, 1981

ROSE GARDEN EVENT FOR CHARLIE BOWSHER -- NOMINEE FOR
COMPTROLLER GENERAL JULY 9, 1981

-- The Comptroller General of the United States holds a unique and critically important post in the Federal Government. His term of office is 15 years; he is charged with overseeing the legal, accounting and auditing functions of the General Accounting Office, the right arm of Congress.

-- It is obvious that in this post a strong and effective leader can have an enduring impact on our political institutions; such a leader can do much to restore the faith of the people in the integrity and efficiency of Government.

-- This is one of the most important appointments I shall make as President.

That's why I am especially pleased to announce today the appointment of Charles M. Bowsheer as Comptroller General.

-- Mr. Bowsheer is uniquely qualified for this position. He has served in the Pentagon as an Assistant Secretary of the Navy for financial management. As a managing partner of Arthur Anderson and an official of the American Institute of Certified Public Accountants he has spent the last decade working with and advising Government leaders on financial and management problems.

Mr. Bowsheer's speciality has been financial systems in the Federal Government -- he has supervised several notable

studies in this area -- including one comprehensive survey of Federal financial reporting.

In addition, Mr. Bowsher has worked closely with several committees of the Congress and served on advisory boards of Departments in the Federal Government too numerous to mention.

-- Mr. Bowsher, in short has the expertise of an insider with the perspective of an outsider.

He will need these qualities in great abundance.

-- The problem of waste and fraud in the Federal Government is -- as I said in my first speech to the Congress -- an unrelenting national scandal.

-- This Administration has already taken action to deal with this problem. We will continue to move methodically but vigorously in this area.

We have chosen our Inspectors General with deliberate speed and in consultation with the Congress. Our Council on Efficiency and Integrity at OMB, which coordinates the activities of our Inspectors General, is a major innovation and its work is now underway.

-- By the way, I thought some of you would like to know that each week the desk officers at OMB submit reports on recent Government actions in the area of waste and fraud.

During only one week last month these reports showed projections of between \$270,000 and \$400,000 in questionable

payments in one student assistance program, \$36 million in bloated rental costs for Federal agencies and more than \$249,000 in invalid welfare payment claims.

In the criminal area, Project Match has produced indictments of 22 persons for allegedly defrauding the Government of \$100,000 in the food stamp program. In a Treasury sweep three other persons were indicted in an alleged attempt to defraud the Customs Service of \$1.6 million.

And I want to stress to you -- these are the only highlights from a single week's report.

-- So Charlie, it's clear that your work is cut out for you. You will have to be practical -- you will have to work in harmony with the Branches and Agencies of the Federal Government. But at the same time I hope you never lose that sense of indignation that any private citizen feels at the spectacle of waste and fraud in the Federal Government.

-- You will need the support of those of us here today. Congress must give you the resources you need -- the Executive Branch must cooperate and respond to your requests. Nothing has disturbed me more than the failure of some Federal agencies to enact fiscal reforms recommended in GAO audits. If you have difficulties here, believe me, I will want to know about it.

-- A word of gratitude is also in order to Congressman Jack Brooks, Senator Roth and Speaker O'Neill and those

others on the Congressional Commission who worked so diligently to find a suitable candidate for this position.

-- When Lincoln Steffens wrote "The Shame of the Cities" earlier in this century -- political power was centered in the big city political machines, many of which were corrupt. Today that locus of power -- with the staggering increase in Federal expenditures during the past two decades -- has moved to the National Government.

Waste, fraud, corruption and abuse are severe problems. All of us in Government have a moral responsibility to meet them head-on.

-- I believe that today's appointment is a major step in fulfilling our responsibility. Comptroller General Bowsler has not only my congratulations, but my pledge of wholehearted support.

(DOLAN)

JULY 9, 1981 -- 9:45 AM

ANNOUNCEMENT OF INTENTION TO NOMINATE
CHARLES BOWSER AS U.S. COMPTROLLER GENERAL

THE COMP. GENL OF..U.S. HOLDS..UNIQUE &
CRITICALLY IMPRTNT POST IN..FEDL GOVT. HIS TERM
OF OFFICE IS 15 YRS; HE IS CHARGD W/ OVERSEEING
..LEGL, ACNTNG & AUDITNG FUNCTNS OF..GENL
ACNTNG OFFICE, THE RIGHT ARM OF..CONGRESS.

