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THE WHITE HOUSE

WASHINGTON

February 2, 1983

Dear Mr. Foulger:

I trust you were reassured by the strong State of the Union address President Reagan gave last Tuesday evening.

I can assure you that this President will stay the course he has been on for the last thirty years. I appreciate your taking the time to write.

Thank you sincerely for your continued support.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Sid W. Foulger
Two Research Place
Rockville, MD 20850



January 20, 1983

Mr. Michael Deaver
Special Assistant to the President
The White House
Washington, D.C.

Dear Mr. Deaver:

We are extremely concerned about the pressure the President is getting from certain of his staff and a number of politically motivated Republican senators to change the course and turn away from the principles upon which he was elected. Enclosed are four columns that have appeared in California newspapers recently that outline the current crisis extremely well.

The President must reject this defeatist pressure and take the offensive based on the excellent record he has compiled so far.

His policies have set the stage for real success, both domestic and foreign, as pointed out so clearly in William Safire's column of January 17.

This is no time to abandon the ship by listening to the faint-hearted politicians who are only impressed by the latest polls (which have been proven wrong time after time).

It is absolutely vital that the President TAKE THE OFFENSIVE NOW in the State of the Union Address by reaffirming both the domestic and foreign policies that he campaigned on and upon which he was elected.

If he stays the course he will succeed and our great land of freedom will prevail.

We fervently solicit your efforts to support the President to stay on course.

Sincerely,

Sid W. Foulger

Sid W. Foulger

Two Research Place
Rockville, Maryland 20850
301-948-0522

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The President's Staff Succumbs To Panic

With the deficit ballooning toward \$200 billion, and perhaps \$300 billion in the "out years," a loose conspiracy has formed in the capital to stampede President Reagan into a radical course correction. The principal co-conspirators — the White House staff.

On Sunday, Lou Cannon, the veteran Reagan-watcher at *The Washington Post*, had a "sourced" story on how the White House staff laid a trap for the President on his return, a week ago, from Camp David.

First, the President was scheduled to meet with six senior Republicans who painted, in the starkest of terms, the political and economic disaster that looms ahead.

Then, he was led into a meeting with House Republicans who underscored the necessity for change and held out the most radical of solutions — an across-the-board freeze in all federal spending, including national defense. Should the President sign on, his defense budget would be indistinguishable from Jimmy Carter's.

Cannon was obviously impressed with the staff cabal: "The week's events showed that the White House staff may again be functioning as it did early in the Reagan presidency and again in 1982, when the staff, after a long process of friendly persuasion, convinced Reagan to espouse a tax increase favored by both the Republican and Democratic leaderships in Congress.

"That effort was so difficult, however, that Baker, Darman and other staff members were disinclined until recently to try again to persuade their sometimes stubborn President to change his mind."

zero growth and the first repudiation of an incumbent president since Herbert Hoover.

Oddly, Paul Laxalt, the President's best friend in the Senate, has publicly joined the cabal. Warning of "terrifying" deficits, he says we have already cut domestic spending "to the bone," and must now chop defense.

How can one seriously make such a statement about a domestic budget which includes huge subsidies for Amtrak passengers and New York and Washington subway riders, which contains the Clinch River breeder reactor and \$5 billion in "revenue sharing" from a Treasury with no revenue to share?

How can one make such a statement when Sen. Charles Percy's charming daughter is still dispensing over \$100 million a year in cultural pork at the Corporation for Public Broadcasting?

The simple expedient of a single year's suspension of cost-of-living raises in Social Security, and the mammoth "entitlement" programs would save tens of billions.

When politicians say domestic social spending, now consuming record shares of the nation's wealth at the federal, state and local levels, has been "cut to the bone," what they mean is that they lack the courage to cut it further; therefore, the taxpayers must compensate for their own political timidity.

The panic among the White House staff and the Hill Republicans is directly proportional to the fear saturating the President's party.

Cut national defense, they cry. But to cut national defense now is to leave America less than a decade hence militarily dwarfed by the Sovi-

Will Reagan weather his midterm crisis?

WILLIAM SAFIRE

The breaking of the president is merrily under way. Reagan's split staff buttonholes reporters to portray him as unwilling to listen to reason, and what Eisenhower called "sensational-seeking columnists" berate him for not abandoning the principles on which he was elected.

In response, the president weakly sends George Shultz out to tell reporters that Reagan is fully in charge, which demonstrates the opposite. The president himself steps out of the permanent Chinese fire drill that has become the West Wing to ask "What disarray?" which is taken as further proof of his removal from reality.

If he is to rescue his presidency from its midlife crisis, Reagan must dispense with his I-am-not-a-shnook defensiveness. He should use next week's State of the Union Message to confound his opponents and reinvigorate his supporters.

To take the high ground on the economy: He should stop joining the Henny Pennies clucking about the deficit and should start campaigning against the alternatives offered by his critics.

