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DOCUMENT NO. & TYPE	SUBJECT/TITLE	DATE	RESTRICTION
A. memo	Larry Speakes to Deaver re request for interview of the President, 1p	1/5/82	<del>Open 05/11/2008</del> Open 05/13/2008 JK

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

January 5, 1982

MEMORANDUM FOR MICHAEL K. DEEVER

FROM: FRED F. FIELDING  
COUNSEL TO THE PRESIDENT

SUBJECT: Joe M. Rodgers

I have attached hereto a draft response from you to Mr. Rodgers informing him that it would be inappropriate for you to participate in his proposed project whereby you would assist his efforts to find investors for the "Embassy Row Hotel."

With respect to the attachment to Rodgers' letter, I have prepared a draft memorandum from you to Marty Anderson asking him to respond as appropriate.

Attachment

THE WHITE HOUSE

WASHINGTON

January 5, 1982

Dear Joe:

Thank you for your letter of September 23, 1981. With respect to your investment proposal, I appreciate your thoughtfulness, however, the standards of conduct applicable to White House staff will preclude me from participating in your project.

I have taken the liberty of forwarding to Martin Anderson, Assistant to the President for Policy Development, a copy of the "Natural Gas Policy" position paper which Mr. Hefner had sent to you. I am confident that the information will receive appropriate consideration.

Again, many thanks for your kind words of support.

Sincerely,



Michael K. Deaver  
Assistant to the President  
and Deputy Chief of Staff

Mr. Joe M. Rodgers  
P.O. Box 121086  
Nashville, Tennessee 37212

050637

ID #

NR006

# WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

O - OUTGOING

H - INTERNAL

I - INCOMING

Date Correspondence Received (YY/MM/DD) 1 / 1

Name of Correspondent: Miss Weaver / Joe Rodgers

MI Mail Report

User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Embassy Row Hotel project and G4K Companies

## ROUTE TO:

## ACTION

## DISPOSITION

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
<u>WHolland</u>	<u>ORIGINATOR</u>	<u>81/11/30</u>		<u>C 82 01/05</u>
<u>CU ATO9</u>	<u>D</u>	<u>81/11/30</u>		<u>C 82 01/05</u>
<u>CU FIEL</u>	<u>S</u>	<u>82/01/05</u>		<u>FF A 82/01/05</u>
		<u>1 1</u>		<u>1 1</u>
		<u>1 1</u>		<u>1 1</u>

### ACTION CODES:

- A - Appropriate Action
- C - Comment/Recommendation
- D - Draft Response
- F - Furnish Fact Sheet to be used as Enclosure
- I - Info Copy Only/No Action Necessary
- R - Direct Reply w/Copy
- S - For Signature
- X - Interim Reply

### DISPOSITION CODES:

- A - Answered
- B - Non-Special Referral
- C - Completed
- S - Suspended

### FOR OUTGOING CORRESPONDENCE:

- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: \_\_\_\_\_

Keep this worksheet attached to the original incoming letter.  
 Send all routing updates to Central Reference (Room 75, OEOB).  
 Always return completed correspondence record to Central Files.  
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

THE WHITE HOUSE

WASHINGTON

January 5, 1982

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Sincerely,



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Mr. Joe M. Rodgers  
P.O. Box 121086  
Nashville, Tennessee 37212

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

January 5, 1982

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NOV 27 1981

THE WHITE HOUSE  
WASHINGTON

PR

TO: FRED FIELDING

FROM: MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Information

Action

Can you give me an appropriate  
response to this suggestion, please?

September 23, 1981

050637

Mr. Mike Deaver  
Assistant to the President  
Deputy Chief of Staff  
The White House  
Washington, DC 20500

Dear Mike:

Enjoyed our short visit this week. It looked like you're holding up good under the pressure. I have never seen the President look better. We realize the special interest groups will become much more vocal during the next months, however, please don't ever forget that the large majority of the American people are 100% behind you.