IT IS OBVIOUS THT IN THS POST A STRONG &
EFFECTV LDR CN HV ..ENDURNG IMPACT ON R POLITCL
INSTITUTNS; SCH A LDR CN DO MCH TO RESTORE..FAITH
OF..P. IN..INTEGRITY & EFFICIENCY OF GOVT.

THS IS 1 OF..MOST IMPRTNT APPTs I SHALL
MK AS PRES.

THT'S WHY I AM ESPECLY PLSD TO ANNOUNCE TDAY
.. APPT. OF CHARLES M. BOWSER AS COMP. GENL.

MR. BWSHR IS UNIQUELY QUALFIED FOR THS
POSITN. HE HS SERVD IN..PENTAGN AS AN ASST. SECY
OF..NAVY FOR FINANCIAL MANAGEMNT.

HANDWRITING FILE

AS A MANAGING PARTNR OF ARTHUR ANDERSON & AN
OFFICIAL OF .AM. INSTITUTE. .CERT. PUBLIC ACCNTs
HE HS SPENT. .LAST DECADE WRKNG W/ & ADVISNG
GOVT LDERS ON FINANCIAL & MANAGMNT PROBLMS.

MR. B's SPECIALTY HS BN FINANCL SYSTMS IN
. . FEDL GOVT - HE HS SUPERVISD SEVL NOTABLE
STUDIES IN THS AREA - INCLUDNG I COMPREHENSIV
SURVEY OF FEDL FINANCIAL REPRTNG.

IN ADITN, MR. B. HS WRKED CLOSELY W/ SEVRL
COMIT.s OF .CONG. & SERVD ON ADVISORY BOARDS
OF DEPTs IN .FEDL GOVT TOO NUMEROUS TO MENTION.

MR. B., IN SHORT HS. .EXPRTISE OF AN INSIDER
W/ . .PERSPCTV OF AN OUTSIDER.

HE WL ND THS QUALTIES IN GRT ABUNDANCE.
THE PROBLM OF WASTE & FRAUD IN .FEDL GOVT
IS - AS I SAID IN MY 1ST SPCH TO .CONG. -
AN UNRELENTNG NATL SCANDAL.

THS ADMIN HS ALREADY TAKEN ACTN TO DEAL
W/ THS PROBLM. WE WL CONT. TO MOVE METHODICALLY
BT VIGOROUSLY IN THS AREA.

WE HV CHOSN OUR INSPECTRS GENL W/ DELIBERATE SPEED & IN CNSULTATN W/ ..CONG. OUR COUNCIL ON INTEGRITY & EFICIENCY AT OMB, WHCH COORDINATES .. ACTIVITIES OF OUR INSPECs GENL, IS..MAJOR INNOVATN & ITS WRK IS NOW UNDERWAY.

BY..WAY, I THOT SM OF U WLD LIKE TO KNOW THT ECH WK ..DESK OFFICERS AT OMB SUBMIT REPRTS ON RECNT GOVT ACTNs IN ..AREA OF WASTE & FRAUD.

DURNG ONLY 1 WK LST MO. THS REPRTS SHOWED PROJECTNS OF BTWN \$270,000 & \$400,000 IN QUESTNABL PAYMNTS IN 1 STUDNT ASSISTANCE PROGRM, \$36 MIL IN BLOATED RENTL COSTS FOR FEDL AGENCIES & MORE THN \$249,000 IN INVALID WELFARE PAYMNT CLAIMS.

IN..CRIMINAL AREA, PROJCT MATCH HAS PRODUCED INDICTMNTS OF 22 PRSONS FOR ALLEGEDLY DEFRAUDNG .. GOVT OF \$100,000 IN..FOOD STMP PROGRM.

IN A TREAS. SWEEP 3 OTHR PRSONS WERE INDICTED IN AN ALLEGED ATTEMPT TO DEFRAUD..CUSTMS SERVICE OF \$1.6 MIL.