The fact is that Reaganomics slowed down the breakneck economy and succeeded in defeating public enemy No. 1, runaway inflation. To encourage recovery from the unavoidable recession, he has already put in place a stimulative fiscal policy (the deficit, which the economy now needs) while the Federal Reserve has pursued a

stimulative monetary policy (pulling down interest rates with a money supply growth far beyond "the high end of the range").

That double dose of stimulation is a recovery policy that makes good sense. Reagan should go on the attack against the gloomy purveyors of Kaufmanomics, who cling to their theory that the deficit of 4 percent of GNP might abort recovery. He should pound away at the foolishness of raising taxes when the recovery needs consumers with more disposable income; in this regard, Reagan is in the role of FDR, while the other guys are playing Herbert Hoover.

Sparked by this combined fiscal and monetary stimulus, the economy is likely to show a solid recovery this summer. The housing industry, always the bellwether, is finally stiffening. The great majority of large and small investors believe the recession has bottomed out, which explains the five-month stock market climb. The president should stop pleading for patience and start pointing the finger at high-tax politicians with a vested interest in GOP hard times.

To put his mark on foreign policy: He should stop trying to placate the detenteniks and return to the theme that expresses his essence: we will rebuild our strength until the Soviets know that real arms reduction makes sense, and we will never shrink from peaceful ideological combat against Communist tyranny.

dent the vital support of those who share Reagan views. Instead being a lightning rod ground criticism aimed at Reagan, a pragmatic and popular Shultz offered accommodationists a place in the president's anti-Soviet stor. The secretary of state is a hero those who think the president the more a villain.

Accordingly, the concession the president makes to that crowd — overturning the Camp David accords to award West Bank sovereignty to the Arabs, caving in Europeans who put pipeline profits ahead of common defense, and soon kowtowing to the Chinese on a scale that would make Carter blush — gain Reagan no prestige credit while they fritter away his own constituency.

In preparing his State of the Union Message, Reagan will undoubtedly be lumbered with phrases submitted by State and the NSC calling for a policy of "incentives and penalties" to achieve "behavior modification" so as to "stabilize the global balance." He should reject that 12-year-old pablum and use the occasion to remind Americans and others that we are in an intense ideological competition that we cannot afford to lose.

Finally, to put order in his own house: he should stop pretending the press is making up its own leaks and start to decide which of the two White House staffs represents him. Although his New Summary avoids stinging commentaries, he should know that a star lineup that pits the compromiser (Baker and Deaver) against the cronies (Clark and Meese) generates the gossip that feeds the breaking of the president.

Here is a man who grabbed the mike and took charge in a debate who twice shook up a staff that thought it owned him, who went into a convention to head off a power play that might have weak-

House staff not only feels history has assigned it the role of shaking this "stubborn President" out of his silly convictions, but feels compelled to blab about its achievements to *The Washington Post*.

The irony of this crude patronizing of the President by his own subordinates is that it is the White House staff and the Hill Republicans who have succumbed to panic, while the President, thus far, is among the few in this city who has kept his head.

We must avoid "Carterization," White House staffers are telling reporters far and wide. But their insistence that Mr. Reagan endorse new taxes, slash defense spending, not touch the sacrosanct social programs is precisely the course Jimmy Carter took; and it led him to 21 percent interest rates, 13 percent inflation,

by brickman

et Empire. What kind of economics is that?

To freeze defense along with every other program, as the terrified Republicans are clamoring, is to treat defense on a par with food stamps. But national defense is the highest priority of government; was not Congress elected to set priorities?

America has commitments worldwide — to defend Korea and Japan, the Persian Gulf and Israel, NATO Europe from Norway to Turkey. With an armed force not half the size of the Soviets, we cannot meet these commitments on the cheap; and we cannot ask soldiers, sailors, airmen and Marines to fulfill them with less than everything they require.

If we are unwilling to provide our men with the tools to accomplish their mission, Congress should do the honorable and necessary thing, and relinquish those commitments.

Tribune Co. Syndicate

William Safire is a Pulitzer Prize-winning columnist in Washington, D.C.

the appointment of Shultz earned him polite applause from all those who implacably oppose Reagan views, and cost the presi-

dent has shown the ability — and certainly has the cause — to sweep aside those who patronize him and to seize the midterm initiative. ■

Rout The Pygmies, Mr. President

The White House is in full retreat; and if the President does not step out into the middle of the road and fire a pistol into the air, it will degenerate into a rout. Upon that assessment, those rejoicing at the spectacle and those sick at heart over it are in concurrence.

Wednesday, Richard Schweiker, who heads the largest government agency in the Western world, the old HEW, quit to grab an "irresistible" offer from an insurance association.

He follows his old friend Drew Lewis who left the Department of Transportation for a job at Warner Communications. Two such resignations in a fortnight give off the impression of an administration winding down, an administration whose completed work needs only to be wrapped up.

