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**Folder Title:** JGR/Presidential Radio Talk  
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THE WHITE HOUSE

WASHINGTON

March 26, 1986

MEMORANDUM FOR BEN ELLIOTT  
DEPUTY ASSISTANT TO THE PRESIDENT AND  
DIRECTOR OF SPEECHWRITING

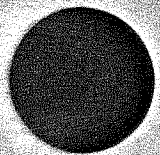
FROM: JOHN G. ROBERTS   
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Presidential Radio Talk: Packard Commission

Counsel's Office has reviewed the above-referenced radio talk and finds no objection to it from a legal perspective.

cc: David L. Chew

## WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET



- O - OUTGOING
- H - INTERNAL
- I - INCOMING  
Date Correspondence Received (YY/MM/DD) 1 / 1 /

Name of Correspondent: Dave Chew

MI Mail Report      User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Rates Fed: Parked Commission

ROUTE TO:		ACTION	DISPOSITION			
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u>CHOLL</u>		ORIGINATOR	<u>86,03,26</u>			<u>1 1</u>
<u>cut 18</u>		Referral Note: <u>R</u>	<u>86,03,26</u>		<u>S</u>	<u>86,03,26</u> <u>4pm</u>
		Referral Note:	<u>1 1</u>			<u>1 1</u>
		Referral Note:	<u>1 1</u>			<u>1 1</u>
		Referral Note:	<u>1 1</u>			<u>1 1</u>

- |  |   |   |
|--|---|---|
| <p><b>ACTION CODES:</b></p> <ul style="list-style-type: none"> <li>A - Appropriate Action</li> <li>C - Comment/Recommendation</li> <li>D - Draft Response</li> <li>F - Furnish Fact Sheet<br/>to be used as Enclosure</li> </ul> | <ul style="list-style-type: none"> <li>I - Info Copy Only/No Action Necessary</li> <li>R - Direct Reply w/Copy</li> <li>S - For Signature</li> <li>X - Interim Reply</li> </ul> | <p><b>DISPOSITION CODES:</b></p> <ul style="list-style-type: none"> <li>A - Answered</li> <li>B - Non-Special Referral</li> <li>C - Completed</li> <li>S - Suspended</li> </ul> |
|--|---|---|

**FOR OUTGOING CORRESPONDENCE:**  
 Type of Response = Initials of Signer  
 Code = "A"  
 Completion Date = Date of Outgoing

Comments: \_\_\_\_\_

Keep this worksheet attached to the original incoming letter.  
 Send all routing updates to Central Reference (Room 75, OEOB).  
 Always return completed correspondence record to Central Files.  
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

## WHITE HOUSE STAFFING MEMORANDUM

DATE: 3/26/86 ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 P.M. TODAY

SUBJECT: RADIO TALK: PACKARD COMMISSION

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	LACY	<input type="checkbox"/>	<input type="checkbox"/>
REGAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	POINDEXTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
MILLER	<input checked="" type="checkbox"/>	<input type="checkbox"/>	RYAN	<input type="checkbox"/>	<input type="checkbox"/>
BALL	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPEAKES	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BUCHANAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPRINKEL	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CHAVEZ	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SVAHN	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CHEW	<input type="checkbox"/> P	<input checked="" type="checkbox"/> SS	THOMAS	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DANIELS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	TUTTLE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FIELDING	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ELLIOTT	<input type="checkbox"/>	<input type="checkbox"/>
HENKEL	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HICKS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
KINGON	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please give your comments/edits directly to Ben Elliott, with an info copy to my office by 4:00 p.m. today. Thanks.

RESPONSE:

(Robinson/BE)  
March 26, 1986  
10:00 a.m.

PRESIDENTIAL RADIO TALK: PACKARD COMMISSION  
SATURDAY, APRIL 5, 1986

My fellow Americans, this coming week I will send a message to the Congress asking your Senators and Representatives to join me in reforming the Department of Defense. The changes our Administration will request are based upon the recommendations made in February by the Packard Commission, a bi-partisan group that spent months studying ways to give our Nation stronger defenses more economically. When the Congress approves these measures -- and I'll need your help to make sure that it does -- we'll be able to put into effect perhaps the most thoroughgoing reform of the Department of Defense since 1948.