& I WNT TO STRESS TO U - THS ARE ONLY HIGHLIGHTS FRM ..SINGL WK's REPRT.

SO CHUCK, IT'S CLEAR THT YUR WRK IS CUT OUT FOR U. U WL HV TO BE PRACTICL - U WL HV TO WRK IN HARMONY W/ ..BRANCHES & AGENCIES OF..FEDL GOVT. BT AT..SM TM I HOPE U NEVR LOSE THT SENSE OF INDIGNATN THT ANY PRIV. CITIZEN FEELS AT THE SPECTACL OF WASTE & FRAUD IN..FEDL GOVT.

U WL ND..SUPRT OF THS OF US HR TDAY. CONG. MST GV U ..RESOURCES U ND - ..EXEC. BRANCH MST COOPERATE & RESPOND TO YUR REQUESTS. NOTHING HS DISTURBED ME MORE THN..FAILURE OF SM FEDL AGENCIES TO ENACT FISCL REFORMS RECOMMENDED IN GAO AUDITS. IF U HV DIFCULTIES HERE, BELIEVE ME, I WL WNT TO KNOW ABOUT IT.

A WRD OF GRATITUDE IS ALSO IN ORDER TO CONGMN. JACK BROOKS, SEN. ROTH & SPEAKER O'NEILL & THS OTHRS ON..CONG. COMISN WHO WRKED SO DILIGENTLY TO FIND A SUITABL CANDIDATE FOR THS POSITION.

WHN LINCOLN STEFFENS WROTE "THE SHAME OF THE CITIES" EARLIER IN THS CENTRY - POL. POWER WS CENTRED IN ..BIG CITY POL. MACHINES, MANY OF WHCH WERE CORRUPT. TDAY THT LOCUS OF POWER - W/ THE STAGGERNG INCREASE IN FEDL EXPENDITURES DURNG ..PAST 2 DECADES -- HS MOVED TO ..NATL GOVT.

WASTE, FRAUD, CORUPTN & ABUSE ARE SEVERE PROBLMS. ALL OF US IN GOVT HV A MORAL RESPONSIBLTY TO MEET THEM HEAD-ON.

I BLIEV THT TDAY'S APPT. IS ..MAJOR STEP IN FULFILLNG OUR RESPONSIBILTY. COMP. GENL BOWSHER HS NT ONLY MY CONGRATs, BUT MY PLEDGE OF WHOLEHEARTED SUPRT.

THE WHITE HOUSE

WASHINGTON

July 9, 1981

MEETING WITH WALLACE WADE AND SENATOR JESSE HELMS

DATE: Thursday, July 9, 1981

LOCATION: The Oval Office

TIME: 10 A.M. (10 minutes)

THRU: Max L. Friedersdorf *MLF*

FROM: Powell A. Moore *PA*

I. PURPOSE

To comply with a request from Senator Helms to meet with Wallace Wade, a legendary football coach at Duke University in Durham, North Carolina.

II. BACKGROUND

Senator Helms has had a longstanding request for a meeting between you and Coach Wade. He indicates that you may recall that you substituted for Ralph Edwards on the program, This Is Your Life, when Wallace Wade was the program's subject. He says that Coach Wade has great admiration and friendship for you.

Wallace Wade was Head Coach at Vanderbilt University in the early twenties, the University of Alabama in the late twenties and early thirties and at Duke University in Durham, North Carolina in the thirties and forties. He produced five Rose Bowl teams, three at Alabama and two at Duke. One of his Alabama Rose Bowl teams included the former cowboy actor, Johnny Mack Brown. His 1938 Rose Bowl team was undefeated, untied and unscored-on during the regular season, but lost to Southern California in the Rose Bowl by a score of 7 to 3 in one of the classic collegiate games of all times. When his 1942 team was selected to go to the Rose Bowl, the game was played in Durham, North Carolina because large crowds were not permitted on the West Coast due to the threat of Japanese attacks.

Coach Wade has requested to bring his wife, daughter and son-in-law to this meeting and we have complied.

