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THE WHITE HOUSE  
WASHINGTON

Craig Fuller:

From Bill Sittmann

Dr. Gary Jones - 755-1100  
called our office today  
to find out more about  
the Howard University  
situation.

Would you please let him  
know I have been in touch  
with Dr. Cheeks.

Thank you.

Time \_\_\_\_\_

Phone \_\_\_\_\_

NAME \_\_\_\_\_

Time \_\_\_\_\_

Phone \_\_\_\_\_

RE

THE WHITE HOUSE  
WASHINGTON

May 23, 1984

MEMORANDUM FOR MICHAEL K. DEEVER

FROM: CRAIG L. FULLER *CS*  
SUBJECT: Howard University Supplemental

You may wish to make the following points concerning Howard University funding:

- Federal appropriations support roughly 60% of Howard's operating budget and have increased steadily since 1984.  

83 Actual:	\$145.2 million
84 Budget (Proposed)	\$159.7 million
84 Enacted	\$145.2 million **reduced on Hill**
85 Budget (Proposed)	\$158.2 million
  
- The growth we proposed for Howard's budget was stopped by Congress which questions Howard's management practices and ownership of a motel where no training has started to date.
  
- While Secretary Bell has asked OMB to support an \$11 million supplemental, OMB has refused. There was no commitment for a supplemental in this area (per OMB). The Administration is supporting the increases envisioned for FY85.
  
- Finally, Weiker has said "no" and an informal check with key Congressional appropriations staff suggests very little interest in a new supplemental request for Howard. A hard push for a supplemental from us now, with other efforts to reduce expenditures would seem a bit odd and seems to have little chance of success.
  
- The case really has to be taken to the Hill.

HOWARD UNIVERSITY  
WASHINGTON, D. C. 20059

175899

OFFICE OF THE VICE PRESIDENT  
FOR DEVELOPMENT AND  
UNIVERSITY RELATIONS

*Bill*  
~~*How can I help?*~~

November 4, 1983

*do letter*

Dear Mike:

I met with the Foundation President, Mr. John E. Corbally, on October 31. This is an excellent prospect for Howard. We would greatly appreciate your assistance with the attached suggested draft.

ica-

Sincerely yours,

ed

*Rogyn*

s

Roger D. Estep, D. V. M.  
Vice President for Development  
and University Relations

ery

Attachment

Mr. Michael K. Deaver  
Deputy Chief of Staff  
and Assistant to the President  
The White House  
Washington, D. C. 20500

*Bill notified  
11/28  
no!*

SUGGESTED DRAFT FOR THE PRESIDENT'S SIGNATURE

November 1, 1983

Dear Dr. Corbally:

I learned recently that you have started a dialogue with officials of Howard University. I am writing to thank you for your interest in one of America's finest educational institutions.

Nancy and I have been supportive for several years, and have been very impressed with Jim Cheek's stewardship. In 1979 we hosted a group of our friends in Los Angeles to meet with him. I hope you will make every effort to provide substantial assistance to Howard. It would greatly benefit the University and a leadership grant would be very much appreciated.

Again, thank you for your interest in Howard University.

Sincerely yours,

Ronald W. Reagan

Dr. John E. Corbally  
President and Director  
John D. and Catherine T. MacArthur  
Foundation  
140 South Dearborn Street  
Chicago, Illinois 60603

Guinn

THE WHITE HOUSE  
WASHINGTON



Mr. Deaver:

The attached is the information  
you requested from Gary Jones on  
the budget for Howard University.

They're having hearings on the Hill  
today regarding the budget.

After seeing this memo you told Sec.  
Bell that you would consider calling  
Mark Hatfield.

*file*  
→

DB

**DONNA L. BLUME**



UNITED STATES DEPARTMENT OF EDUCATION  
OFFICE OF THE UNDER SECRETARY

THE UNDER SECRETARY

MEMORANDUM FOR MICHAEL K. DEAVER  
Deputy Chief of Staff

NOV 1 1983

FROM : Gary L. Jones *[Signature]*  
SUBJECT : FY 84 Appropriation for Howard University

**Problem:** The President's FY '84 budget request for Howard University was \$159.7 million. The Appropriation Bill came in at \$145.2 million — \$14.5 million short — despite the Department's efforts to urge conferees to increase the appropriation. Howard University faces some immediate problems without the additional \$14.5 million:

- o Salary Increases — The University will not be able to provide scheduled salary increases for faculty or nonteaching personnel. The nonteaching personnel were scheduled to receive a 4.5 percent comparability raise the start of October. Failure to provide these pay increases, or delay them until next summer, will hurt Howard's efforts to retain and recruit high quality staff.
- o Retirement Program Payment — Under ERISA (Employee Retirement Income Security Act) Howard is required by law to fund its pension program in installments over a period of 30 to 40 years. Failure to comply with this legal requirement carries both criminal and civil penalties. Delay in receiving an appropriation increase will require Howard to borrow \$1 million and incur unnecessary interest costs.
- o Accreditation Deficiencies — One of Howard's most pressing problems is the need to furnish and equip the School of Business and Public Administration. Failure to complete this work will almost certainly result in loss of accreditation.

