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THE WHITE HOUSE WASHINGTON January 6, 1984

Dear Mr. Black and Mr. Marcil:

The President has asked me to respond to your invitation to meet with a representative group of your membership. Unfortunately, the schedule for this month is extremely busy for the President. He has, however, asked me to inform you that he has asked selected members of his senior staff to meet with your group.

The President and I welcome hearing your views on the press policy concerning the Grenada Rescue mission.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Creed C. Black
Mr. William C. Marcil
American Society of Newspaper Editors
The Newspaper Center
Box 17407
Dulles International Airport, Washington 200

WASHINGTON

January 5, 1984

MEMORANDUM FOR MICHAEL K. DEAVER

FROM: Peter Roussel

But They

Mike, as follow up to our proposed meeting with the American Newspaper Publishers Association, it occurs to me that even though I have dealt verbally with Jerry Friedheim, they have yet to receive any written acknowledgement from the President.

Attached is a draft response for your consideration. I think there might be a better tone to the meeting if they have at least received a response akin to this draft before we get them over here.

Attachment

Dear Mr. Black and Mr. Marcil:

I appreciated your letter and invitation to meet with a representative group of your membership concerning press policy as related to the Grenada rescue mission.

Unfortunately, the schedule for this month is an extremely busy one and, although I will be unable to participate, I have asked selected members of our senior staff to meet with your group.

I welcome having your views and will anticipate a report from my staff following this meeting. Thank you for your efforts in behalf of a continued constructive relationship between government and the press.

With best wishes,

Sincerely,

RONALD REAGAN

THE WHITE HOUSE washington January 9, 1984

Dear Ralph:

I have spoken to Larry Speakes regarding your December 15th letter. He informs me that an invitation for the press Christmas party was extended to you. The invitation was sent to 398 National Press Building, Washington, D.C., that is the listing for you in Hudson's Directory of Washington media.

Also, Larry will be glad to act on a formal request for White House press credentials.

Please keep me posted.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Ralph De Toledano 825 New Hampshire Avenue, N.W. Washington, D.C. 20037

RALPH DE TOLEDANO
825 NEW HAMPSHIRE AVENUE N. W.
WASHINGTON, D.C. 20037

Bold 19 Dece

Dear Mike:

Recently I wrote you, asking that you good offices to restore my White House accredit result: I was not invited to the President's party for the press.

This, I suppose, was in keeping with t Republican tradition of punishing your friends ing your enemies.

During the 1980 campaign, after I had number of columns strongly supportive of his ca Ronald Reagan remarked to a friend that if he w I would not be forgotten. Forgotten or not, I to fight for him.

I would have like to shake the Preside and, as a friend, wish him a good Christmas and New Year. Will you do this for me?

Sixterely yours,

Hon. Michael K. Deaver The White House Washington, D.C.

WASHINGTON

January 9, 1984

Dear Ed:

I want to thank you so much for sending me a copy of Robert Cameron's Above Yosemite. The pictures are absolutely exquisite and indeed show, as your inscription so aptly reads, "Beauty to Protect and Enjoy."

Again, thank you for your kind thought of me.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Edward C. Hardy President and Chief Operating Officer Yosemite Park and Curry Company Yosemite National Park, CA 95389

THE WHITE HOUSE WASHINGTON

January 10, 1984

Dear Nancy:

Thank you for your note of January 6th with your recommendation of Mr. Campbell for the position of Assistant Attorney General in the Justice Department.

I've taken the liberty of sending your recommendation and Robert Campbell's resume to John Herrington. If I hear of any progress I will certainly keep you informed.

Thanks again for bringing such a well qualified candidate to my attention.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Ms. Nancy Clark Reynolds
Wexler, Reynolds, Harrison & Schule, Inc.

1317 F Street, Northwest Washington, D.C. 20004

WEXLER, REYNOLDS, HARRISON & SCHULE, INC.