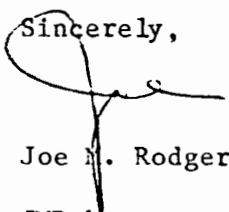
I was very sincere about our conversation. It would make me feel very good if I could help you and Joe in any way. I would hope you would pass the Embassy Row Hotel project by legal counsel, for I think it could be an excellent opportunity for both of us. You could recommend people who could have possible interest in investing with me in the Embassy Row Hotel. I would go call on each of these people personally and if they purchased interest in the Hotel, you would receive the standard sales commission paid to CRC Equities who is the syndication firm. They would be most happy to give up their commission, since they are spending an inordinate amount of time on this project and had rather be moving on to other projects. I believe their commission is 4% and is stated in writing in the prospectus that has been sent to approximately 70 people. We have sold interest to approximately 20 people.



Mr. Mike Deaver  
September 23, 1981  
Page Two

Again, I enjoyed visiting with you and hope that we can find investments which are not conflicts of interest with your present position, which can mutually benefit us.

Sincerely,



Joe M. Rodgers

JMR:br

P.S. The attached information from GHK Companies is very interesting. Bob Hefner is the most knowledgeable person I know in the energy industry. He is a man of integrity who worked hard for the 1980 elections. Please give his position your serious consideration.



# The GHK Companies

6441 N.W. Grand Boulevard Oklahoma City, OK 73116 405/848-9800 Telex 796107 TWX 9108313152

September 10, 1981

*Handwritten notes:*  
Dennis  
Sept 10 1981  
H. G. H.

Mr. Joe M. Rodgers  
JMR Investments  
P. O. Box 121086  
Nashville, Tennessee 37212

Dear Joe

As we discussed by phone, the Administration is now fairly well into formulating its position on natural gas policy. We understand the Cabinet Council is split on the issue but is leaning toward both the deregulation of new gas and old flowing gas developed prior to 1977. We are opposed to the deregulation of old flowing gas and are basically advocating the immediate decontrol of all new gas developed since the passing of the Natural Gas Policy Act, along with the maintenance of controls on old flowing gas leading to a fully deregulated market in approximately 10 or 15 years when all the old flowing gas (pre-1977) has been produced.

Because the gas issue is so highly ideological and therefore politically costly, we have proposed a position to the Administration which we believe will meet all of the Nation's near-term economic and foreign policy goals in addition to satisfying our ideological goals of market allocation of natural gas as soon as practicable.

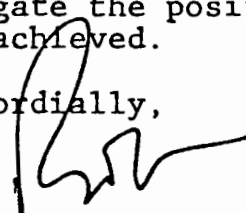
Our approach will allow a cushion for the maximum pricing of all newly developed gas so that exploration and development of new gas reserves can continue at its current maximum rate and thus continue to back out foreign oil while holding the line on all unnecessary inflation.

There is no question in our minds that this approach will prevent a costly and unnecessary political blood letting! We have spoken to most of the independent producers who are in the business of exploring for and developing new gas reserves and you can be assured that most of them agree with our position (including a couple of major's).

Mr. Joe M. Rodgers  
September 10, 1981  
Page 2

The conservative movement in the Country, the growth of the Republican Party, and the success of the Reagan Administration will all depend primarily on the success of the economic policy as outlined by the Administration. Therefore, I believe it to be imperative that we accomplish our ideological goals within our existing National economic agenda. To deregulate old flowing gas will largely, if not totally, negate the positive effect of the supply side tax cuts now achieved.

Cordially,



Robert A. Hefner III

RAHIII/ba

Enclosure: Natural Gas Policy Position Paper

## Natural Gas Policy

America's overriding challenge this year and next is to restore the economy -- curb inflation, ease pressure on interest rates and boost industrial growth. Immediate decontrol of all natural gas prices directly conflicts with these dominant objectives. Over the near term it threatens the success of major tax and budget initiatives designed to strengthen the economy. The decontrol of old flowing gas offers no significant long-term gains to offset the economic disruption it would cause.

The natural gas industry in 1981 is one of the few genuinely bright spots in our economy. The industry today is characterized by the highest investment levels, the highest rig counts, and the most impressive incentives for new exploration and production in history. Increased drilling activity coupled with significant annual conservation gains have produced a natural gas surplus currently estimated at 1.5 trillion cubic feet.

