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THE WHITE HOUSE

WASHINGTON

January 19, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS *JGR*

SUBJECT: Draft Letters of Appreciation From the President to U.S. Ambassadors Tambs (Colombia) and Corr (Bolivia)

Richard Darman has asked for comments by 4:00 p.m., Friday, January 20 on the above-referenced draft letters. Carlton Turner recommends sending the letters over the President's signature to our ambassadors to Colombia and Bolivia, respectively, whom he thinks have been particularly helpful in the area of narcotics control. The letter to Ambassador Tambs states that his work in the narcotics field "can complicate your personal relationships with ranking Colombian officials...." Such a statement from the President, if it became public, could well precipitate a crisis in our bilateral relations with Colombia. Both letters heap praise on the ambassadors, which could be embarrassing if, for example, the State Department were planning to demote or reprimand them for poor performance in areas other than narcotics control. I recommend insisting that the letters be reviewed by the State Department. The President is of course free to send such letters, but should have all pertinent information before doing so.

Attachment

THE WHITE HOUSE

WASHINGTON

January 19, 1984

MEMORANDUM FOR RICHARD G. DARMAN
ASSISTANT TO THE PRESIDENT

FROM: FRED F. FIELDING *Orig. signed by FFF*
COUNSEL TO THE PRESIDENT

SUBJECT: Draft Letters of Appreciation From the
President to U.S. Ambassadors Tambs
(Colombia) and Corr (Bolivia)

Counsel's Office has reviewed the above-referenced proposed letters. We recommend that both letters be reviewed by the State Department. The statement in the letter to Ambassador Tambs that "your work in the narcotics field can complicate your personal relationships with ranking Colombian officials" could well precipitate a crisis in our bilateral relations if it is ever made public. The State Department can also advise whether the proposed praise for these ambassadors is appropriate in light of their service in areas other than narcotics control.

FFF:JGR:aea 1/19/84
cc: FFFielding/JGRoberts/Subj/Chron

THE WHITE HOUSE

WASHINGTON

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THE WHITE HOUSE

WASHINGTON

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FFF:JGR:aea 1/19/84

cc: FFFielding/JGRoberts/Subj/Chron

WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

- O - OUTGOING
- H - INTERNAL
- I - INCOMING

Date Correspondence Received (YY/MM/DD) 1 1

Name of Correspondent: Richard G. DARMAN

MI Mail Report User Codes: (A) _____ (B) _____ (C) _____

Subject: Draft letters of appreciation from the President to Ambassadors Tambo, of Columbia, and Carr, of Bolivia

ROUTE TO: Office/Agency (Staff Name)	ACTION Action Code	Tracking Date YY/MM/DD	DISPOSITION	
			Type of Response Code	Completion Date YY/MM/DD
<u>WHOLL</u>	<u>ORIGINATOR</u>	<u>84,01,19</u>		<u>1 1</u>
	Referral Note:			
<u>CVAT18</u>	<u>B</u>	<u>84,01,19</u>	<u>S</u>	<u>84,01,20</u> <u>4:00</u>
	Referral Note:			
		<u>1 1</u>		<u>1 1</u>
	Referral Note:			
		<u>1 1</u>		<u>1 1</u>
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		<u>1 1</u>		<u>1 1</u>
	Referral Note:			

- ACTION CODES:**
- A - Appropriate Action
 - C - Comment/Recommendation
 - D - Draft Response
 - F - Furnish Fact Sheet to be used as Enclosure
 - I - Info Copy Only/No Action Necessary
 - R - Direct Reply w/Copy
 - S - For Signature
 - X - Interim Reply

- DISPOSITION CODES:**
- A - Answered
 - B - Non-Special Referral
 - C - Completed
 - S - Suspended

FOR OUTGOING CORRESPONDENCE:
 Type of Response = Initials of Signer
 Code = "A"
 Completion Date = Date of Outgoing

Comments: _____

Keep this worksheet attached to the original incoming letter.
 Send all routing updates to Central Reference (Room 75, OEOB).
 Always return completed correspondence record to Central Files.
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

WHITE HOUSE STAFFING MEMORANDUM

DATE: 1/19/84 ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 p.m. FRIDAY, 1/20/84

SUBJECT: LETTERS TO AMBASSADORS TAMBS, OF COLOMBIA, AND CORR, OF BOLIVIA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input type="checkbox"/>	McFARLANE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
MEESE	<input type="checkbox"/>	<input checked="" type="checkbox"/>	McMANUS	<input type="checkbox"/>	<input type="checkbox"/>
BAKER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MURPHY	<input type="checkbox"/>	<input type="checkbox"/>
DEAVER	<input type="checkbox"/>	<input type="checkbox"/>	OGLESBY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
STOCKMAN	<input type="checkbox"/>	<input type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/> P	<input checked="" type="checkbox"/> SS	SPEAKES	<input type="checkbox"/>	<input type="checkbox"/>
FELDSTEIN	<input type="checkbox"/>	<input type="checkbox"/>	SVAHN	<input type="checkbox"/>	<input type="checkbox"/>
FIELDING	<input checked="" type="checkbox"/>	<input type="checkbox"/>	VERSTANDIG	<input type="checkbox"/>	<input type="checkbox"/>
FULLER	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WHITTLESEY	<input type="checkbox"/>	<input type="checkbox"/>
HERRINGTON	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HICKEY	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
JENKINS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide any comments/recommendations on the attached letters by 4:00 p.m. TOMORROW, FRIDAY, JANUARY 20, 1984.

Thank you.

1984 JAN 19 PM 2:32

RESPONSE:

Richard G. Darman
Assistant to the President
Ext. 2702

John

THE WHITE HOUSE

WASHINGTON

January 10, 1984

MEMORANDUM FOR JACK SVAHN

FROM: CARLTON TURNER

SUBJECT: Letters from the President to Ambassadors

Lewis Tambs, Ambassador to Colombia, and Ed Corr, Ambassador to Bolivia, have each done an excellent job in getting the governments of Colombia and Bolivia to take a more aggressive stand against narcotics trafficking.

Colombia's First Lady is speaking out against drug abuse and we are very close to getting an experimental narcotic plant eradication program started. Bolivia signed an agreement with the United States in August 1983 to eradicate coca and to develop an anti-narcotics enforcement unit; the United States will provide resources and a crop substitution plan.