III. PARTICIPANTS

The President
Senator Helms
Coach Wallace Wade
Mrs. Wallace Wade
Mr. and Mrs. Robert W. Clark

Staff: Powell A. Moore

IV. PRESS PLAN

White House photographer only.

V. SEQUENCE OF EVENTS

1. Senator Helms, Coach Wade and his family enter the Oval Office from the West Lobby.
2. They are greeted by the President.
3. After ten minutes of a standing conversation, the group departs.

Attachment: Talking Points

Attachment

TALKING POINTS FOR MEETING WITH WALLACE WADE
AND SENATOR JESSE HELMS

- Recall the time you substituted for Ralph Edwards when he was the subject of This Is Your Life.

- Refer to your great love of football stemming from your days as a lineman in College, your experience as a sports-caster and your portrayal of George Gipp.

- Express your admiration for the role football coaches play in building character in America possibly mentioning that Eisenhower was on the team at West Point, Nixon at Whittier, Ford at Michigan as an All-American and you at Eureka.

THE WHITE HOUSE

WASHINGTON

July 7, 1981

MEETING WITH CONGRESSMAN PAUL TRIBLE (R-Va.)

AND MICHAEL D. ANGLIN

DATE: Thursday, July 9, 1981

LOCATION: The Oval Office

TIME: 10:10 a.m. (Five Minutes)

FROM: Max L. Friedersdorf *MLF*

I. PURPOSE

To satisfy Congressman Paul Tribble's request for the President to meet with Michael D. Anglin, formerly Minister of the Arlington, Virginia, Church of Christ, and to accept a commemorative copy of the Holy Bible.

II. BACKGROUND

Earlier this year, Congressman Paul Tribble forwarded and endorsed a request of Michael D. Anglin that he be afforded the opportunity to present to the President a commemorative copy of the Holy Bible as a welcome to the First Family on behalf of the four million members of the Churches of Christ, particularly the twenty-six churches of the denomination in the Washington area. Mr. Anglin, who became Pastor of the Madison Street Church of Christ of Clarksville, Tennessee, this month, has presented Bibles to Presidents Johnson (1967) and Ford (1974).

Congressman Tribble is a Member of the Armed Services and Budget Committees, the Republican Whip Organization, and the "Core Group." He and his wife, Rosemary, attended the President's Core Group reception on February 25 and participated the following day in the Presidential meeting and photo session with the Republican Whip organization.

III. PARTICIPANTS

The President
Representative Paul Tribble
Michael D. Anglin
Max L. Friedersdorf

IV. PRESS PLAN

White House Photographer

V. SEQUENCE OF EVENTS

No specific agenda

Attachment: Talking Points

SUGGESTED TALKING POINTS FOR MEETING
WITH CONGRESSMAN PAUL TRIBLE AND
MICHAEL D. ANGLIN

- Express appreciation to Mr. Anglin and the membership of the Church of Christ for the commemorative copy of the Holy Bible and the welcome.
- Discuss the importance of religion in your life, particularly in light of recent events.
- Indicate to Congressman Tribble that you regard him as a valued leader and Administration supporter in the Congress and thank him for his past assistance.
- Wish Mr. Anglin well in his new pastoral assignment at Clarksville.
- Thank Congressman Tribble for his support during the reconciliation process and tell him that you are counting on his help to secure the same kind of victory on the bipartisan Conable-Hance tax bill.

THE WHITE HOUSE

WASHINGTON

July 7, 1981

MEETING WITH REPRESENTATIVE DON YOUNG (R-ALASKA)

DATE: Thursday, July 9, 1981
LOCATION: The Oval Office
TIME: 10:15 A.M. (5 minutes)
FROM: Max L. Friedersdorf *MLF*

I. PURPOSE

Presentation to the President of a custom-made fly rod and flies requested by Congressman Don Young.

II. BACKGROUND

The congressman will present a hand-crafted bamboo fly rod and companion equipment (flies, carrying case) to the President in behalf of the people of Alaska. The rod is constructed from Zebra wood from Africa, cane from Tonkin, China, cork from Brazil, gold from Alaska, and "American know-how", according to its primary craftsman, Mr. Eugene Parmeter of Anchorage.