The 1978 Natural Gas Policy Act ("NGPA") has surpassed the expectations of both its sponsors and its critics. It provided for the gradual elimination of federal price controls and for elimination in 1979 of price controls on gas from the nation's most promising provinces -- those located below 15,000 feet. As with all laws, it is imperfect. It incorporated an escalator based on an estimate of world oil prices that is too low. It was accompanied by artificial demand restraints which undermine the purpose of gradual price decontrol. Over the short term the error in the world oil price estimate has resulted in unanticipated benefits for our country. It has encouraged displacement of foreign oil with lower cost American natural gas. It has also helped to target investment and drilling toward the deeper sediments and tight sands where approximately 75% of America's remaining natural gas supplies are to be found. These benefits could be sustained by the simple expedient of deregulating only new natural gas from wells spudded after January 1, 1982.

Immediate decontrol of all natural gas would cause a doubling of natural gas prices in the first full year following enactment. Inflation generated by higher gas prices would put upward pressure on interest rates.

Importantly, the additional cash transfer from old gas deregulation is unnecessary to finance exploration and development of new gas reserves. Venture capital for that effort is already adequate to the limit of present gas industry logistics. Further, to suggest that a speculative future

condition within the intra-state system of two states should compel massive national changes, is to argue for federal legislation based upon hypothetical, localized circumstances outweighed by the overall public interest.

Exploration incentives can be maximized by deregulating only gas from newly spudded wells and by FERC exercise of existing incentive pricing authority under Section 107 of the NGPA. Maximum incentives for the drilling of developmental wells to improve near term deliverability can be provided by eliminating controls on gas from wells drilled after January 1, 1982.

These actions should be accompanied by the repeal of government imposed demand restraints, specifically incremental pricing (Title II of the NGPA) and restrictions on industrial consumption contained in the Fuel Use Act.

The approach recommended herein is straightforward. Its benefits are readily understandable. It offers immediate results. Finally, it avoids the potential for a protracted and divisive regional battle, diverting congressional and public attention from more pressing national economic objectives.

THE WHITE HOUSE  
WASHINGTON

January 5, 1981

Dear Dr. Reardon:

Mr. Deaver has asked me to thank you for sending along the copy of a pilot study on International Business Gift-Giving. He appreciates your thoughtfulness.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Kathleen Kelley Reardon, Ph.D.  
The University of Connecticut  
The College of Liberal Arts and Sciences  
Department of Communication Sciences  
Storrs, Connecticut 06268

THE WHITE HOUSE

WASHINGTON

January 5, 1982

Dear Mr. Bingman:

Thank you for the Christmas card and for the note telling me of your meeting with our friend, Don DeFore. I appreciate him asking you to contact us to offer your services in the Administration. I will remember your offer.

Please give my best to Don when you see him next.

My best wishes for the New Year.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Frank Bingman  
Route 3, Box 151  
Warrenton, VA 22186

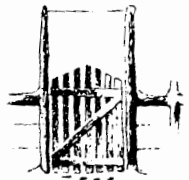


Sending along a note

Although we both come from the same general Southern California area, — I. E. Antelope Valley & Environs — you and I have met only for a handshake.

As our card indicates, my wife and I have left Southern California to live in Northern Virginia. That move brought about by a desire to live nearer our son who for a number of years has worked

WE'VE PACKED UP AND MOVED...



Merry Christmas and Happy New Year from  
all of us at our new spread!

Frank  
and  
Madeleine  
Bingman



THE WHITE HOUSE  
WASHINGTON

January 5, 1982

Dear Mr. Greyber:

Thank you so much for your letter regarding Poland. I read with great interest your paper entitled POLAND: WHAT TO DO?

I have shared your letter with the appropriate staff people and wish to pass along our appreciation for your thoughtfulness.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Howard D. Greyber  
National Science Foundation  
1800 G Street, N.W.  
Washington, C.C. 20550

December 23, 1981

The Hon. Michael Deaver, Deputy Chief of Staff to the President  
The White House  
Washington, D.C. 20500

Dear Mr. Deaver:

The enclosed column I wrote on Poland two days ago may be of some help to President Reagan in writing his speech on action to be taken regarding Poland. Two initiatives are suggested

- (a) A NATO task force of naval ships to visit the Baltic Sea;
- (b) Sending former Secty. of State Henry Kissinger on a special mission for the President to Moscow, Warsaw, etc. Haig and Kissinger worked together for years and there should be no problem at all with ego, personality differences, etc. - By the way if this works smoothly as I think it would, the President could put Kissinger back in his old job as National Security Adviser.