SUITE 600

1317 F STREET, NORTHWEST WASHINGTON, D. C. 20004

202-638-2121

NANCY CLARK REYNOLDS

Sala Neuryt

January 6, 1984

Dear Mike:

LL ti-

It is my great pleasure to recommend Robert S. Campbell, Jr. for the position of Assistant Attorney General in the Justice Department.

Bob is an Idahoan, now living in Utah, and I have known him for many years. He has an outstanding background and would make an excellent contribution to the Administration. His resume is attached.

Please give him serious consideration.

The Honorable Michael K Deaver Assistant to the President The White House Washington, D.C. 20500

THE WHITE HOUSE washington January 10, 1984

Dear Bill:

I have received your good letter of January 5th extending the invitation to Carolyn and me to attend Friday, January 20th. You will be receiving a response very soon.

Many thanks for inviting us. The event at the Hall of Americas to celebrate the third anniversary of the inauguration of the President as well as all of the committee's other activities is most commendable.

Looking forward to seeing you soon.

Sincerely,

Luike

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

The Honorable J. William Middendorf II Honorary Chairman
The Anniversary Committee
Post Office Box 33005
Farragut Station
Washington, D.C. 20033-0005

THE ANNIVERSARY COMMITTEE

POST OFFICE BOX 33005 FARRAGUT STATION WASHINGTON, DC 20033-0005

January 5, 1984

Thomas

The Honorable Michael K. Deaver The White House Washington, D.C. 20500

Dear Mike:

Members of the Anniversary Committee join me in extending a very cordial invitation to you and Mrs. Deaver for Friday evening, January 20, 1984.

I hope it will be possible for you to join us at the Hall of Americas, Organization of American States, to celebrate the third anniversary of the inauguration of the President and Vice President.

Since 1982, the Anniversary Committee has successfully hosted annual events celebrating the inaugural. An invitation and a fact sheet on the organization are enclosed.

I look forward to greeting you that evening. Please indicate your acceptance either by completing the enclosed reply card or by contacting Mr. Dale Duvall at 653-2825.

Sincerely,

J. William Middendorf II

Honorary Chairman

Enclosures

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Rome

THE ANNIVERSARY COMMITTEE POST OFFICE BOX 33005 FARRAGUT STATION WASHINGTON, DC 20033-0005

The Anniversary Committee is an educational and charitable organization established in 1981. Proceeds from its annual event, a reception and dance held on the anniversary of the inaugural of the President and Vice President, have benefited a number of outstanding and deserving groups. They include:

- The National Federation of Parents for Drug Free Youth.
 Founded, directed, and administered by parents with the
 goal of educating other parents to prevent or intervene in
 adolescent drug or alcohol use, the Federation was
 established in May 1980 and has organized over 3,000
 parent groups throughout the United States.
- o Reading Is Fundamental is a nationwide program that encourages children to read by making it possible for them to choose and own books. RIF has brought more than 58 million books into American homes since 1966.
- The James S. Brady Presidential Foundation is a public foundation which provides special assistance to individuals hurt during an assassination attempt. Chartered in November 1981 as "The Stand By Fund," it was later renamed in honor of Jim Brady in recognition of the inspiration he has given to others through his courage, compassion, and good cheer.
- o The Metropolitan Police District of Columbia Vest Fund was established in 1982 to raise money to provide each D.C. police officer with a bullet-proof vest. Within one year the fund surpassed its fundraising goal.
- o So Others Might Eat is a non-profit corporation established to help homeless people. Located in northwest Washington, over 800 meals a day are provided as well as a medical and dental clinic staffed by volunteer medical personnel. SOME has established a home for the elderly in northeast Washington and operates two day centers for senior citizens.

THE WHITE HOUSE washington January 10, 1984

Dear Eleanor:

Thank you for your note of January 5th with regard to the 100th anniversary of the Pasadena Republican Club. As you can imagine the President's schedule in the spring will be a very tight one. I will, however, discuss the invitation at our next scheduling meeting and see if it is possible. If it is not feasible we will see that a message from the President for your booklet is sent.

It was nice hearing from you.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mrs. Eleanor Ring Storrs 801 Tolita Avenue Coronado, CA 92118

PASADENA REPUBLICAN GLUB, INC.

