

WHITE HOUSE  
OFFICE OF RECORDS MANAGEMENT  
WORKSHEET

TR

- X-MEDIA
- H-INTERNAL

Name of Document: BRIEFING PAPERS  
FOR PRESIDENT'S  
SCHEDULED  
APPOINTMENTS FOR

JAN 27 81

Subject Codes:

1) Subject: List of invitees for Cabinet photo  
with families.

PR 007-01

FG 010-01

-

-

FI 001-02

FG   -

-

-

-

FG 038-

SO 003-

-

2) Memorandum to Heads of Executive  
Departments and Agencies directing  
them to reduce unnecessary Federal  
spending.

PE 002-01

FG 011-

-

LE   -

3) Luncheon meeting with the Vice President,  
George Bush

FI 010-

-

-

4) Meeting with Senator Charles Percy to discuss  
the appointment of William Clark as  
Deputy Secretary of State.

5) Meeting with Congressman Dan  
Rostenkowski to discuss tax  
legislation

ROUTE TO:		ACTION		DISPOSITION		
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
RMHENL		RSZ			C	

WHITE HOUSE  
OFFICE OF RECORDS MANAGEMENT  
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JAN 22 8 1

Subject Codes:

6) Subject: Meeting with Congressman James R. Jones to discuss the budget cutting legislation.

P	R	0	0	7	-	0	1
F	I	0	0	4	-		
					-		
					-		
					-		

7) Meeting with Congressman Jack Brooks and Frank Horton to discuss reorganization of the Administration's reorganization initiatives.

F	O	0	0	5	-		
					-		
					-		
					-		
					-		

8) Meeting with Congressman John Dingell to discuss matters of interest to the House Energy and Commerce Committee.

F	O	0	3	3	-	2	3
					-		
					-		
					-		
					-		

9) Meeting with representatives of the Right-to-Life movement to discuss the Human Life Constitution Amendment.

F	E	0	0	2	-		
W	E	0	0	3	-		
					-		
					-		

ROUTE TO:		ACTION		DISPOSITION		
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
RMHENL		RSZ			C	

Referral Note:

THE WHITE HOUSE

WASHINGTON

PRESIDENT RONALD REAGAN'S SCHEDULE

Thursday, January 22, 1981

9:15 am	<u>CABINET PHOTO OPPORTUNITY WITH FAMILIES</u>	East Room	40 Mins.
	(See Tab "A" for participants and details)	Project Officer: Edwin Meese III (Craig L. Fuller)	
9:45 am	<i>VP Mondale to go, Bush (VP delivered) letter</i>		
10:30 am	<u>ECONOMIC POLICY MEETING</u>	Cabinet Room	1 Hour
	Pool Photo Opportunity at Beginning (See Tab "B" for talking points)	Project Officer: Craig L. Fuller	
11:30 am	<u>SIGNING OF <del>EXECUTIVE ORDERS</del> Directive</u>	Oval Office	15 Mins.
	Pool Photo Opportunity at Beginning (See Tab "C" for brief statement)	Project Officer: Richard G. Darman	
11:45	<i>Mr Baker, Geppert, Williamson + VP</i>		
NOON	<u>LUNCH WITH VICE-PRESIDENT</u>	Regulatory Reform Office	1 Hour
	Pool Photo Opportunity at End (See Tab "D" for talking points)	Project Officer: Richard Williamson	
<del>1:00 pm</del>	<del>STAFF TIME</del>	Oval Office	30 Mins.
1:00 pm	<i>Escort VP to Press Bkg. Rm; <del>short</del> announcement to press</i>		
1:30 pm	<u>WH/EOB OFFICE TOURS</u>	WH Complex	1 Hour
	Pool Photo Opportunity (See Tab "E" for briefing memo)	Project Officer: James A. Baker III (Steven Studdert)	
2:00 pm	<i>W/ w/ Sec. Percy + Tom Korologos (20 min)</i>		
2:30 pm	<u>STAFF TIME</u> <i>ex. Will, (20 min) Interview</i>	Oval Office	30 Mins.
3:00 pm	<u>CONGRESSIONAL HOUR</u>	Oval Office	1 Hour
	(See Tab "F" for briefing memo) <i>V.P. President</i>	Project Officer: Max L. Friedersdorf	
4:30			
4:00 pm	<u>RIGHT TO LIFE MEETING</u>	Oval Office	30 Mins.
	Pool Photo Opportunity at Beginning (See Tab "G" for details)	Project Officer: Richard Williamson	
	<i>Elizabeth Dole</i>		
4:30 pm	<u>RETURN TO RESIDENCE</u>		
4:35	<i>PHOTOS w/ Mike DEANEN military ABES</i>		
4:45	<i>PHONE CALLS</i>		