Although a scientist/engineer, my interest in foreign and domestic policy is very strong and my wish is to become a syndicated columnist. Thus since January 1981 I have had some occasional correspondence with Jim Baker, making policy suggestions and sending him my columns which are so far uniformly unpublished.

I am a longtime admirer of President Reagan, having assisted the Reagan Task Force on international economic affairs during the campaign by supplying some material on science and technology policy and attending a luncheon in early October 1980 at the Senate, with some ten Republican senators present, where the ideas in the draft task force report were discussed.

I could almost certainly get published if I could report an interview with Mr. Reagan. My thrust in such an interview would be to get his feelings on the outlook for the longer term, looking towards the 1990's, what changes he anticipated in people's lives, jobs, goals, entertainment, science & technology and industry. I'd be happy to have the article checked over by you before submitting it so I did not mistakenly misrepresent his views.

Thanks for any help you can give.

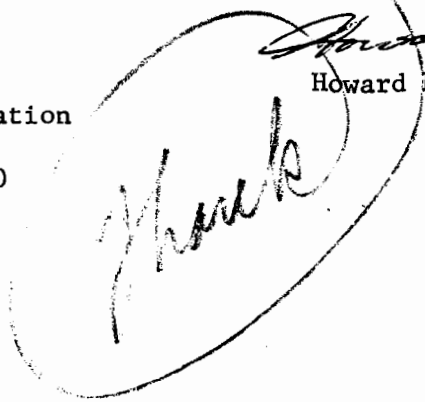
Also let me express on behalf of very many scientists our gratitude for his help in saving Prof. Andrei Sakharov from death.

Sincerely,



Howard D. Greyber

National Science Foundation  
1800 G St. NW  
Washington, D.C. 20550



THE WHITE HOUSE

WASHINGTON

January 5, 1982

Dear Mr. Ashley:

Thanks for sending along the newspaper article. I appreciate your thoughtfulness.

I'm sorry that we do not have your original letter from the President, nor can we duplicate it, since we no longer have the Ronald Reagan stationery.

Thank you again for your letter and your concern.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Martin J. Ashley and Associates  
5824 LaPaz Place  
Westerville, Ohio 43081

RONALD REAGAN

September 10, 1980

Mr. Herbert N. Ashley  
408-1/2 Clinton Street  
P.O. Box 996  
Defiance, OH 43512

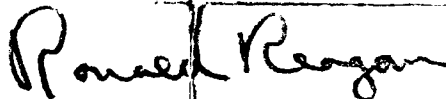
Dear Mr. Ashley:

Many thanks for your letter. It was nice to hear from you, and I am very grateful to have your support and encouragement in my campaign for President.

At the present time, we don't seem to have any openings for positions such as you mentioned. I will keep your letter on hand in the event that we have openings later on. In the meantime, please feel free to contact your local Reagan-Bush office to volunteer your services if you have the time. I know we could use your help.

Again, my thanks and warm personal regards.

Sincerely,



RONALD REAGAN

9841 AIRPORT BOULEVARD, SUITE 1430, LOS ANGELES, CALIFORNIA 90045

Reagan for President - United States Senator Paul Laxalt, Chairman; Bay Buchanan, Treasurer.

copy of our report is filed with and available for purchase from the Federal Election Commission, Washington, D.C. 20463

THE WHITE HOUSE

WASHINGTON

January 5, 1982

*File*

MEMORANDUM TO MIKE DEEVER

FROM: Larry Speakes *LS*

I have the suggestions that you forwarded concerning the request that Norman Mailer interview the President.

While the opportunity for another good run in Parade is an excellent one, the business of Norman Mailer interviewing Ronald Reagan touches off a bit of uneasiness. Since we have had a Fourth of July cover and have the up-coming Roosevelt piece in Parade, I would just as soon take advantage of some other interview opportunities.

cc: Lyn Nofziger

THE WHITE HOUSE  
WASHINGTON

January 5, 1982

Dear Mr. Smith:

Many thanks for providing a copy of ITALY, A COUNTRY SHAPED BY MAN. We so enjoyed our borrowed copy, we are certainly pleased to have one of our own.