Pounded in 1884
110 South Euclid Avenue
104 SOUTH LOS ROBLES AVENUE
PASADENA, CALIFORNIA 91101
793-2018

December 12, 1983

President Ronald Reagan The White House Washington, D. C. 20500

Dear Mr. President:

THE PASADENA REPUBLICAN CLUP IS THE OIDEST, CONTINUOUSLY ACTIVE VOLUNTEER REPUBLICAN CLUP IN THE UNITED STATES. Furthermore, for the past forty years our members have maintained a permanent head-quarters in the busy heart of Pasadena's civic center.

The village of Pasadena was ten years old, with a population of 400, all Republicans, when they founded the Pasadena Republican Club on March 29, 1884. The immediate goal was the election of Pasadenan H. H. Markham to represent the Sixth Congressional District of California which extended from just south of San Francisco to San Diego. Within the year, Markham and a carload of oranges were enroute to the United States Capitol; eventually he became Governor of California.

The Pasadena Republican Club is honoring its.100 years of existence with a birthday celebration this coming year. It will be an elegant affair held at the Huntington Sheraton Hotel in Pasadena. We feel the historical and commendable record of the Pasadena Republican Club deserves special recognition.

Our Club would be most honored if you, Mr. President, would be our guest speaker on this festive occasion. We are very aware of the pressures upon your time but the Pasadena-San Marino area has probably been one of the most solidly Republican strongholds in the nation and it is important we keep it that way. The Democrats have targeted this area for some time and have been successful in eroding the superior edge we once had. Your appearance, Mr. President, would generate much enthusiasm. The celebration date could be adjusted to coincide with one of your scheduled visits to your home area.

May we also request a congratulatory message to be featured on the first page of our historical centennial publication (going to press January 25th) reviewing the significant political highlights of Grand Old Pasadena.

Your appearance would be a tremendous boost to this area and a fitting climax to the 100-year history of the Pasadena Republican Club.

cc: Congressman Carlos Moorhead

cc: Mrs. Eleanor Ring Storrs

801 Tolita

Coronado, CA. 92118

Sincerely,

Mrs. Gordon A. Crawford

Pasadena Republican Club

5153 La Canada Plvd.

La Canada Flintridge, CA. 91011

Phone: (213) 790-1400

WASHINGTON

January 10, 1984

Dear Don:

Thank you for your letter of January 3rd with the attached most informative brochure on the Responsible Government for America Foundation.

Your efforts on behalf of America's future are most commendable.

Again, thanks for thinking of me.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Don V. Cogman President Responsible Government for America Foundation 1735 Eye Street, N.W. Washington, D.C. 20006



RESPONSIBLE GOVERNMENT FOR AMERICA FOUNDATION

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George D. Webster nior Partner ebster, Chamberlain & Bean Marguerite N. Williams January 3, 1984

The Honorable Michael K. Deaver Deputy Chief of Staff The White House Washington, D.C. 20500

Dear Mr. Deaver:

Recently we printed a brochure detailing the newly developed purpose, programs, and Board of Directors of the Responsible Government for America Foundation. I thought you might be interested in seeing it and have enclosed a copy for your review.

We begin 1984 with a determination to maximize our resources in the year ahead. Thank you for your continued interest on our behalf.

Singerely,

Don V. Cogman

DVC:je Enclosure

Thunk

The Challenge

In the past five years, under the leadership of national labor organizations and consumer advocacy groups, the forces of the "New Alliance" have grown steadily larger and more powerful. Now boasting over 300 member organizations, this alliance is bound together by a common philosophy and a mutual commitment for increased reliance on governmental action rather than private initiative.

Well organized and generously funded, these forces have begun to flex their political muscle. One of the New Alliance's primary objectives is reported to be the registration of some 4,000,000 new voters sympathetic





Drew Lewis, Foundation Board Member, Chairman and Chief Executive Officer of Warner Amex Cable Communications Company, and former Secretary of Transportation, addressing Foundation contributors and supporters.

