

THE WHITE HOUSE

WASHINGTON

June 23, 1981

Dear Sandy:

You're right! The President and I did
enjoy the poster.

Many thanks for your thoughtfulness.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Sander Vanocur
ABC News
1717 DeSales Street, N.W.
Washington, D.C. 20036

*Received
7-2-81*



THE DEPUTY SECRETARY OF COMMERCE
Washington, D.C. 20230

June 24, 1981

*Regretted
7-9-81*

Mr. Michael Deaver
The White House
Washington, D.C. 20500

Dear Mike,

I would like to invite you to participate in the 1982 Combined Federal Campaign (CFC) as Chairman, Loaned Executive Program, and General Campaign Vice Chairman. Secretary Baldrige will be the Chairman.

The CFC covers, in one fundraising effort, the campaigns of the United Way, the National Health Agencies, the International Service Agencies, the National Service Agencies and local non-federated voluntary agencies. The Campaign provides an opportunity for Federal employees to show their individual concern for those who need help.

The requirements upon your time would be minimal -- 2-3 hours total. The activities you would be asked to participate in are: signing a general recruitment letter, speaking briefly to a group of loaned executives on August 14 and attending a reception (and presentation of recognition plaques) in January 1982.

The Secretary and I both hope that you will participate in this most worthwhile effort.

Sincerely,

Joseph R. Wright, Jr.

Don Deavine - OPM. Signed off on list.

Sherry Nolan

377-2971

*Mary Minimo
called re this*



United States
Office of
Personnel Management

Washington, D.C. 20415

Regretted
7-9-81

JUN - 9 1981

In Reply Refer To:

Your Reference:

Sherry Nolan
377-2971

CFC MEMORANDUM NO. 81-1

MEMORANDUM FOR THE HEADS OF DEPARTMENTS AND AGENCIES

SUBJECT: 1981-82 Fund-Raising Bulletin

Listed in this bulletin are the national voluntary agencies, recognized by the Director of the U. S. Office of Personnel Management in accordance with Executive Order 10927, for on-the-job solicitation privileges in the Federal service during the coming campaign year. Organizations which have been approved for the first time are indicated by an asterisk in the listing.

The worthwhile efforts of these voluntary organizations deserve the generous support of Federal employees. While individually we cannot help all those in need, working together through voluntary charitable organizations we can channel our concern into meaningful results. This year especially, our efforts to reduce the debilitating impact of inflation on all Americans, places increasing emphasis on the work of voluntary charitable organizations to meet the needs of the less fortunate in our society.

Through our participation in the Combined Federal Campaign we can ensure that help is brought quickly and effectively, whenever it is needed.

RECOGNIZED CAMPAIGNS AND AGENCIES

1. Local United Funds, Community Clients and Other Federated Groups which are members in good standing of, *or are recognized by, the United Way of America.* *82% of groups, 80% of \$*
2. The American National Red Cross (Domestic and overseas areas) *in Wash, United Black Fund*
3. National Health Agencies (domestic and overseas areas)
 - * American Cancer Society
 - American Diabetes Association
 - * American Heart Association
 - American Kidney Fund
 - American Lung Association
 - Arthritis Foundation
 - * Association for Retarded Citizens of the U.S. (formerly the National Association for Retarded Citizens)
 - * City of Hope
 - Cystic Fibrosis Foundation
 - * Epilepsy Foundation of America
 - * Juvenile Diabetes Foundation
 - * Leukemia Society of America
 - March of Dimes Birth Defects Foundation
 - Muscular Dystrophy Association
 - Myasthenia Gravis Foundation
 - National Association for Sickle Cell Disease
 - National Easter Seal Society
 - National Hemophilia Foundation
 - * National Jewish Hospital and Research Center/National Asthma Center

- National Kidney Foundation
- * National Mental Health Association
- National Multiple Sclerosis Society
- National Retinitis Pigmentosa Foundation
- National Society for Autistic Children
- National Society to Prevent Blindness
- *Research to Prevent Blindness
- United Cerebral Palsy Association