Carolyn joins me in wishing you a very Happy New Year.

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Gerard C. Smith  
The Consultants International Group, Inc.  
Suite 400  
1616 H Street, N.W.  
Washington, D.C. 20006

# THE CONSULTANTS INTERNATIONAL GROUP, INC.

GERARD SMITH  
HENRY OWEN  
DALE E. HATHAWAY  
DAVID BILTCHIK  
BENJAMIN HUBERMAN

ASSOCIATED CONSULTANTS

C. FRED BERGSTEN  
ROBERT R. BOWIE  
HAROLD BROWN  
RICHARD N. COOPER  
W. BOWMAN CUTTER  
EDWARD R. FRIED  
LESLIE J. GOLDMAN  
ROBERT HERZSTEIN  
PETER KAMINER  
PHILIP H. TREZISE

SUITE 400  
1616 H STREET, N.W.  
WASHINGTON, D. C. 20006  
(202) 842-3711  
TELEX 248924 CIG  
TELECOPIER (202) 347-1142

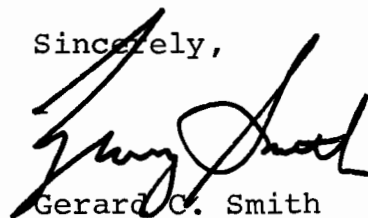
December 22, 1981

Mr. Michael K. Deaver  
Assistant to the President  
Deputy Chief of Staff  
The White House  
Washington, D.C. 20500

Dear Michael Deaver:

My daughter Sheila tells me that you found the copy of ITALY. A COUNTRY SHAPED BY MAN. of interest. I thought you might like to have a copy for your library.

Sincerely,



Gerard C. Smith

THE WHITE HOUSE

WASHINGTON

January 5, 1982

Dear Mrs. Swanson:

Mr. Deaver has asked me to thank Mr. Davis for the marvelous copy of SUPER! He and his son, Blair, have already gone through it together, and Mr. Deaver is looking forward to the time when he has time to really get into it. Thanks again. He appreciates your thoughtfulness.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mrs. Beverly Swanson  
Secretary to Al Davis  
The Oakland Raiders  
7850 Edgewater Drive  
Oakland, CA 94621





THE OAKLAND

*Raiders*

7850 EDGEWATER DRIVE •

OAKLAND, CALIFORNIA 94621 •

(415) 562-5900

PRIDE AND POISE

December 23, 1981

The Honorable Michael K. Deaver  
The White House Office  
1600 Pennsylvania Avenue  
Washington, D.C. 20500

Dear Sir:

Mr. Davis asked that I forward this copy of SUPER! to you.

SUPER! is a story of the great history of the Oakland Raiders, ending with our thrilling World Championship victory in Super Bowl XV. We hope you will enjoy it.

Best wishes for a "Happy Holiday" season.

Sincerely,

Beverly Swanson  
Secretary to Al Davis

bjs  
Enclosure

THE WHITE HOUSE  
WASHINGTON

January 5, 1982

Dear Miss Lee:

Mr. Deaver has asked me to thank you for taking the time to send along the clipping from THE MISSIONARY. He appreciates your thoughtfulness.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mrs. Margaret W. Lee  
1475 Potrero Way  
Sacramento, CA 95822

1475 Potrero Way  
Sacramento, CA 95822  
December 24, 1981

Mr. Michael K. Deaver  
The White House  
1600 Pennsylvania Ave.  
Washington, D.C. 20500

Dear Mr. Deaver:

As a fellow member of All Saints Parish, I thought you might be interested in the following item which appeared in The Missionary December 1981 on page 4.

Sincerely yours,

*Margaret W. Lee*  
Margaret W. Lee

say...

I was sick and you capped Medicaid so that I was turned away from the hospital. I was freed with prison and you wiped out the Legal Services, so that equal justice under law became mockery. You took away the lawyer helping my family avoid eviction by a condo developer.

You did all this and more to save your economy and protect your assets. The money you had been spending to help me you added to the spending for implements of war. You cut the taxes of the...