**Congressional Opposition:** Senator Weicker, has been extremely negative and is a primary source of opposition to increasing Howard's appropriation. Senator Weicker has stated that Howard administrators are grossly overpaid and that the high salaries are "an outrage" despite the fact that both the Department and Howard have provided survey information that Howard administrative salaries are comparable to those paid at other large private universities. Many schools such as Stanford, Johns Hopkins, Case-Western Reserve, and Emory pay their President as much as that paid to Dr. Cheek (see attachment). Senator Weicker has also expressed displeasure with Howard University's operation of the Howard Inn which is used as a management training site for students to supply Washington's important hotel, motel, and restaurant industry. Apparently, Weicker feels that the hotel is a luxury rather than a useful educational laboratory.

**Urgent Next Steps:** To avoid fiscal hardships it will be necessary to provide the additional \$14.5 million appropriation at the earliest possible opportunity, such as a continuing resolution which will need to be enacted prior to November 10 for several agencies (not ED). House staff indicated that such an amendment is not likely but they say that it could possibly be used as a vehicle. The House Committee will mark up the continuing resolution on Wednesday, November 2. If we miss this opportunity, we could ask for a special supplemental appropriation or be forced to wait until next spring for our supplemental request.

Comparison of Howard Salaries to Other Similar Institutions

The information below shows a range of salaries for a number of key administrative officials of universities similar to Howard. The salary of the Howard official is listed in parentheses. Data are from 1982-83 C.U.P.A. survey. (C.U.P.A. is the College and University Personnel Association.)

Positions: Executive Level

2.	<u>President, C. E. O.</u>	<u>(H. U. - \$124,020.00)</u>
	\$145,000 - 145,999	1
	140,000 - 140,999	1
	132,000 - 132,999	1
	130,000 - 130,999	2
	125,000 - 125,999	5
	120,000 - 120,999	3
	119,000 - 119,999	1
4.	<u>Chief Academic Officer</u> <u>(V. P. Academic Affairs)</u>	<u>(H. U. - \$97,925.00)</u>
	\$125,000 - 125,999	2
	122,000 - 122,999	1
	108,000 - 108,999	1
	105,000 - 105,999	1
	102,000 - 102,999	1
	98,000 - 98,999	1
	94,000 - 94,999	1
*5.	<u>Chief Business - Fiscal</u> <u>Officer</u> <u>(V. P. Business &amp; Fiscal</u> <u>Affairs)</u>	<u>(H. U. - \$107,322.00)</u>
	\$105,000 - 105,999	2
	91,000 - 91,999	1
	85,000 - 85,999	4
6.	<u>Chief Student Affairs Officer</u> <u>(V. P. Student Affairs)</u>	<u>(H. U. - \$91,869.00)</u>
	\$ 93,000 - 93,999	1
	73,000 - 73,999	1
	70,000 - 70,999	3
7.	<u>Chief Development Officer</u> <u>(V. P. Development and</u> <u>University Relations)</u>	<u>(H. U. - \$87,693.00)</u>
	\$ 98,000 - 98,999	1
	90,000 - 90,999	1
	88,000 - 88,999	1
	81,000 - 81,999	



Distribution of Salaries, Page 2

**10.	<u>Chief Human Resources Officer</u> <u>(V. P. Administration)</u>	<u>(H. U. - \$ 89,273.00)</u>
	\$ 75,000 - 75,999	1
	70,000 - 70,999	2
11.	<u>Chief Health Profession</u> <u>Officer</u> <u>(V. P. Health Affairs)</u>	<u>(H. U. - \$108,256.00)</u>
	\$146,000 - 146,999	1
	140,000 - 140,999	1
	134,000 - 134,999	1
	125,000 - 125,999	2
	120,000 - 120,999	1
	115,000 - 115,999	1
	110,000 - 110,999	2
	101,000 - 101,999	1
13.	<u>Director, Legal Services</u> <u>(General Counsel)</u>	<u>(H. U. - \$ 89,000.00)</u>
	\$ 98,000 - 98,999	1
	77,000 - 77,999	2
	74,000 - 74,999	1

\*This position at Howard University carries the additional responsibility of Treasurer of the University as a statutory officer of the Board of Trustees.

\*\*This position is the closest to the position in the CUPA Survey. At Howard, the Vice President for Administration is also Secretary to the Board of Trustees, Secretary of the University (statutory officer of the Board). This position also includes: Personnel Administration, Safety and Security, Labor Relations, the radio and television stations.



UNITED STATES DEPARTMENT OF EDUCATION  
THE UNDER SECRETARY

November 1, 1983

*file*

Mike:

Been trying to reach you to mention two matters:

1. National Forum on Excellence in Education: If I can be of any help in laying out the basic parameters of the event, call me at your pleasure.

home: 278-8022  
office: 755-1100

We really want the President there, but we must know fairly soon -- time is short.