THE WHITE HOUSE

WASHINGTON

CHANGES IN PRESIDENT RONALD REAGAN'S SCHEDULE

for Thursday, January 22, 1981

CANCELLATION:

1:30 pm WH/EOP OFFICE TOURS

ADDITIONS:

9:45 am BRIEF MEETING WITH VICE-PRESIDENT MONDALE AND  
VICE-PRESIDENT GEORGE BUSH

1:30 pm ESCORT VICE-PRESIDENT TO PRESS BRIEFING ROOM;  
THE PRESIDENT TO MAKE BRIEF ANNOUNCEMENT

2:00 pm MEETING WITH SENATOR PERCY AND TOM KOROLOGOS  
(Oval Office - 20 minutes)

2:30 pm MEETING WITH GEORGE WILL  
(Oval Office - 20 minutes)

SECRETARY OF COMMERCE MALCOLM BALDRIGE

Midge Baldrige  
Robert Baldrige  
Frank Murray  
Mrs. Frank Murray

SECRETARY OF EDUCATION TERRELL BELL

Mrs. Betty Bell  
Peter F. Bell  
Elam Hertzler  
Perry G. Fitzgerald  
Walter Fitzgerald  
Kent Angell  
Mrs. Kent Angell

SECRETARY OF AGRICULTURE JOHN R. BLOCK

Mrs. Sue M. Block  
Cynthia S. Block  
Christine R. Block  
Madeline M. Block  
Judith M. Wagner  
Margaret Rathje  
Lois Boecker  
Linda Borns  
Robbie Main  
Sally Main

SECRETARY OF LABOR RAYMOND J. DONOVAN

Mrs. Catherine Donovan  
Kenneth Donovan  
Mary Ellen Donovan  
Keith Donovan

SPECIAL TRADE REPRESENTATIVE WILLIAM E. BROCK

Laura H. Brock  
Carol Browning  
Jeanne Geraghty

SECRETARY OF STATE ALEXANDER M. HAIG

Mrs. Patricia Haig  
Mr. Ed Meredith  
Mrs. Regina Meredith  
Alexander M. Haig III  
Wendy Haig  
Barbara Haig  
Father Frank Haig  
Gen. A. P. Gox

ATTORNEY-GENERAL WILLIAM FRENCH SMITH

Mrs. Jean Smith  
William French Smith II  
Merry Dunn  
Myra Tankersley  
Mr. & Mrs. Earl Jorgens  
Mr. & Mrs. Jack Wrather  
Mr. & Mrs. Henry Salvat  
Mr. & Mrs. Wm. A. Wilsc

SECRETARY OF HUD SAMUEL R. PIERCE, JR.

Mrs. Barbara W. Pierce  
Ms. Victoria W. Pierce  
Ms. Anne Cooke Reid

OMB DIRECTOR DAVID STOCKMAN

Mr. Al Stockman  
Mrs. Al Stockman  
Miss Jennifer Blei

SECRETARY OF THE TREASURY DONALD T. REGAN

Mrs. Ruth Regan  
Mr. Peter Doniger  
Mrs. Diane Doniger  
Richard Regan

Mrs. Ann Regan  
Donna Regan Lefevé  
David Lefevé  
Donald T. REGAN, Jr.  
Maj. Patrick Finneran

SECRETARY OF ENERGY JAMES B. EDWARDS

Mrs. Ann Edwards  
James B. Edwards, Jr.  
Catherine Edwards  
Ken Wingate  
Susan Edwards

UNITED NATIONS REPRESENTATIVE JEANE KIRKPATRICK

Evron Kirkpatrick  
John Kirkpatrick  
Douglas Kirkpatrick  
Ann Kirkpatrick  
Whitney Kirkpatrick  
Mr. & Mrs. J.D. Jordan

SECRETARY OF TRANSPORTATION ANDREW LEWIS

R. Clifton Robb, Jr.  
Bernice B. Stoughton  
Marilyn S. Lewis  
Andrew L. Lewis, Jr.  
Russell S. Lewis  
Lucile B. Lewis

