

THE WHITE HOUSE

WASHINGTON

December 23, 1981

Dear Friends:

Thank you for your kind and thoughtful message. I know that President Reagan will be as pleased to hear of your support as I am. Hearing from you has strengthened my belief that by working together, we can resolve the problems which face our nation. I only hope that this Administration will live up to the faith which you and so many others have placed in it.

With best wishes,

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Bob Crawford and Family
3575 Southwest 13th Terrace
Miami, Florida 33145

Dear Mr. Weaver,

Doris
Anderson

9 December 1981

Thank you for helping President Reagan organize all the work and decisions he must make every day. We have the best President our country will ever have, and many people are beginning to see the touch of true greatness in what he is and what he does.

Please help President Reagan and Nancy to enjoy themselves as much as possible. We are all so lucky to have them in the White House. The country backs him in his decisions and we all pray that he continues to get all the support he can from those close to him every day. You can be sure you are in our prayers too.

Sincerely,

Bob Crawford & family
3575 SW 13 Terrace
Miami, Fla. 33145
305-446-0746



OFFICE OF THE PERSONAL ENVOY OF THE PRESIDENT
OF THE UNITED STATES OF AMERICA
TO THE VATICAN

No answer

December 23, 1981

Mr. Michael Deaver
The White House
Washington, D.C.

Dear Mike:

I am very sorry that you and Caroline were not able to join Betty and myself on last Monday evening for the dinner in honor of Cardinal Casaroli and his associates from the Vatican while they were in Washington. With the help of Lee Annenberg and others associated with the State Department and Blair House, the dinner turned out to be very successful. Both Cardinal Casaroli and Cardinal Krol gave very nice toasts on behalf of Betty and myself.

I also want to express my appreciation and also the appreciation of Cardinal Casaroli, Archbishop Laghi, Monsignor Backis and the others from Apostolic Delegation for the opportunity to meet with the President in the Oval Office and then to proceed to the Map Room for a very interesting and enjoyable luncheon. The Cardinal was most impressed by the opportunity of sitting opposite the President and, of course, having the Vice President and the Secretary of State there as well as Admiral Nance and Commander Blair, and Jim Baker certainly added to the effectiveness of the event. The conversation during luncheon was most interesting and I hope beneficial to the President as I know it was to the Cardinal.

I am sorry I did not have the opportunity to see you while we were in Washington Monday and Tuesday of last week, however,

December 23, 1981

Page 2

I do hope that you and Caroline have a very nice holiday, and we hope to see you shortly thereafter.

With kindest regards, I am,

Yours sincerely,

Bill

William Wilson

WW:sf

THE WHITE HOUSE

WASHINGTON

December 24, 1981

Dear Mr. Biskind:

Thank you for your recent letter concerning the Lewis Research Center. I appreciate the concern which prompted you to write and I have taken the liberty of forwarding your message to the appropriate officials within the Administration.

With best wishes,

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Mr. Daniel E. Biskind
Biskind Development Company
4970 Great Northern Mall
North Olmsted, Ohio 44070

David Anderson

December 14, 1981

053424

Mr. Michael Deaver
Office of the President
The White House
Washington, D.C. 20500

Dear Mr. Deaver:

A major cause of the decline in the competitive strength of American industry in the global market is the research and development investments that are made by the national governments of other industrialized societies that are not made by the federal government of the United States. This is the greatest tragedy in the proposed cutbacks in the NASA budget. The research and development efforts in NASA, and specifically at the Lewis Research Center, are investments that American industry cannot afford to make. These are investments that the American society cannot afford not to make. Such investment yields not only important national security benefits, but the spinoff benefits the entire economy. Without adequate private and public research and development investment, America will continue to decline at the expense of other nations.