The congressman originally requested this opportunity last March and has recently joked that he hoped to make the presentation soon because only when the President has his rod, would the Alaskans also present one to Don and the trout season was rapidly passing him by. Attached is a copy of a letter that will be given to the President along with the fly rod. This letter explains in detail the craftsmanship and the craftsmen.

Don Young is the 5 term representative-at-large from Alaska. He is originally from California. He serves on the Interior and Insular Affairs and Merchant Marine and Fisheries committees. He attended the reception for supporters of Gramm-Latta on May 11, 1981 and the reception for all Republicans on June 23, 1981.

III. PARTICIPANTS

The President
Congressman Don Young
Max L. Friedersdorf

IV. PRESS PLAN

White House Photographer only

ATTACHMENT A

SUGGESTED TALKING POINTS FOR MEETING WITH
REPRESENTATIVE DON YOUNG

- Tell Don it's good to see him again and that you read the description of the fly rod and ask him what took him so long to get it to you?

- Ask Don if receiving this fly rod does indeed mean that he will get his now?

- Indicate that you look forward to trying this masterpiece out.

- Thank him for his support during the reconciliation process and tell him that you are counting on his help to secure the same kind of victory on the bipartisan Conable-Hance tax bill.

V. SEQUENCE OF EVENTS

No specific agenda

Attachment A: Talking Points

Eugene S. Parmeter
3003 Wendy's Way #14
Anchorage, Alaska 99503

Ronald Reagan
The President
The White House
Washington, D.C.

February 18, 1981

Dear Mr. President:

I wish to present you with this hand-crafted bamboo fly rod and companion equipment from the people of Alaska.

It is our hope that you will find time to address battling trout on quiet or rushing water, where there is food for the soul and peace for the mind.

The rod is lovingly constructed of Zebra wood from Africa, cane from Tonkin China, cork from Portugal, gold from Alaska and American know-how.

The center of the inlaid grip represents the Totem Wolf or Owl of Alaska.

The single thread chevron wrap is a blend of presidential colors.

Fourteen carat gold covers the fixture and the tip is of solid hand-crafted fourteen carat gold. Mr. Bob McGrane of McGrane Jewelers of Anchorage, donated his time and material to that work.

The rod is inscribed at the ferrule and is done unobtrusively, as a fine rod deserves.

The plaque work on your case was the expertise of Mrs. Carol Baack of Alaskan Memories Trophies, Anchorage. Carol also donated her time and took great pride in her work.

As others heard of the rod they too wished to contribute. Mr. Don Kay of Donkay Co. Anchorage, and Kris O. Beacher of the U.S. Army, Ft. Richardson, Alaska, tied the flies for your rod to cast. Most of the patterns are

Alaskan so should you ever find the time to fish our waters you'll have the flies.

My lovely Canadian wife, Irene, designed and sewed your velvet rod cover.

May you always fish fruitful waters where your fly will land gently on a reflected cloud to entice selective trout.

Respectfully yours,



Eugene S. Parmeter

ESP/clr

THE WHITE HOUSE

WASHINGTON

July 2, 1981

MEETING WITH REPRESENTATIVE BILL
WHITEHURST (R-VIRGINIA)
AND MR. SKIP WILKINS

DATE: Thursday, July 9, 1981
LOCATION: The Oval Office
TIME: 10:20 A.M. (five minutes)
FROM: Max L. Friedersdorf *M.L.F.*

I. PURPOSE

To satisfy the request of Representative Bill Whitehurst (R-Virginia) to present the President with a copy of The Real Race: the autobiography of his constituent, Mr. Skip Wilkins.

II. BACKGROUND

Bill Whitehurst represents the second Congressional District of Virginia (Norfolk and Virginia Beach) and is serving in his seventh term as a Member of the House of Representatives. He serves on the Armed Services Committee and actively has supported the President's spending and tax cut proposals.