2. I am attaching a copy of the one page memo Mike Deaver requested Friday relative to Howard University's budget problems. Please note the last paragraph which emphasizes our best opportunity is tomorrow on the House side.

*Gary L. Jones*  
Gary L. Jones

enclosure



UNITED STATES DEPARTMENT OF EDUCATION  
OFFICE OF THE UNDER SECRETARY

THE UNDER SECRETARY

**MEMORANDUM FOR MICHAEL K. DEAVER**

Deputy Chief of Staff

NOV 1 1983

FROM : Gary L. Jones *[Signature]*

SUBJECT : FY 84 Appropriation for Howard University

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- o Accreditation Deficiencies — One of Howard's most pressing problems is the need to furnish and equip the School of Business and Public Administration. Failure to complete this work will almost certainly result in loss of accreditation.

*No increase only net 4.5*  
*borrow to comply w/ ERISA penalty fund*  
*acc'd for school of bus*

**Congressional Opposition:** Senator Weicker, has been extremely negative and is a primary source of opposition to increasing Howard's appropriation. Senator Weicker has stated that Howard administrators are grossly overpaid and that the high salaries are "an outrage" despite the fact that both the Department and Howard have provided survey information that Howard administrative salaries are comparable to those paid at other large private universities. Many schools such as Stanford, Johns Hopkins, Case-Western Reserve, and Emory pay their President as much as that paid to Dr. Cheek (see attachment). Senator Weicker has also expressed displeasure with Howard University's operation of the Howard Inn which is used as a management training site for students to supply Washington's important hotel, motel, and restaurant industry. Apparently, Weicker feels that the hotel is a luxury rather than a useful educational laboratory.

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HOWARD UNIVERSITY  
WASHINGTON, D. C. 20059

OFFICE OF THE VICE PRESIDENT  
FOR DEVELOPMENT AND  
UNIVERSITY RELATIONS

*file*

April 28, 1983

Dear Mr. Deaver:

Enclosed you will find the background material presented at the annual meeting of the Howard University International Sponsors' Council, for your information.

If I can answer any questions you may have, please let me know.

Kind regards.

Sincerely yours,

*Rogn*

Roger D. Estep, D. V. M.  
Vice President for Development  
and University Relations

Enclosures

The Honorable Michael Deaver  
Assistant to the President  
and Deputy Chief of Staff  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

HOWARD UNIVERSITY INTERNATIONAL SPONSORS' COUNCIL

WEDNESDAY, APRIL 6, 1983

10:30 A.M.

THE PRESIDENT'S OVERVIEW

WE ARE PLEASED TO WELCOME THE FOLLOWING NEW MEMBERS INTO THE INTERNATIONAL SPONSORS' COUNCIL, SINCE JULY 1, 1982:

ALHAJI ISYAKU IBRAHIM, MANAGING DIRECTOR OF THE AFRICAN INTERNATIONAL GROUP OF COMPANIES, LTD., NIGERIA

MR. WILLIAM P. MACKINNON, VICE PRESIDENT FOR PERSONNEL ADMINISTRATION AND DEVELOPMENT STAFF, GENERAL MOTORS CORPORATION

DR. LAWRENCE OMOLE, CHAIRMAN, INTERNATIONAL BREWERIES  
LIMITED, NIGERIA

THE HONORABLE JOHN W. SWAN, PREMIER OF BERMUDA

MR. SAM SEGNAR, CHAIRMAN, INTERNORTH COMPANY



I. APPROPRIATIONS

## II. ENROLLMENT

OUR ENROLLMENT HAS CONTINUED TO SHOW STEADY GROWTH CLOSE TO OUR PLANNING PROJECTIONS OF 2% PER YEAR. BASED UPON HIGHER ADMISSIONS TESTS SCORES AND THE INCREASED NUMBER OF NATIONAL ACHIEVEMENT SCHOLARS, WE FEEL THAT THE ACADEMIC STANDING OF NEW STUDENTS IS ENHANCED.

THE COMPUTERIZED REGISTRATION SYSTEM IS STATE-OF-THE-ART AND IS THE FREQUENT OBJECT OF INQUIRY AND VISITS BY OTHER MAJOR UNIVERSITIES. WE ARE CONTINUING TO INNOVATE IN THIS AREA.

OUR NEEDS FOR STUDENT HOUSING REMAIN CRITICAL AND WE CONTINUE TO EXAMINE ALL POSSIBILITIES FOR ACQUISITION OF FACILITIES. NEGOTIATIONS ARE CURRENTLY UNDERWAY TO SECURE AN APARTMENT BUILDING FOR GRADUATE AND PROFESSIONAL STUDENTS.

THE PERCENTAGE OF STUDENTS RECEIVING SOME FORM OF FINANCIAL AID HAS INCREASED FROM 81% IN 1981-82 TO 84% THIS YEAR.