Lewis Research Center is a well-administered institution with unquestioned technical proficiency. Cutbacks at Lewis, in distinction to NASA in general, would severely penalize metropolitan Cleveland and the entire northeastern Ohio area. The timing of such a blow could not be worse. In addition to the national economic malaise, Cleveland is struggling to recover from its well-publicized default, which has finally been rectified. Northeastern Ohio is attempting to turn around

BISKIND

DANIEL E. BISKIND

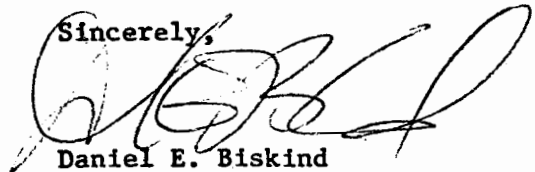
Mr. Michael Deaver
December 14, 1981
Page Two

a decades-long decline into merely the bottom of a long-term economic and developmental cycle. The potential loss exceeds the \$600 million described in the attached December 6, 1981 Plain Dealer editorial. The impact is more severe because it is directed against precisely the skilled and the educated professions that have emerged as the major generator of growth and evolution in metropolitan Cleveland.

It must also be noted that the well-publicized imbalance in the proportion of federal dollars returned to the states which are their source will be compounded again to the detriment and disadvantage of the aging northeast and mid-west regions while rewarding without cause or justification the regions of the nation which already enjoy excessive federal largess and a strong and vibrant economy.

Clearly, the proposed cutbacks in the NASA budget, and at NASA's Lewis Research Center in particular, represent short-sighted policy. These cutbacks are at the wrong time and in the wrong place. This segment of the federal budget should be enhanced, and not diminished.

Sincerely,



Daniel E. Biskind

DEB:bv
Attachment

Dec. 24 - 1981

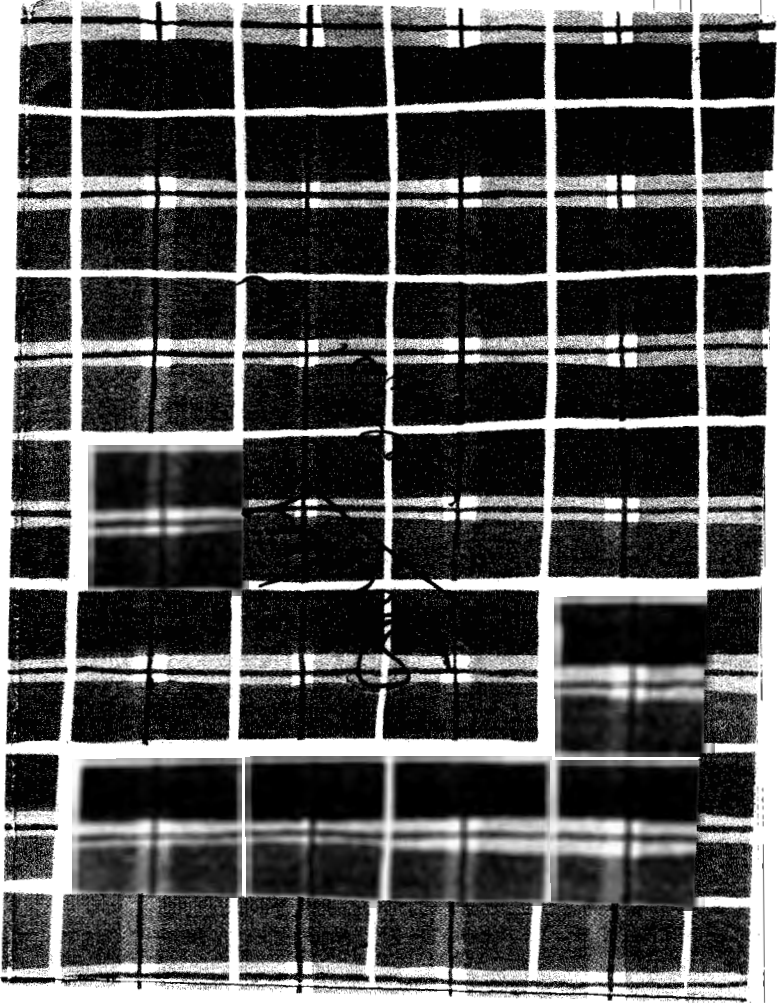
Dear Mr. Deaver:

We sincerely hope that you and your family have a Merry Christmas and a Happy New Year.