SECRETARY OF HEALTH & HUMAN SERVICES RICHARD SCHWEIKER

Mrs. Claire Schweiker  
Lani Lynne Schweiker  
Kyle Claire Schweiker  
Richard S. Schweiker, Jr.  
Lara Kristi Schweiker  
Malcolm A. Schweiker

SECRETARY OF THE INTERIOR JAMES WATT

Mrs. Leilani Watt  
Eric Watt  
Erin Watt  
Terry Blain  
Mr. and Mrs. Joseph Coors

SECRETARY OF DEFENSE CASPAR WEINBERGER

Mrs. Jane Weinberger  
Arlin Weinberger  
Ray Zerbe  
Renata Jones

COUNSELLOR TO THE PRESIDENT EDWIN MEESE

Mrs. Ursula Meese  
Dana Meese  
Scott Meese

DIRECTOR OF THE CIA WILLIAM CASEY

Mrs. Sophia Casey  
Bernadette Casey

CABINET MEETING AGENDA

January 22, 1981 -- 10:30 a.m.

Working Session of the Economic policy coordinating committee

- I. OVERVIEW OF ENERGY SITUATION Mr. Edwards
- II. OIL AND GAS DECONTROL ISSUES Mr. Stockman
  - Accelerated Decontrol of U.S. Crude Oil
  - DOE Price and Allocation Controls on Petroleum Products
  - Increasing Domestic Natural Gas Production
- III. ENERGY GUDGET ISSUES Mr. Stockman
  - Federal Spending on Energy Programs
  - Tennessee Valley Authority Loan Activities
  - Strategic Petroleum Reserve
  - Synthetic Fuels Subsidies
  - Outer Continental Shelf Leasing Acceleration

CABINET MEETING PARTICIPANTS

January 22, 1981 -- 10:30 a.m.

~~President~~  
~~Vice President~~  
James Edwards  
James Watt  
Donald Regan  
Edwin Meese  
David Stockman  
Myer Rashish for Alexander Haig  
Other Cabinet members optional

~~Donovan~~ (DONOVAN) Pierce PIERCE  
~~Smith~~ (SMITH) Brad Block  
Lewis  
Weinberger Baldrige

~~Jim Baker~~  
~~Mike Deaver~~  
~~Richard Allen~~  
~~Martin Anderson~~  
~~Max Friedersdorf~~  
~~James Brady~~  
Richard Darman  
Craig Fuller  
~~David Gergen~~  
Dan Murphy  
~~Ken KACHTMAN~~

FOR PRESENTATIONS

~~Ed Harper~~  
Glenn Schleede  
Fred Khedouri

Distribution:

Ed Meese  
Jim Baker  
Mike Deaver

Dick Darman  
David Fischer  
Helene von Damm

THE WHITE HOUSE  
WASHINGTON

January 21, 1981

MR. PRESIDENT:

Attached are:

- (1) Copy of a memo ordering four additional actions to cut spending, and
- (2) Talking points for your use before the press at 11:30 a.m. January 22, 1981

*R.G.D.*

Richard G. Darman  
White House Staff Secretary

(KHACHIGIAN) 1/21/81

TALKING POINTS: EXECUTIVE ORDER REDUCING UNNECESSARY FEDERAL SPENDING  
JANUARY 22, 1981

- TWO DAYS AGO I SIGNED A FEDERAL HIRING FREEZE WHICH STARTED THE PROCESS OF BRINGING A RUNAWAY BUDGET UNDER CONTROL.
- TODAY, THAT PROCESS CONTINUES IN THE FORM OF FOUR DEFINITE ACTIONS I AM TAKING TODAY:
  - (1) CUTTING DOWN ON GOVERNMENT TRAVEL
  - (2) CUTTING BACK ON GOVERNMENT CONSULTANTS AND EXPENSIVE CONTRACT STUDIES
  - (3) STOPPING THE PROCUREMENT OF CERTAIN ITEMS.
  - (4) CALLING FOR FEDERAL APPOINTEES TO EXERCISE RESTRAINT IN EXPENDITURES ON THEIR OFFICES.
- NO SINGLE ACTION TAKEN ALONE WILL GET OUR ECONOMY BACK ON THE ROAD TO FULL RECOVERY. BUT WE MUST BEGIN.
- AS WITH EVERY OTHER ECONOMIC ACTION WE TAKE, IT IS ESSENTIAL THAT WE FOLLOW THROUGH ON OUR COMMITMENTS. THUS I VIEW THE IMPLEMENTATION OF THESE ORDERS AS CRITICAL.
- THE AMERICAN PEOPLE ARE DETERMINED TO HAVE ACTION ON THE ECONOMIC PROBLEMS WE FACE. THEY WILL FIND THAT WE ARE LISTENING TO THEM -- THAT WE ARE EQUALLY DETERMINED TO SEE THROUGH EVERY ESSENTIAL STEP THAT IS NEEDED TO RESTORE OUR ECONOMY.

