

MKD-FIRE

THE WHITE HOUSE

WASHINGTON

February 24, 1981

Dear Bob:

I received your note regarding President Reagan speaking to the Naval War College. I have sent your letter and the attached information to the Secretary of Defense, Caspar Weinberger for review. I should be hearing back from him shortly.

In the meantime, thanks for all your kind help to Carolyn and her mother. I will be back with a definitive answer soon.

Warm regards,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Robert E. Bates
Vice President
Davis, Skaggs & Co., Inc.
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Sacramento, CA 95814

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February 20, 1981

Mr. Michael K. Deaver
White House
Washington, D.C.

Dear Mike,

First, let me personally express my sincere sympathies to you over the loss of your father-in-law. He was certainly a central figure in Republican activities for so many years, and the outpouring of people at the memorial service was testimony of the great affection and admiration held of him. It was wonderful to see Carolyn again, so soon, but sad under the circumstances.

You will recall on the eve of your departure to Washington, we discussed the Naval War College and the reasons for my interest there and in the Foundation. I suggested that the President might find it of interest to speak at the War College, and you asked me to write you about the idea.

I took the liberty of contacting my friend, Bud Woodson, Capt., U.S.N. Ret., the executive director of the Naval War College Foundation, and I have enclosed his response letter describing the several activities at the Naval War College occurring at virtually the same time, which would provide the President with a grand assemblage of important people to address and to visit.

The Naval War College would indeed be honored, delighted and proud to have the President as their guest. I believe this would all be coordinated thru the Secretary of Navy's office should the President wish to be invited. I am merely "planting a seed in the Rose Garden".

The new Vestry has been officially installed, including Chris Garside. As you know, this Chris is a female. The walls didn't come tumbling down, but I personally am not thrilled that All Saints elected to discard another old tradition. She is a worker and a goal person, so I hope it will be more than just tokenism.

Michael K. Deaver
February 20, 1981
Page 2

You were marvelous on the NBC-David Brinkley show, and the President was marvelous in his speech to Congress. Even Fortney Stark, being interviewed on KGO radio this morning, was supportive of the President's program. How can people be otherwise?

If you have any questions about my suggestion, please contact me. It would be great to hear from you. Best wishes to Carolyn and the children.

Sincerely,



Robert E. Bates
Vice President

REB:sb

Encs.

cc: Walter B. Woodson, Jr.

THE WHITE HOUSE
WASHINGTON

February 24, 1981

Dear Harry:

Admiral Robert Garrick has handed me your letter of February 18th for response.

I am sorry to have to tell you that we cannot give permission to use the testimonial of President Reagan on your audition tapes or in printed promotional materials.

I certainly hope this doesn't cause you any inconvenience, Harry, but this is the judgment of our legal office.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Harry O'Connor
O'Connor Creative Services
Box 8888
Universal City, CA 91608

cc. Mr. Garrick

MAD 1/26

THE WHITE HOUSE
WASHINGTON

February 24, 1981

Dear Mr. Kazenoff:

Thank you for your kind letter and for the musical score which you enclosed. The message that your song conveys is certainly a familiar one.

Again, many thanks and good luck.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Harry Kazenoff
39 Fairbanks Blvd.
Woodbury, L.I. N.Y. 11797

cc/CF

THE WHITE HOUSE
WASHINGTON

February 24, 1981

Dear Fergus:

Thanks so much for the check from Mrs. Astor.
It all seems to be moving very well. Thank
you sincerely for all your help.

Warm regards,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Fergus Reid III
30 Rockefeller Plaza
New York, N.Y. 10020

cc: Peter McCoy

FERGUS REID III
30 ROCKEFELLER PLAZA
NEW YORK, N. Y. 10020

Room 5600

February 13, 1981

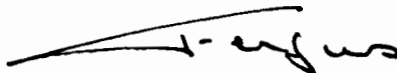
The Honorable Michael Deaver
Assistant to the President and
Deputy Chief of Staff
The White House
Washington, D.C. 20270

Dear Mike:

I am delighted to enclose Mrs. Vincent Astor's check in the amount of \$10,000 towards The White House renovation project which is being undertaken under the auspices of The White House Historical Association.

I hope to be able to follow up with other equally generous contributions from New Yorkers in the near future. ~~At the meantime, if you could send me a copy of the budget material, etc., it would be most helpful.~~

Sincerely,



Fergus Reid III

Enclosure

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. and Mrs. Chelf:

Thank you for taking the time to write and give me the opportunity to know your thoughts concerning the economy. It is encouraging to know that concerned citizens like yourselves are deeply committed to improving the quality of life for all Americans.

I have taken the liberty of forwarding your letter to the Office of Policy Development for their review.

I assure you your comments are appreciated.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. and Mrs. Bruce M. Chelf
142 E. Lawrin Blvd.
Terre Haute, Indiana 47803

MKD
Invitation

THE WHITE HOUSE

WASHINGTON

February 25, 1981

Dear Sister M. Celestine:

Thank you very much for your letter and for the invitation to participate in the dedication ceremony on April 2nd.