4. International Services Agencies (domestic and overseas areas)

- Africare
- CARE
- Foster Parents Plan
- Helcn Keller International
- *International Eye Foundation
- International Human Assistance Programs
- International Rescue Committee
- *Oxfam-America
- Pearl S. Buck Foundation
- Planned Parenthood-World Population
- Project HOPE (People-to-People Health Foundation)
- Save the Children Federation
- *Unitarian Universalist Service Committee
- *United States Committee for UNICEF
- *International Social Service, American Branch, Inc.

5. International Service Agencies (overseas area)

- American Social Health Association
- *Armed Services Department, YMCA
- Boy Scouts of America, Overseas Councils
- Girl Scouts of America, Overseas Affiliates
- United Seamen's Service
- National Recreation and Park Association

6. United Service Organizations (USO) (Overseas area)

7. National Service Agencies (domestic area)

- *American Foundation for the Blind
- American Social Health Association
- *Federally Employed Women Legal Defense and Education Fund
- *Indian Law Resource Center
- Medic Alert Foundation International
- *NAACP Legal Defense and Educational Fund
- NAACP Special Contribution Fund
- *National Black United Fund (Los Angeles, CA; Detroit, MI; New York, NY; Atlanta, GA; Canton, OH)
- *National Organization for Women Legal Defense and Education Fund
- *National Recreation and Park Association
- *Native American Rights Fund
- *Puerto Rican Legal Defense and Education Fund
- *United Seamen's Service
- United Service Organizations (USO)


Donald J. Devine
Director

cc: Fund-Raising Program Coordinators
Chairpersons, Local Federal Coordinating Groups
Directors, National Voluntary Agency Groups



United States
Office of
Personnel Management

Washington, D.C. 20415

JUN - 9 1981

In Reply Refer To

Your Reference

CFC MEMORANDUM NO. 81-2

MEMORANDUM FOR DEPARTMENT AND AGENCY FUND-RAISING PROGRAM COORDINATORS
AND CHAIRMEN, FIELD COORDINATING GROUPS

SUBJECT: 1981-1982 Fund-Raising Bulletin for the Combined Federal
Campaign

I. The Combined Federal Campaign

The Combined Federal Campaign has been the subject of a great deal of recent attention and controversy. In spite of these difficulties, the traditional generosity of Federal employees, and the dedicated work of volunteers in agencies at all levels has resulted in an outstanding response to the many worthwhile needs that are represented in these campaigns. I urge that Federal employees continue this much needed support.

In a recent decision by the U.S. District Court for Washington, D.C., National Legal Defense & Education Fund, Inc., v. Alan Campbell, the Court exhorted action by the Office of Personnel Management. The Court said, "It behooves the government officials responsible for the [CFC] program to re-examine the basic premise on which the program was established so that more acceptable standards can be developed which will assure continuation of the government's significant and useful support for worthy charitable solicitation." I am determined that the Office of Personnel Management turn its attention to this important task. In the past, the program has been inadequately administered and too loosely regulated by OPM.

Although past congressional hearings, Court decisions, and discussions by affected public and private officials prepare one to understand that there are problems with the administration and regulation of the program, the more deeply one goes into the matter, the more apparent is the need for clearer direction and more precise standards. In this year's submissions for eligibility to the CFC, the Committee on Private Voluntary Agency Eligibility (called the Eligibility Committee) has found over 30 examples where eligibility criteria have not been clearly met. The Eligibility Committee report to the Director recommends: "that, if the deficiencies noted above are not corrected in applications submitted for the fall 1982 campaign, the Director deny renewal of fund-raising privileges. All applications must be treated in a fair and consistent manner."