Their replacements are Margaret Heckler and Elizabeth Dole, both charming and capable ladies, but neither of whom is, remotely, a Reaganite. Liddy Dole is the wife of the senator, Peggy Heckler has always been a Ford-Rockefeller Republican.

For Mr. Reagan, the great critic of affirmative action, to be propitiating the clamorous press by playing the women-and-blacks game at this level suggests a lack of seriousness and a loss of purpose.

Sensing the confusion down the street, Sen's. Bob Packwood and Robert Dole, and now Majority Leader Howard Baker, have indicated their availability in 1984. James Reston is already touting Baker as the man of the hour, for both parties.

"The Phasing Out of Reaganism" is the title of Wednesday's column by David Broder of *The Washington Post*, who sees Reagan as a "barrier" to the necessary work of government this year which is to reverse the "errors and excesses" of Mr. Reagan's first year, "to slow the runaway

When the President endorsed the Dole tax, then the gas tax, he won all right, but Washington was laughing at him. It does not hail his new moderation; it ridicules him for not recognizing earlier the folly of his ideas; each new concession brings an immediate call for more.

No sooner had Cap Weinberger announced a 3 percent cut in defense Wednesday — a slice of \$8 billion — than Sen. Carl Levin of Michigan dismissed it as trivial and told the secretary to go back and find more — this time in the "big ticket items," i.e., weapons.

If Mr. Reagan continues upon this course in the State of the Union, the liberals will strip him naked before

sending him packing in 1984, their mocking laughter echoing in his ears.

The White House staff, the Hill Republicans, are telling the President to "show leadership" by getting out in front of the mob, cutting defense himself, proposing an acceleration in Social Security taxes, junking indexation. Statesmanship, right?

Mr. Reagan should realize there is no way his revolution can be repealed *without* his active collaboration; second, this capital is inhabited by a large, noisy and seemingly ferocious tribe of pygmies which generally falls into a respectful silence at the first sound of the guns.

Tribune Co. Syndicate

The San Diego Union Editorials

PAGE C-2

SUNDAY MORNING, JANUARY 16, 1983

Stormy Mid-Passage

Next Friday, the Reagan administration begins its third year in office, which history suggests will probably be a make-or-break time. But before contemplating the fierce challenges confronting the administration at mid-term, the seeker of perspective is obliged to measure the administration's record in pursuing its bold course away from overgrown government that President Reagan charted in his inaugural address.

Even his political enemies

Haig and the appointment of George P. Shultz as his successor. We should expect solid if unspectacular direction in our international affairs during the next two years under the hand of the unflappable and highly intelligent Shultz.

But Mr. Reagan's economic and military programs, like the administration itself, are in mid-passage and under increasingly heavy attack. The success of both seems to depend in a disturbing way upon what happens this

much an opportunity as it is a challenge.

That leadership appears to be more urgently required now than at any time thus far during Mr. Reagan's tenure. A growing segment of public opinion sees the administration divided against itself on economic and defense policies and lying dead in the water. Under increasing pressure to compromise, the President a few days ago agreed to a reduction of about \$10 billion in the defense budget retreating from an earlier

ture the squandered revenue base, to cancel the foolish indexation of the tax rates before it goes into effect." At best, Mr. Reagan can be "the tag along," Mr. Broder adds.

As most close observers now concede, an indispensable element of the cabal to overturn the Reagan Revolution is the President's own White House staff.

"I have had it up to my keister" with these leaks, the President declared Tuesday. But the problem is not that White House aides are talking to the press; the problem is that the White House aides are saying.

The President's men are privately agreeing with the President's critics that the man in the Oval Office has become part of the problem. Our stubborn President, they are telling all within earshot, simply will not see what needs to be done, or, seeing, will not do it.

What are we to do with such a charming but stubborn old codger, they beseech their soulmates in the Washington press.

Where the Reagan Revolution jumped the rails is as clear in retrospect as it was at the time. It was the moment Mr. Reagan, against his own superior judgement, joined Bob and Tip and Teddy in declaring that a quarter-trillion-dollar tax increase over the next five years was just what the doctor ordered.

That monster tax increase — let us not quibble whether it was the largest or second largest in history — contradicted the President's philosophy, muddled his political message, repealed a critical part of his economic program, and failed to diminish the deficit.

A disaster all around. Yet, neither the President nor his men will yet concede it was other than a great triumph of coalition politics.

What Churchill once said of the Hun has application here. The Washington Establishment is "either at your throat or at your feet." When Mr. Reagan's voice rang with conviction, when he was demanding tax cuts and budget cuts and winning, this capital cowered and said, "Sire, restimated you."

Reagan has managed to turn the country in a new direction after 50 years of New Deal drift and time-worn depression remedies. He compelled a national debate on ingrained economic assumptions. He drastically slowed the rate of growth of government spending. He arrested excessive government regulation, heretofore unchecked. And he stabilized taxes, which had been increasing at an uninter-rupted rate.