A Catalyst for Informed Response

The Responsible Government for America Foundation was established as a catalyst and focus for a concerted response to the challenge of the New Alliance. A non-partisan, tax-exempt foundation, its purpose is to provide leadership and the necessary resources to individuals and organizations concerned with maintaining the principles of private initiative and free enterprise on which American society was built.

The Foundation's purpose and major projects have attracted the attention and enthusiastic

support of business and political leaders across the country who recognize the critical need for united action in the decade of the 80's. U.S. Trade Representative William E. Brock sums it up when he says, "Those in business, government, and campaign politics who care about our nation's economy and its security already appreciate the work being carried out by the Responsible Government for America Foundation."



Bill Brock, U.S. Trade Representative and former Chairman of the Republican National Committee, with Bob Evans.

Meeting the Challenge

Three major projects form the core of the Foundation's activities:

National Coalition Development Project

Across the country, millions of individuals have joined together, in thousands of local organizations, to address issues of recognized importance.

The purpose of the National Coalition Development Project is to identify, organize, and educate the leadership of such organizations in selected states, enabling them to become more effectively



involved in the governmental process. Each organization participating in the project will be encouraged to commit its entire membership to both register to vote and then to exercise that right in upcoming elections and beyond.

Don V. Cogman, President of the Responsible Government for America Foundation and Vice President of Government Affairs for MAPCO Inc.

Media Watch Project

For a period of six months beginning July 1983, experts in the Foundation's Media Water Project have monitored the evening news broadcasts of all three major television networks, so nizing especially their coverage of economics a related news stories. A final report prepared by Media Watch analysts will gauge the accuracy, balance, and fairness of their broadcasts to the American people.

Consultants' Forums

RGAF, through the vehicle of the Consult Forums, is maximizing the resources of the best political minds in America today.

Four times a year it brings together political consultants, business and trade association representatives, media experts, and public opinion pollsters to creatively discuss how to promote responsible government through active involvement in the political and governmental process.

The Board of Directors invite you to join withem in their support of the Responsible Government for America Foundation.

Chairman of the Board—Joe M. Rodgers, Presider JMR Investments, Nashville, Tennessee;

President—Don V. Cogman, Vice-President of Government Affairs, MAPCO Inc., Washington, D

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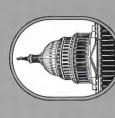
Barbara M. Clark, Prudential-Bache Securities, New York, New York;

"Your effort serves to remind us at all citizens have a continuing sponsibility to ensure that our overnment functions capably. He Responsible Government for merica Foundation will no subt raise public awareness of e necessity of individual contiety."

—Senator Howard Bak

"There is absolutely no uestion in my mind that your oundation's present and future forts in behalf of America's uture not only are needed, but ill prove to be tremendously eneficial to all."

—Congressman Guy Vander Ja



RESPONSIBLE GOVERNMENT FOR AMERICA FOUNDATION

1735 Eye Street, N.W. Washington D.C. 20006 (202) 659-4595

RESPONSIBLE GOVERNMENT OR AMERICA FOUNDATION

WASHINGTON

January 9, 1984

Dear Ed:

I want to thank you so much for sending me a copy of Robert Cameron's Above Yosemite. The pictures are absolutely exquisite and indeed show, as your inscription so aptly reads, "Beauty to Protect and Enjoy."

Again, thank you for your kind thought of me.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Edward C. Hardy President and Chief Operating Officer Yosemite Park and Curry Company Yosemite National Park, CA 95389

WASHINGTON

January 10, 1984

Dear Senator:

Thank you for your note of December 19 with reference to Mr. B.E. Bounds as a possible replacement for Gerald Carmen at GSA. I have spoken with John Herrington and he informs me that a candidate for that position has been chosen and will be announced soon.

Thank you again for bringing such a well qualified candidate as Mr. Bounds to my attention.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

The Honorable William L. Armstrong United States Senate Washington, D.C. 20510

WASHINGTON

January 9, 1984

MEMO: TO MICHAEL K. DEAVER

FROM: Bill Sittmann

Subject: Attached

I spoke with TAD. Dan Sawyer is in check to letter from pla now. He should be announced soon.