THE ENROLLMENT OF INTERNATIONAL STUDENTS INCREASED IN THE FALL OF 1982 BY MORE THAN 200 FOR A TOTAL OF 1,859 STUDENTS FROM 90 COUNTRIES.

HOWARD UNIVERSITY GRADUATES ARE IN GREAT DEMAND WITH 349 CORPORATIONS AND ANOTHER 46 GOVERNMENT AGENCIES OR EDUCATIONAL INSTITUTIONS VISITING THE CAMPUS LAST YEAR TO RECRUIT. THE THREE LARGEST EMPLOYERS OF OUR ALUMNI ARE DUPONT, THE BELL SYSTEM AND IBM.

III. STATUS OF MAJOR CONSTRUCTION PROJECTS ON CAMPUS

A. UNDERGRADUATE LIBRARY

THAT FACILITY IS NEARING COMPLETION (95%).  
THE ACQUISITION OF ITS FURNISHINGS AND EQUIPMENT ARE  
SCHEDULED FOR DELIVERY AND ASSEMBLAGE DURING THE MONTHS  
OF MAY AND JUNE 1983.

THE OPENING OF THE UNDERGRADUATE LIBRARY AT  
HOWARD UNIVERSITY, SCHEDULED FOR THIS YEAR, REPRESENTS  
A MILESTONE IN THE UNIVERSITY'S COMMITMENT TO THE  
DEVELOPMENT AND MAINTENANCE OF A FIRST-RATE SYSTEM FOR  
LIBRARIES AND INFORMATIONAL SUPPORT SERVICES. THIS  
NEW FACILITY WILL PROVIDE MANY OPPORTUNITIES FOR  
INNOVATIVE AND EXPANDED SERVICES AND RESOURCES TO THE  
UNIVERSITY COMMUNITY IN GENERAL AND TO THE UNDERGRADUATE  
STUDENT IN PARTICULAR. THE SPECIAL SIGNIFICANCE OF

THE UNDERGRADUATE LIBRARY LIES IN THE POSSIBILITIES IT PROVIDES FOR INCREASINGLY SPECIALIZED SERVICES TAILORED TO THE NEEDS OF VARIOUS CAMPUS CLIENTELE GROUPS, WHILE, AT THE SAME TIME, IMPROVING THE BENEFITS OF LIBRARY SERVICES TO THE COMMUNITY AS A WHOLE. ITS LOCATION, CONTIGUOUS TO FOUNDERS LIBRARY, AND ITS 90,000 SQUARE FEET OF SPACE WILL PERMIT THE MAIN FACILITY TO FOCUS ITS SERVICES ON THE SPECIAL NEEDS OF GRADUATE AND PROFESSIONAL STUDENTS. IT WILL HOUSE A COLLECTION OF APPROXIMATELY 100,000 CIRCULATING VOLUMES, 10,000 PERIODICAL TITLES, AND A MEDIA CENTER, WHICH WILL PROVIDE FACILITIES FOR SUPPLYING AND SERVING SELECTED AVAILABLE VIDEO AND AUDIOTAPES, DISCS, MOTION PICTURES, SLIDES, AND SIMILAR SERVICES. ALTHOUGH THE ORIENTATION OF THE UNDERGRADUATE LIBRARY

IS THAT OF SERVICE TO UNDERGRADUATES, ITS RESOURCES AND FACILITIES WILL BE OPEN TO THE ENTIRE UNIVERSITY COMMUNITY.

B. CLASSROOM BUILDING #4

THIS BUILDING WILL HOUSE THE SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION AND IS NOW 30% COMPLETE. THE ESTIMATED COMPLETION DATE IS JUNE, 1984.

C. PEPCO BUILDING

THE ACQUISITION OF THIS FACILITY WILL ENABLE THE UNIVERSITY TO HOUSE THE PHYSICAL FACILITIES MANAGEMENT DEPARTMENT; WILL INCLUDE SPACE FOR THE OPERATION OF A MOTOR POOL, PRINT SHOP, ELEMENTS OF THE PURCHASING AND RECEIVING DEPARTMENTS. THIS

IS A MAJOR ACQUISITION AND ONE THAT WILL PROVIDE  
MUCH NEEDED SPACE FOR FACILITIES OPERATIONS.

D. PARKING FACILITY (HEALTH SCIENCES AREA)

EARLY STUDIES REVEALED AN ACUTE SHORTAGE  
OF PARKING IN THE AREA OF THE HEALTH SCIENCES.  
AFTER YEARS OF PLANNING AND DEBATE WITH THE BUREAU  
OF ZONING ADJUSTMENT, WE AWARDED A CONTRACT IN  
DECEMBER OF 1982 FOR THE CONSTRUCTION OF A PARKING  
GARAGE WHICH WILL HOUSE 557 VEHICLES. THIS PROJECT  
WILL SIGNIFICANTLY REDUCE PARKING SHORTAGE IN THIS  
AREA OF OUR CAMPUS, AND AT THE SAME TIME PROVIDE AN  
ATTRACTIVE SAFE FACILITY FOR EMPLOYEE, VISITOR AND  
STUDENT PARKING IN THE AREA OF THE HOSPITAL. THIS  
FACILITY IS APPROXIMATELY FOUR STORIES HIGH.