This new effort takes place against a background of national defenses that have already grown much stronger. When we first took office, we inherited a navy that had shrunk from more than 1,000 ships to less than 500 and planes that couldn't fly for want of spare parts. Since then, our rebuilding program has added ships to the fleet, put planes back in the air, and -- perhaps most important -- boosted the morale of our men and women in uniform by giving them the training and pay they deserve. Today the United States once again has the strength and self-confidence it needs to perform its role as the leader of the free world.

As we've rebuilt our strength, we've made strides in marshalling the defense resources of the Nation with increased efficiency. Before we came into office, defense costs had been



But certain steps that would make the Department of Defense even more ship-shape can take place only with congressional approval. It's as if the Pentagon can swab the decks on its own, but only the Congress can grant permission to polish the brasswork. It's to get this permission that I'm sending my message to Capitol Hill this week.

In line with the Packard Commission report, for example, we'll urge the Congress to cut the number of congressional committees that must be dealt with in putting the defense budget together. As it stands now, if the Navy needs a new aircraft, it must get approval from not one or two but \_\_\_ congressional committees. Or if the Army needs a new tank, sure enough, those same \_\_\_ committees must be consulted. Should just one committee delay a measure, the whole budget process turns into a swamp that swallows time, money, and the efforts of countless military officers who have better things to do. If the Congress reduced the number of oversight committees, the savings would be dramatic -- but again, this is a step the Congress itself must take.

Other recommendations the Congress must approve include moving from year-by-year to multi-year procurements; the rewriting of procurement laws to eliminate red tape; and the budgeting of major programs according to milestones within the programs themselves, not the dictates of the calendar year; and changing from a 1-year to a 2-year budget cycle.

This coming week, the Congress will have before it proposals that would both strengthen our defenses and make the Department

of Defense itself more completely the servant of the American people. Please join me in urging the Congress to approve the Packard Commission recommendations, and to do so with dispatch.


Until next week, thanks for listening and God bless you.

THE WHITE HOUSE

WASHINGTON

March 26, 1986

MEMORANDUM FOR BEN ELLIOTT  
DEPUTY ASSISTANT TO THE PRESIDENT AND  
DIRECTOR OF SPEECHWRITING

FROM: JOHN G. ROBERTS   
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Presidential Radio Talk: Easter

Counsel's Office has reviewed the above-referenced radio talk and finds no objection to it from a legal perspective.

cc: David L. Chew  
Richard A. Hauser



## WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

- O - OUTGOING
- H - INTERNAL
- I - INCOMING  
Date Correspondence Received (YY/MM/DD) 1 / 1

Name of Correspondent: David Chew

MI Mail Report      User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Radio Talk: Easter

ROUTE TO:	ACTION	Tracking Date	Type of Response	Disposition
Office/Agency (Staff Name)	Action Code	YY/MM/DD	Code	Completion Date YY/MM/DD
<u>cuhol</u>	ORIGINATOR	<u>86103120</u>		<u>1 / 1</u>
<u>cuat18</u>	<u>R</u>	<u>8603126</u>		<u>86103126</u> <u>4 P.M.</u>
	Referral Note:			
		<u>1 / 1</u>		<u>1 / 1</u>
	Referral Note:			
		<u>1 / 1</u>		<u>1 / 1</u>
	Referral Note:			
		<u>1 / 1</u>		<u>1 / 1</u>
	Referral Note:			

**ACTION CODES:**

- A - Appropriate Action
- I - Info Copy Only/No Action Necessary
- C - Comment/Recommendation
- R - Direct Reply w/Copy
- D - Draft Response
- S - For Signature
- F - Furnish Fact Sheet to be used as Enclosure
- X - Interim Reply