The present criteria for eligibility are set forth in the "Manual on Fund-Raising Within the Federal Service for Voluntary Health and Welfare Agencies." The Manual has an ambiguous status as a regulatory guideline. It would have firmer legal grounding if it were based on a Federal Personnel Manual issuance, a Federal Register issuance, Executive Order, or a statute.

The campaign was established pursuant to Executive Order 10927, issued on March 18, 1961. That Order delegated authority to the Chairman of the Civil Service Commission (now Director, Office of Personnel Management) to:

make arrangements for such national voluntary health and welfare agencies and such other national voluntary agencies as may be appropriate to solicit funds from Federal employees and members of the Armed Forces at their place of employment or duty station.

Because of the discretion given to the Director of the Office of Personnel Management by the Executive Order, additional regulatory authority was recognized. This resulted in the publication of the Manual. The appropriateness of regulation was accepted in NAACP Legal Defense and Education Fund, Inc., et al, v. Alan Campbell, although the Court did not rule on whether it would have been more appropriate through FPM or Federal Register issuance.

II. Government Interest in Regulating the CFC

NAACP-LDEF, et al, v. Campbell finds a "legitimate government interest" (page 8, line 4) to conduct the CFC. Yet, the Court also finds that there are First Amendment protections which related to the conduct of the CFC. It does this on the basis that "by providing organizations the opportunity to participate in the CFC, the government has, in effect, provided a billboard or a channel of communication" (page 4, line 14). But the Court is absolutely clear that it recognizes "the CFC itself serves the legitimate government interest in regulating interference with employees during the work day, and insuring that organizations with access to employees at the workplace are responsible in the use of monies collected" (page 8, line 4).

Although some have argued that the First Amendment protection is absolute, and therefore that all applicants must be admitted to the campaign, it is clear that the Court in NAACP-LDEF et al v. Campbell recognizes limits on First Amendment rights. The Court, first, recognizes that the Combined Federal Campaign itself is a limit on the First Amendment right to direct access to government employees by individual charitable agencies. The Court very precisely gives criteria which would allow "the legitimate government interest" to be applied. It mentions "fraud, crime and undue annoyance" (page 8, line 4). For budget-based criteria, it holds that there must be a "screening of the budget." And percentage base restrictions cannot be "unformulated" (page 6, line 19). Again, to exclude organizations, evidence must be presented which is "appropriate" (page 7, line 22). And the Court says such criteria cannot be established "cavalierly" (page 7, line 27).

Therefore, it is clear that the Court in NAACP-LDEF et al v. Campbell recognizes a legitimate government interest to regulate in this area. This interest likewise is recognized in other strong First Amendment protection cases, such as Schaumburg v. Citizens for Better Environment (44 US 620, 87 L E d 2nd 73-100 S C t 826).

III. The First Amendment and the Need for Precision

The Court, in NAACP-LDEF et al v. Campbell, however, notes: "it is clear the government must meet First Amendment strictures in its regulations concern-

ing access to this channel of communication." The Court, further, sets the criterion by which First Amendment rights can only be limited: "when the government restricts First Amendment activities, the restriction must at the outset be set forth with precision" (page 8, line 12).

The Court, therefore, recognizes both a legitimate government interest in this area and the necessity that this be balanced against First Amendment rights. Constitutionally, all such limitations must be set forth with precision.

IV. Decisions for the 1981-1982 Campaign

The one clear fact about the CFC is that its standards lack precision. Therefore, I do not find that the government interest, as represented in the current standards of the Manual, is drawn at present with enough precision to meet First Amendment protections.

One alternative is to discontinue the campaign. Yet, in a period of fiscal constraint in government, the survival of sources of private charity to compensate for what government cannot spend is an important consideration. The CFC is a major source of income for American charities. The charities it supports, for the most part, provide services which are essential for America's and the world's needy. This decision, however, should be evaluated again next year.