THE WHITE HOUSE

WASHINGTON

January 22, 1981

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS  
AND AGENCIES

SUBJECT:           REDUCING UNNECESSARY FEDERAL SPENDING

Coping with runaway deficits in the current and pending budgets is one of the most urgent tasks before us. Thus, today I am taking four steps that will help reduce unnecessary Federal spending.

Effective immediately I am directing that each Executive Department and Agency:

- Cut obligations for travel by 15 percent from the amounts available for the remainder of this fiscal year.
- Cut obligations for consulting, management and professional services, and special contract studies and analyses by 5 percent from the amounts shown for 1981 in the budget transmitted to Congress on January 15. (The cutback in consulting services is to be in addition to cutbacks ordered by the Carter Administration and the Congress.)
- Stop, until further notice, procurement of furniture, office machines and other equipment, except military equipment and equipment needed to protect human life and property.
- Finally, I am directing that Members of the Cabinet and other appointees set an example by avoiding unnecessary expenditures in setting up their personal offices. Appointees are not to redecorate their offices. This directive does not preclude reasonable and necessary cleaning, refurbishing, and maintenance, or structural changes essential to the efficient functioning of an office.

The Director of the Office of Management and Budget will issue detailed instructions for carrying out the first three actions listed above. I am delegating to him authority to grant exemptions in those few cases where exemptions are necessary to provide essential services.

As with the hiring freeze, I ask that this directive not detract from agency operations that directly affect the delivery of vital public services. Again, you should establish a clear hierarchy of needs within your agencies and assure that essential services are not interrupted.

These four actions, together with the freeze on hiring of Federal civilian employees announced on January 20, will help redeem our pledge to the American people of a government that lives within its means.

THE WHITE HOUSE

WASHINGTON

January 21, 1981

SUBJECT: Luncheon with Vice-President,  
Thursday, January 22, 1981.  
12:00 Noon (OVAL OFFICE)

FROM: Richard S. Williamson,  
Special Assistant to the  
President and Deputy Assistant  
to the Chief of Staff

I. PURPOSE

As was the case for his predecessor, the Vice-President will be scheduled to have a private luncheon with you once a week. At this luncheon, the two of you will have an opportunity to bring one another up to date on your activities and discuss future plans.

This week, to further your efforts on deregulation and to emphasize the significant role Vice-President Bush will play in your Administration, you will announce Vice-President Bush as the Chairman of your Presidential Task Force on Regulatory Relief. This announcement will be made at the close of your luncheon.

II. PRESS PLAN

At 12:50, a press pool will be allowed into the Oval Office to film you and the Vice-President. At that time, you will announce his appointment as the Chairman of your Presidential Task Force. (Talking points are attached.)

THE WHITE HOUSE  
WASHINGTON

January 21, 1981

MR. PRESIDENT:

Attached are talking points for use  
before the press following your  
lunch with Vice President Bush on  
January 22, 1981.