I must say that I was surprised to learn that you are leaving Washington, DC. Any to hear this.

With my best wishes, Mr. Deaver, I hope that my wife and I might get the President's

 Hallmark



Dec. 24. 1981

Dear Mr. Deaver:

We sincerely hope that you and
your family have a Merry & -
Happy New Year.

I would say that I send a sincere
hope that you are leaving Washington. Do
say to ~~her~~ ~~the~~.

Do tell my Grace, Mr. Deaver, that
my wife and I might get the President's

Holloman

THE WHITE HOUSE

WASHINGTON

December 24, 1981

Dear Mr. Phillippe:

Thank you for your recent message. I appreciate the time you have taken to send in your views. They add a needed balance to our deliberations here in Washington.

I have taken the liberty of forwarding your message to the appropriate members of the Administration for their review and response.

With best wishes,

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. David E. Phillippe
President
Management Trend Company
Warner Financial Center
Suite 360
5855 Topange Canyon Boulevard
Woodland Hills, CA 91367

Management Trend Company
Quality Investment Real Estate

December 8, 1981

WARNER FINANCIAL CENTER
5855 TOPANGE CANYON BOULEVARD, SUITE 360
WOODLAND HILLS, CALIFORNIA 91367
(213) 710-0355

Mr. Michael K. Deaver
Deputy Chief of Staff
1600 Pennsylvania Avenue
Washington, DC 20050

053425

Subject: Advanced Housing Technology applied to
Department of Defense base facilities.

Dear Mr. Deaver:

Attached find a copy of a letter addressed to Mr. Perry J. Fliakas, Deputy Assistant Secretary of Defense, Installations and Housing. The letter suggests that there are many opportunities to introduce new and advanced housing technology through applications in upcoming Defense Department needs. The MX support base housing alone must supply housing for up to 20,000 personnel. Approximately 3,000 housing units are needed by 1985. at the Long Beach Naval Station to support 30 additional ships to be based there. If HUD cannot get new cost efficient housing going in America, maybe the Defense Department can.

Sam Pierce's rent voucher program reminds me of the story of the Federal Judge who tried to convince a bureaucrat that had they only rearranged the deck chairs on the Titanic the sinking would not have happened! How rent vouchers create one more square foot of affordable housing is beyond my feeble comprehension. Rent vouchers merely encourage slumlords to jack up the rents on their rat traps. Why not? "Uncle Sam" will pay more. Sam obviously knows a lot more about human nature, economics and housing than I do!

One thing remains clear. If only 2% of the money squandered on subsidy programs by Sam Pierce's department over the past 5 years had been spent on Research and Development of affordable housing technology, we would now have a thriving new industry....housing for the \$12,000 to \$30,000 income level. Fortunately, the opportunity for this growth industry still exists....only new "can do" leadership must be found.

Management Trend Company

December 8, 1981
Mr. Michael K. Deaver
Deputy Chief of Staff
Page 2

I doubt seriously that the American public will be very forgiving if a creative new affordable housing policy is not announced by this Administration shortly.

The struggle between the haves and the have-nots in residential real estate is a real and formidable battle. Without well defined solutions which are perceived by the public to offer hope, it is entirely realistic to forecast "rent strikes, riots, vandalism and irreparable damage". The seeds have been planted for the demise of democracy and anarchy is on its way. We are dealing here with the abolition of one of the very basic human needs.

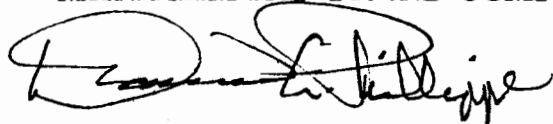
The argument that "when the general economy recovers, housing will recover" does not hold water under close scrutiny. Only 3% to 5% of the public can now afford new housing. Under more favorable conditions during the past 5 years, only 15% to 25% of the public could afford new housing. Some 80% of the new generation has been disenfranchised from housing. No government program, to date, has worked. It does not take a genius to trace the steady decline of housing over the past 30 years.