The moods of the public in each country against narcotics trafficking have changed. These Ambassadors have done a magnificent job even though their lives have been threatened.

Attached are draft letters from the President to each of the Ambassadors. Jack, I would appreciate you processing these for clearance.

If you need additional information, please let me know.

Dear Mr. Ambassador:

I want to personally thank you for the work you have done in the area of narcotics. The very high priority you have given to narcotics control has had an impact of the flow of narcotics from Colombia to the United States. Your drive and leadership has surely impressed the Colombians, whose future actions will affect the health of countless Americans.

I know that your work in the narcotics field can complicate your personal relationships with ranking Colombian officials and sometimes even risk retaliation from the narcotics traffickers. Your job is unenviable, but necessary.

It is gratifying to see the accomplishments of your fine work. You exemplify the best of what American diplomacy can bring about in a field so very important to all of us.

With my sincere appreciation and best wishes,

The Honorable Lewis A. Tambs
Ambassador
American Embassy
Bogota, Colombia

Dear Mr. Ambassador:

I wish to commend you for the outstanding work you are doing to stem the flow of narcotics from Bolivia to the United States.

You have involved yourself deeply in the narcotics efforts of the American Embassy, to the point of becoming the target of narcotics traffickers. You exemplify the virtues of courage and devotion to duty, which make me proud to have you as one of my Ambassadors.

With my sincere appreciation and best wishes,

The Honorable Edwin G. Corr
Ambassador
American Embassy
La Paz, Bolivia

John
~~John G. Roberts~~

THE WHITE HOUSE

WASHINGTON

May 22, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS *JGR*

SUBJECT: Proposed Presidential Letter to
Fortune 1000 Members on Behalf of
Minority Financial Institutions

Why this doc?
Richard Darman has asked for comments by May 23 on the latest (I dare not say last) version of a letter from the President to Fortune 1000 CEO's concerning private sector support for minority business enterprises. This is the fourth draft that has been circulated for comment. You will recall that the letter reviews the Administration's initiatives to promote minority business enterprises, and calls upon the private sector to join in the effort. This version changes "targeting government procurements" to "encouraging government procurements" in the third paragraph, and changes "a national commitment to encourage private firms to expand their business activities with minority enterprises" to "a national commitment to encourage private firms to expand their opportunities for minority enterprises" in the fifth paragraph. I have no objection to these changes, or to the letter itself.

Attachment

friends, and, yes, family, and they make up that group that right now we call the unemployed. Their number's greater than it has been for some time past. Still, for every unemployed individual there are 9 of us who do have jobs, and with that ratio of 1 out of 10 in mind, I'd like to make a suggestion. How about those of us who are employed making sure that those who aren't will nevertheless have a merry Christmas. This is something that needs doing at the community level—neighbor helping neighbor.

The people we're talking about may be members of your church, brothers and sisters in your local union, or that family across the street or down the block in your neighborhood. Surely between the nine of us, we can find a way to make Christmas merry for that one who temporarily can use our help. But remember, time is growing short, and Christmas is almost here, which brings us back to lighting the National Christmas Tree.

This beloved tradition, which began nearly 50 years ago, has a special symbolism for our people. It's as if when we light this tree, we light something within ourselves as well. And during the Christmas season I think most Americans do feel a greater sense of family, friendship, giving, and joy. And there's a special joy in our children at this time of year. I've heard from many of them recently. I wish Nancy and I could personally thank all you children who've written in, but I want you to know how good your cards, letters, and artwork make us feel.

Now, while Christmas is a time for children, it's also a time to think of those who are less fortunate than we are, and let us also remember the constant vigil of the families of our missing in action. As we light this Christmas tree, may it light hope in the hearts of those who are lonely and needy.

In Ephesians we read that "Each of us has been given his gift, his portion of Christ's bounty." Well, let us share our bounty this Christmas season. Let us offer not only our hearts and prayers but a generous hand to those who need our help. And as we light this tree, let us brighten the lives of those here at home and around the world whose Christmas may not be as glowing and as cheerful as ours.

So, to all of you, God bless you and keep you during this cherished holiday season. And now let's turn on the National Christmas Tree.

[At this point, the President pressed the button which lighted the tree, located at the Pageant site on the Ellipse, near the White House.]

And there it is. It's lighted.

Mrs. Reagan. Pretty.

The President. Yes. It's surrounded by 57 trees for each State and Territory.

Well, thank you all, and Merry Christmas.

Mrs. Reagan. Merry Christmas.

Note: The President spoke at 5:45 p.m. in the Rose Garden at the White House.

Minority Business Enterprise Development

Remarks on Signing a Statement Regarding Policies and Programs. December 17, 1982

Thank you. Must be a power failure; the light's out on the podium here. Well, I'll try to turn over in this light here.

Welcome to the White House, and thank you for being with us to recognize the vital role that minority business plays in this country. Our Nation's 600,000 minority enterprises represent nearly 5 percent of the nonagricultural business. They also represent, I think, social mobility and economic advancement to millions of Americans.

Today, in signing this statement, we reaffirm our commitment to a healthy economy in general and to a vibrant and expanding minority business opportunity in particular. We believe that in the last 23 months, we've taken the steps that will bring the economic recovery our people want so badly.

Clearly, a general prosperity with growth, with low inflation, is the greatest single thing that this administration or any administration can provide for minority business and minority Americans. Our economy building measures, our tax rate cuts, and regulatory reform will spur minority busi-

nesses just as they do to the entire business community.

In some cases, our program gives minority business an even greater boost than perhaps is seen at first glance. Our tax rate reductions, for example, should have a major impact on minority business. Since the large proportion of minority businesses are proprietorships and partnerships, they report their income as individuals and thus receive the full benefits of the across-the-board tax rate cuts.

And these same enterprises will continue to be helped, because the tax rates will be increased—or, I mean, will be indexed, not increased. I don't know how that word slipped in—[laughter]—that was a Freudian slip—[laughter]—be indexed after 1984. And you know what that means, that no longer will the government be making a profit on inflation. Here again, all small businessmen are being helped with a minority enterprise and full participation.