**DISPOSITION CODES:**

- A - Answered
- C - Completed
- B - Non-Special Referral
- S - Suspended

**FOR OUTGOING CORRESPONDENCE:**

- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: Comment  
Directly to Ben Elliott / copy to David Chew  
Also copy to RAH

Keep this worksheet attached to the original incoming letter.  
Send all routing updates to Central Reference (Room 75, OEOP).  
Always return completed correspondence record to Central Files.  
Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

## WHITE HOUSE STAFFING MEMORANDUM

DATE: 3/26/86 ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 p.m. TODAY

SUBJECT: RADIO TALK: EASTER

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	LACY	<input type="checkbox"/>	<input type="checkbox"/>
REGAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	POINDEXTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
MILLER	<input type="checkbox"/>	<input type="checkbox"/>	RYAN	<input type="checkbox"/>	<input type="checkbox"/>
BALL	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPEAKES	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BUCHANAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPRINKEL	<input type="checkbox"/>	<input type="checkbox"/>
CHAVEZ	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SVAHN	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CHEW	<input type="checkbox"/> P	<input checked="" type="checkbox"/> SS	THOMAS	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DANIELS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	TUTTLE	<input type="checkbox"/>	<input type="checkbox"/>
FIELDING	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ELLIOTT	<input type="checkbox"/>	<input checked="" type="checkbox"/>
HENKEL	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HICKS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
KINGON	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please provide any comments directly to Ben Elliott by 4:00 p.m. this afternoon, with an info copy to my office. Thanks.

RESPONSE:

(Dolan/BE)  
March 26, 1986  
11:30 a.m.

PRESIDENTIAL RADIO TALK: EASTER  
SATURDAY, MARCH 29, 1986

As most of you know, this week is one of the holiest and most solemn in the Jewish and Christian calendars; and sadly, it is also a week that has been marred by crisis and violence. United States ships and aircraft, operating in international waters in the Mediterranean, were fired on by the forces of the North African nation, Libya.

A direct military confrontation of this sort is actually uncharacteristic of Libya's dictator, Colonel Qaddafi, who prefers to arm, train and direct terrorists who gun down helpless civilians. For example, those terrorists who killed 20 civilians last December at the Rome and Vienna airports; the Libyan government called the attacks -- which left five Americans dead including an eleven year old girl -- "heroic acts."

But, last week, Colonel Qaddafi tried his luck with some people who could actually defend themselves -- United States Armed Forces -- our sixth fleet. I think it's enough to say: the fleet suppressed the attacks and Libyan losses were heavy.

But, as if violence in the Mediterranean wasn't enough, we also had word from Central America that forces of the Communist government of Nicaragua -- the Sandinistas -- invaded the nearby nation of Honduras in an attempt to destroy Nicaraguan freedom fighters who have taken up refuge there. Once again, the news for the forces of freedom was good; the freedom fighters gave the invading Communists a resounding defeat.



Still, it's sad to have to begin this report with such accounts. Eastertide for Christians, and Passover for Jews are meant to be times of spiritual awareness and a deepening encounter with the Lord -- and with the Lord's injunction that all nations and peoples of the earth live in peace and harmony with each other. So, perhaps a word or two is in order on the source of the violence we have seen this week.

You see, dictators like those in Libya or in Nicaragua know how unpopular they are with their people. They know how shaky their rule is; they can never really feel secure; and that's why they are afraid of free elections. It's also why they need a secret police and so much armed might -- to intimidate those they fear most: their own people, to prevent them from even entertaining the hope that democracy will someday come to their own country.

And that's why so many dictators have a special fear and hatred for the United States. American power, as long as it is used wisely and justly, is an undying symbol of hope for oppressed peoples around the world. Recently, in nations like El Salvador, Grenada, the Philippines and Haiti, we have seen how quickly that hope can blossom into democratic movements. We have a right to be proud that in all those instances the United States was able to help.

So let us be thankful this week that America has been permitted to further the cause of peace and freedom. And in particular let us give thanks for one of our most cherished

freedoms; freedom of choice in religious belief, the freedom to worship -- each in our own way.