E. STATUS OF DEVELOPMENT OF HOWARD UNIVERSITY'S  
PROPERTY IN BELTSVILLE, MARYLAND

THE BELTSVILLE INTERIM ANIMAL FACILITY IS NEARING COMPLETION WITH OCCUPANCY PROJECTED FOR JUNE, 1983. THIS FACILITY WILL NOT ONLY SERVE AS AN ANIMAL HOLDING FACILITY BUT WILL SUPPORT THE ACADEMIC AND RESEARCH PROGRAMS IN THE BIOLOGICAL AND PHYSICAL SCIENCES FOR THE ENTIRE UNIVERSITY.

A FUND HAS BEEN ESTABLISHED TO SUPPORT RESEARCH AND ACADEMIC PROGRAMS REQUIRING FIELD WORK IN A RURAL SETTING SUCH AS THE BELTSVILLE PROPERTY OFFERS (MINI GRANT PROGRAM). THE PURPOSE OF THE MINI GRANT PROGRAM IS TO ENCOURAGE UTILIZATION OF THE BELTSVILLE PROPERTY AND THE DEVELOPMENT OF RESEARCH AND ENHANCEMENT OF OUR ACADEMIC PROGRAMS.



IV. THEATRICAL PRODUCTIONS, WHUR-FM AND WHMM-TV

- THE OFFICE OF THEATRICAL PRODUCTIONS REPRESENTS A UNIQUE ORGANIZATION THAT HAS BEEN ESTABLISHED FOR THE PRIMARY PURPOSE OF PRESENTING CULTURAL AND DRAMATIC WORKS FOR LIVE AUDIENCES AND FOR VIDEOTAPING FOR WHMM-TV AND OTHER OUTLETS. SEVERAL MAJOR PRODUCTIONS HAVE ALREADY TAKEN PLACE, WITH SEVERAL NEW AND ORIGINAL PRODUCTIONS TO BE STAGED WITHIN THE COMING FISCAL YEAR. AS FAR AS CAN BE ASCERTAINED, NO OTHER INSTITUTION HAS THE NOVEL ARRANGEMENT THAT HOWARD HAS IN THIS REGARD.

THE UNIVERSITY'S RADIO STATION, WHUR-FM, HAS DEVELOPED A SYNDICATION PROCESS WHEREBY SIXTY STATIONS NOW CARRY FIVE PROGRAMS PRODUCED AT WHUR. THESE FIVE PROGRAMS ARE OF NINETY SECOND DURATION AND ARE HEARD BY

A LISTENERSHIP OF ABOUT SIX MILLION PEOPLE. THE SYNDICATED PROGRAMS ARE CARRIED IN TWENTY-FOUR STATES AND IN TIJUANA, MEXICO. THE GOAL OF WHUR IS TO EXTEND THE NUMBER OF STATIONS FROM SIXTY TO ONE HUNDRED. THIS NUMBER IS EXPECTED TO BE OBTAINED WITHIN THE NEXT SIX MONTHS.

THE UNIVERSITY'S TELEVISION STATION, WHMM, IS IN THE PROCESS OF DEVELOPING AN UPLINK-DOWNLINK OPERATION THAT WILL PROVIDE THE STATION WITH THE CAPABILITY OF CONDUCTING TELECONFERENCES AND TELECOURSES WITH INSTITUTIONS OF HIGHER LEARNING LOCATED THROUGHOUT THE COUNTRY AND BEYOND. THE INITIAL EFFORT WILL LINK HOWARD UNIVERSITY WITH THE ONE HUNDRED AND FOURTEEN OTHER TRADITIONALLY BLACK COLLEGES WITHIN THE UNITED STATES. THE UPLINK FACILITY ALSO WILL PROVIDE THE CAPABILITY OF COMMUNICATING WITH COUNTRIES OUTSIDE OF THE UNITED STATES VIA SATELLITE, ESPECIALLY

THIRD WORLD COUNTRIES. LIMITED FUNDING FOR THIS ACTIVITY HAS BEEN IDENTIFIED, BUT SEVERAL MILLION DOLLARS IN ADDITION TO THAT WHICH HAS ALREADY BEEN IDENTIFIED WILL BE REQUIRED BEFORE THE PROJECT COMES TO A STATE OF COMPLETION.

WHMM-TV IS ALSO IN THE PROCESS OF DEVELOPING A JOINT PROPOSAL WITH THE MATRIX CORPORATION FOR THE PURPOSE OF PROVIDING TELECONFERENCING SERVICES TO THE DEPARTMENT OF DEFENSE. THIS WILL REPRESENT A UNIQUE JOINT VENTURE ACTIVITY BETWEEN THE UNIVERSITY AND A CORPORATION.