Now, early in this century, Teddy Roosevelt said that it ought to be evident to everyone that business has to prosper before anybody can get any benefit from it. Well, just as the incredible productivity and efficiency of American business catapulted the standard of living of our people as a whole, we believe a thriving minority business community will be instrumental in bettering the lives of those formerly excluded from the prosperity enjoyed by most Americans. In signing this statement, we renew our pledge that as recovery takes hold, we're not leaving anybody behind.

Back in September, I spoke about this with the members of the National Black Republican Council. I know that some of you were there. And I said at that time that the administration would soon announce a program focusing on minority business development, including a commitment to increase the level of general procurement from minority-owned enterprises—the general procurement by the Federal Government. And although it's taken longer than expected, today we're making good on that promise. Among the other items detailed in today's statement is a 10-percent increase of

the minority business procurement objectives in 1983 over those of 1982. Over the next 3 fiscal years, our goal will be to purchase some \$22 billion directly and indirectly from minority-owned businesses.

Increasing the procurement levels can be accomplished on our own, but we can't forget that enterprise zone legislation—something that promises to do much to encourage growth in the inner cities—is still tied up on the Hill. I know that Secretary Pierce has spoken to you about that and went into detail on this important piece of legislation. But I want to add my feelings that it's about time that we get some action on this job building legislation for the disadvantaged, and we'll continue to press for action on this vital legislation.

A great many of the so-called job projects that have been floated around up on the Hill are nothing more than pork-barrel items under the new name and taking advantage of unemployment in order to try and get pork-barrel projects for various, particular segments of the country. And we think that the enterprise zones is a real jobs program in addition to furthering, to a large extent, minority businesses in the inner cities. If there's one lesson that we should have learned over the last two decades, it is that focusing totally on government as a vehicle for social improvement is the least effective method of improving the lives of our people.

We're firmly committed to assuring our fellow citizens in the minority communities an equal opportunity to enjoy the profits of our competitive enterprise system. And given the proper incentives and a general environment for economic progress, American minority businesses can thrive and serve as a mighty engine for social progress.

And now, I'm going to go over and sign that paper, but again, I want to thank you all for being here.

Note: The President spoke at 11:47 a.m. in the East Room at the White House. The signing ceremony was attended by representatives of the small business community.

grantees to achieve a reasonable minority business participation in contracts let from their grants and agreements. This will be done in a manner consistent with the Administration's commitment to the principles of federalism.

In order to spur private sector involvement in minority business development, I will ask the business leaders of this country to work with me to encourage private firms to expand their business transactions with minority enterprises.

I am asking the Vice President's Task Force on Regulatory Reform to explore opportunities for reducing regulatory and other barriers to small and minority business expansion, and for promoting meaningful entry into the international trade arena.

In order to ensure the success of these Federal Initiatives, I will be issuing a new Executive Order on Minority Business Development which reaffirms the Federal commitment. It will prescribe specific policies and actions to be taken in these programs and direct the Interagency Council for Minority Business Enterprise to establish uniform guidelines for all Federal minority business efforts. It will also direct the Cabinet Council on Commerce and Trade to submit an annual plan specifying minority-enterprise-development objectives for each agency.

The Minority Business Development Agency has established a national network of Minority Business Development Centers which, in concert with existing SBA Small Business Development Centers, will provide management and technical assistance to minority firms and promote increased participation of private firms and other public sector resources.

I am directing Federal contracting agencies to increase minority business procurement objectives for 1983 by at least 10 percent over actual procurement in 1982. In addition, we are taking measures designed to expand the number of minority firms participating in Federal procurement programs.

And beginning next year, I will designate annually the first full week in October as Minority Enterprise Development Week.

Together, our policies and programs for minority business development should set the stage for the expanded development of

minority business. But most important are the steps to be taken by minority entrepreneurs themselves and other private concerns. Recognizing that the realization of the American Dream is ultimately achieved in the private marketplace, we can, through a greater commitment to public and private cooperation, help minority Americans to achieve fuller participation in the market economy.

Ronald Reagan

Fiorello H. La Guardia Memorial Day

Proclamation 5007. December 17, 1982

*By the President of the United States
of America*

A Proclamation

December 11, 1982, marked the one hundredth anniversary of the birth of Fiorello H. La Guardia, affectionately known as The Little Flower, who served with great distinction for twelve years in the United States House of Representatives and then for ten years as Mayor of New York City.

With his vast energy, fiery leadership, and considerable wisdom, Mr. La Guardia contributed greatly to the betterment of the United States and New York City, in the finest tradition of public service. He was first elected to Congress in 1916 and served with distinction in that body from 1917 to 1919 and from 1923 to 1933. In 1933, Mr. La Guardia was elected Mayor of New York City, and he guided the City through the difficult days of the Depression and the early years of World War II. To this day, New York City bears strong testament to the vision and determination that marked Mr. La Guardia's administration.

Mr. La Guardia's many accomplishments, and the honesty and fairness which characterized his work, continue to serve as a benchmark against which other careers in public service are judged, and as an inspiration to all Americans, particularly those who share his Italian heritage.

Now, Therefore, I, Ronald Reagan, President of the United States of America, pursu-

THE WHITE HOUSE

WASHINGTON

May 22, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS 

SUBJECT: Proposed Presidential Letter to
Fortune 1000 Members on Behalf of
Minority Financial Institutions

Richard Darman has asked for comments by May 23 on the latest (I dare not say last) version of a letter from the President to Fortune 1000 CEO's concerning private sector support for minority business enterprises. This is the fourth draft that has been circulated for comment. You will recall that the letter reviews the Administration's initiatives to promote minority business enterprises, and calls upon the private sector to join in the effort. This version changes "targeting government procurements" to "encouraging government procurements" in the third paragraph, and changes "a national commitment to encourage private firms to expand their business activities with minority enterprises" to "a national commitment to encourage private firms to expand their opportunities for minority enterprises" in the fifth paragraph. I have no objection to these changes, or to the letter itself.

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THE WHITE HOUSE

WASHINGTON

May 22, 1984

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ASSISTANT TO THE PRESIDENT

FROM: FRED F. FIELDING *Orig. signed by FFF*
COUNSEL TO THE PRESIDENT

SUBJECT: Proposed Presidential Letter to
Fortune 1000 Members on Behalf of
Minority Financial Institutions

Counsel's Office has reviewed the above-referenced proposed Presidential letter, and finds no objection to it from a legal perspective.