On April 30, 1981, Bill wrote the President in behalf of his constituent, Skip Wilkins, to request this meeting. Wilkins has been a quadriplegic since a water skiing accident in 1967. Subsequent to the accident he attained a bachelors degree in psychology from Virginia Wesleyan College, has been active in civic affairs, and served on the White House Committee for the Handicapped in 1976. Wilkins has received numerous awards, including the 1980 Jack Gerhardt Award as the nation's Athlete of the Year in Wheelchair Sports.

Wilkins has joined with Joseph Dunn to write his autobiography entitled The Real Race.

III. PARTICIPANTS

Representative Bill Whitehurst (R-Virginia)
Mr. Skip Wilkins
Max L. Friedersdorf

IV. PRESS PLAN

White House Photographer

V. SEQUENCE OF EVENTS

No set schedule.

Attachment: Talking Points

ATTACHMENT

SUGGESTED TALKING POINTS FOR MEETING WITH
REPRESENTATIVE BILL WHITEHURST (R-VIRGINIA)
AND MR. SKIP WILKINS


- In thanking Skip Wilkins for the gift of his book, The Real Race, refer to his personal experience in overcoming extreme physical hardship as an inspiration to us all.
- Thank Bill Whitehurst for requesting the meeting and arranging for Skip Wilkins to attend.
- Thank Bill Whitehurst also for his continuing leadership and support in the House of Representatives to help restore the nation to sound economic health; and tell Bill that you are counting on his help during the challenging days ahead to fully implement the economic recovery program.
- Invite Skip Wilkins and Bill Whitehurst to pose for joint and individual photographs with you.

B

THE WHITE HOUSE

WASHINGTON

July 9, 1981

MEETING WITH: Dr. James Cheek, President
Howard University
LOCATION: Oval Office
TIME: 11:30 AM - 11:50 AM
FROM: Elizabeth H. Dole 

PURPOSE: To discuss this Administration's role with Black institutes of higher learning in general and Howard University in particular.

BACKGROUND: Howard University has the largest enrollment of all historically Black institutions of higher learning. It is nationally known and respected. You first met Dr. Cheek in January 1978 at a fundraiser for Howard University held in California, which Mike Deaver assisted in arranging. Both Deaver and Thad Garrett are members of Howard University's International Sponsors Council, which assists in raising funds from private sources. You and Mrs. Reagan again met Dr. Cheek at the F Street Club Dinner on November 18, 1981 during your first visit to Washington, D. C. after the victory. Your proposed budget for FY 82 calls for a \$19.2 million increase in funds for Howard. It has passed the Senate, with the assistance of Max Friedersdorf, and is now in the House. The Vice President spoke at Howard's Commencement and received an honorary doctorate.

Dr. Cheek will want to explore with you ways in which this Administration can assist in securing additional private sector funding for Howard University. In addition, he is interested in obtaining Mrs. Reagan's involvement; she has accepted an invitation to tour the campus.

PARTICIPANTS: Dr. James Cheek, Elizabeth Dole, Mike Deaver, Thelma Duggin

PRESS PLAN: Photo Opportunity

SEQUENCE OF EVENTS:

- 11:30 AM Dr. Cheek will join you in the Oval Office for seating around the fireplace. After everyone is seated, the press pool will enter for brief photos.
- 11:35 AM Press pool departs
- 11:50 AM You thank your guests and they depart.

Attachment: Talking Points

TALKING POINTS

- I understand that Nancy has accepted your invitation to tour Howard's campus.
- I made a campaign commitment to work to encourage private sector funding sources to increase their support of Black Colleges. We plan to take a look at the education of Blacks from primary schools upward and to strengthen the base of Black Colleges which are a sound educational investment.
- Howard University is a unique situation. Unlike other Black Institutes of higher learning, Howard receives an annual appropriation from the Congress through the Department of Education's Budget. As I am sure you are aware, I have proposed a \$19.2 million increase for FY 82.
- We will need your input on ways in which we can help strengthen Black Colleges in general and Howard University in particular.
- Mike has told me of his involvement with Howard as a member of your International Sponsor's Council.