WHMM-TV HAS BEEN APPROACHED BY THE DISTRICT OF COLUMBIA PUBLIC SCHOOL SYSTEM AND REQUESTED TO PROVIDE INFORMATION THAT WOULD LEAD TO AN ARRANGEMENT WHEREBY WHMM WOULD BROADCAST SCIENCE AND MATH TELECOURSES TO ALL OF THE PUBLIC SCHOOLS WITHIN THE DISTRICT OF COLUMBIA.

SUCH COURSES WOULD REACH SOME TWENTY THOUSAND STUDENTS PER WEEK. SHOULD THIS VENTURE COME TO FRUITION, THERE IS A STRONG PROBABILITY THAT THE NEIGHBORING SCHOOL DISTRICTS, INCLUDING PRINCE GEORGE'S COUNTY, MONTGOMERY COUNTY AND FAIRFAX COUNTY, WOULD ALSO JOIN IN THE PROJECT. AS A CONSEQUENCE, THIS GUARANTEED AUDIENCE OF TWENTY THOUSAND STUDENTS PER DAY WOULD BE AT LEAST TRIPLED, IF NOT QUADRUPLED. THIS TYPE OF ACTIVITY WILL CONTRIBUTE GREATLY TO AUDIENCE EXPANSION.

V. THE HOWARD UNIVERSITY PRESS

THE ACTIVATION OF THE HOWARD UNIVERSITY PRESS HAS BEEN ONE OF OUR MOST REMARKABLE AND SUCCESSFUL ACHIEVEMENTS. DURING THE SPRING OF 1983, THE PRESS WILL PUBLISH SEVEN BOOKS IN HARDBACK, AND FOUR PREVIOUSLY PUBLISHED BOOKS, WILL BE AVAILABLE IN PAPERBACK.

## VI. THE HOWARD UNIVERSITY LIBRARIES SYSTEM

- THE HOWARD UNIVERSITY LIBRARIES SYSTEM HOLDS MEMBERSHIP IN THE ASSOCIATION OF RESEARCH LIBRARIES (ARL), THE MOST PRESTIGIOUS LIBRARY ORGANIZATION IN NORTH AMERICA. OF ITS 113 MEMBER LIBRARIES, 101 ARE UNIVERSITY LIBRARIES, EACH OF WHICH MAINTAINS HIGH STANDARDS IN SOME 15 STATISTICALLY QUANTIFIABLE PERFORMANCE AREAS. THESE STATISTICAL CATEGORIES MAY BE GROUPED ROUGHLY INTO FOUR AREAS: LIBRARY HOLDINGS, STAFFING, OPERATING EXPENDITURES, AND SERVICES. THE LATTER CATEGORY, "SERVICES," IS REPRESENTED BY INTERLIBRARY LOAN DATA. THE FIRST THREE COMPRISE THE ARL INDEX, A COMPOSITE STATISTIC BY WHICH A MEMBER LIBRARY IS RANKED. SINCE ITS INITIAL MEMBERSHIP IN 1972, THE HOWARD UNIVERSITY LIBRARIES SYSTEM HAS MOVED FROM THE VERY LOWEST RANKS IN ARL TO A RANK OF 36<sup>TH</sup> AMONG 101 ACADEMIC MEMBERS, CURRENTLY.

AMONG OTHER OUTSTANDING RESOURCES, THE 22,000 SERIAL SUBSCRIPTIONS CURRENTLY RECEIVED BY THE LIBRARIES REPRESENT THE LARGEST SUBSCRIPTIONS LIST OF ACADEMIC LIBRARIES IN THE WASHINGTON METROPOLITAN AREA.

VII. INTERNATIONAL PROGRAMS

IN DECEMBER, 1982, THE HOWARD UNIVERSITY KIDNEY TRANSPLANT TEAM COMPLETED THE FIRST KIDNEY TRANSPLANT OPERATION IN THE HISTORY OF THE U.S. VIRGIN ISLANDS. IN MARCH, 1983, THE TEAM RETURNED TO THE VIRGIN ISLANDS TO COMPLETE A TRANSPLANT ON A SECOND PATIENT. BOTH PATIENTS ARE DOING WELL.

THE HEALTH AFFAIRS AREA IS INVOLVED IN INTERNATIONAL PROJECTS WITH FIVE COUNTRIES.

THE ACADEMIC AFFAIRS AREA IS INVOLVED IN  
TWENTY-FIVE INTERNATIONAL PROGRAMS.

ALL OF THESE HAVE BEEN SUCCESSFUL AND THERE IS  
A CONTINUING INTEREST BY OTHER COUNTRIES FOR OUR PROVIDING  
TEACHING ASSISTANCE AND/OR MANPOWER TRAINING SUPPORT.

VIII. NEW DIRECTION FUND

- A. A TOTAL OF \$55.5 MILLION HAS BEEN RAISED  
AS OF FEBRUARY 28, 1983.