FFF:JGR:aea 5/22/84

cc: FFFielding/JGRoberts/Subj/Chron

THE WHITE HOUSE

WASHINGTON

May 22, 1984

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WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

- O - OUTGOING
- H - INTERNAL
- I - INCOMING
Date Correspondence Received (YY/MM/DD) 1/1

Name of Correspondent: Richard Dorman

MI Mail Report User Codes: (A) _____ (B) _____ (C) _____

Subject: Proposed Presidential letter to Fortune 1000 members on Behalf of Minority Financial Institutions

ROUTE TO:	ACTION	DISPOSITION
Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD
<u>CUHOW</u>	ORIGINATOR	<u>84 05 21</u>
<u>CUAT 18</u>	Referral Note: <u>D</u>	<u>84 05 21</u>
	Referral Note:	<u>584 05 23</u> <u>C.O.B.</u>
	Referral Note:	<u>1 1</u>
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	Referral Note:	<u>1 1</u>

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|--|---|---|
| <p>ACTION CODES:</p> <ul style="list-style-type: none"> A - Appropriate Action C - Comment/Recommendation D - Draft Response F - Furnish Fact Sheet
to be used as Enclosure | <ul style="list-style-type: none"> I - Info Copy Only/No Action Necessary R - Direct Reply w/Copy S - For Signature X - Interim Reply | <p>DISPOSITION CODES:</p> <ul style="list-style-type: none"> A - Answered B - Non-Special Referral C - Completed S - Suspended |
|--|---|---|
- FOR OUTGOING CORRESPONDENCE:**
 Type of Response = Initials of Signer
 Code = "A"
 Completion Date = Date of Outgoing

Comments: _____

Keep this worksheet attached to the original incoming letter.
 Send all routing updates to Central Reference (Room, 75, OEOB).
 Always return completed correspondence record to Central Files.
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

WHITE HOUSE STAFFING MEMORANDUM

DATE: 5/21/84 ACTION/CONCURRENCE/COMMENT DUE BY: 5/23/84

SUBJECT: PROPOSED PRESIDENTIAL LETTER TO FORTUNE 1000 MEMBERS
ON BEHALF OF MINORITY FINANCIAL INSTITUTIONS

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input type="checkbox"/>	McFARLANE	<input type="checkbox"/>	<input type="checkbox"/>
MEESE	<input type="checkbox"/>	<input type="checkbox"/>	McMANUS	<input type="checkbox"/>	<input type="checkbox"/>
BAKER	<input type="checkbox"/>	<input type="checkbox"/>	MURPHY /Rhodes	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEAVER	<input type="checkbox"/>	<input type="checkbox"/>	OGLESBY	<input type="checkbox"/>	<input type="checkbox"/>
STOCKMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/> P	<input checked="" type="checkbox"/> SS	SPEAKES	<input type="checkbox"/>	<input type="checkbox"/>
FELDSTEIN	<input type="checkbox"/>	<input type="checkbox"/>	SVAHN	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FIELDING	<input checked="" type="checkbox"/>	<input type="checkbox"/>	VERSTANDIG	<input type="checkbox"/>	<input type="checkbox"/>
FULLER	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WHITTLESEY	<input type="checkbox"/>	<input type="checkbox"/>
HERRINGTON	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HICKEY	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

This was previously staffed to you on February 27, March 6 and April 4. May we have any additional edits/comments by close of business May 23. Thank you.

RESPONSE:

1984 MAY 21 PM 3:31

Richard G. Darman
 Assistant to the President
 Ext. 2702

Rec'd 106
1984 MAY 21 AM 11:04

I am writing to ask for your support for minority business enterprises. These businesses, typically small, contribute to the well being of all Americans by creating jobs, training workers, and revitalizing those areas which have not shared in the overall growth of the national economy.

I came to Washington confident that the indomitable spirit of the marketplace would make America well again and I'm optimistic we're on our way to achieving an economic renaissance. A large part of ensuring that this progress continues is further removing disincentives for capital formation and business expansions. But it can't stop there. We must ensure that all segments of the economy participate fully in our progress.

In 1982, I announced several Federal initiatives to assist minority entrepreneurs in achieving economic independence, including encouraging government procurements to minority-owned businesses and providing Federal credit, management, and technical assistance. Last year, I issued an Executive Order, establishing uniform guidelines and oversight of these initiatives to ensure full agency compliance with our objective of significantly increasing minority business development. Our goal is to help establish 60,000 new minority firms over the next ten years.

In addition, the Administration is working hard to reduce regulatory and other barriers to minority business expansion and is strongly encouraging Congress to pass our Enterprise Zone initiative to create an environment for economic development in the nation's distressed urban areas.

But greater progress for minority businesses cannot occur without the support and initiative of the private sector. I am asking you to join in a national commitment to encourage private firms to expand their opportunities for minority enterprises including minority financial institutions. Your support of these institutions provides an ideal vehicle through which the economic infrastructure needs of urban communities can be met. These institutions facilitate, through their varied activities, a revitalization process essential to a renewed and vigorous minority enterprise developmental effort.

As members of the Fortune 1000, your leadership in this effort will not only directly assist minority enterprises, but also provide an example for many other businesses. I would very much like to hear from you regarding initiatives you develop to help minority enterprises establish a firm presence in the marketplace.

Together our efforts will increase the participation of millions of men and women in the marketplace.

4/10/84

THE WHITE HOUSE

WASHINGTON

May 23, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM:

JOHN G. ROBERTS *JGR*

SUBJECT:

Your Question on the Attached

You asked why it was acceptable for the President's letter on minority business enterprises to speak of "encouraging government procurements" in the first sentence of the third paragraph. That sentence describes the initiatives announced on December 17, 1982, and use of the word "encourage" seems to be an accurate description of what was announced at that time. The December 17 statement (attached) announced "a commitment to increase the level of general procurement from minority-owned enterprises" and "this Administration's objective of increasing the share of total procurement supplied by minority businesses." If we are committed to increasing the level of minority procurements I think it is fair to say that we are encouraging them.