The ideal solution this year, assuming that the campaign should continue, is to revise the regulations to make them more in accord with the precision required by the First Amendment. I have come to the reluctant conclusion that it is too late to do so for this year's CFC. Such regulations would have an ex post facto unfairness and, for practical reasons, it is probably too late in the planning process to make the wholesale revisions which are necessary.

The only remaining alternative is to continue the CFC but to apply the Manual regulations liberally, to make access relatively easy. The government interest is protected by exercising some restrictions, while First Amendment considerations become paramount in the light of the vague standards. This is the course we have chosen for this campaign.

V. Applications Not Approved

Using the very liberal interpretation referred to above, only ten applications are not recommended for approval to admission to the CFC. All of these are rejected only for severe departures from the regulations. The following are not included because applications were not even completed: Interfaith Hunger Appeal, Japanese American Citizens League, and National Association to Aid Fat Americans. The Asthma and Allergy Foundation is not recommended because it does not require any financial reports at all of its subordinate units. The Meharry Medical College is not recommended because of inconsistencies found in its financial reporting to OPM; similar difficulties were encountered with the National Concilio and the Natural Resources Defense Council. The National Council on Aging and the National Association for the Deaf are turned down for their extreme lack of public support: the former raises only one percent of its revenue from the public directly and the latter only two percent. The Center for Science in the Public Interest is turned down because it prepares no annual report to the public.

VI. Borderline Cases

Seven applications were denied by the Eligibility Committee on grounds that the submitting agencies were not health and welfare groups, but rather political or advocacy groups. There was also the difficulty which arose in last year's CFC decision regarding whether they provide direct services, as required by the Manual. This is the matter directly touched on the NAACP Legal Defense and Education Fund, Inc., et al v. Campbell case.

I find some merit in the argument that these are not agencies which fall under Executive Order 10927. There is also logic to the direct vs. indirect services distinction. The difficulty is that the Manual does not define either of these criteria with the specificity required by the Court. It is clear the Court has not excluded these as criteria, but has excluded these criteria as presently defined. The Court held: "what the Court has determined here-- and all it has determined--is that the 'direct services' requirement, as presently employed, does not have the precision necessary to comport with constitutional requirements" (page 8, line 12).

Nonetheless, since nothing has been done since the Court case to define these criteria more precisely, I conclude that these agencies must be allowed to participate in the present campaign. These questions, however, are among those that will be reviewed for the next campaign.


The second difficult decision involves Planned Parenthood-World Population (PP/WP). Serious procedural questions have been raised regarding the eligibility of this agency. (1) A question is raised whether the 12 percent of funds raised directly from the public is sufficient to represent the Manual Section 5.21 requirement for participation in the CFC based upon broad support from the general public. This low percentage raised from direct contributions does seem too low to demonstrate this support. Yet, I do not find the standards precise enough on this matter. (2) Questions were raised before the Eligibility Committee regarding whether this agency meets the Section 5.21 provision that "such services must be consistent with policies of the United States Government." Not all of the facts are clear here, but it is relevant to note that in a letter of April 13, 1981, Planned Parenthood-World Population stipulated that it does not purchase, nor permit its grantees to purchase, Depo-Provera as claimed in testimony before the Eligibility Committee. PP/WP also has stipulated that no funds "currently being used...provide abortion services in our international program." (3) Questions were also raised whether the agency meets the Section 5.24 criterion that "it has earned good will and acceptability throughout the United States." Evidence was presented showing material derogatory to one religious group. It should be noted, however, that the material was distributed by the Planned Parenthood Association in Chicago and not Planned Parenthood-World Population, the group under consideration here. (4) The Eligibility Committee declared that the accounting standards used by PP/WP are only "substantially" in accord with the standards in the Manual. This agency, however, is not unique in failing fully to meet these standards. (5) Therefore, I find that Planned Parenthood-World Population should not be excluded from the campaign, since the Manual standards lack First Amendment precision, and/or that the facts presented are in doubt.

