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WITHDRAWAL SHEET

Ronald Reagan Library

Collection: Baker, James: Files

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File Folder: W.H. Staff Memos - Personnel [3 of 3] *Box 5*

Date: 11/25/98

| DOCUMENT NO. AND TYPE | SUBJECT/TITLE | DATE | RESTRICTION |
|-----------------------|----------------------------------|------|------------------|
| 1. Form | Social Security # (1 p, partial) | n.d. | D6 B6 |
| 2. Form | Social Security # (1 p, partial) | n.d. | D6 B6 |

*803
12/5/00*

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
- P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA].
- F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

WITHDRAWAL SHEET

Ronald Reagan Library

Collection: Baker, James: Files

Archivist: jas

File Folder: W.H. Staff Memos - Personnel [3 of 3]

Date: 11/25/98

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THE WHITE HOUSE
WASHINGTON

DATE: 2/10

TO: Jimi Baker

FROM: T. A. D. THARP
Executive Assistant
to Helene von Damm
(Ext. 2335; 2nd flr/WW)

SUBJECT: Lavelle Replacement

Please handle _____

For your information _____

Fielding strongly
recommends against an
announcement until security
investigation is completed.
Grsuch has not interviewed
any of these candidates —
will be in Denver until
cc: Tuesday.

THE WHITE HOUSE

WASHINGTON

February 10, 1983

DISCUSSION MEMORANDUM

MEMORANDUM FOR: James A. Baker III
Edwin Meese III
Michael K. Deaver

THROUGH: Helene von Damm

FROM: Joe Ryan

SUBJECT: Candidates for EPA Assistant
Administrator for Hazardous
Waste and Emergency Response

BACKGROUND: In an effort to come up with a quick solution to filling this vacancy, the Office of Presidential Personnel, in addition to reviewing its EPA candidate files, consulted with CEQ Members (Hill, Minor, Maloley), OPD staff (Boggs and Smith), OMB staff (Khedouri and DeMuth), the Vice President's Office (Boyden Gray), and EPA Administrator Ann Gorsuch. Several good suggestions have been forthcoming and other sources have offered suggestions, as well.

CAVEATS: Some "near-consensus" names developed from the review described above. These would seem to be "safe" names to go with, although we would caution against a quick announcement based solely on an FBI name check. If our candidate gets derailed in the comprehensive clearance process we may end up exacerbating an already messy situation. In addition, there are a couple of other pretty good names that have been brought to our attention that require a more thorough screening. Remember Murphy's Law!

CANDIDATES AND COMMENTS:

Jack Ravan-

Director of Project Development, Clean Water Group, Wheelabrator-Frye.

Regional Administrator-EPA, Region IV, 1971-77.

Excellent reputation for competence, toughness, integrity and management ability. Also has hill experience. Interested.

Hasn't met Gorsuch. She doesn't know him. Her Chief of Staff has a high regard for Ravan. OPP hasn't interviewed him in person, either.

(Name check requested.)

Leading choice

Jacqueline Schafer- Regional Administrator-EPA, NY, since early 1982.

1977-82, Professional staff member, U.S. Senate Committee on Environment and Public Works.

1971-76, Legislative Assistant to Jim Buckley.

Reagan/Bush campaign experience.

Strong program knowledge a plus, hill experience a plus. Not a seasoned enough manager from Gorsuch perspective. Has a good Deputy in NY who manages the place. OPP agrees.

(Name check requested.)

Dick Whittington- Regional Administrator-EPA, Dallas, since September 1981.

1977-81, Deputy Director, Texas Department of Water Quality.

1967-77, various positions including Deputy Director, Texas Water Quality Board.

Recommended by Ann Gorsuch. Good manager, competent, professional, highly regarded, well-liked. Worth looking at as an inside candidate. Gorsuch prefers over Schafer.

(Name check requested.)

John Spencer- Regional Administrator-EPA, Seattle, since July 1981.

1977-81, Executive Manager of Municipal Utilities for Anchorage.

1975-77, VP, General Counsel, RCA ALASCOM (long lines communications).

1971-75, City Attorney for Municipal Utilities, Anchorage.

Prior, private practice.

Good management and good political skills. Recommended by Ann Gorsuch. Like Whittington, worth a look. Gorsuch ranks second to Whittington.

(Name check requested.)

Douglas Blazey- Resume received today.
Chief Counsel, Pennsylvania Department of Environmental Resources.
1972-77, Director of Bureau of Regulatory Council.
1970-72, Chief, Eastern Division, Bureau of Litigation.
Prior, law practice.
Recommended by Mark Knouse (Drew Lewis' Executive Assistant at DOT). Would need to be interviewed and checked out (looks good on paper).