I do not think "encourage" connotes anything in the nature of a numerical set-aside or quota. You can "encourage" minority procurements by broader advertising, actively soliciting bids from qualified minority firms, and so forth. To speak of encouraging minority admissions to a school does not suggest quotas or even a lessening of admission standards; I think the same is true of encouraging minority procurements.

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

September 6, 1984

TEXT OF A LETTER FROM THE
PRESIDENT TO THE SPEAKER OF THE
HOUSE OF REPRESENTATIVES
AND THE PRESIDENT OF THE SENATE

September 6, 1984

Dear Mr. Speaker: (Dear Mr. President:)

In accordance with Section 203(b)(2) of the Trade Act of 1974, I am writing to inform you of my decision today not to grant import relief to the copper industry.

In view of all relevant aspects of this case, I have determined that granting import relief is not consistent with our national economic interest. The imposition of import restrictions -- either in the form of quotas, tariffs, or orderly marketing agreements -- would create a differential between U.S. and world copper prices. Consequently, it would seriously disadvantage the copper-fabricating industry in the United States, which employed an estimated 106,000 workers in 1983, vis-a-vis foreign competitors. Such a result would, over time, shrink domestic demand for copper and add to the serious problems faced by U.S. copper producers.

Import relief would also adversely affect the export earnings of the foreign copper-producing countries, many of which are heavily indebted and highly dependent on copper exports. It would, therefore, complicate our efforts to maintain the stability of the international financial system and lessen the ability of foreign countries to import goods from the United States. Finally, there are encouraging signs that the economic recovery is beginning to have a favorable effect on world copper prices; stocks have fallen considerably this year and a significant price increase is expected in the near future. The denial of import relief on copper should act as a signal and as encouragement to our partners around the world to resist protectionist acts and, thus, will foster that recovery.

In order to help ease the difficult problems now faced by many workers in the U.S. copper industry, I have directed the Secretary of Labor to work with State and local officials to develop a plan of job retraining and relocation assistance for workers in affected industries. In addition, I have directed the Secretary of Commerce to actively monitor the domestic copper industry including inventories and the levels of copper imports.

Sincerely,

RONALD REAGAN

#

To John
Date 9/21 Time 11:05

WHILE YOU WERE OUT

M Sally Lawrence
of FCC
Phone 254-7674
Area Code Number Extension

TELEPHONED	<input checked="" type="checkbox"/>	PLEASE CALL	<input checked="" type="checkbox"/>
CALLED TO SEE YOU	<input type="checkbox"/>	WILL CALL AGAIN	<input type="checkbox"/>
WANTS TO SEE YOU	<input type="checkbox"/>	URGENT	<input type="checkbox"/>

RETURNED YOUR CALL

Message U: FCC Civil service awards.

aea
Operator




THE WHITE HOUSE

WASHINGTON

September 20, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS 

SUBJECT: Clearance for Presidential Letters
to the Top Four Winners of the FCC
Civil Service Award

Patsy Faoro of Cabinet Affairs has asked if we have any objections to proposed Presidential letters to four recipients of FCC Civil Service Awards. Chairman Fowler has requested the letters and provided individualized drafts, praising the award recipients for, respectively, restructuring and reinvigorating the FCC's management systems, overseeing the divestiture of AT&T, successfully defending the FCC in common carrier litigation, and engineering the merger of the FCC's cable television and broadcast bureaus.

I recommend that we object to the letters. Almost every department and agency in the Government has a similar award program, and award recipients typically do not receive letters from the President. Sending Presidential letters to FCC award recipients would set a bad precedent. More importantly, the FCC is an independent regulatory agency, and the President has no business praising its employees for particular actions they have taken.

A draft memorandum advising Faoro that the letters should not be sent is attached for your review and signature.

Attachment

THE WHITE HOUSE

WASHINGTON

September 20, 1984

MEMORANDUM FOR PATSY FAORO

OFFICE OF CABINET AFFAIRS

FROM:

FRED F. FIELDING

Orig. signed by FFF

COUNSEL TO THE PRESIDENT

SUBJECT:

Clearance for Presidential Letters
to the Top Four Winners of the FCC
Civil Service Award

You have asked for our views on proposed Presidential letters to four recipients of Federal Communications Commission (FCC) awards for meritorious service. Chairman Mark Fowler of the FCC has requested the letters and provided drafts for the President's signature.

We recommend that the letters not be sent. Practically every department and agency in the Government has a similar award program, and yet the recipients of the awards typically do not receive messages from the President. Sending Presidential letters to the FCC award recipients would set a bad precedent. More importantly, the FCC is an independent regulatory agency, and the President should not gratuitously comment on its actions. The draft letters provided by Chairman Fowler do just that.

FFF:JGR:aea 9/20/84

cc: FFFielding/JGRoberts/Subj/Chron

THE WHITE HOUSE

WASHINGTON

September 20, 1984

MEMORANDUM FOR PATSY FAORO
OFFICE OF CABINET AFFAIRS

FROM: FRED F. FIELDING
COUNSEL TO THE PRESIDENT

SUBJECT: Clearance for Presidential Letters
to the Top Four Winners of the FCC
Civil Service Award

You have asked for our views on proposed Presidential letters to four recipients of Federal Communications Commission (FCC) awards for meritorious service. Chairman Mark Fowler of the FCC has requested the letters and provided drafts for the President's signature.

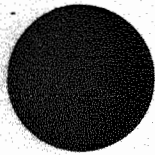
We recommend that the letters not be sent. Practically every department and agency in the Government has a similar award program, and yet the recipients of the awards typically do not receive messages from the President. Sending Presidential letters to the FCC award recipients would set a bad precedent. More importantly, the FCC is an independent regulatory agency, and the President should not gratuitously comment on its actions. The draft letters provided by Chairman Fowler do just that.