The agencies covered by this Section, consequently, are given admission to this CFC campaign, as well as all other agencies which have submitted applications, other than those listed in Section V. above. The recognized campaigns and agencies are listed on the covering memorandum.

VII. Summary

The general public naturally is concerned about the lack of precision in the standards of the current Manual, and the resulting looseness of eligibility criteria in the 1981-82 Combined Federal Campaign. As a partial protection of the "government interest," some very broad restrictions are applied in Section V. Yet, the general rule for the 1981-82 CFC, is that most agencies will be admitted to the CFC and that all admitted agencies will be eligible for designated funds.

For the 1982-83 campaign, the public may be assured that adequate standards will be promulgated, in appropriate regulatory format, and that the resulting eligibility criteria will be precise enough to respect both First Amendment rights and the "legitimate government interest."



Donald J. Devine
Director

6/9/81
Date

0145
~~566-1045~~

472-1082-Local

JSA

4606-C 28th Road South
Arlington, Virginia 22206
June 25, 1981

379-1876

Mr. Michael K. Deaver
Deputy Chief of Staff and
Assistant to The President
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

2nd
Ron Mann
Becky Dealey
Personnel
is doing

Dear Mr. Deaver:

I have been informed that a memorandum dated May 19, 1981, from your office states that career civil servants should not be considered for employment as non-career employees.

Please review the enclosed two-page fact sheet regarding my background and goal and advise me if you think the above referenced memorandum is just treatment for someone with my experience and beliefs in President Reagan's philosophy.

Respectfully,



Leo Brady

LB:mcw

Called
Lynn
7-2-81

Called Leo
7-6-81

File

RESUME

NAME: LEO BRADY

ADDRESS: 4606-C 28th Road South
Arlington, Virginia 22206

PHONE: Office 566-0145
Home 379-1876

OTHER: GS 14/3 Series 301
College Graduate - Public Affairs
Graduate Studies - Law
Veteran (United States Army)
Top Secret Clearance
Marital Status - Single

POLITICAL BACKGROUND

CLEARANCE: Politically cleared by the Assistant to
the President for Political Affairs

VOLUNTEER:

1958 Schweiker (U.S. Senate Race - Pennsylvania)

1960 Nixon/Lodge

1964 Goldwater/Miller

1968 Nixon/Agnew

1980 Advisor to Pre-Transition Team
(June to Nov.) (Honorable Peter McPherson)

1981 (A) Recently completed five-day Campaign
Manager School sponsored by the
National Conservative Foundation

(B) Will attend five-day Campaign Manager
School, October 1981, sponsored by
the Republican National Committee

GOAL

If I am a schedule "C" in the Summer of 1984, I plan to resign from the Federal Government and work full time for the Committee to Reelect President Reagan.

LEO BRADY

1978 - Present

General Services Administration
Office of the Inspector General
Inspector General Liaison and Complaints Officer
(Report directly to the Inspector General)

- (A) Establish and maintain contact with state and local governments for sharing of information.
- (B) Monitor Congressional activities which affect Inspector General's Office and Agency
- (C) Public Information Officer
- (D) Receive complaints from the public, GAO, government employees, etc., and after completing a preliminary investigation, determine which component of the Inspector General's Office should complete the investigation.
- (E) Ethics and Hatch Act Officer for Inspector General's Staff

1976 - 1978

United States Supreme Court
Administrative Office of the U. S. Courts
Responsible for logistical support for all Federal Court activities in 8th, 9th, and 10th Circuits (22 states). Heavy budget experience.

1973 - 1976

General Services Administration
Building Manager, Los Angeles, California
Managed 110 government-owned and leased buildings in Los Angeles and Southern California.
Supervised in excess of 100 government employees.

1971 - 1973

General Services Administration
Deputy Building Manager
Central Intelligence Agency
Headquarters in McLean, Virginia
(Held CIA Clearance)
Supervised in excess of 100 government employees.