*R. G. D.*

Richard G. Darman  
White House Staff Secretary

(DOLAN/KK) 1/21/81

TALKING POINTS -- THE NATIONAL TASK FORCE ON REGULATORY RELIEF  
JANUARY 22, 1981

- REGULATORY REFORM IS ONE OF THE KEYSTONES IN OUR PROGRAM TO RETURN THE NATION TO PROSPERITY AND SET LOOSE AGAIN THE INGENUITY AND ENERGY OF THE AMERICAN PEOPLE.
- GOVERNMENT REGULATIONS IMPOSE AN ENORMOUS BURDEN ON LARGE AND SMALL BUSINESSES IN AMERICA, DISCOURAGE PRODUCTIVITY, AND CONTRIBUTE SUBSTANTIALLY TO OUR CURRENT ECONOMIC WOES.
- TO CUT AWAY THE THICKET OF IRRATIONAL AND SENSELESS REGULATIONS REQUIRES CAREFUL STUDY AND CLOSE COORDINATION BETWEEN THE AGENCIES AND BUREAUS IN THE FEDERAL STRUCTURE.
- THEREFORE, I AM ANNOUNCING TODAY MY INTENTION TO ESTABLISH A NATIONAL TASK FORCE ON REGULATORY RELIEF -- A TASK FORCE THAT WILL REVIEW PENDING REGULATIONS, STUDY PAST REGULATIONS WITH AN EYE TOWARDS REVISING THEM AND RECOMMEND APPROPRIATE LEGISLATIVE REMEDIES.
- I INTEND THAT THIS BE MORE THAN JUST ANOTHER PRESIDENTIAL TASK FORCE THAT FILES A REPORT AND IS SOON FORGOTTEN. WE ARE SEEKING REAL REFORM AND TANGIBLE RESULTS -- ACCOMPLISHING THIS WILL TAKE A VIGOROUS LEADER, TALENTED ADMINISTRATOR AND -- I HAVE ABSOLUTELY NO DOUBT -- A SUPERB DIPLOMAT.
- THAT PERSON IS GEORGE BUSH -- WHO HAS AGREED TO SERVE AS CHAIRMAN OF THIS TASK FORCE AND COORDINATE AN INTER-AGENCY EFFORT TO END EXCESSIVE REGULATION.

-- I HAVE ASKED VICE PRESIDENT BUSH TO GET BACK TO ME PROMPTLY WITH RECOMMENDED MEMBERS OF THE TASK FORCE AND A DETAILED PLAN FOR ITS OPERATIONS.

100.

THE WHITE HOUSE

WASHINGTON

January 22, 1981

MEMORANDUM FOR: The President

FROM: Max L. Friedersdorf *MLF*  
Assistant to the President for Legislative Affairs

SUBJECT: Meeting with Senator Charles Percy (R-Ill),  
Chairman of the Senate Foreign Relations Committee

TIME: 2:00 P.M. (30 minutes maximum)  
January 22, 1981

PLACE: The Oval Office

PRESS COVERAGE: None

PARTICIPANTS: Senator Percy  
Tom Korologos

STAFF: Ed Meese  
Jim Baker  
Max Friedersdorf

PURPOSE: To persuade Senator Percy of the need and  
importance for appointing Bill Clark as  
Deputy Secretary of State.

BACKGROUND: There has been considerable opposition surfacing  
in the Senate Foreign Relations Committee against  
Bill Clark for Deputy Secretary of State. We  
cannot ascertain where it's coming from, however,  
many senators have indicated that Clark would have  
a difficult time being confirmed. Senator Percy  
is one of Clark's leading opponents, and quotes  
Scotty Reston of the New York Timew who wrote  
that "Clark knows as little of the State Depart-  
ment as he does about the law..." Percy has even  
said that "this may be my first break with the  
new President."

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January 22, 1981

TALKING POINTS:

1. I have known Bill Clark since 1966.
2. He pulled my California Cabinet together when I became Governor and he was my most trusted aide and chief of staff.
3. I appointed him to three different levels of California courts, ending with the Supreme Court. He received bipartisan support all the way. Even Stanley Mosk, the well known California liberal Justice, speaks highly of him.
4. I really want him to be the Deputy Secretary of State... not so much for his foreign policy knowledge or expertise ---Haig has that as you saw in the hearings---but because he is an excellent manager, will help Al organize the State Department. I value his character and his judgement and his trust.
5. I hope when we send his name up you judge his entire background and life. Yes, I know he had trouble going through law school which he accomplished under difficult circumstances: holding two jobs, just married with family.
6. He did pass the very tough California bar. He is a successful lawyer and a successful judge. Results are what count with me.
7. I don't know where his opposition is coming from, but I hope that you can meet with him and get to know him. I'd like to hear back from you after you get a chance to talk with Bill.

THE WHITE HOUSE

WASHINGTON

January 21, 1981

MEMORANDUM FOR: The President

FROM: Max L. Friedersdorf *MLF*  
Director of Legislative Affairs

SUBJECT: Meeting with Rep. Dan Rostenkowski (D-Ill)  
Chairman, House Ways & Means Committee

TIME: 3:00 P.M. (15 min)  
Thursday, January 22, 1981

PLACE: The Oval Office

PURPOSE: To meet the Chairman of the House Ways and  
Means Committee, which has jurisdiction over  
tax legislation.