Mr. Reagan's other major achievement was in getting the nation to begin rebuilding its neglected military forces, the weakness of which was made more perilous by an unprecedented Soviet buildup in conventional and strategic weapons.

Growing U.S. strength has enhanced the credibility of the Reagan foreign policy and encouraged at least some hope for a more flexible Soviet response to arms-reduction negotiations in Geneva. Although relations between the United States and its allies have sometimes been prickly during these two years, even Mr. Reagan's critics concede that this country is more respected now by friend and foe than was the case during the Carter years.

Even though the prospects for achieving an Arab-Israeli peace settlement are slim, the President's Middle East proposals constitute a major contribution to the negotiation process.

It must be said the administration's foreign policy, somewhat erratic during the first year, has steadied with the departure of Secretary of State Alexander

And much of what will happen depends in turn upon pulling out of a worldwide economic recession, the deepest since 1932. Global recovery depends to a large degree upon the United States.

Even so, the Reagan policies required to control the 1980 inflation rate of 14.4 percent and an unprecedented interest rate of 21.5 percent have unquestionably magnified the recession's enfeebling effects in this country. An unemployment rate of almost 11 percent has been an inevitable penalty for bringing the inflation rate down to about 5 percent and interest rates down by half.

If, however, the frightening federal deficit of up to \$200 billion is not somehow controlled, the Reagan administration's remarkable inflation and interest rate achievements may come to naught.

The President would trim the deficit by further cuts in domestic spending, which most Democrats reject in favor of higher taxes and reductions in the defense budget. Because the White House itself is divided as to these two approaches, one of Mr. Reagan's chief challenges this year will be to reconcile the differences and provide the same adroit leadership that marked his 1981 triumphs with the Congress when he pushed through his economic and defense programs.

Inasmuch as there is little agreement in Washington or in the country about how to reduce the deficit or get the economy moving, the requirements for presidential leadership is as

er pledge to the contrary. And he is under heavy pressure from Capitol Hill for another round of higher taxes.

Whether Mr. Reagan can recharge his administration and regain the lost momentum he generated so skillfully during his first year in office will likely be indicated in his State of the Nation address later this month. For good reasons, that message is assuming unusual significance.

Still, the country need not be pessimistic. Unlike Jimmy Carter, who meditated at Camp David during his third year and came down to fire Cabinet members and proclaim a national malaise, Ronald Reagan has demonstrated a presidential presence, to which Americans have responded. Instead of losing control of the Senate and 40 or 50 House seats in November as various political experts predicted, the Republican Party lost a moderate 26 House seats and retained command of the Senate. The voters registered some discontent to be sure, but they seem willing to provide Mr. Reagan a reasonable chance to work things out. Public patience now is not unlike that accorded Franklin Roosevelt during his unsuccessful struggle during more than a decade to right the stricken economy of that time.

If the expected recovery takes hold this year, the Reagan brand on U.S. history will be prominent and permanent. If not, Mr. Reagan might well quote the Marquise de Pompadour, who voiced a correct and chilling prophecy to King Louis XV of France: "After us the deluge."

THE WHITE HOUSE

WASHINGTON

February 2, 1983

Dear Jus:

In response to your letter enclosing a letter from Alger B. Chapman, I will take up the request for the President to be the 10th recipient of the Dodge Award with the Scheduling Department. We will be in touch with them as soon as possible.

Best personal regards.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Justin Dart
Dart & Kraft, Inc.
8480 Beverly Blvd.
Los Angeles, CA 90048

BCC: Scheduling

DART & KRAFT

Justin Dart
Chairman, Executive Committee

January 27, 1983

Dear Mike:

The attached is self-explanatory. I'm certainly not pushing this one, but did want to bring it to somebody's attention and would hope that Mr. Chapman will have a courteous response.

Kindest regards and thanks,



The Honorable Michael Deaver
Assistant to the President
Deputy Chief of Staff
The White House
Washington, D.C. 20500

DART & KRAFT

Justin Dart
Chairman, Executive Committee

January 27, 1983

Dear Mike:

The attached is self-explanatory. I'm certainly not pushing this one, but did want to bring it to somebody's attention and would hope that Mr. Chapman will have a courteous response.

Kindest regards and thanks,

A handwritten signature in black ink, appearing to be 'JD' with a flourish.

The Honorable Michael Deaver
Assistant to the President
Deputy Chief of Staff
The White House
Washington, D.C. 20500

THE WHITE HOUSE

WASHINGTON

February 2, 1983

MEMORANDUM FOR MRS. ANNE GORSUCH

FROM: MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

SUBJECT: CLEAN AIR ACT - LOS ANGELES COUNTY

Attached is a letter we received from Mr. Michael Antonovich regarding concerns on the part of the Los Angeles County Board of Supervisors.

As you may know, the City of Los Angeles is very concerned about the potential impact regarding the enforcement of the Clean Air Act. There are some specific concerns addressed in the text of the letter. It would be immensely appreciated if you would review the text and take the appropriate action you deem necessary.