Sir Yue-Kong Pao C.B.E., LL.D., J.P.

File
WORLD-WIDE SHIPPING GROUP
20/21ST FLOORS, PRINCE'S BLDG.
HONG KONG
TEL: H-242111

June 26, 1981.

Mr. Michael K. Deaver
Deputy Chief of Staff
The White House
Washington, D.C. 20500
U. S. A.

Dear Mike,

I regret to learn from Paul Lee, my New York associate, that due to a previous engagement, Carolyn and you are unable to accept my invitation to sponsor a ship launching in late August in Japan. This cannot but be a disappointment for me but I of course understand the situation and do hope soon to have the opportunity of extending you another invitation which will better suit your schedule.

With warmest regards to you both,

*Yours sincerely
Y. K.*

JOSEPH VERNER REED, JR.
1 CHASE MANHATTAN PLAZA
NEW YORK, NEW YORK 10005

Full

June 26, 1981

Mr. Michael K. Deaver
Assistant to the President
The White House

Dear Mike:

I was pleased and thrilled by the President's call yesterday. Knowing what an incredibly busy day it was, I was all the more amazed that his schedule could allow a call to me.

Mike, I am really grateful to you for your help and support in this effort. I am honored to be a member of The Team and will do everything I can to make our Effort a success.

One additional point: you and Carolyne are at the head of the Embassy guest list. "When and if", the Ambassador and the entire staff will take great pleasure in receiving you both and offering you all of the hospitality of the household.

Attached is a letter to the President which I would appreciate your taking care of for me.

Warmest regards,

Joseph

JOSEPH VERNER REED, JR.
1 CHASE MANHATTAN PLAZA
NEW YORK, NEW YORK 10005

June 26, 1981

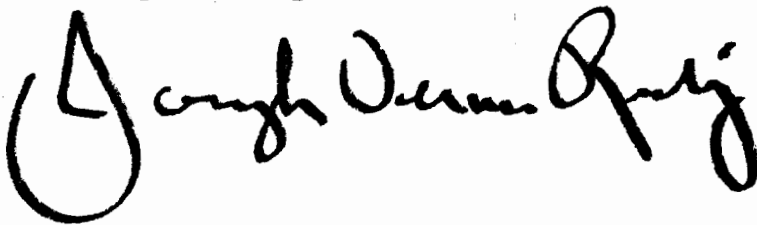
The President
The White House

Dear Mr. President:

I was gratified by your telephone call of yesterday during what I know was an extraordinarily busy day for you.

As I said, I am honored to accept your designation as Ambassador to Morocco. I am hopeful that the approval by the United States Senate will proceed smoothly. I will be prepared to take up my post immediately after my confirmation and upon completion of my consultations at the Department of State.

Respectfully,

A handwritten signature in black ink, reading "Joseph Verner Reed, Jr." in a cursive style. The signature is written over a vertical line that extends from the "Dear Mr. President:" line down to the signature.

*Becky
Dunlop
0603*

600 West 113th Street
New York, New York 10025

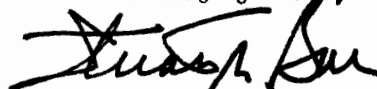
den 27 June 1981

Dear Mr. Deaver:

Recently, Senator Helms sent a request over to Mrs. Dunlop regarding invitations on my behalf. This letter is to request any assistance you could offer in this matter as it would be most appreciated. I am sure you understand my interest in this matter. The invitations would only be for two persons.