PARTICIPANTS: Rep. Dan Rostenkowski (D-Ill)

STAFF: ~~Ed Meese~~ *V.P. BUSH*  
Martin Anderson ✓  
Dave Stockman ✓  
Max Friedersdorf ✓

BACKGROUND: Congressman Rostenkowski, 53, of Chicago, has  
just become Chairman of the House Ways and  
Means Committee, succeeding the defeated  
Al Ullman (D-Ore). There is uncertainty how  
Rostenkowski will perform, and to what degree  
he will cooperate with Rep. Barber Conable (R-NY)  
and the Republican members of the Committee.  
Conable himself is fearful that Rostenkowski  
will be obstructionist, thwarting Administration  
tax initiatives, and will perform partisanly  
under the direction of Speaker O'Neill. This  
is not certain, and Rostenkowski may emerge as  
an independent chairman on this key committee.

TALKING POINTS:

1. Congratulate Rep. Rostenkowski upon his election as  
Chairman of the House Ways & Means Committee, the most  
powerful and prestigious committee in the House.
2. Sympathize with Rep. Rostenkowski about his difficult  
decision to take the Chairmanship or become the Demo-  
cratic Majority Whip, succeeding the defeated Rep.  
John Brademas.

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January 21, 1981

3. Acknowledge that major portion of the President's tax program will be considered by Ways and Means, and that you look forward to working with the Chairman and his Committee.
4. Wish Rostenkowski well in his added responsibility and extend pledge to cooperate and coordinate tax legislation initiatives with him.
5. Indicate your intention to send a comprehensive economic package to Congress early in the session, including a tax component.
6. Pledge yourself to keep the Chairman advised and express your willingness to consult whenever he desires.

THE WHITE HOUSE

WASHINGTON

January 21, 1981

MEMORANDUM FOR: The President

FROM: Max L. Friedersdorf *M.L.F.*  
Director of Legislative Affairs

SUBJECT: Meeting with Rep. James R. Jones (D-Okla)  
Chairman of the House Budget Committee

TIME: 3:15 P.M. (15 minutes)  
Thursday, January 22, 1981

PLACE: The Oval Office

PURPOSE: To meet Rep. Jones and enlist his support  
for President's budget cutting initiatives.

PARTICIPANTS: Rep. Jones

STAFF: ~~Ed Meese~~ *V.P. Bush*  
Jim Baker  
Martin Anderson  
Dave Stockman  
Max Friedersdorf

BACKGROUND: Rep. Jones, 41, of Tulsa, Oklahoma, is Chairman  
of the House Budget Committee and generally sym-  
pathetic to the President's goal of reducing Federal  
spending. Rep. Jones is fiscally conservative, an  
attorney and formerly worked as a Congressional  
liaison aide for President Lyndon Johnson.

TALKING POINTS;

1. Indicate to Rep. Jones your enthusaism for working with  
him and his Comhitee on the goal of reducing unnecessary  
Federal spending.
2. Declare your intention to submit early this session specific  
recommendations for budget cuts.
3. Advise Rep. Jones of your actions thus far in starting to  
reduce spending by ordering a hiring freeze.

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January 21, 1981

4. Explain that other unilateral Executive actions are contemplated but that significant reduction must come through action by the Congressional Budget Committee and other jurisdictional committees.
5. Reemphasize your dedication to reducing Federal spending and express your gratitude to Rep. Jones for his indication of support.
6. Conclude that although there may occasionally be differences of opinion on where spending cuts should come, there is no difference of opinion that these cuts should be made.

THE WHITE HOUSE

WASHINGTON

January 21, 1981

MEMORANDUM FOR: The President

FROM: Max L. Friedersdorf *M. L. F.*  
Director of Legislative Affairs

SUBJECT: Meeting with Representative Jack Brooks (D-Tex),  
Chairman of the House Government Operations  
Committee and Representative Frank Horton (R-N.Y.)  
ranking Republican on House Government Operations  
Committee.

TIME: 3:30 P.M. (15 minutes)  
January 22, 1981

PLACE: The Oval Office

PURPOSE: To meet the Chairman and Ranking member of the  
House Government Operations Committee which  
will have jurisdiction over extension of re-  
organization authority for the President, and  
any individual Department or Agency reorgani-  
zation plans.

PARTICIPANTS: Representative Brooks ✓  
Representative Horton ✓

STAFF: ~~Ed Moese~~ *V.P. Bush*  
Jim Baker  
Ed Harper  
Max Friedersdorf

BACKGROUND: Representative Brooks, of Beaumont, Texas, will  
be reluctant to grant any additional reorganiza-  
tional authority to the President, and will be  
equally hostile to any Administration initiative  
to abolish or re-structure existing departments  
or agencies. Brooks is a very strong, authori-  
tative Chairman who was an intimate of Lyndon  
Johnson. Representative Horton is usually  
dominated on the issues by Chairman Brooks.  
We will have to handle them as a team.