Thank you for your help with this matter.



*Rich
How should I
respond?*

**BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES**

383 HALL OF ADMINISTRATION / LOS ANGELES, CALIFORNIA 90012

JAMES S. MIZE, EXECUTIVE OFFICER
RICHARD A. SCHOENI, ASST. EXEC. OFFICER
(213) 974-1411

MEMBERS OF THE BOARD

PETER F. SCHABARUM
KENNETH HAHN
EDMUND D. EDELMAN
DEANE DANA
MICHAEL D. ANTONOVICH

January 12, 1983

Michael K. Deaver
Deputy Chief of Staff,
Assistant to the President
The White House
Washington, D.C. 20500

Dear Mr. Deaver:

At its meeting held January 11, 1983, the Los Angeles County Board of Supervisors, on motion of Supervisor Michael D. Antonovich, urged the President to prohibit the Environmental Protection Agency from adopting an extreme interpretation of the Federal Clean Air Act that would apply automatic sanctions to "nonattainment areas" in 1983, rather than notifying said areas to revise their attainment plans.

Further, on motion of Supervisor Deane Dana, the Board urged the President to continue Los Angeles County's share of 1983 Federal Highway Funding, while County efforts go forward to comply with the nitrogen dioxide and particles Clean Air Act Standards.

The Board respectfully requested the Presidents' immediate consideration of these requests. Due to the present condition of the economy and the State of California's transportation needs, the County can ill afford such cutoffs which might, among other things, delay the long-awaited Century Freeway.

Very truly yours,

James S. Mize

JAMES S. MIZE

Attachments

MOTION BY SUPERVISOR DEANE DANA

Los Angeles County has been facing the possible loss of its share of 1983 federal highway funding since December 31, the deadline established by the federal Environmental Protection Agency (EPA) for compliance with Clean Air Act requirements.

This, despite the fact the County is meeting three of the five EPA-mandated standards: Sulfur-dioxide, carbon monoxide and ozone levels.

The Environmental Protection Agency is currently reviewing possible funding denial to Los Angeles County and 19 other California Counties, and to counties in 43 other states. Loss of federal monies for highway programs would be detrimental to the well-being of every resident in the county.

THEREFORE, I MOVE THAT:

The Board of Supervisors send a letter to President Reagan urging him to continue 1983 federal highway funding while efforts go forward to comply with the nitrogen dioxide and particles Clean Air Act standards..

The Federal Clean Air Act defines "nonattainment areas" as air basins which fail to meet air cleanliness standards specified in law. Nonattainment areas must develop and implement air cleanup plans subject to approval by the Environmental Protection Agency (EPA). The Clean Air Act further establishes December 31, 1982 as a milestone deadline for meeting certain standards. EPA is responsible for formal notification to areas which fail to meet this deadline. Upon receipt of this notice from EPA, an area must revise its plan, within a reasonable time, so as to provide for attainment as quickly as possible. Areas which do not revise their plans in accordance with these requirements are subject to cutoff of Federal highway funds. This might also include funds available under HR 6211, the recent federal gas tax increase.

Recent press reports have alleged that Anne Gorsuch, EPA Administrator, is interpreting the Clean Air Act as requiring her to apply automatic sanctions to nonattainment areas in 1983, rather than notifying them to revise their attainment plans. On December 10, 1982, Senators Robert Stafford and Jennings Randolph, Chairman and ranking minority member, respectively, of the Senate Committee on Environment and Public Works, wrote a letter to Ms. Gorsuch on this subject. The letter urged her not to implement the extreme interpretation of the Clean Air Act which the press had ascribed to her. To date, the Senators have not received an answer to their letter.

The Los Angeles area will probably soon receive notice from EPA that it has not met the 1982 attainment deadline. Given the present condition of the economy and the State's transportation needs, California can ill afford a cutoff of Federal highway funds which might, among other things, delay the long-awaited construction of the Century Freeway.

I, THEREFORE, MOVE THAT THE BOARD:

1. Urge the President not to permit his Administration to adopt the extreme interpretation of the Clean Air Act which the press has attributed to Ms. Gorsuch; and
2. Urge the California Congressional delegation to monitor the actions of EPA on this matter and to take immediate action, if appropriate, to introduce and pass preventive legislation; and
3. Direct the Executive Officer to send copies of this motion to the President, the Administrator of the Environmental Protection Agency, the Chairman of the Senate Committee on Environment and Public Works, and the California Congressional delegation; and
4. Direct the Legislative Representative in Washington to work positively for the achievement of the Board position on this matter.
5. Direct the Executive Officer to send copies to Ed Meese, Michael Deaver, Richard Williamson, Steven Rhoads and Ed Rollins of the White House.

MICD

THE WHITE HOUSE

WASHINGTON

February 2, 1983

Dear Mike:

Thank you very much for providing us with the copy of the motion regarding the Environmental Protection Agency plan for enforcement of the Clean Air Act.