B. RECENT MAJOR GRANTS --

\$299,000.00	PEW MEMORIAL TRUST FOR SCIENCE EQUIPMENT IN THE COLLEGE OF LIBERAL ARTS
\$200,000.00	HERZOG FOUNDATION FOR SCHOLARSHIPS IN THE COLLEGE OF MEDICINE
\$600,000.00	THE ROBERT WOOD JOHNSON FOUNDATION FOR THE HOWARD UNIVERSITY HOSPITAL -- A FOUR-YEAR PROJECT IN THE WASHINGTON AREA TO IMPROVE HEALTH SERVICE FOR HIGH RISK YOUNG PEOPLE



\$200,000.00      REVOLVING LOAN FUND IN THE COLLEGE OF  
MEDICINE ESTABLISHED BY DR. JOSEPHUS C.  
CARR, A 1925 GRADUATE

\$75,000.00      AMBROSE-MONELL FOUNDATION

SUMMARY OF SUPPORT RECEIVED FROM ALL SOURCES\*  
July 1, 1972 THROUGH March 31, 1983

I. GIFTS, GRANTS, PLEDGES

ALUMNI/ALUMNI ORGANIZATIONS	\$ 5,582,561.88
CORPORATIONS	9,892,899.11
FOUNDATIONS	26,901,818.01
FRIENDS	2,144,484.94
INTERNATIONAL GRANTS	663,500.00
ORGANIZATIONS/ASSOCIATIONS	<u>2,996,398.43</u>
TOTAL	\$ 48,181,662.37

II. DEFERRED GIFTS

(Notification of future gifts  
and deferred gifts received)

\$ 8,150,495.17

REPORT TOTAL \$ 56,332,157.54

\*Excluding contributions from University faculty and staff through payroll deductions.

SUMMARY OF GIFTS, GRANTS AND PLEDGES\*  
July 1, 1982 Through March 31, 1983

	<u>Cash</u>	Payments on <u>Pledges</u>	New <u>Pledges</u>	<u>Total**</u>
ALUMNI	\$ 424,737.33	\$ 90,970.56	\$ 303,662.00	\$ 637,428.77
ALUMNI ORGANIZATIONS	18,234.90	-0-	-0-	18,234.90
CORPORATIONS	1,076,195.08	400,786.00	473,797.50	1,149,206.58
FOUNDATIONS	1,110,043.09	184,500.00	344,000.00	1,269,543.09
FRIENDS	276,022.64	4,420.00	2,070.00	273,672.64
INTERNATIONAL GRANTS	-0-	-0-	-0-	-0-
ORGANIZATIONS/ASSOCIATIONS	325,469.97	-0-	-0-	325,469.97
TOTALS	\$ 3,230,703.01	\$ 680,676.56	\$ 1,123,529.50	\$ 3,673,555.95

\*Does not include payroll deductions

\*\*Represents cash plus new pledges minus payments on pledges

STATUS OF MAJOR GIFTS FUNDING  
OVER \$25,000

Number of Gifts = 200

Total Value - \$27,795,201

Average Gift - \$138,976

Range

\$25,000 - \$250,000 = 177

\$251,000 - \$500,000 = 17

\$501,000 - \$750,000 = 3

\$751,000 - \$1,000,000 = 0

\$1,001,000 - \$1,250,000 = 3

\$1,251,000 - \$1,500,000 = 1

\$1,501,000 - \$1,750,000 = 1

\$1,751,000 - \$2,000,000 = 1

FALL 1982 ENROLLMENT REPORT - DECEMBER 3, 1982  
 FULL-TIME, PART-TIME AND F.T.E. ENROLLMENT  
 COMPARISON OF FALL 1981 AND FALL 1982