Page Two  
January 21, 1981

TALKING POINTS:

1. Indicate your pleasure to have the opportunity early in the new Administration to meet jointly with the Chairman and Ranking member of the House Government Operations Committee.
2. (Further talking points being prepared by Ed Harper)

2. Stress the Presidential initiatives to streamline federal operations, curtail spending and attack over regulating will require a comprehensive effort using a variety of approaches. Administration anxious to work with Congress in developing best means of achieving these objectives.
3. Indicate that Presidential recruiting of able leadership is regarded as the most important single step. (Brooks highly critical of new President's emphasizing structural reorganization.)
4. Emphasize that major changes will be necessary in our systems of delivering necessary services to people. President recognizes these actions are opposed by special interest groups and looks to support from government operations committee which has broad perspective of cumulative impact of regulations on people and communities. (Horton chaired Paperwork Commission and should be congratulated on new Paperwork legislation.)
5. Indicate your support to strengthen management leadership of OMB, GAS and OPM. (Brooks regards himself as father of GSA and would welcome Presidential invitation to solicit his views on how to best rebuild GSA.)
6. Explain that structural reorganization also will be necessary.
  - Extention of Reorganization authority which expires 4/6/81. (Discuss need for extension, but avoid specifics until we have worked out strategy with Senator Roth and have had private discussions with Horton. Brooks will support extension, but will propose some weakening of authority which we will strive to avoid. Suggest Harper and Max Friedersdorf and Dwight Ink discuss details with Brooks next week.)
  - Suggest reminding Brooks and Horton of his commitment to eliminate Department of Education and state that he will discuss options with them before submitting legislation. (Brooks and Horton both strongly opposed to eliminating Department.)

- Express desirability of dismantling many of the functions of Department of Energy, but leave open the question of whether a smaller Department might remain. Compromise here may be necessary to insure elimination of Department of Education plus the fact that Energy is far more complex organization issue.
- Express support for a Hoover type commission established by the President and Congress to review basic organizational issues of the Executive Branch and the allocation of activities among the different levels of government including regional entities. Stress importance of Hoover type approach not deferring or blocking urgently needed actions to be taken quickly.

THE WHITE HOUSE

WASHINGTON

January 21, 1981

MEMORANDUM FOR: The President

FROM: Max L. Friedersdorf *M.L.F.*  
Director of Legislative Affairs

SUBJECT: Meeting with Representative John Dingell (D-Mich),  
Chairman of the House Energy and Commerce Committee.

TIME: 3:45 P.M. (15 minutes)  
January 22, 1981

PLACE: The Oval Office

PURPOSE: To meet with and establish an early relationship  
with Representative Dingell, another powerful  
House Democrat, who assumes the chairmanship  
from the retiring Harley Staggers.

PARTICIPANTS: Representative Dingell

STAFF: ~~Ed Hoese~~ *V.P. BUSA*  
Jim Baker  
Martin Anderson  
Max Friedersdorf

BACKGROUND: Representative Dingell's committee receives major  
energy, transportation, commerce, consumer and  
health legislation. Dingell is strong-willed  
and outspoken. He will be particularly crucial  
on energy issues and will appreciate and remember  
early attention.

TALKING POINTS:

1. Express your appreciation for the early opportunity to  
meet the Chairman of the House Energy and Commerce Committee.
2. Congratulate Dingell upon his assumption of the Chairmanship  
for the 97th Congress and wish him all the best success  
in his new responsibilities.

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January 21, 1981

3. Acknowledge your awareness that Dingell's Committee has the widest-ranging jurisdiction in the House, with responsibility for major energy, transportation, commerce, consumer and health legislation.
4. Indicate to the Chairman that energy is still one of the nation's crucial problems and that you will look forward to working with the Congress to solve this problem.
5. Declare your intention to seek good relations with Congress through consultation and communication.
6. Express your invitation that Chairman Dingell feel free to keep you and your staff advised of his ideas and views during the 97th Congress.