Unfortunately, my schedule with President Reagan is too time consuming to accept appointments outside the White House. I do appreciate you inviting me and wish you continued success in the development of your hospital.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Sister M. Celestine
President
Mercy Hospitals Foundation
P.O. Box 19254
Sacramento, CA 95819

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Park:

Thank you for your letter regarding your recommendations on Immigration. I have taken the liberty of forwarding your letter to the Office of Policy Development for their information.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Mr. Erich Park
Estonian Aid, Inc.
41 Union Square West
PO Box 357
Cooper Station
New York, N. Y. 10003

*Prior letter
to Mr. Park*

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Sullivan:

Thank you for your letter and for the copy of your letter to Mr. Baker. I appreciate you taking the time to give me the opportunity to know your thoughts concerning St. Patrick's Day.

I have taken the liberty of forwarding your letter to the Public Liaison Office for review.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. James C. Sullivan
161 Beach 109th Street
Rockaway Park, N. Y. 11694

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Sabo:

Thank you for your letter expressing your concern regarding the bill introduced by Senator Chafee and Congressman Moore on the Savings and Retirement Income Incentive Act. It is encouraging to know that concerned citizens like yourself are deeply committed to improving the quality of life for all Americans.

I assure you your comments are appreciated.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Francis X. Sabo
East Maple Road
Greelawn, N. Y. 11740

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Otto:

Thank you for taking the time to write and give me the opportunity to know your thoughts on matters of importance to you. It is encouraging to know that concerned citizens like yourself are deeply committed to improving the quality of life for all Americans.

I assure you your comments are appreciated.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. H. C. Otto
1253 North Ott Street
Allentown, PA 18104

*Original
cc/CF*

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Davidson:

Thank you for your letter concerning your views on tax legislation. I assure you your comments are appreciated. I have taken the liberty of forwarding your letter to the Office of Policy Development for their review.

Again, thank you for your letter.

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Mr. John C. Davidson
Route 2, Box 11A
Society Hill Road
Leonardtown, MD 20650

MRD-FILE

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Morton:

Thank you for your letter and for taking the time to write expressing your thoughts on matters of importance to you. It is encouraging to know that concerned citizens like yourself are deeply committed to improving the quality of life for all Americans.

I have taken the liberty of forwarding your letter to the office of Policy Development for their review.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. John Henry Norton
Norton, Piazza, Melmed & Ackerly, P.C.
54 Miller Street
P.O. Box 518
Fairfield, CT 06430

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Grunsfeld:

Thank you for your letter and for the copy of your book. I am looking forward to some free time when I might enjoy reading it.

Again, thank you. I appreciate your thoughtfulness.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Norman Grunsfeld
House of Grunsfeld
2300 Stemmons Freeway
Suite 19291
Dallas, Texas 75207

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Bill:

Thank you for your letter and recommendation of Mr. Robert Longood whom you consider to be an outstanding speech writer.

I have taken the liberty of forwarding your letter to Mr. Kenneth Khachigian, the President's Chief Speech Writer for his information.

Thanks for the suggestion.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Bill Libby
15892 Rochester St.
Westminster, CA 92683

7A
Michael A. McManus, Jr.

ATTORNEY AT LAW

500 East 83rd Street
New York, N. Y. 10028
(212) 628-3516

February 27, 1981

Mr. Michael A. Deaver
The White House
Washington, DC 20500

Dear Mike:

Thank you again for the opportunity to spend a few minutes with you during my recent visit to Washington. As we discussed, I would be most interested in the position of General Counsel to the Synfuels Corp. If for some unforeseen reason that is not possible, I would also be interested in the General Counsel slot at Commerce or Vice Chairman of the Export-Import Bank, President of OPIC, or General Counsel at the SEC.

I appreciate your help and support in this matter.

Best personal regards.

Very truly yours,

Mike

Michael A. McManus, Jr.

MKD - FILE

THE WHITE HOUSE
WASHINGTON

February 27, 1981

Dear Rabbi Berkowitz:

Thank you very much for sending me a copy of the prayer you delivered at the New York Inaugural Ball and for the copy of DIALOGUE. I appreciate you taking the time to share this interview with me.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Rabbi William Berkowitz
Jewish National Fund
42 East 69th Street
New York, N.Y. 10021

cc/CF

THE WHITE HOUSE
WASHINGTON

FROM: MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Information

Action

Can we do this? I'd like to know
for a lunch meeting tomorrow.

*↳ Sorry - this would get
us into the whole "voluntary
social security" question -*

Maybe later

*Martin
Anderson*

M. Anderson
7/6/81

copy, copy

LAW OFFICES
BIERBOWER & ROCKEFELLER

1625 K STREET, N. W., WASHINGTON, D. C. 20006

(202) 347-1900

KENNETH A. LAZARUS

February 27, 1981

Honorable Michael K. Deaver
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Mike:

I read where the President at times "wonders" about voluntary Social Security (Washington Star, February 22, 1981, p. A-7). Being self-employed, I also wonder about the possibility, especially as April 15 draws close.