WILLIAM L. ARMSTRONG
COLORADO



UNITED STATES SENATE WASHINGTON, D. C. 20510

we amone one of some of the series

December 19, 1983

Dear Mike:

I sent the attached letter to John Herrington and thought I should share a copy with you.

Mr. B.E. Bounds would be a great replacement for Gerald Carmen at GSA and I wanted to bring his name to your attention.

Best regards.

Sincerely,

Mr. Michael K. Deaver
Assistant to the President and
Deputy Chief of Staff
The White House
Washington, D.C. 20500

WLA:rpj

enclosure

United States Senate

WASHINGTON, D.C. 20510

December 13, 1983

Mr. John S. Herrington Assistant to the President for Personnel The White House Washington, D.C. 20500

Dear John:

I understand Mr. Gerald Carmen may leave the post of Administrator for the General Services Administration. We have within GSA an outstanding candidate for his replacement and I am very pleased to strongly recommend Mr. B.E. Bounds for this appointment.

Bill Bounds was appointed as the Region VIII GSA Administrator and has done a superb job. He is very familiar with GSA policies; has served in an advisory capacity for the Administrator in developing a number of new programs; and of all the political appointees in the various regional offices, is rated at the top.

Bill is a strong Republican and active campaigner on behalf of the President. He served as a Reagan delegate to the Republican National Convention in 1976 and again in 1980. He was a member of the Colorado Reagan Steering Committee in 1980. Bill has also served in county GOP offices, and campaigned strenuously on behalf of local, state, and congressional candidates.

A successful businessman; he holds a law degree from the University of Denver; attained the rank of Captain in the U.S. Marine Corps Reserves; and, is a highly respected citizen in the state of Colorado.

I believe Bill is the perfect choice to fill a vacancy at the top spot in GSA and heartily endorse him for this appointment.

Please don't hesitate to call on me if I can be of further assistance to you in evaluating his credentials.

Best regards.

Hiam L. Armstrong

WLA:rpj

Dan. Sauger.

Unie.

WASHINGTON

January 10, 1984

Dear Don:

Was happy to recieve your letter yesterday but sorry to hear you are still without employment. I'll mention you when speaking with friends from Orange County and hopefully something will materialize for you. Keep me posted.

Your support for the President and your words of best wishes are truly appreciated.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Don Willis 207 East Borromeo Avenue Placentia, CA 92670

do nova

Mike Deaver
The White House
Washington, D.C.

Dear Mike:

My family and I want to wish you and yours a Happy New Year.

I hope the economy is better in 1984. It is very difficult finding employment right now. Even Federal employment is very slow at the moment.

opportunities for me it will be appriciated Mike. As I said before, the best to you and your family this year. I hope the president is reelected because his policies are not the cause of the problems in our economy. The problems were caused through the years of regulations.

Thanks again Mike....

Sincerly

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THE WHITE HOUSE WASHINGTON

January 10, 1984

Dear Rush:

Many thanks for sending me the signed limited edition, "Newport Winter" you commissioned Newport Beach photographer/graphic designer Bill Agee to create. He has indeed captured the local environment in a most unusual way.

You were most thoughtful to remember me and I appreciate your kindness.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Rush N. Hill, AIA The Hill Partnership, Inc. 115 Twenty-Second Street Newport Beach, CA 92663

WASHINGTON

January 11, 1984

Dear Lyn:

Thanks for your letter of December 14.

Your concern about how the UN has drifted away from its original principles is well-founded. As the President noted in his General Debate address of September 26, governments have gotten in the way of the dreams of the UN's Founders -- dreams of freedom, peace, and self-determination of all peoples. In response to these negative developments this Administration formulated, adopted, and is now implementing, through the able and dedicated leadership of Jeane Kirkpatrick and her entire staff, a policy of defense of U.S. interests and forceful support for the goals of the Founders.