With all best wishes, I am

Sincerely yours,



Stuart M. Baer

The Honorable Mike Deaver
The White House
Washington, D.C. 20500

*P.S. Thanks again for your
recent assistance.*

SB

THE WHITE HOUSE
WASHINGTON

June 24, 1981

Dear Mr. Baer:

I am pleased to have been able to assist
in obtaining President Reagan's autographs
for you on the Inauguration articles.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Stuart M. Baer
600 West 113th Street
New York, N.Y. 10025

600 West 113th Street
New York, New York 10025

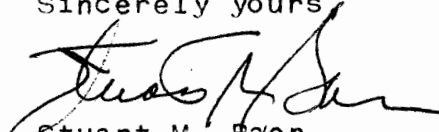
den 17 June 1981

Dear Mr. Deaver:

This letter is to request your assistance in securing the President's autograph on the enclosed articles from the Inauguration. While I know the President is quite busy and the articles are somewhat numerous I would appreciate your help as the mementos have a special meaning to me. I would appreciate any consideration you could give.

With warm regards, I am

Sincerely yours



Stuart M. Baer

P.S. They are all not for me -
but members of the family

THE WHITE HOUSE
WASHINGTON

June 30, 1981

Dear Captain Murdock:

Thank you for the photographs taken at the reception prior to the Evening Parade. Please extend my appreciation to General and Mrs. Barrow for their thoughtfulness in sending them.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Captain H. M. Murdock
Aide-de-Camp to the Commandant
Headquarters, U.S. Marine Corps
Washington, D.C. 20380



United States Department of State
The Chief of Protocol
Washington, D.C. 20520

File

June 30, 1981

Dear Mike:

I thought you would like to have the following information.

Prime Minister Fraser was given the split bamboo rod and a two volume book on trout last night at Blair House. First thing this morning he himself telephoned the Manufacturer in Massachusetts and ordered reels, flies, waders and some other equipment. He apparently had all this with him but because he was so delighted with his new rod, he wanted some new items. He also told them he thought their work was "Magnificent".

The Prime Minister was thrilled with his rod and I think this time we hit the jackpot!

Sincerely, *Wamb,*
Lee
Leonore Annenberg

Mr. Michael Deaver
The White House
Washington, D.C.

THE WHITE HOUSE
WASHINGTON

June 30, 1981

Dear Tuck:

Thank you for your thoughtfulness in
sending on the photos.

They're a wonderful remembrance of a terrific
evening for us.

Many thanks.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. T. W. Trainer
952 N. Alpine Drive
Beverly Hills, CA 90210

TUCK TRAINER

Dear Mike,

Chardee and I
enjoyed meeting you and Carolyn.

We hope to see
you again in Washington or
here in California

kindest Regards

Dear Jack -

Thank you for your

thoughtfulness in

sending me the photos.

They're a wonderful

remembrance of a brief

meeting for us.

Many thanks,

June

THE WHITE HOUSE

WASHINGTON

June 30, 1981

Dear Marge:

One of the more pleasant things about all the publicity is hearing from old friends and acquaintances.

I was very saddened to hear of Tony's passing and I'm certain that's been a painful time for you.

We've had many ups and downs since arriving but thank God we passed the budget reconciliation yesterday which will help us get on to the tax package. Never a dull moment.

All in all, it's exciting and hopefully we're making a contribution for the future. Please let us know if you plan to visit the capitol and we'll try to make your stay more exciting.

Many thanks for writing.

Warm regards,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mrs. Marge Ernat
12810 Saratoga Glen Court
Saratoga, CA 95070

May 18, 1981

Mr. Michael K. Deaver
The White House
Washington, DC

My Dear Mike,

It's a long way from the old San Jose parts room to 1600 PA in Washington. It's a long step for you, but I know that you have earned every footprint of the path. Just hope that your little friends, the mice, didn't go with you.

Ever since November, when many of us put your boss where he is, I have wondered about you. I recall when Tony and I once visited you at the Interlude, and heard you play the piano so softly--do you still play? I hope so--it's a balm that lightens one's soul. And, you and your crackers and mice!! How could anyone ever forget? And the time I went to Sacramento, and your most pleasant reception for one with whom you had worked.