C

THE WHITE HOUSE

WASHINGTON

WEDNESDAY, JULY 8th

MEETING WITH BLACK SUPPORTERS
DATE: THURSDAY, JULY 9th
LOCATION: CABINET ROOM
TIME: 3:00pm

FROM: LYN NOFZIGER

I. PURPOSE

TO MEET WITH GROUP OF NATIONWIDE BLACK REPUBLICAN COMMUNITY LEADERS, AND TO THANK THEM FOR SUPPORT DURING THE CAMPAIGN. ALSO, TO STRESS THE IMPORTANCE OF THE ECONOMIC DEAL AMONG THE BLACK COMMUNITY.

II. BACKGROUND

THIS IS A "RESCHEDULE" OF AN APRIL 2nd MEETING THAT WAS ALREADY APPROVED. WE ARE USING THE SAME FORMAT.

MANY OF THESE PEOPLE ARE FIRM SUPPORTERS, AND ARE HERE TO FIND OUT HOW THEY CAN HELP SUPPORT THE PRESIDENT'S PROGRAMS IN THEIR RESPECTIVE COMMUNITIES.

III. PARTICIPANTS

SEE ATTACHED LIST

IV. PRESS PLANS

NONE

V. SEQUENCE OF EVENTS

2:40 Group gathering in West Wing Lobby
2:50 Group being escorted into Cabinet Room
3:00 Briefing remarks by President Reagan
3:10 Group Photo Session with President ... by WH Photographer
3:15 Group being escorted into Indian Treaty Room (#474 OEOB)
3:35 Introduction
3:40 Briefing/Q&A - Lyn Nofziger (Political)
3:55 Briefing/Q&A - Mike Horowitz (OMB)
4:20 Summary Remarks - Elizabeth Dale (Public Liaison)

WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name

PRESIDENT, OFFICE OF THE: PRESIDENTIAL BRIEFING PAPERS

Withdrawer

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File Folder

07/09/1981 (CASEFILE 043470)

FOIA

S07-0077/01

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<i>NO Document Description</i>	<i>pages</i>		<i>tions</i>

1	APPOINTMENT LIST	2	7/9/1981	B6
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Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
- B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA]
- B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

E.O. 13233

C. Closed in accordance with restrictions contained in donor's deed of gift.

(Parvin/TD)

July 7, 1981

First Draft

TALKING POINTS: PRIVATE MEETING WITH BLACK REAGAN-BUSH
SUPPORTERS, JULY 9, 1981

- Thanks for the applause. Gee, I wish you had been at the NAACP convention.

- First of all, I want to thank you for your support during the campaign. You were courageous and invaluable in taking our ideas to the Black community. I am under no illusion as to the personal strength and character required on your part and I deeply appreciate it.

- I believe you are the real hope for dynamic Black leadership in this country, because you stand for change and progress.

- The need for change and progress was the exact message I delivered to the NAACP last week. The speech was one of philosophy, not programs; for we must begin to educate all Americans to the necessity for a slimmed-down, revitalized role for Government -- a role that works with private enterprise.

- Certainly the Government must fully protect our civil rights and aid those who cannot provide for themselves, but the Government's social and economic policies have locked many Blacks more firmly behind the bars of ghetto poverty than they were 10 years ago.

- Black people and this Administration seek the same thing for America -- economic growth. You in this room can help by focusing the debate in the Black community on new ideas and new means to reach that goal.

- We must get the word to minorities that what my Administration is proposing is much more activist in its positive effect on Blacks than status quo government programs.

- The bipartisan economic package is just such an activist instrument. Certainly other Government policies besides economic ones must be implemented to assist Blacks, but the economy is the ground on which all Black people stand. It is the foundation on which to build Black progress.

- I am convinced that once the economic recovery takes hold and Blacks begin to see its immediate benefits, we have an opportunity to revolutionize the thinking and allegiances of Black people.

- I hope you once again will join the Reagan-Bush team and help to bring that day closer.

D

THE WHITE HOUSE

WASHINGTON


July 8, 1981

RECEPTIONS FOR RNC EAGLES

DATE: JULY 9, 1981

LOCATION: East Room

TIME: 4:45pm to 5:00pm and 5:45pm to 6:00pm

FROM: Lyn Nofziger 

I. PURPOSE

To greet and thank the members of the Republican National Committee's Eagles program. (Each Eagle contributes \$10,000 to the RNC.)