Of course, we did not expect this to be an easy task. As you yourself wrote, the UN can often be a "hostile" or, in Pat Moynihan's words, a "dangerous" place. Progress towards making it a less dangerous place is unquestionably slow, and may be overlooked because of the din of rancorous rhetoric. But I believe we are beginning to make a dent, by forcefully presenting our views on the major issues affecting U.S. interests. There is no doubt about the seriousness of our purpose and the importance we attach to making the UN a more effective organization. This tough stance is beginning to have its effect as member countries are moving slowly toward meeting some of our concerns.

Admittedly more, much more, needs to be done to restore the original goals of the UN. The President solemnly pledged this country's unstinting efforts, and through the exertions of our dedicated diplomats, I believe we will continue to make headway toward these goals. Speaking for all of us here, let me just add how much we appreciated your own contribution in this effort through your spirited service as a public delegate. May you have a healthy and prosperous New Year.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

The Honorable Lyn P. Meyerhoff 3206 Caves Road .
Owings Mills, Maryland 21117



799 UNITED NATIONS PLAZA New YORK, N. Y. 10017

United States Mission to the United Nations

December 14, 1983

192070

The Honorable
Michael K. Deaver
Deputy Chief of Staff and
Assistant to the President
The White House
Washington, D.C. 20500

Dear Mike:

To continue to keep you posted, I hear the word mischief here at the U.S. Mission and across the way at the United Nations constantly. It is a misleading word in content and in meaning. This place is a hostile, ugly, grim place for our country. If we are to stay in the UN there are several activities, in my opinion, that should be seriously contemplated and implemented. Our first objective should be to become wiser politically, i.e., we should assume the responsibility to educate the Third World nations in democracy.

I suspect that we as a nation assume too much. By that I mean that we assume other nations understand our democracy. We assume they understand what motivates us, and we assume, and we assume. I submit to you that our assumptions, our premises are many times wrong. For that reason and for the time I have spent here I would like to offer some examples of what we could implement relatively easily.

We must make the effort to organize and travel about this nation Third World UN representatives. New York is not the heartland of America, and not the greatest example of a democracy of peoples. It is a great example of democracy's accomplishments, but awesome as an experience to comprehend when coming from Africa. I submit to you that we do do a minor program and it is done badly. The

LIMITED OFFICIAL USE
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State Department, under USUN guides chooses representatives from different nations deemed to be reasonably friendly -- or possibly friendly. We travel them around the United States but -- and this is a big but -- we do not send USUN representatives but State Department staff who will have no social or working contacts with these leaders and future leaders here at the UN. This is certainly not the way to develop associations that can pay off. All we have done is cement friendships of different nations travelling at our expense -- not smart.

I have shared with you before, or suggested to you, that many of our U.S. civil servant Mission people have worked for the USUN Mission for so long that at this point they are representing the United Nations and not the United States of America. They have become that gray, unflexible, undisturbable bureaucrat. This matter must be addressed for the future of what I hope will be an extremely committed, serious approach if we are to stay and make this place work.

Jeane Kirkpatrick has represented our nation with undaunted courage, dignity and intellect that all can grasp. She is a remarkable woman and a remarkable leader of people. We owe her and the time she has spent on behalf of this Administration complete and thorough commitment to recovering the UN to the arena of acceptability and a place that nations could and should work together.

Michael, in my opinion I sincerely question the UN remaining in New York, and I suspect we could rescind our host nation responsibilities, but if we stay it should be a most serious commitment. No matter what we do, and I could go on and on and on with suggestions based on four months of keen observation, this place must be taken more seriously. The State Department and the USUN must be cohesive in attitude and commitment. The messages must be sent further to all agencies, particularly our Ambassadors, that State Department UN policy will not respond to the Ambassadors' or Counsellors' suggestion to water down our attitude, our linkage of funding, and many other firm positions that should be taken.

My experience here has been a personally painful exposure to what the real world is. Uneducated in democracy, I submit that we have not done it well. We can and should give it a committed try and we should alert our friends(?) that we mean business. The era of castigating the United States must come to an end. We deserve better. If we don't get better it is our faults.