FFF:JGR:aea 9/20/84
cc: FFFielding/JGRoberts/Subj/Chron

WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

- O - OUTGOING
 - H - INTERNAL
 - I - INCOMING
- Date Correspondence Received (YY/MM/DD) 1 / 1 /

JR - rush



Name of Correspondent: Patsy Fero

MI Mail Report User Codes: (A) _____ (B) _____ (C) _____

Subject: Clearance for Presidential Letters
 to the top four winners of the
 FCC Civil Service Award

ROUTE TO:

ACTION

DISPOSITION

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u> WHolland </u>	ORIGINATOR	<u>8410919</u>			<u> 1 / 1 </u>
<u> WAT18 </u>	D	<u>8410920</u>		S	<u>8410921</u>
		<u> 1 / 1 </u>			<u> 1 / 1 </u>
		<u> 1 / 1 </u>			<u> 1 / 1 </u>
		<u> 1 / 1 </u>			<u> 1 / 1 </u>

ACTION CODES:

- A - Appropriate Action
 - I - Info Copy Only/No Action Necessary
 - C - Comment/Recommendation
 - R - Direct Reply w/Copy
 - D - Draft Response
 - S - For Signature
 - F - Furnish Fact Sheet
 - X - Interim Reply
- to be used as Enclosure

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- B - Non-Special Referral
- S - Suspended

FOR OUTGOING CORRESPONDENCE:

- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: _____


Keep this worksheet attached to the original incoming letter.
 Send all routing updates to Central Reference (Room 75, OEOB).
 Always return completed correspondence record to Central Files.
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

THE WHITE HOUSE

WASHINGTON

September 19, 1984

MEMORANDUM FOR DIANA HOLLAND

FROM: PATSY FAORO 
CABINET AFFAIRS

SUBJECT: Clearance for Presidential
Letters

Mark Fowler, Chairman of the Federal Communications Commission, has requested that Presidential letters be provided for the top four winners of the FCC Civil Service Award (draft letters are attached).

Please advise me of any potential legal problems regarding the issuance of Presidential letter to a regulatory agency.

The Chairman would like to present these letters at a ceremony to be held on Tuesday, September 25; therefore, we will need to have these letters cleared by Friday, September 21.

Thank you very much.

DRAFT

Mr. Edward J. Minkel
Managing Director
Federal Communications Commission
Washington, D. C. 20554

Dear Mr. Minkel:

Please accept my personal congratulations as the first recipient of the Federal Communications Commission's Gold Medal for Distinguished Service in recognition of your extraordinary accomplishments as Managing Director.

Your talent, dedication and outstanding managerial leadership of the Commission has resulted in a complete restructuring and reinvigoration of the agency's management systems and processes. Chairman Fowler reports that you directed implementation of a comprehensive and highly effective Management-by-Objectives System which has become the Commission's premier management system.

In addition, under your aegis, the introduction of new technologies and authorization of new services by the Commission has been considerably expedited. Further, you have drastically reduced paperwork burdens imposed on the public, and removed many unnecessary regulations.

As Managing Director, you have also pursued every avenue that would reduce Commission operating costs and enhance individual productivity. Due largely to your efforts and contributions, the Federal Communications Commission is a more productive and dynamic organization today than it was three and one half years ago.

Your extraordinary achievements in executive management and leadership sets an example for all of us and typifies the finest in Government service.

Sincerely,

DRAFT

Daniel F. Grosh, Esq.
Tariff Division
Common Carrier Bureau
Federal Communications Commission
Washington, D. C. 20554

Dear Mr. Grosh:

May I offer my personal congratulations to you upon receiving the Silver Medal Award for Meritorious Service from the Federal Communications Commission.

Your exceptional achievements as an attorney in the Tariff Division of the Common Carrier Bureau have substantially contributed to the development of a competitive telecommunications industry throughout the country. Of particular note was your oversight responsibility for the regulatory implementation of the divestiture of AT&T and the repricing of an interstate long distance telecommunications service.

Your performance has not only furthered the development of public law but benefited the public interest and should serve as an example for us all.

Sincerely,

DRAFT

John E. Ingle, Esq.
Deputy Associate General Counsel-
Litigation
Federal Communications Commission
Washington, D. C. 20554

Dear Mr. Ingle:

May I offer my personal congratulations to you upon receiving the Silver Medal Award for Meritorious Service from the Federal Communications Commission.

Your achievements as the Deputy Associate General Counsel in charge of supervising appellate litigation in the common carrier field during an era of significant changes in the communications marketplace have been notable. You have successfully defended the Commission's initiatives which have sought to shape the future of interstate communications services.

You have set an example by your dedication, your skill and your integrity which reflects well on the Federal Communications Commission and on the federal government.

Sincerely,

DRAFT

Ms. Marilyn J. McDermett
Assistant Chief, Management
and Personnel
Mass Media Bureau
Federal Communications Commission
Washington, D. C. 20554

Dear Ms. McDermett:

May I offer my personal congratulations to you upon receiving the Silver Medal Award for Meritorious Service from the Federal Communications Commission.

Your performance and contributions to the Mass Media Bureau and the Commission over the past five years can only be characterized as exceptional. As Assistant Bureau Chief for Management and Personnel, you effectively engineered the merger of the Cable Television Bureau and the Broadcast Bureau, a massive undertaking which could not have been accomplished without your unswerving dedication to work. In addition, the Bureau's improved authorization of service record must, in part, be attributed to your personal efforts and initiative in automating its licensing operations and establishing a public contact program to assist the public. You have provided the Bureau with invaluable advice, assistance and counsel which has resulted in a more effective and efficient organization.

Your willingness to place the good of the organization above your personal interests and your devotion to the Bureau and the agency should serve as a model for all federal employees.


Sincerely,

THE WHITE HOUSE

WASHINGTON

October 24, 1984

MEMORANDUM FOR RICHARD G. DARMAN
ASSISTANT TO THE PRESIDENT

FROM: JOHN G. ROBERTS 
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Proposed Presidential Letter to Bieber
and Caldwell Regarding Auto Imports
From Japan

Counsel's Office has reviewed the above-referenced proposed Presidential letter, and finds no objection to it from a legal perspective.

WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

JGR 

- O - OUTGOING
- H - INTERNAL
- I - INCOMING

Date Correspondence Received (YY/MM/DD) 1/1

Name of Correspondent: Richard Darman

MI Mail Report User Codes: (A) _____ (B) _____ (C) _____

Subject: Proposed Presidential letter to Bieber and Caldwell re: Auto Imports from Japan

ROUTE TO:		ACTION		DISPOSITION	
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
<u>CUHOW</u>		ORIGINATOR	<u>841024</u>		<u>1/1</u>
<u>CUAT 18</u>		Referral Note:	<u>R 841024</u>		<u>SP41025</u> <u>110027</u>
		Referral Note:	<u>1/1</u>		<u>1/1</u>
		Referral Note:	<u>1/1</u>		<u>1/1</u>
		Referral Note:	<u>1/1</u>		<u>1/1</u>

ACTION CODES:

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- C - Comment/Recommendation
- D - Draft Response
- F - Furnish Fact Sheet to be used as Enclosure
- I - Info Copy Only/No Action Necessary
- R - Direct Reply w/Copy
- S - For Signature
- X - Interim Reply

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- S - Suspended

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- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: _____

Keep this worksheet attached to the original incoming letter.
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 Always return completed correspondence record to Central Files.
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

WHITE HOUSE STAFFING MEMORANDUM

DATE: 10/24/84 ACTION/CONCURRENCE/COMMENT DUE BY: 10/25 - NOON

SUBJECT: PROPOSED PRESIDENTIAL LETTER TO BIEBER AND CALDWELL RE
AUTO IMPORTS FROM JAPAN (prepared by OPD)

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input type="checkbox"/>	MURPHY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
MEESE	<input type="checkbox"/>	<input checked="" type="checkbox"/>	OGLESBY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BAKER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input type="checkbox"/>
DEAVER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	SPEAKES	<input type="checkbox"/>	<input checked="" type="checkbox"/>
STOCKMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SVAHN	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	VERSTANDIG	<input type="checkbox"/>	<input type="checkbox"/>
FIELDING	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WHITTLESEY	<input type="checkbox"/>	<input type="checkbox"/>
FULLER	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HERRINGTON	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HICKEY	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
McFARLANE	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
McMANUS	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

May we have your comments on the attached draft letter by Noon tomorrow, 10/25. Thank you.

RESPONSE:

Richard G. Darman
 Assistant to the President
 Ext. 2702

DRAFT

Gentlemen:

Thank you for your letter of October 17. I was pleased to hear of the three-year labor agreement that you have recently reached. I applaud the spirit of cooperation shown by automobile management and its employees throughout the entire industry. It is clear that, as in so many things in the past, the American automobile industry is setting the example. In this case it is the example of management-labor cooperation and a movement toward increased productivity, efficiency and competitiveness.

I appreciate your advice on the current voluntary program of export restraints that the Japanese government maintains. As you know, the program will continue through March 31, 1985.

The original restriction on automobile imports gave the American industry needed time to develop new, fuel efficient products as well as time to deal with the recession that was then facing the country. Since then, the automobile industry has made remarkable progress in increasing its productivity and providing the kind of vehicles that the American public demands. The recession is also long over and the American economy is well into a major recovery.

I have not taken a position on whether or not this program should be extended past its expiration. With so many months left before the expiration of the program, it is premature to make a decision. When we do address the question, I assure you that your views will be given full consideration along with the views of all other interested parties.

I congratulate each of you on the strong progress that you have made thus far.

Sincerely,

Ronald Reagan

DRAFT

October 17, 1984

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

As you know, Ford and the UAW have reached a three-year labor agreement that continues the spirit of cooperation among the Company, its employees, and the UAW that has developed in the last few years. The agreement allows auto workers to share in the nation's economic recovery; at the same time, it avoids renewed pressure on inflation. It provides additional personal security benefits for auto workers to protect against future workforce changes as we work to improve worldwide competitiveness.

This contract is designed to continue the substantial progress Ford and its people have made in recent years. Union adjustments in 1982 restrained wages and eliminated the paid personal holidays. This was followed by changes on a plant-by-plant basis that improved operating efficiencies, upgraded quality -- surveys show we are closing the gap on imports -- and generated increased customer satisfaction. On its part, the Company invested billions of dollars in new products and facilities, while it was losing billions of dollars. These new products are designed to meet the needs of a changing market and rising customer expectations.

Our joint determination to become competitive has extended to every facet of our business. Salaried headcount has been reduced 28%, many facilities have been consolidated, and some have been closed. To help employees during this period, a jointly administered Ford/UAW Employee Development and Training Program has already provided job counseling assistance and retraining for more than 10,000 workers. The net result of union adjustments and management cost cutting has been to reduce the Company's breakeven point dramatically, which has enabled Ford to turn the corner to profitability and has helped to lead the U.S. economy out of recession.

The preponderant share of these profits is being reinvested to strengthen further our competitive position -- through added expenditures for modernization of facilities, development of new, more advanced products, and continued improvement in quality.

The voluntary restraints that Japan adopted after negotiations with the United States Trade Representative have helped provide the time to make this progress and to assure that the benefits of our economic recovery would accrue to U.S. workers, not Japanese.

The average price increase on Ford's small cars since restraints began has been about half the rate of inflation. In fact, the price of Ford's average 1985 small car -- those that compete directly with the Japanese -- is \$195 or 2.3% less than for the 1984 model, despite increases by Japanese competition. The 1985 sticker price for Ford's most popular Escort model is \$5876 -- less than the price for the same model three years ago.

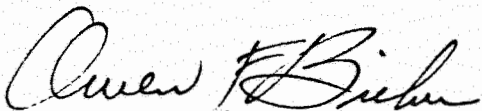
Mr. President, we in the private sector have taken actions to close the gap with competition, and the agreement just reached demonstrates that we are charting the necessary course for growth and success in the future.

It is important, however, that the industry's profit recovery and the new labor agreement not mask the seriousness of the underlying problem. The Japanese still have a substantial cost advantage on small cars. More than half of this cost advantage is due to factors beyond the industry's control. The dollar/yen imbalance alone gives Japan an unearned cost advantage of serious proportions. In addition, their tax structure encourages exports in a manner that further distorts the trading relationship. The Japanese challenge is not unique to the United States nor is it confined to the automobile industry. Because of it, all major nations that have a domestic auto industry have placed some type of restriction on the importation of Japanese cars.

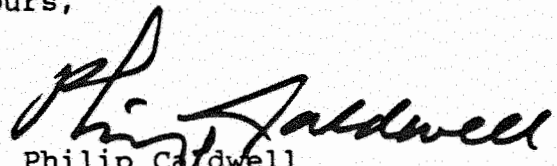
Japanese producers have the cost advantage and available productive capacity to take a much larger share of the U.S. market and automotive jobs. There is no indication that auto restraints will be lifted in Europe or in other major markets, which makes the U.S. a likely target for Japan's capacity, should the U.S. be alone without restraints. Japanese increases in U.S. sales would have substantial impacts on the U.S. trade deficit, on domestic industry volume, employment, and productivity, and on the U.S. economy as a whole. This would come at a time when many thousands of auto workers still remain on indefinite layoff; thousands more have been permanently displaced to lower-wage jobs, at great personal hardship and social cost.