I have forwarded your motion to Mrs. Anne Gorsuch. She will see that the appropriate action is taken.

Best personal wishes.

Sincerely,

MICHAEL DEAVER

Assistant to the President
Deputy Chief of Staff

Mr. Michael Antonovich
Board of Supervisors
County of Los Angeles
869 Hall of Administration
Los Angeles, California 90012

bcc: Mrs. Anne Gorsuch

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

February 3, 1983

TO: WILLIAM P. CLARK

FROM: MICHAEL K. DEEVER *M*

Thanks for the suggestions for the various functions for HRH in March.

Bear in mind that we only have control over three functions:

- Feb. 27 L.A. SALUTE TO THE QUEEN (You made no suggestions for that dinner)
- March 2 LUNCH/PRESIDENT'S RANCH (8 guests to be determined by Protocol: Reagans, HRH, Prince Phillip, U.S. Ambassador and Mrs. Price; British Ambassador and Mrs. Wright. You made no suggestions here)
- March 4 STATE DINNER IN SAN FRANCISCO This guest list is completed and has been mailed.

The other functions you refer to were invitation lists supplied by the British. While we can make suggestions, we obviously do not have control over the guest list. Some of the people you have suggested have been included in our suggestions to the Embassy. I will send you copies of our updated lists when they are complete.

We have already recommended that Prime Minister Fraser be included by the British on the Britannia Dinner on March 5.

As to the question of the "inordinate amount of naval personnel invited by the British to the dinner on February 26th in San Francisco", once again they consider this a "return dinner", having lunch that day with the Navy aboard the U.S.S. Ranger.

Bill, believe me, we have tried to include as many of the President's friends as we possibly can.

cc: JAB, EM, CT, HVD

San Diego

THE WHITE HOUSE

WASHINGTON

February 4, 1983

Dear Susan:

I was delighted to hear that your new company is open for business. I wish you every success in your new venture.

Best personal regards.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Susan B. Bryant
Research/Strategy/Management
1012 Pennsylvania Ave., S.E.
Washington, D.C. 20003

RESEARCH / STRATEGY / MANAGEMENT

January 30, 1983

The Hon. Michael K. Deaver
The White House
1600 Penn. Avenue, NW
Washington, DC 20500

*Thank you
for the
success*

Dear Mike,

We wanted you to be among the very first to hear the official word that our new company, R/S/M, is open for business.

Some people who dealt with us during our tenure at the National Republican Senatorial Committee have concluded that the firm's initials stand for Retained Senate Majority, but however proud we are of having had the chance to help accomplish that in 1982, the fact is that R/S/M stands for Research/Strategy/Management.

That's what we do here at R/S/M. For businesses, associations, officeholders and candidates: research, including survey design and analysis, qualitative studies, demographic trends, vote and corporate history, focus groups; strategy, that is, the development of alternatives, goals and objectives, the definition of "winning" in the specific circumstances that confront the client; and management, helping guide the client through the action steps that turn concepts into concrete results.

Joining us at R/S/M are professionals in fundraising and campaign management -- Desiree Anderson, Ann Benedict and Norm Rankin. Those of you who dealt with us at the NRSC will also be glad to know that Ethie Weaver, Linda Opeka and Lynda Clancy are coming with us, hopefully to do as good a job keeping us out of trouble here as they did there.

We intend to stay in close touch with our friends and this letter is just the first installment. Naturally there is too much about R/S/M's beginnings to put into a short opening announcement. We hope you would like to know more; if so, please give us a call at (202) 543-9494.

Cordially,



Vincent J. Breglio



Susan B. Bryant

THE WHITE HOUSE

WASHINGTON

February 4, 1983

Dear Mr. Scruggs:

Thank you very much for letting me know the outcome over the deadlock that developed over the Vietnam Veterans Memorial.

I am pleased to know that it has been resolved to everyone's satisfaction.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Jan C. Scruggs
President
Vietnam Veterans Memorial Fund, Inc.
1110 Vermont Avenue, N.W.
Suite 308
Washington, D.C. 20005



February 2, 1983

Mr. Michael K. Deaver
Assistant to the President
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Mr. Deaver:

On January 26, 1983, I wrote to you to request an appointment in order to discuss the need to resolve the deadlock that had developed over the additions to the Vietnam Veterans Memorial.

I am happy to report that the Secretary of the Interior has decided to put the final decisions on siting the memorial's additional elements into the hands of the agencies specified under Public Law 96-297. This course of action, I feel, is certainly in the best interests of the veterans community and the Administration.

I would, however, like to thank you for your attention to this important matter and hope that the memorial in its entirety can be completed soon. In the meantime, it is my pleasure to offer you a personal tour of the Vietnam Veterans Memorial at your convenience.

My highest regard,

Sincerely,

Jan C. Scruggs
President

JCS/rm

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THE WHITE HOUSE

WASHINGTON

February 4, 1983

Dear Mr. and Mrs. Kauffman:

Please accept my sincere apologies for the unthinking statement I made which you refer to in your letter. I intended only to depict Mrs. Reagan as the deeply caring person she is.