With respect and affection,

Lyn P. Meyerhoff

Brung - Bray - Tours

THE WHITE HOUSE WASHINGTON

January 11, 1984

Dear Mr. Maury:

Many thanks for your letter of January 3rd and the enclosed book, America's Unelected Government: Appointing the President's Team. The research you provided the grant for on the problem of recruitment has turned up some interesting information - quite thought provoking.

I appreciate your sending the book to me for my consideration and use.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Samuel L. Maury Executive Director The Business Roundtable 1828 L Street, N.W. Washington, D.C. 20036



Ruben F. Mettler Chairman

Theodore F. Brophy Cochairman

John R. Opel Cochairman

Walter B. Wriston

To see for to see

NEW YORK

200 Park Avenue New York, New York 10166 (212) 682-6370

G. WALLACE BATES
President

JAMES KEOGH
Executive Director-Public Information

RICHARD F. KIBBEN Executive Director-Construction

WASHINGTON

1828 L Street, N.W. Washington, D.C. 20036 (202) 872-1260

January 3, 1984

The Honorable Michael Deaver Deputy Chief of Staff & Assistant to the President The White House Washington, DC 20500

Dear Mr. Deaver:

In April 1982, E. Pendleton James, then Director of the Presidential Personnel Office, wrote in TIME magazine of the problems surrounding the recruitment of personnel to serve in Cabinet and sub-cabinet level positions in the Federal government.

In order to address problems associated with such recruitment, The Business Roundtable provided a grant for a study of the Presidential appointments process by the National Institute of Public Affairs, an affiliate of the National Academy of Public Administration.

The enclosed book, America's Unelected Government: Appointing the President's Team, is the result of that study. We hope you will find the book's historical perspective informative, and its recommendations thought provoking.

Sincerely,

Samuel L. Maury
Executive Director

Enclosure

POLICY COMMITTEE:

- Ruben F. Mettler, Chairman Theodore F. Brophy, Cochairman John R. Opel, Cochairman Walter B. Wriston, Cochairman
 Robert Anderson Warren M. Anderson Robert H. B. Baldwin Stephen D. Bechtel, Jr. Robert A. Beck James F. Bere John F. Bookout
 Charles L. Brown James E. Burke Willard C. Butcher Philip Caldwell John H. Filer Clifton C. Garvin, Jr. Howard Goldfeder
 Philip M. Hawley John J. Horan Edward G. Jefferson Robert D. Kilpatrick Charles F. Knight James E. Lee William S. Lee
 Lewis W. Lehr Robert H. Malott John G. McEiwee John K. McKinley Lee L. Morgan H. Barclay Morley John D. Ong
 Paul F. Oreffice Edmund T. Pratt, Jr. John M. Richman James D. Robinson, III David M. Roderick Andrew C. Sigler John G. Smale
 S. Bruce Smart, Jr. Roger B. Smith Edson W. Spencer Donald H. Trautlein Rawleigh Warner, Jr. John F. Welch, Jr. L. Stanton Williams
- HONORARY MEMBERS: Roger M. Blough John D. Harper Reginald H. Jones Thomas A. Murphy David Packard Irving S. Shapiro



washington January 10, 1984

Dear Bob:

Thank you very much for your note of January 6th. It's so good to know someone else read the article.

I had taken the liberty of sending a copy to you. Our letters must have crossed in the mail.

When next in Washington I would enjoy seeing you. Keep me posted.

With best wishes,

Sincerely,

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MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff



Mr. Robert L. Dilenschneider Hill and Knowlton, Inc. 111 East Wacker Drive Chicago, Illinois 60601

Show 35 had 50 Mile Sent 1984 Rill Sent Oleppin ale water HILL AND KNOWLTON, INC. Public Relations/Public Affairs Counsel 111 EAST WACKER DRIVE CHICAGO, IL 60601 312-565-1200 ROBERT L. DILENSCHNEIDER Executive Vice President National Division January 6, 1984 Mr. Michael Deaver Deputy Chief of Staff The White House Office 1600 Pennsylvania Avenue Washington D.C. 20500 Dear Mike: The tone of Wednesday's Wall Street Journal story leaves the reader with the feeling that a job has been well done. Congratulations on doing it. I hope we hear from you soon. Perhaps I should visit with you when I'm next in Washington? Best regards, Robert L. Dilenschneider RLD/aa



January 10, 1984

Dear Mr. Balsiger:

Thank you for your letter of December 16, in which you describe the activities of the Ban the Soviets Coalition and indicate specific objections to certain proposals for travel of Soviet athletes to the Los Angeles Olympics.