Don Elliot- Since 1981, Yale Law Professor (environmental law).
Practiced environmental law with Roger Strelow who recommends him through Ed Harper and Marty Smith.
Prior prestigious clerkships.
Sketchy bio looks good. More detail coming. Worth a thorough screening.

OTHER NAMES RECOMMENDED...

George Alexander--Ex-EPA Regional Administrator
John Busterud--Ex-CEQ Chairman
Jon Jewett--Associate Counsel to Senate Environment and Public Works Committee
Ray Hunter--Director, California Mining Association, Ex-Director, California Department of Conservation
Stan Legro--Lawyer, Ex-Assistant Administrator for Enforcement, EPA

...Bio's also attached. These prospects require substantially more checking and screening. Pluses and minuses associated with each.

JACK E. RAVAN
Age 44
Health: Excellent

Notable Qualifications

- 23 years proven ability to motivate and lead diverse groups of professionals
- First-hand experience at the highest state, regional, and national levels with decision-making processes guiding implementation and development of policy and programs within energy, economics and environment
- 7 year direct participation in the management of multi-billion dollar processes of multiple Federal Agencies directly influencing the quality of life in a region
- Extensive experience with the private sector - governmental interface leading to major decisions influencing development
- Direct participator experience in Washington with the Congressional Committee System
- Direct participation in government at the State level
- Committed to a philosophy that Americans can enjoy a quality of life brought on by a proper balancing of energy, environment and economics.

Highlights - Background and Experience

- Extensive Leadership in the Planning, Programming, Implementation and Control of Regional Development (Economic, Energy and Environmental) in the Southeast (1969-present)
- Regional Administrator of the U. S. Environmental Protection Agency's Eight State Southeastern Region (1971-1977)
- Appointed by the National Administrator of the Environmental Protection Agency to Present "A Concept for Regional Implementation of Environmental Laws" at the NATO Conference on the Challenges of a Modern Society (1974)
- Appointed by the President to three consecutive terms as Chairman, Southeastern Federal Regional Council (1973-1977)
- Selected by Governor Wallace to serve as Federal Representative on the Alabama Industry Survey Team sent to Germany and the BENELUX Countries (1975)
- Served five years as member of the Ohio River Basin Commission

- Special Assistant to the Federal Co-chairman, Coastal Plains Regional Development Commission Title V (1970-1971)
- Director, Department of Energy, State of Alabama and member of Governor James cabinet.
- Leader of Industry-seeking and trade missions to Japan and Republic of South Korea
- Administrative Assistant to U. S. Senator Strom Thurmond (1969-1970)
- Director, Division of Program Services, South Carolina State Committee for Technical Education (1968-1969)
- "Outstanding Young Men of America" (1971)
- Graduate United States Military Academy - Top 15% of Class in Leadership (1959)
- "Outstanding Leadership Award" (1976 - Atlanta Combined Federal Campaign)

*Present - Director of Project Development
Clean Water Group.
Wheelabrator - Frisco
Atlanta, Ga.*

Chronology of Positions

Dec. 82
October 1980 - Present: Director, Alabama Department of Energy

July 1977 - September 1980: Executive Management Committee, and Director - Business Development, Jordan, Jones & Goulding, Atlanta, Georgia

October 1971 - June 1977: Regional Administrator, Southeastern Region, U.S. Environmental Protection Agency

Under general administrative direction and broad policy guidance from the National Administrator, this position required the operational and administrative leadership necessary for the implementation in the eight Southeastern States of complex and far-reaching environmental legislation. Implementation of the legislation involved contract authority for approximately two billion dollars for construction of wastewater treatment plants, management of 475 personnel in the regional office, administration of a \$10 - 12 million annual budget and the ability to achieve agreements between the top leadership of industry and State and local governments on issues of great economic, social and environmental sensitivity.

June 1973 - June 1977: Chairman, Southeastern Federal Regional Council

By Presidential appointment and concurrently with the above position, served as the Chairman of this Council charged with the improved delivery of Federal grant programs and the elimination of unnecessary red-tape associated with Federal grant, regulatory and technical assistance programs. The Council is composed of the regional directors and administrators of the ten major grant and regulatory agencies. The leadership of it required extensive work at all levels of State and local government and with the Office of Management and Budget and the Under Secretaries Group in Washington. It provided a dramatic opportunity to gain extensive insight into the dynamics and problems of planned and unplanned regional development.