II. BACKGROUND

The Eagles program generates approximately \$8,000,000 a year into the RNC. (Their previously scheduled reception was canceled after the shooting.)

III. PARTICIPANTS

- Richard Richards, RNC Chairman
- Richard DeVos, RNC Finance Chairman
- Buckley Byers, RNC Deputy Finance Chairman
- Approximately 400 members and spouses or guests at each reception.

IV. PRESS PLAN

Press pool

V. SEQUENCE OF EVENTS

First reception:

4:45pm - The President and Mrs. Reagan enter the East Room.

4:50pm - The President gives brief remarks.

5:00pm - The President and Mrs. Reagan depart the East Room.

Second reception:

5:45pm - The President and Mrs. Reagan enter the East Room.

5:50pm - The President gives brief remarks.

6:00pm - The President and Mrs. Reagan depart the East Room.

EAGLES RECEPTIONS
JULY 9, 1981

Thank you all very much. Well, I'm only about three months late, but I'm glad I could finally keep our date and welcome you to the White House -- just like we planned last year.

You know I've always been told there are two kinds of events you should never be late for: your wedding, and I hope Nancy, you'll vouch that I was on time for that . . . and the other is the meeting with your creditors. So on that second score I guess I have to ask you fellows to please forgive me . . . and hope you'll give me another chance.

Although I'm told he's not here today, I want to salute Joe Rodgers who recently relinquished his post as Finance Chairman to Rich DeVos after doing an outstanding job.

Joe really earned our heartfelt thanks. And Rich, as they say in my former profession, you have a mighty tough act to follow. But I think everyone here will agree when I say you're the perfect person for the job.

Let me also say a word, if I may, about all the Eagles, and your tremendous personal contributions and leadership in helping to rebuild the Republican Party. Because as far as I'm concerned, the most exciting story in politics today is the resurgence of our Grand Old Party into the emerging majority party of America.

Just a few years ago, many people were speculating if the Republican Party would even survive. But during that

critical time, you stepped forward, gave us the organizational base we needed so badly, and brought tremendous new energy and commitment to our fundraising efforts.

Nancy and I will always remember those enjoyable meetings we had with you at our ranch, and in San Francisco and Washington. And you did more than talk, you really delivered.

Within just 5 years, your group grew tenfold. And through the Presidential Trust you were able to provide nearly \$5 million to help ensure the Reagan-Bush victory last year. Believe me when I say, thanks, we needed that.

But you know, the bottom line, the most exciting thing about the surge in support for our Party is that it's happening from top-to-bottom, across-the-board. Last year, we not only received more contributions than our friends on the other side of the aisle -- a total of 1.2 million -- but 70 percent of our contributions came in denominations of \$25. And the average of all contributions was only \$38.

American taxpayers know we're on their side, and they know why. Victor Hugo once said: "Greater than the tread of mighty armies is an idea whose time has come." Well, what we're saying, and what more and more citizens are agreeing with, is that it's time to give this economy, this Government and the future of this Nation back to the American people. And let me tell you: We can. We must. And we will.

Whether it be cutting wasteful spending, establishing block grants, or reducing tax rates for every working

American, we're always working toward one goal: To return the money and the decisions now under the control of a few, to millions of Americans, like all of you. This is the essence of the new philosophical majority.

Now, no one wants bipartisan cooperation more than I do. But as Republicans, our mission is to be out on the point . . . to be looking constantly for new ways to provide more individual opportunities, so millions of potential entrepreneurs will dream and dare and help us to create a better life for all our citizens.

That's what rebuilding America, and making her number one again, is all about. And that's what being a Republican in the 1980's is all about.

Lincoln, our first Republican President, once said that "I am not bound to win but am bound to be true." Lincoln had faith in the uncommon wisdom of the common people. So do we. This is why if all of us remain true to our principles, we can be sure that America's greatest days are still to come.

Thank you and God Bless you all.