## THE WHITE HOUSE

WASHINGTON

## BRIEFING MEMORANDUM FOR THE PRESIDENT

SUBJECT: Meeting with Leadership of Right-to-Life movement, Thursday, January 22, 1981, 4:00 p.m. (OVAL OFFICE)

FROM: Richard S. Williamson  
Special Assistant to the President and Deputy to the Chief of Staff

I. PURPOSE

Demonstrate the President's continued support for a Human Life Constitutional Amendment. You should reaffirm your commitment to this movement as expressed in your letter to Congressman Henry Hyde. (Attachment A)

II. BACKGROUND

The annual Right-to-Life March will be held on Thursday, January 22, 1981. Approximately 100,000 Right-to-Life supporters will be in Washington marching to the Capitol and lobbying Congress in support of the Amendment. On February 7, 1980, President Reagan sent a letter to Nellie Gray, President of the March for Life, in which he said, "I hope that future Marches for Life will be addressed by a President of the United States who shares the historic respect for life embodied in the Hippocratic oath." (Full text, Attachment B) In lieu of an appearance at the march itself, this meeting with a broad spectrum of Right-to-Life movement leadership has been set up.

III. TOPICS FOR DISCUSSION

All attendees have publicly supported you for a long time. Most of them are responsible for bringing large numbers of votes and volunteers to the Reagan campaign.

They would like a reaffirmation of the Administration's support for a Human Life Amendment to the Constitution. They probably have the votes to pass that in the House, but only have a simple majority (as opposed to 2/3) in the Senate.

They know you oppose Federal funding of abortions, under Medicaid or other programs.

Currently, their major concern is the position of Assistant Secretary of HHS for Health. Next to the presidency and the secretaryship for HHS, that post is most crucial on matters concerning abortion. They can be expected to mention to the President their candidate for that position: Dr. C. Everett Koop, Chief of Surgical Services, Children's Hospital of Philadelphia. The President's "Family Advisory Panel" made Dr. Koop's appointment their top priority in their report to Mr. Meese last November. Schweiker has already met with Koop and is reported to be impressed. The American Medical Association, however, opposes Koop.

The attendees will all be familiar with the President's pledge, made last February, to appoint to the Supreme Court "women and men who respect and reflect the values of the American majority," as well as his endorsement of the GOP Platform, which pledged the appointment of pro-life judges. Without mention of specific persons for future court vacancies, this subject can be expected to arise.

One or more attendees may be expected to bring up the use of abortion as an element in American foreign policy. (The Agency for International Development funds abortion world-wide, usually indirectly through grantees.) They are especially concerned that the Director of A.I.D. be someone who agrees with the President's views on this matter and is willing to implement them.

#### IV. ATTENDEES

Secretary of Health and Human Services Richard Schweiker  
(He enjoys the trust and admiration of the pro-life movement and his Department will be the focus of this issue.)

Senator Jesse Helms (North Carolina) ✓

Congressman Henry Hyde (Illinois)

SENATOR SCHWEIKER

CONGRESSMAN BOB DORNAN

DR. WICKER

✓ Mrs. Randy Engel  
National Director, U.S. Coalition for Life  
President, The Michel Fund/International Foundation  
for Genetic Research  
412-327-8878

✓ Dr. Harold O. J. Brown  
Christian Action Council  
202-638-5441

Dr. Brown is a leading evangelical theologian. The Christian Action Council is concerned with a broad range of issues, but concentrates on abortion. It represents many prominent Protestant scholars and is not related to Moral Majority or other "New Right" organizations.

✓ Miss Nellie Gray  
March for Life  
547-6721

Miss Gray organized the first March for Life and, ever since, has directed the annual commemoration of the Supreme Court's abortion-on-demand decision of January 22, 1973.

✓ Dr. Mildred Jefferson  
former president, National Right to Life Committee  
President, Right to Life Crusade  
Dr. Jefferson was probably the first right-to-life leader who met with Mr. Reagan, during the 1976 campaign. She supported his nomination then and, ever since, has worked in his behalf.  
Dr. Jefferson is in Washington through Thursday and may be reached at the Hotel Washington: 638-5900.

✓ John Mackey  
Ad Hoc Committee in Defence of Life  
347-8686

A former F.B.I. agent, Mr. Mackey is a popular pro-life lobbyist on Capitol Hill. His organization publishes Lifeletter, the punchy (and pro-Reagan) newsletter of the pro-life movement.

✓ Victor Rosenblum  
Professor of Law, Northwestern University  
Americans United for Life  
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✓ Professor Rosenblum is a pro-Reagan Democrat, the former Chairman of one of the American Bar Association's divisions, and a prominent legal scholar. Americans United for Life is the legal arm of the pro-life movement. That organization has been involved in most major litigation concerning abortion and continues to provide the legal expertise for various groups and many members of Congress.