Unfortunately, housing is not like an auto assembly plant which can be turned on or off. Even with a focused effort of the magnitude of the space industry, it will take three years to crank up new technology affordable inner city manufactured housing.

Unless this Administration is prepared to initiate a focused effort on affordable housing, and do it now, this social issue will become the iceberg which will sink your Titanic in 1984....that is a considered management forecast.

Sincerely yours,

MANAGEMENT TREND COMPANY



David E. Phillippe
President

DEP/ctw
Enclosures

THE WHITE HOUSE

WASHINGTON

December 24, 1981

Dear Mr. Ballweber:

Thank you for your recent message. One of the most pleasant aspects of my current duties is the opportunity it affords me to become reacquainted with old friends.

I appreciate the time you have taken to inform me of your views concerning the continued funding for rehabilitation services. I understand your concern and I have taken the liberty of forwarding your message to the appropriate members of this Administration for their review and response.

With best wishes,

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Mr. Neil D. Ballweber
5040 Heritage Drive
Visalia, CA 93277

CLIENT CASE NOTES

DATE

REMARKS

11-24-81

053423

Mr. Michael Deaver
Assistant to the President
White House
Washington D.C. 20010

Dear Mr. Deaver:

I am a rehabilitation counselor
in Vesalia California and
I am writing you of my
concerns about funding
for rehabilitated services.

Your colleague, Jones Brady
illustrates the need for
services to assist disabled
individuals to become
productive workers after injury,
illness or accidents. (See
enclosed article)

Our agency's funds are
are repaid to the Treasury
on a 100% (10) for one (1) basis
by the clients who

Page 2 (continued)

CLIENT CASE NOTES

Name

DATE

REMARKS

are returned to work by our agency. I would appreciate it if you could bring this fact to the attention of Punct Megan. Again I will reiterate the fact that our agency is a tax saver rather than a spender which does not generate new funds.

Lastly, about 10 or 11 years ago you and met while I was an administrator of the party program in Fresno. I want you to know that I liked your apparent success and now smile as all how happy I am that you escape injury by the President's assailant at his attempted assassination. I pray that you will be able to perform your duties well and wisely.

Home address:
5040 Heritage Drive
Visalia, CA 93277

Sincerely yours,
Ferdinand Ballador



U.S. Department
of Transportation

**Maritime
Administration**

Administrator

400 Seventh Street, S.W.
Washington, D.C. 20590

DEC 31 1981

Mr. Jack Pandol
President, Pandol Bros., Inc.
Route 2, Box 388
Delano, California 93215

Dear Mr. Pandol:

This is in reply to your letters dated December 4 to Senators S. I. Hayakawa and Alan Cranston, Representative Bill Thomas, Governor Paul Calvo, and Mr. Michael K. Deaver, concerning American President Lines' (APL) service to Guam.

APL has an operating subsidy contract with the United States (Maritime Administration) which describes the services which APL is to provide in transpacific trade. The contract language describes two separate services: an "A" service from California and a "B" service from Washington-Oregon. The foreign areas of the two services are generally the same. APL's current Guam service was first added in 1979 to the contract as a privilege on the "A" service. At the time no Washington-Oregon/Guam rights were requested by APL; therefore, the contract was amended only to the extent of California/Guam. A provision in APL's operating subsidy contract permits "dual service" whereby a vessel may serve both Washington-Oregon and California ("B" service and "A" service). Hence, a vessel can service Seattle, Oakland and Guam, but cannot carry cargo from Seattle to Guam, only from Oakland to Guam, under the existing contract language.

APL forwarded an amended application for Washington-Oregon/Guam rights on December 23, 1981. The Maritime Administration will promptly publish APL's request in the Federal Register for comment. After a review of the comments, we will promptly consider appropriate amendments to APL's operating subsidy contract.

You may be sure your comments will be given careful consideration and I will advise of our action. If we can be of further service, please let us know.

Sincerely,

cc:

Sen. S. I. Hayakawa
Sen. Alan Cranston
Rep. Bill Thomas
Governor Paul Calvo
Mr. Michael K. Deaver ✓

Sgd. H. E. Shear

H. E. SHEAR
Maritime Administrator