THE WHITE HOUSE  
WASHINGTON

January 5, 1982

Dear Miss Karger:

Mr. Deaver has asked me to thank you for your recent letter expressing interest in representing him for speaking engagements when he returns to the business world.

Mr. Deaver appreciates your thoughtfulness, and we will keep your letter on file in the event he should need your services.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mrs. June Karger  
American Program Bureau, Inc.  
850 Boylston St.  
Chestnut Hill, MA 02167

**American Program Bureau, Inc.**  
850 Boylston St., Chestnut Hill, MA 02167 • (617) 731-0500

December 23, 1981

Mr. Michael K. Deaver  
Deputy Chief of Staff & Assistant to the President  
The White House  
1600 Pennsylvania Avenue N.W.  
Washington, DC 20500

Dear Mr. Deaver:

Over the past week, the press has been publishing a number of reports indicating your desire to leave the White House staff and return to the business world. While I realize that such reports may not be valid, and that such a move may not take place for some time, I wanted to drop you a note to express our interest in representing you for speaking engagements should such a decision come to pass.

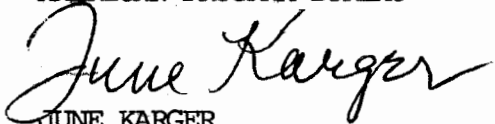
As you remember, we worked with you for a number of years in scheduling President Reagan's lectures. We continue to carry a vast number of influential speakers on our roster, including William F. Buckley, Jack Anderson, Ralph Nader, Bill Monroe, Alan Greenspan, David Frost, Walter Cronkite, William Rusher Sir Harold Wilson, and many other leaders with whom I am sure you are acquainted.

Should you be contemplating a return to the private world, I would very much enjoy a chance to discuss APB and its services with you. I can be reached at the above address and number.

I don't believe I had a chance to tell you how much I enjoyed our brief get-together at last month's White House dinner. I am looking forward to the next opportunity we have to speak with each other. Best wishes to you and your family in the New Year.

Sincerely,

AMERICAN PROGRAM BUREAU



JUNE KARGER  
Vice-President & General Manager

JK/ln



THE WHITE HOUSE

WASHINGTON

January 5, 1982

Dear Mr. Roland:

Mr. Deaver has asked me to thank you  
for sending along Managing Chemical  
Waste: What We're Doing About It.

Mr. Deaver appreciates your thoughtfulness.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mr. Robert A. Roland  
Chemical Manufacturers Association  
2501 M Street, N.W.  
Washington, D.C. 20037



## CHEMICAL MANUFACTURERS ASSOCIATION

ROBERT A. ROLAND  
President

January 7, 1982

Mr. Michael K. Deaver  
Assistant to the President and  
Deputy Chief of Staff  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500

Dear Mr. Deaver:

Few issues so concern the American people as the proper disposal of hazardous wastes. We thought, therefore, that you might be interested in the enclosed report on what one major industry is doing in this crucial field.

Managing Chemical Waste: What We're Doing About It is a detailed review of chemical industry action. It points out that chemical companies are committed to spending an estimated \$10 billion during the next five years to further upgrade their own waste treatment and disposal facilities. The report also describes significant advances in waste disposal technology and methods.

Keeping our environment clean is a continuing process, and each year the chemical industry devotes increasing effort to disposing of wastes properly and safely. We are thus not only fulfilling our responsibility to the public but also responding to the nation's concerns over this problem.

We would be happy to discuss chemical industry contributions to managing chemical wastes with you or provide you with additional information.

For your information, CMA is a nonprofit trade association with 184 U. S. member companies representing more than 90 percent of the production capacity of basic industrial chemicals within this country.

Sincerely,

A handwritten signature in black ink, appearing to read 'R. Roland', is written below the word 'Sincerely,'.

THE WHITE HOUSE  
WASHINGTON

January 6, 1982

Dear Mr. Cohen:

Thank you for your recent letter concerning the Federal retirement program. I appreciate your concern for this topic and want you to know that your comments will be brought to the attention of the appropriate members of the Administration.

With best wishes,

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Barney Cohen  
11820 Audubon Avenue  
Philadelphia, PA 19116