	FULL-TIME LOAD	*FALL '81 GROSS	*FALL '81 F.T.E.	FALL '82 FULL-TIME	FALL '82 PART-TIME	FALL '82 GROSS	FALL '82 F.T.E.
<b>UNDERGRADUATES</b>							
Liberal Arts	12 HRS.	3122	2823	2703	531	3234	2880
Tied Health Sci.	12 HRS.	352	328	282	70	352	306
Ch. & Planning	12 HRS.	288	264	313	33	346	324
Business	12 HRS.	1388	1297	1374	177	1551	1433
Communications	12 HRS.	669	636	646	58	704	665
Education	12 HRS.	38	33	39	7	46	42
Engineering	12 HRS.	777	712	699	141	840	746
Fine Arts	12 HRS.	302	276	273	36	309	285
Human Ecology	12 HRS.	437	401	318	54	372	336
Nursing	12 HRS.	175	148	161	48	209	177
Pharmacy	12 HRS.	63	60	92	5	97	94
Social Work	12 HRS.	15	14	16	1	17	16
Mental Hygiene	12 HRS.	28	23	18	6	24	20
Div. Without Walls	12 HRS.	47	46	33	0	33	33
Extension	12 HRS.	0	0	1	2	3	1
<b>TOTAL UNDERGRADUATES</b>		<b>7701</b>	<b>7061</b>	<b>6968</b>	<b>1169</b>	<b>8137</b>	<b>7358</b>
<b>GRADUATES &amp; PROFESSIONALS</b>							
Graduate School	9 HRS.	1268	852	574	626	1200	783
Medicine	9 HRS.	492	487	484	1	485	484
Dentistry	9 HRS.	462	451	425	16	441	430
Law	9 HRS.	586	578	555	22	577	562
Social Work	9 HRS.	235	177	139	73	212	163
Continuity School	9 HRS.	163	141	116	32	148	127
Architecture	9 HRS.	53	52	28	5	33	30
Business	9 HRS.	176	136	97	71	168	120
Education	9 HRS.	208	129	71	92	163	102
Engineering (Urb. Sys.)	9 HRS.	11	10	3	2	5	4
Fine Arts	9 HRS.	22	15	11	14	25	16
Nursing	9 HRS.	14	11	8	5	13	10
<b>TOTAL GRAD. &amp; PROFESSIONALS</b>		<b>3690</b>	<b>3039</b>	<b>2511</b>	<b>959</b>	<b>3470</b>	<b>2831</b>
<b>AND TOTAL</b>		<b>11391</b>	<b>10100</b>	<b>9479</b>	<b>2128</b>	<b>11607</b>	<b>10189</b>

FALL 1981 FIGURES AS OF DECEMBER 18, 1981  
 INCLUDES PUBLIC HEALTH PROGRAM ENROLLEES

FURNISHED BY:  
  
 Cecil A. Franklin, Registrar

ACADEMIC DEGREES, DIPLOMAS AND CERTIFICATES AWARDED  
FOR THE PERIOD 1869-1982

SCHOOLS/COLLEGES	1869-1982 CERTIFICATES	1869-1979 DEGREES & DIPLOMAS	1920-1970 DEGREES & DIPLOMAS	1971-1982 DEGREES & DIPLOMAS	TOTAL DEGREES & DIPLOMAS	GRAND TOTAL DEGREES, DIPLOMAS & CERTIFICATES
ALLIED HEALTH SCI.	176	0	0	317	317	493
ART	0	0	18	0	18	18
ARCH. & PLANNING	0	0	0	632	632	632
BUSINESS	0	0	0	1795	1795	1795
COLLEGE OF ARTS & SCIENCES	0	603	0	0	603	603
COMMERCE & FINANCE	0	0	98	0	98	98
COMMUNICATIONS	0	0	0	865	865	865
DENTAL HYGIENE	479	0	0	0	479	479
DENTISTRY	124	426	1736	968	3130	3254
DIVINITY SCHOOL	0	96	403	279	778	778
EDUCATION	31	0	1303	696	1999	2030
ENGINEERING	0	0	0	993	993	993
ENGINEERING & ARCH.	0	0	1724	0	1724	1724
FINE ARTS	0	0	955	805	1760	1760
GRADUATE SCHOOL OF A & S	26	6	2589	3765	6360	6386
HOME ECONOMICS	0	0	119	36	155	155
HUMAN ECOLOGY	0	0	0	306	306	306
LAW	0	802	1416	1623	3841	3841
LIBERAL ARTS	0	0	12154	5907	18061	18061
MEDICINE	25	1047	2964	1284	5295	5320
NURSING	1587	0	20	392	412	1999
PHARMACY	0	311	767	514	1592	1592
SOCIAL WORK	71	0	1135	945	2080	2151
TEACHER COLLEGE	0	222	0	0	222	222
UNIV. WITHOUT WALLS	0	0	0	70	70	70
TOTALS	2519	3513	27401	22192	53106	55625

THE WHITE HOUSE

WASHINGTON

April 21, 1983

Dear Lucky:

Alice Burnett from Howard University will be contacting you in reference to a project she's working on at the University.

I'm aware of the demands on your time, but would very much appreciate it if you could take a few minutes to see Alice.

Thanking you in advance.

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

The Honorable Selwa Roosevelt  
Department of State  
2201 C Street, N.W.  
Room 1232  
Washington, D.C. 20520

THE WHITE HOUSE

WASHINGTON

April 21, 1983

Dear Dan:

Alice Burnett from Howard University will be contacting you in reference to a project she's working on at the University.

I'm aware of the demands on your time, but would very much appreciate it if you could take a few minutes to see Alice.

Thanking you in advance.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

The Honorable Dan Terra  
Department of State  
Room 7246, NS  
S/CL  
Washington, D.C. 20520



THE WHITE HOUSE

WASHINGTON

April 21, 1983

Dear Bill:

Alice Burnett from Howard University will be contacting you in reference to a project she's working on at the University.

I'm aware of the demands on your time, but would very much appreciate it if you could take a few minutes to see Alice.

Thanking you in advance.

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Mr. William E. Timmons  
1850 K Street, N.W.  
Suite 850  
Washington, D.C. 20006