You know, a few years ago when I spoke to some evangelical ministers I noted that there was sin and evil in the world and that all of us had a spiritual obligation to fight it. This was interpreted by a few people to mean opposition to totalitarian and Communist dictators. Well, of course, that's true but the real context of that quote is rarely given.

I was talking specifically then about America's own spiritual problems. I reminded those ministers that America too -- like any other people or nation -- had what I called "a legacy of evil" to contend with. Things like racism or anti-Semitism or other forms of intolerance. And I urged those ministers to help fight the battle against hate groups in their communities who promote intolerance. It really struck a note with them; I wish you could have heard the applause.

Well, that's what America is all about. Freedom, tolerance, each different religious and racial group looking out for the rights of the other. And I think this is a good theme for all of us to reflect upon this week as we worship and give thanks to the Lord. Let us pray that America will always use her power wisely, justly, and humbly -- to defend our legitimate interests, to help those who are struggling for freedom. But, let us pray too that God will give our country the humility to see our own faults and the strength to preserve our hard-won tradition of freedom to worship and religious tolerance. As Lincoln said, more than a century ago in the midst of the struggle to eradicate another

great evil, slavery: "I am not so much concerned that God is on our side as I am that we are on God's side." In this season of Easter, in this season of Passover -- and in every season -- may this always be America's prayer.




THE WHITE HOUSE

WASHINGTON

April 1, 1986

MEMORANDUM FOR BEN ELLIOTT  
DEPUTY ASSISTANT TO THE PRESIDENT AND  
DIRECTOR OF SPEECHWRITING

FROM: JOHN G. ROBERTS   
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Revised Presidential Radio Talk:  
Packard Commission

Counsel's Office has reviewed the above-referenced revised radio talk and finds no objection to it from a legal perspective.

cc: David L. Chew

## WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

O - OUTGOING

H - INTERNAL

I - INCOMING

Date Correspondence Received (YY/MM/DD) 1 1

Name of Correspondent: Dave Chew

MI Mail Report User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Revised Radio Talk: Packard Commission

**ROUTE TO:**

**ACTION**

**DISPOSITION**

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u>CUNHOLL</u>	<u>ORIGINATOR</u>	<u>86,04,01</u>			<u>1 1</u>
<u>cuat 18</u>	<u>Referral Note: R</u>	<u>86,04,01</u>		<u>S</u>	<u>86,04,02</u>
	<u>Referral Note:</u>				<u>12 N</u>
		<u>1 1</u>			<u>1 1</u>
	<u>Referral Note:</u>				
		<u>1 1</u>			<u>1 1</u>
	<u>Referral Note:</u>				
		<u>1 1</u>			<u>1 1</u>
	<u>Referral Note:</u>				

**ACTION CODES:**

- A - Appropriate Action
- C - Comment/Recommendation
- D - Draft Response
- F - Furnish Fact Sheet to be used as Enclosure
- I - Info Copy Only/No Action Necessary
- R - Direct Reply w/Copy
- S - For Signature
- X - Interim Reply

**DISPOSITION CODES:**

- A - Answered
- B - Non-Special Referral
- C - Completed
- S - Suspended

**FOR OUTGOING CORRESPONDENCE:**

- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: \_\_\_\_\_

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## WHITE HOUSE STAFFING MEMORANDUM

DATE: 4/1/86 ACTION/CONCURRENCE/COMMENT DUE BY: 12:00 noon 4/2/86

SUBJECT: REVISED RADIO TALK: PACKARD COMMISSION

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	LACY	<input type="checkbox"/>	<input type="checkbox"/>
REGAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	POINDEXTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
MILLER	<input checked="" type="checkbox"/>	<input type="checkbox"/>	RYAN	<input type="checkbox"/>	<input type="checkbox"/>
BALL	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPEAKES	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BUCHANAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPRINKEL	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CHAVEZ	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SVAHN	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CHEW	<input type="checkbox"/>	<input checked="" type="checkbox"/>	THOMAS	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DANIELS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	TUTTLE	<input type="checkbox"/>	<input type="checkbox"/>
FIELDING <del>_____</del>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>ELLIOTT</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
HENKEL	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HICKS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
KINGON	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please give your comments/edits directly to Ben Elliott, with an info copy to my office by 12:00 p.m. Wednesday, April 2nd. Thanks.