December 1972 - June 1977: Served by Presidential appointment as member, Ohio River Basin Commission.

April 1970 - September 1971: Special Assistant to the Federal Co-Chairman, Coastal Plains Regional Commission

Working closely with industry, State and Federal agencies and elected officials, and others, advised the Federal Co-Chairman on complex and sensitive aspects of regional development. The Commission was charged with responsibility in Georgia and the Carolinas for initiation and coordination of long-range overall economic development programs and the identification of optimum boundaries for multistate economic development.

April 1969 - March 1970: Administrative Assistant to Senator Strom Thurmond

Directly responsible to the Senator for coordination of his legislative program and for service to his constituents which reached every department of Government at all levels. Exercised total management responsibility for a staff of 19 (lawyers, economists and other professionals) and an annual budget of \$225,000.

July 1968 - April 1969: Director, Division of Program Services, South Carolina State Committee for Technical Education

Responsible for the research and planning leading to promulgation of an information program presenting the State's capabilities in the field of technical education contributing to economic expansion. Editor of State's publication, Impact.

March 1967 - June 1968: Technical Manager, National Aeronautics and Space Administration

Responsible for the analysis resulting in recommendations to the Chief, Technical Support Operations Branch (Unmanned Launch Operations Directorate) for programs in communications, fuels and gases, documentation, and management of contractor personnel.

June 1959 - March 1967: Commissioned Officer, United States Army

Promoted from Second Lieutenant to Captain while serving in various staff and troop command assignments in Vietnam, Germany and the United States. Assignments included leadership of 225 officers and men in combat in Vietnam (helicopter unit), Assistant Director of Academics at the U.S. Army Signal School at Fort Monmouth, Intelligence Officer for the 82nd Airborne Division's Aviation Battalion and Company Commander of a Combat Area Signal Company in Germany. Graduate of the U.S. Army Parachute, Aviation and Ranger schools.

FAMILY

- o Married Roberta Ellen Smith of Liberty, South Carolina on March 12, 1960
- o Wife Valedictorian Of The Women's College And Magna Cum Laude Graduate of Furman University (1960)
- o Daughter, Jacquelyn Valerie Ravan, Age 21, Top Chemistry Graduate, Vanderbilt University, May 1982. Potter Scholar to Vanderbilt Medical School, September, 1982.
- o Daughter, Melanie Dawn Ravan, Age 19, Freshman, Harding University, Searcy, Arkansas
- o Son, Jack Edward Ravan, Jr., Age 16, Sophomore, Mount Vernon Christian School, Atlanta, Georgia.

United States Senate

WASHINGTON, D. C. 20540

February 11, 1981

Honorable Ronald W. Reagan
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20500

Dear Mr. President:

We wish to recommend to you the appointment of Jack E. Ravan to the position of Administrator, Environmental Protection Agency or to the position of Chairman, Nuclear Regulatory Commission.

Because of the importance of these positions to the success of Administration programs, we urge you to expedite this appointment so that the incumbents can be succeeded as soon as possible.

This nominee is the consensus choice for either of these positions. In the next few weeks, we will forward other names for your consideration.

Respectfully,

Paula Hawkins

Mark Mallory

Jeremiah Rostenkowski

John F. East

Jesse Helms

Strom Thurmond



The President Pro Tempore

UNITED STATES SENATE

March 16, 1982

Honorable E. Pendleton James, Assistant to the
President for Presidential Personnel
The White House
Washington, D. C. 20500

Dear Pen:

It is my understanding that [REDACTED], the Director of Energy for the State of Alabama, is under consideration for [REDACTED] and I should like to endorse him for this position.

Mr. Ravan has ample qualifications to be a Commissioner on the NRC. In addition to this present position as Director of Energy for the State of Alabama, he has also served previous Republican Administrations as the Southeastern Regional Administrator for the Environmental Protection Administration. Additionally, he has served as an engineer in a private environmental/energy firm. He is an engineering graduate of the United States Military Academy at West Point. Mr. Ravan has also served in administrative capacities in the Coastal Plains Regional Commission and in Congress.

I know him to be a dedicated and competent public servant with special qualifications for appointment as an NRC Commissioner. As a result, I would appreciate your thorough review and careful consideration of Jack Ravan for this position.

With kindest regards and best wishes,

Sincerely,

A handwritten signature in cursive script that reads "Strom Thurmond".

Strom Thurmond

ST:m

0110

United States Senate

WASHINGTON, D.C. 20510

February 11, 1981

Honorable Ronald W. Reagan
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20500

Dear Mr. President:

We wish to recommend to you the appointment of ~~John A. ...~~ to the position of ~~Administrator~~, ~~Environmental Protection Agency~~ or to the ~~position~~ of ~~...~~.