The International Olympic Committee (IOC), the body which governs all Olympic activity, awarded the 1984 Summer Olympic Games to Los Angeles on the condition required by the International Olympic Charter that all national participants recognized by the IOC be admitted to the Games. Should the United States, as host government, bar any team from participating, it could no longer be the host. President Reagan stated in a meeting with U.S. Olympic and Los Angeles Olympic Organizing Committee (LAOOC) officials in 1981: "the U.S. will welcome athletes from all nations to participate in the 1984 Olympic Games." In a 1982 letter to the IOC the President wrote: "the Olympic Charter will be enforced." That commitment remains in effect.

I cannot speak for any arrangements LAOOC may make with individual teams, but I can assure you that Federal officials plan to be completely even-handed in dealing with all participating teams, neither giving special treatment to nor imposing special conditions on any team. As for the specific issues you address, we are aware of Soviet expressions of interest in charter flights and in a Los Angeles or Long Beach based cruise vessel, but we have received no official request from the Soviet government. If and when we receive a request, it will be carefully considered, with full attention given to policy and security implications. We are currently studing the question of travel by Soviet journalists in areas we have designated as closed to travel by Soviet official personnel in light of Olympic host commitments as well as of policy and security considerations.

Sincerely

MICHAEL K. DEAVER

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Assistant to the President Deputy Chief of Staff

Mr. David W. Balsiger
National Executive Director
Ban the Soviets Coalition

BAN THE SOVIETS COALITION

SPONSORS OF A NATIONAL PETITION I() BAN THE SOVIET UNION FROM THE 1984 WORLD OLYMPICS

192867

December 16, 1983

Michael K. Deaver, Deputy Chief of Staff THE WHITE HOUSE 1600 Pennsylvania Ave., NW Washington, D.C. 20500

Dear Mr. Deaver:



According to recent national opinion polls, about 70 million Americans believe as we do that the Soviet Union should be banned from the 1984 Olympics for their destruction of Korean Air Lines Flight 007, with 269 people aboard, killing 61 Americans, including Congressman Larry P. McDonald.

Also, in a statewide California poll, 60 percent (in some areas, 68 percent) of the public felt that if the Soviets failed to participate in the Olympics, it wouldn't hurt the 1984 Olympic Games. Only 13 percent strongly felt Soviet non-participation would hurt the Olympics.

Our "ban the Soviets from the Olympics" effort was started by a group of California business men and women, and has now grown into a massive coalition of more than 100 distinguished activist organizations -- a large majority of them national organizations, some with up to 500 local chapters nationwide.

Nationally, these ethnic, religious, political, social, educational, and veterans organizations have a sphere of influence that extends to 30 to 40 million people -- the good people of America who still believe that principle and the value of human life takes precedence over sporting events.

Needless to say, nearly all of our Coalition support groups are the same groups that made the difference in Ronald Reagan's going to the White House in 1980. They not only voted for him but were the activists who worked to turn the votes out for him at the polls. These groups supported Mr. Reagan because of his strong anti-Communist stand, his conservative platform, and his firm position on moral, family, and Judeo-Christian issues.

Mr. Rush N. Hill The Hill Partnership, Inc. 115 Twenty Second Street Newport Beach, California 92663



MICHAEL K. DEAVER

Kush

Thunks for your good letter.

Were a long ways away from

what you propose but die put

your note in the RR teleum fiel.

Weil he lock to your when that

project gats active. Cheus. Tricke

1/10/84