RESPONSE:

1003 2077 - 1 7/1 4/20



(Robinson/BE)  
April 1, 1986  
3:30 p.m.

PRESIDENTIAL RADIO TALK: PACKARD COMMISSION  
SATURDAY, APRIL 5, 1986

My fellow Americans, this coming week I will send a message to the Congress asking your Senators and Representatives to join me in reforming the Department of Defense. The changes our Administration will request are based upon the recommendations made in February by the Packard Commission, a bi-partisan group that spent months studying ways to give our Nation stronger defenses more economically. With congressional support, we'll be able to put into effect perhaps the most thoroughgoing reform of our defense organization since 1958.

This new effort takes place against a background of national defenses that have already grown much stronger. When we first took office, we inherited a navy that had shrunk from nearly 1,000 ships to less than 500 and planes that couldn't fly for want of spare parts. Since then, our rebuilding program has added ships to the fleet, put planes back in the air, and -- perhaps most important -- boosted the morale of our men and women in uniform by giving them the training and pay they deserve. Today the United States once again has the strength and self-confidence it needs to perform its role as the leader of the free world.

As we've rebuilt our strength, we've made strides in marshalling the defense resources of the Nation with increased efficiency. Before we came into office, the costs of major systems had been escalating at an annual rate of 14 percent.

With lower inflation, Defense Secretary Weinberger got that crazy spiral under control. Indeed, for the last 2 years, cost increases have fallen to less than 1 percent -- lower than the rate of inflation. This one achievement alone has saved billions.

Yet despite these successes, Secretary Weinberger and I knew at the beginning of our second term, that still more needed to be done. So last summer, I appointed a bi-partisan commission to study the management of our defenses. To chair the commission, I chose Dave Packard, an entrepreneur who started a company that has become one of our country's leaders in high technology, famous the world over for its management techniques and efficiency. In February, the Packard Commission submitted its recommendations. Now the time has come to put them into effect.

Some recommendations can be acted upon without congressional approval, and under Secretary Weinberger's leadership, this is taking place. Recently, I signed a directive that will enhance coordination between the two sides of the Pentagon budget process -- the one that says what we need, and the one that says what we can afford. In addition, the Pentagon will soon streamline its large procurement structure, and it will begin to give experienced managers more leeway for using their own good judgement in the purchasing process.

But certain steps that would make the Department of Defense even more ship-shape can take place only with congressional approval. It's as if the Pentagon can swab the decks on its own, but only the Congress can grant permission to polish the

brasswork. It's to get this permission that I'm sending my message to Capitol Hill this coming week.

The Packard Commission report urges the Congress to make a number of improvements in the way it deals with defense. The Commission suggests, for example, that the Congress move from a 1-year to a 2-year budget cycle. It also urges the Congress to focus its consideration of defense matters more strongly. Today there are 42 congressional committees and subcommittees each of which has some jurisdiction over defense, and the Packard Commission points out that many of these committees duplicate each other's efforts. My friends, we can all agree with the Packard Commission: There must be a better, more efficient way.

Other recommendations the Congress must approve include moving from year-by-year to multi-year procurements of weapons systems in order to make the acquisition process more stable; the rewriting of procurement laws to eliminate red tape; and the budgeting of major programs according to milestones within the programs themselves, not the dictates of the calendar year.

In the coming weeks, the Congress will have before it proposals that would both strengthen our defenses and make the Department of Defense itself more completely the servant of the American people. The Packard Commission has made its recommendations. Now it's time for the Administration and the Congress to act upon them.

Until next week, thanks for listening and God bless you.