Things are very different for me now. Tony passed away nearly two years ago, and I have, with the help of so many friends, learned to adjust. Am planning to retire in a couple of years and move back to Missouri where my family, what's left of them, reside. I have a son, 28 years old, who came back home after Tony's death to "take care of the 'old lady', God bless him!" But, she needs no taking care of--she's a pretty tough nut!

Anyway, enough of current events. I've often thought of writing you just to say congratulations and keep your boss on the track--don't know how you feel, but from where I sit, it seems to be rapidly becoming a situation comedy. Michael, why does it appear to be that no one will work with your boss? Granted, Mr. O'Neill succumbed to the budget, but, what mischief he will make when it comes time for the appropriations. And, Lord help all of you that you have to undergo the assaults of the lobbyists! I'm a staunch Republican, that is, I believe in a Republic rather than a total Democracy.

My political thoughts, I am sure, are of no concern of you. Just want you to know that there are lots of unheard people out here who hope to heck that your boss can tie a rope on all the mavericks in the Washington herd who run head off in applying their own interpretations to the laws of this country.

Anyway, Michael, it was very nice knowing you at IBM, and, believe me, I'm still having just a little bit of pride in knowing that, gee whiz, I worked with that guy!

Sincerely, and with best wishes,

Marge Ernat

Marge Ernat
12810 Saratoga Glen Court
Saratoga, CA 95070

*Dear Marge - sorry to be
so long in responding but
there never seems to be
enough time for dictation*

PS I know you are very busy; don't reply if you don't have time.

One of the pleasanter things about all the publicity is ~~the~~ hearing from old friends and acquaintances. A C QUAINANCE

I was very saddened to hear of Doug's passing and I'm ~~am~~ certain that's been a painful time for you.

We've had many ups and downs since arriving but thank God we passed the Budget reconciliation yesterday which will help us get on to the Tax package. — Never a dull moment.

All in all — it's exciting and hopefully we'll make a contribution for the future.

Please let us know if you plan to visit the capital and will try to make your stay more exciting.

Many thanks for writing.

W regards

THE WHITE HOUSE

WASHINGTON

June 30, 1981

Dear Paul:

I have reviewed the material that you sent to me on Rob Mosbacher's private sector proposal. He has good suggestions and, in fact, is headed in the same direction we are in many cases. As you are probably aware, the President has asked Bill Baroody to assist the Administration in coordinating a private sector program. I have asked Bill to review the proposal and I believe he will be talking with Rob about it in the near future. We will incorporate it into our planning.

Thank you for forwarding the new suggestions.

Best Regards,



MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

The Honorable Paul Laxalt
United States Senate
Washington, D.C. 20510

*Prepared by
D Fuller*



Bill Hall

June 30, 1981

Dear Mike,

Just a note to say how good it was to see you at Paul Robinson's dinner two weeks ago in Washington and to follow up on two pieces of our conversation.

First things first - fishing. My friend Paul Desmarais has arranged for you, Jim Baker and me to salmon fish on the Jupiter River starting on Thursday July 30th. I will arrange for an aircraft, either from the Ministry of Transport or the Defence Department to pick you up in Washington on Thursday, at a time of your convenience, and fly you to Seven Islands, Quebec. The plane will then proceed to Ottawa. At Seven Islands we will arrange transportation by small aircraft to Anticosti Island and an helicopter from Port Meunier on Anticosti Island to the Jupiter River fishing lodge.

I will also arrange to have hip waders and fishing gear available for you and Jim at the lodge. (Please give me boot sizes). You should arrange to bring casual clothes - jeans, sportshirts, sweaters. The weather is usually warm during the day, although there is often rain. In the evening it can be quite cool so you should bring sweaters or warm jackets.

The arrangements for bedding, food and booze is all made so there is nothing to worry about in that regard.

We can fish until Sunday, August 2nd and I will arrange transportation from the fishing camp, the island and Seven Islands to Washington for you.

The Honourable Michael K. Deaver
Deputy Chief of staff and
Assistant to the President
The WhiteHouse
Washington D.C. 20500