Here's a thought. Allow myself and others the opportunity to "buy out" of Social Security. I would, if given the option, waive all rights to Social Security retirement benefits for the benefit of cutting my Social Security taxes in half (or some significant reduction).

Such a "buy out" option might raise some problems but it would be interesting to consider its potential for shoring up the program over the long term.

Sincerely,



Kenneth A. Lazarus

KAL:t

Policy Development

Lazarus

THE WHITE HOUSE
WASHINGTON

February 25, 1981

Dear Mr. Lazarus:

Thank you for your letter and for sharing with me your thoughts on various proposals which you would like to see implemented by the Reagan Administration. I assure you your suggestions are appreciated.

I have taken the liberty of forwarding your comments to the Office of Policy Development for their review.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Mr. Kenneth A. Lazarus
Bierbower & Rockefeller
1625 K. Street, N.W.
Washington, D.C. 20006

LAW OFFICES
BIERBOWER & ROCKEFELLER

1625 K STREET, N. W., WASHINGTON, D. C. 20006

(202) 347-1900

KENNETH A. LAZARUS

February 24, 1981

Honorable Michael K. Deaver
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Mike:

I've been meaning to drop you a line for the last several weeks but this is the first time I've had the opportunity to sit down and organize my thoughts. My purpose in writing is merely to pass along one of my "light-bulb" ideas.

My idea relates to the style of management which is being developed by President Reagan and a possible method of utilizing his unique skills of communication to enhance his effectiveness. I use the term "management" here not in the narrow sense of harnessing the beauracracy but in the grander sense of mobilizing the public, Congress and the various special interests.

For at least the last twenty years, all Presidents have attempted to develop and implement their policies with the same type of three-step maneuver. First, a President huddles with trusted advisors to develop a program. Secondly, he announces to the public a bold set of initiatives which he intends to put in place. Finally, he sends proposed legislation, implementing his bold set of initiatives, to the Hill for prompt action. Normally, the proposed initiatives are then picked apart in Congress and we all return to square one to repeat the maneuver.

Putting aside the substance of proposals which are developed by the Reagan Administration, you can improve the style of Presidential management outlined above. This can be accomplished by communicating to the public the choices which come into the Oval Office as well as the decisions which come out. With a skilled communicator like President Reagan, you have the opportunity to raise the level of public understanding on various issues and also to lend a totally different cachet to your legislative proposals.

BIERBOWER & ROCKEFELLER

Honorable Michael K. Deaver
February 24, 1981
Page Two

By way of example, consider Social Security. I would guess that the options being presented to President Reagan in 1981 are not terribly different from those presented to President Ford in 1975. They are all variations of what I like to call the "Hershey candy bar trick" -- let's reduce the amount of chocolate and raise the price of the candy. Yet, in the intervening six years, the Congress has not imposed any discipline on itself in shoring up Social Security and, perhaps more importantly, the level of public understanding regarding responsible options to protect our future has not increased.

I propose that consideration be given to the following scenario. The range of major problems facing the Administration be divided into discrete conceptual segments, e.g., energy, taxes, monetary affairs, national security, etc. The President would, through a series of public addresses, share with the American people the options (not the proposed solutions) facing him and the anticipated impact of each on various segments of society. He would encourage comments from the public and indicate that soon thereafter he would develop a program from among available options.

Such an approach would raise public understanding of these problems and help to minimize conspiratorial perceptions from various segments of society. Hopefully, it would raise the level of editorial dialogue. Most importantly, when proposals were presented to Congress, they would, to a greater degree, reflect the views of all the people.

Obviously, care would have to be taken to avoid the appearance of a series of national referenda. However, I believe this type of approach or some variation of it could be useful and we now have a President who could pull it off.

Good luck. You're certainly off to a fine start.

Sincerely,



Kenneth A. Lazarus

KAL:t

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File

February 28, 1981

Mr. Mike Deavers
The White House
Pennsylvania Avenue
Washington, D. C. 20003

Dear Mr. Deavers:

I am writing this letter for Mr. O. D. Tobey, who is in poor health and unable to write personally. He and his wife Gladys B. Tobey have been great supporters, as well as financial backers of President Reagan for many years.

It is Mr. Tobey's dearest wish that his wife receive a birthday greeting from President Reagan on her 65th birthday, which will be April 10th, 1981. I am certain it is something she would greatly treasure.

If this is within the realm of possibility please address it to Mr. O. D. Tobey, c/o Forum Industries, Inc., P. O. Box 575, Belmont, California 94002. This would enable him to present it to her personally on her birthday.

Thank you for your consideration in this matter.

Sincerely,

Kathleen C. Outman

Kathleen C. Outman

*Called
3-9-81
and
talked
with
Mr.*