We hope the Administration will recognize the benefits that the present restraints have had for the U.S. economy and we request that the Administration encourage early action by the Japanese to extend restraints at an effective level beyond the present expiration date. It is important, of course, that there be a sufficient period to provide U.S. industry with an adequate planning horizon to make further progress in improving its competitiveness and give the U.S. government time to correct the basic government policies that so deeply affect competitiveness but are outside the control of the auto companies and all of their employees. These tasks cannot be satisfactorily accomplished on the basis of year-to-year extensions.

Respectfully yours,



Owen F. Bieber
President, International Union,
United Automobile, Aerospace
and Agricultural Implement Workers
of America



Philip Caldwell
Chairman, Ford Motor Company

THE WHITE HOUSE

WASHINGTON

March 21, 1985

MEMORANDUM FOR DAVID L. CHEW
STAFF SECRETARY

FROM: JOHN G. ROBERTS *JGR*
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Letter to American Legislative Exchange
Council

Counsel's Office has reviewed the above-referenced Presidential letter, and finds no objection to it from a legal perspective.

WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

- O - OUTGOING
- H - INTERNAL
- I - INCOMING
Date Correspondence Received (YY/MM/DD) 1 1

Name of Correspondent: DAVE CHEW

MI Mail Report User Codes: (A) _____ (B) _____ (C) _____

Subject: Letter to American Legislative Exchange Council

ROUTE TO:

ACTION

DISPOSITION

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u>CU HOLL</u>	<u>ORIGINATOR</u>	<u>85103120</u>			<u>1 1</u>
	Referral Note:				
<u>CU AT 18</u>	<u>R</u>	<u>85103120</u>		<u>S</u>	<u>85103120</u>
	Referral Note:				<u>12N</u>
		<u>1 1</u>			<u>1 1</u>
	Referral Note:				
		<u>1 1</u>			<u>1 1</u>
	Referral Note:				
		<u>1 1</u>			<u>1 1</u>
	Referral Note:				

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Comments: _____

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WHITE HOUSE STAFFING MEMORANDUM

DATE: 3/20/85 ACTION/CONCURRENCE/COMMENT DUE BY: NOON FRIDAY 3/22

SUBJECT: LETTER TO AMERICAN LEGISLATIVE EXCHANGE COUNCIL

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input type="checkbox"/>	McMANUS	<input checked="" type="checkbox"/>	<input type="checkbox"/>
REGAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MURPHY	<input type="checkbox"/>	<input type="checkbox"/>
DEAVER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	OGLESBY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
STOCKMAN	<input type="checkbox"/>	<input type="checkbox"/>	ROLLINS	<input type="checkbox"/>	<input type="checkbox"/>
BUCHANAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPEAKES	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CHEW	<input type="checkbox"/> P	<input checked="" type="checkbox"/> S	SVAHN	<input checked="" type="checkbox"/>	<input type="checkbox"/>
FIELDING	<input checked="" type="checkbox"/>	<input type="checkbox"/>	TUTTLE	<input type="checkbox"/>	<input type="checkbox"/>
FRIEDERSDORF	<input checked="" type="checkbox"/>	<input type="checkbox"/>	VERSTANDIG	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FULLER	<input type="checkbox"/>	<input type="checkbox"/>	WHITTLESEY	<input type="checkbox"/>	<input type="checkbox"/>
HICKEY	<input type="checkbox"/>	<input type="checkbox"/>	<u>HIGGINS</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
HICKS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
KINGON	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
McFARLANE	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide any comments/edits on the attached by noon Friday, March 22nd. Thank you.


RESPONSE:

THE WHITE HOUSE

WASHINGTON

March 20, 1985

MEMORANDUM FOR DAVID L. CHEW

FROM: LEE L. VERSTANDIG 
ASSISTANT TO THE PRESIDENT
FOR INTERGOVERNMENTAL AFFAIRS

SUBJECT: Letter from the President to the
American Legislative Exchange Council

Each year the American Legislative Exchange Council (an organization of conservative state legislators) publishes its source book of suggested state legislation. In each edition there has been a letter in the forward from the President. ALEC would like to do the same for their 1985-86 source book. I have attached a draft letter for approval.

The President has had a very good relationship with this group during its eleven years of existence, and as you may recall, participated in a White House briefing for them earlier this month.

I would appreciate it if you could expedite clearance of this letter by Friday, March 22, given the new source book goes to press on March 25th.

Thanks.

THE WHITE HOUSE

WASHINGTON

Dear Bill:

It is a great pleasure for me to congratulate you, and ALEC leaders throughout America, on the publication of your outstanding 1985-86 Source Book of American State Legislation. The 1985-86 Source Book will certainly maintain the American Legislative Exchange Council's deserved reputation as a forerunner in providing state legislators with information and model bills on the major issues of our time.

I am particularly pleased that, once again, we share so many common goals. Implementation of ideas such as the line-item Presidential veto and the youth employment opportunity wage act in this year's Source Book will contribute greatly to our joint efforts to increase economic growth, restore fiscal responsibility and protect the rights of the most vulnerable members of our society.

This dissemination of innovative and constructive proposals to every lawmaker in the nation is a valuable service that distinguishes ALEC as a source for positive ideas in state legislation. I strongly commend ALEC in the endeavor.

As I begin my second term as President, I look forward to continuing and strengthening my Administration's relationship with the American Legislative Exchange Council and your members in the 50 states. This relationship is vitally important to us as we design policy initiatives for the federal government, and work to implement sound federalism principles.

We have begun to turn the centralization of power around, from Washington back to the states. With efforts of dedicated lawmakers in every corner of our great nation, we will prevail.

With best wishes,

Ronald Reagan

The Honorable Bill Ceverha
Chairman
American Legislative Exchange Council
214 Massachusetts Avenue, N.E.
Suite 400
Washington, D.C. 20002