I'm deeply sorry.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. and Mrs. Charles Kauffman
8503 Hayshed Lane
Columbia, MD 21045

8503 Hayshed Lane
Columbia, MD 21045
January 28, 1983

Mr. Michael Deaver
Deputy Chief of Staff
White House
1600 Pennsylvania Avenue
Washington, D.C. 20013

Dear Mr. Deaver,

We read with disbelief the comment attributed to you in E. Bumiller's and D. Radcliffe's article on Nancy Reagan in the January 23, 1983 Washington Post -- "Where you or I would be turned off by a mongoloid or a guy who had both of his legs broken, she's able to cope, says Deaver." If, in fact, you made this statement, we are embarrassed for you. As the parents of a child with Down's Syndrome, we find your comment unacceptable and uneducated, smacking of compassionless ignorance.

The term "mongoloid" is an antiquated and offensive term. Down's Syndrome, or Trisomy-21, describes the condition that you call "mongoloid." Over one quarter of a million citizens have Down's Syndrome. Their families have sought and continue to seek an educated and accepting public. It is particularly disconcerting that a man in your position would make such a stupid remark; in fact, it is inexcusable.

Have you ever examined the reasons why you are "turned off?" Is it that persons with Down's Syndrome look different or often speak with some difficulty? Is it that persons with Down's Syndrome may not hold jobs which give them power, prestige or wealth you deem measurable achievements for life?

Perhaps you need to look at persons with Down's Syndrome as we have. They are individuals, like any other individuals, who can learn to develop their potentials, to become self-respecting, independent and productive citizens. Try, Mr. Deaver, to "turn on" to a person with Down's Syndrome as you would to any person. We have.

If you would like further information on Down's Syndrome, please contact the Down's Syndrome Congress, 1640 W. Roosevelt Rd., Room 156E, Chicago, IL 61701.

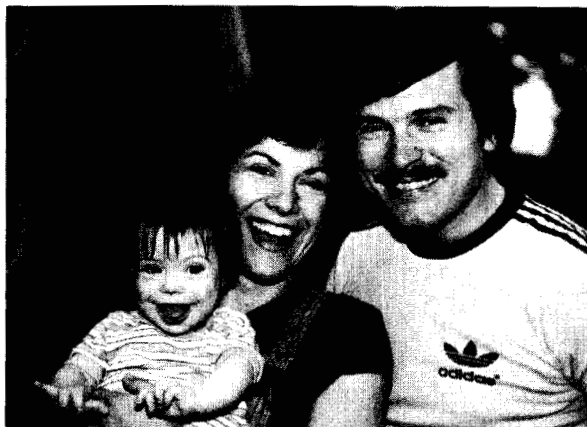
Sincerely,

Mr. and Mrs. Charles Kauffman
Mr. and Mrs. Charles Kauffman

If Down's Syndrome has touched your life, we would like to help. We want to offer support through times of uncertainty, while sharing in the joys and rewards of having a child with Down's Syndrome.

To New Parents

Parents of newborns with Down's Syndrome are thrust upon a new aspect of life and their questions are limitless. We, too, have experienced the anxiety that accompanies having a child with Down's Syndrome. However, after an initial period of adjustment, we have learned to see a loving child instead of a handicap. While it is often true that children with Down's Syndrome usually learn more slowly and vary in achievements and abilities, we have found that our children are more normal than different - more like other children than unlike them.



Believing that the child with Down's Syndrome is a child first, with the needs and emotions of any child, we want to help you understand that you can love your child as much as any other child; and that your child can be helped to develop his or her potential...to become a self-respecting, independent, productive adult.

Parents of Children with Down's Syndrome can answer many of your questions. We can put you in touch with families of various ages and backgrounds who would be delighted to have a phone conversation with you or personally visit you either at the

hospital or in your home at your convenience. We can acquaint you with the many opportunities for your child to develop and learn. These include infant stimulation programs to help your baby get a good start and nursery schools that offer a variety of creative play and pre-academic activities.



From our experience, we feel that sharing the accomplishments of other children with Down's Syndrome and exchanging ideas and information can help new parents develop a more positive and realistic view of the future.



To All Parents of A Child With Down's Syndrome

Parents of Children with Down's Syndrome is by no means exclusively for parents of newborns. Our group is comprised of parents of children of all ages with Down's Syndrome. Your experiences can provide valuable information and immeasurable insight into raising a child with Down's Syndrome. We consider your participation in our activities to be extremely important.



To Interested Professionals

We welcome the participation of professional friends - doctors, therapists, teachers, counselors - in our meetings as a means of creating a closer and ongoing dialogue about the needs and potentials of our children. By working with one another, we believe that parents and professionals can develop the mutual respect necessary to ultimately bring about many positive accomplishments for individuals and community alike. Parents and professionals have one thing in common - a child who needs them both to develop his or her potentials to the fullest.



Parents of Children With Down's Syndrome

Parents of Children with Down's Syndrome was formed in 1981 by parents who felt a need to share experiences and exchange ideas with each other, while providing assistance and support to families of newborns with Down's Syndrome. Our goal is to make available the widest range of opportunities for persons with Down's Syndrome to engage productively in the family and community. Our main concern is to promote the welfare of individuals with Down's Syndrome and their families through the organization and encouragement of educational, counseling, recreational, vocational and other programs.

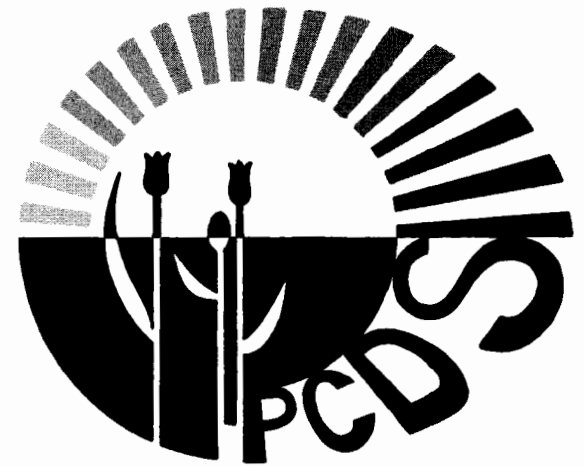
We would like an opportunity to show new parents that obstacles can be overcome if taken one by one from one day to the next. Most importantly, we wish to relay to parents a message of hope, the assurance that they are not alone and that our children are a source of true fullness and joy.

For more information on services and programs, call Penne Giuliani, 465-4104.

This pamphlet was donated by Wolk Press, Inc.

Parents of Children with Down's Syndrome
P.O. Box 2282
Columbia, Maryland 21045

If Down's Syndrome has
touched your life . . .



Parents of Children
with Down's Syndrome

THE WHITE HOUSE

WASHINGTON

February 4, 1983

Dear Mrs. Wynne:

Please accept my sincere apologies for the unthinking statement I made which you refer to in your letter. I intended only to depict Mrs. Reagan as the deeply caring person she is.

I'm deeply sorry.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mrs. Cathy Wynne
2030 North Adams Street
Apartment 511
Arlington, Virginia 22201

2030 North Adams Street
Apartment 511
Arlington, Virginia 22201
February 1, 1983

Mr. Michael Deaver
Deputy Chief of Staff
Assistant to the President
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20500

Dear Mr. Deaver:

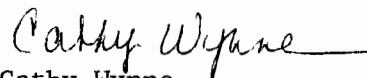
One of your quotes in the Sunday Washington Post (1/23/83) article about Nancy Reagan merits comment for its insensitivity and inaccuracy. You are quoted as saying "Where you or I would be turned off by a mongoloid or a guy who had both of his legs broken, she's able to cope."

Complementing Mrs. Reagan on her ability to "cope" with the disabled indicates not only your personal lack of awareness and understanding of the needs of the mentally and physically handicapped, it also reflects very poorly on the Reagan administration's attitude towards citizens who have the same right to dignity and respect that you do.

Your use of terms also merits attention. For some time now, the term "mongoloidism" has been replaced by the more accepted and accurate medical term "Down's Syndrome." The word "mongoloid" is a derogatory slang term.

By implying that being with people who are handicapped is an ordeal and that those who choose to carry such a burden are deserving of praise you are, in fact, demeaning thousands of disabled Americans. To do so in a newspaper of international stature is irresponsible and inexcusable.

Sincerely,


Cathy Wynne

cc: Mrs. Ronald Reagan

THE WHITE HOUSE

WASHINGTON

February 4, 1983

Dear Mrs. Pedersen:

Thank you so much for your letter and interest in the geneological background of the Deavers.

I am the son of Paul Sperling Deaver, who was the son of William Deaver who was born in Corning, Iowa. I was born in Bakersfield, California, and my father, Paul Sperling, was born in Whittier, California.

Even though we are not related, I sincerely appreciate your thoughtfulness and kind words.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mrs. Mary Pedersen
357 Miles Road
Baltimore, MD 21221

Mrs. Mary Pedersen
357 Mills Rd.
Baltimore, Maryland
21221

Dear Mr. Deane,

I have been trying to trace my family back as far as I can, that is the reason I am writing you. My father's brother Charles left Baltimore in early 1900's and settle in Oakland, Calif. we were told. I was wondering if you could be the son or more so grandson of him. He was born in Calto. County in a log house and had brothers, Aquilla, Amos, Leonard and sister Elizabeth. His mother's maiden name was Hollingworth. Even if you are not part of our Deane family tree, my father would be proud to know a Deane was helping our country. I would

appreciate it if you could. Let
me know whether you are part
of our family.

Thank You
M. Pedersen