Because of the importance of these positions to the success of Administration programs, we urge you to expedite this appointment so that the incumbents can be succeeded as soon as possible.

This nominee is the consensus choice for either of these positions. In the next few weeks, we will forward other names for your consideration.

Respectfully,

John A. ...

Jeremiah Denton

John P. East

Jesse Helms

Strom Thurmond

March 3, 1981

2

Dear Mr. Lott:

Thank you for your recent letter recommending Jack Ravan for a position in the Reagan Administration.

Your reference has been included as a permanent part of the candidate's file. Your recommendation will be given serious consideration. We are channeling the credentials of your recommendation to the appropriate associate directors for their further review.

We value your input in our effort to choose the most able Presidential appointees. Thank you for your support and guidance.

Sincerely,

E. Pendleton James
Assistant to the President
for Presidential Personnel

The Honorable Trent Lott
House of Representatives
Washington, D.C. 20515

ATLANTA GA 18 02-18
" 0429P EST 16130 EST

WU
western union

Telegram

▶ HONORABLE TRENT LOTT, MINORITY WHIP
CAPITOL ONE DC

I AM PLEASED TO ENDORSE JACK RAVAN'S NOMINATION TO EITHER HEAD OF EPA
OR CHAIRMAN, NUCLEAR REGULATORY COMMISSION, SINCERELY
DOTTIE AIKEN SECRETARY GEORGIA CHAPTER AMERICAN PLANNING ASSOC
127 MOCKINGBIRD LN
DECATUR GA 30039

16130 EST

IPMPOMX WSH

TRENT LOTT
5TH DISTRICT, MISSISSIPPI

COMMITTEES:
RULES

CHAIRMAN, REPUBLICAN
RESEARCH COMMITTEE

ADMINISTRATIVE ASSISTANT
TOM H. ANDERSON, JR.

Congress of the United States
House of Representatives
Washington, D.C. 20515

2400 RAYBURN BUILDING
WASHINGTON, D.C. 20515
202-225-5772

DISTRICT OFFICES:
GULFPORT, MISSISSIPPI 39501
601-864-7670
HATTIESBURG, MISSISSIPPI 39401
601-582-3246
LAUREL, MISSISSIPPI 39440
601-649-1231

February 23, 1981

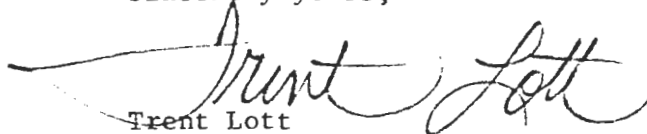
Mr. E. Pendleton James
Director of Presidential Personnel
The White House
Washington, D.C. 20500

Dear Mr. James:

I am taking the liberty of contacting you in behalf of Dottie Aiken, who wrote me recently regarding her recommendation of Mr. Jack Ravan to head the Nuclear Regulatory Commission. I believe that this matter should be called to the attention of the appropriate officials, and I would appreciate your passing it along.

I would appreciate having a report in order that I may respond further to my constituent. Thanking you, and with best wishes, I am

Sincerely yours,


Trent Lott

TL/bf

February 23, 1981

Mr. Conrad S. Preston
Tesoro Coal Company
San Antonio, Texas 78211

Dear Mr. Preston:

Thank you for your recent letter.

Mr. Baker has asked that I forward your letter of recommendation and endorsement to the appropriate director in the Reagan Administration. A response from their office should be forthcoming in the very near future.

Mr. Baker sincerely appreciates your recommendation and interest in bringing to his attention qualified men and women such as Mr. Jack Ravan.

Sincerely,



Katherine Cavalier
Staff Assistant to
James A. Baker, III

cc: Pen James

February 20, 1981

Ms. Myrna Firestone
Stonedell Versailles Pike
Lexington, KY 40511

Dear Ms. Firestone:

Thank you for your recent telegram.

Mr. Baker has asked that I forward your letter of recommendation and endorsement to the appropriate director in the Reagan Administration. A response from their office should be forthcoming in the very near future.

Mr. Baker sincerely appreciates your recommendation and interest in bringing to his attention qualified men and women such as Mr. Jack Ravan.

Sincerely,

Katherine Cavalier
Staff Assistant to
James A. Baker, III

cc: Pen Jones

2
March 19, 1981

Dear Drs. Falwell and Godwin:

Thank you for your recent letter recommending Jack Ravan for a position in the Reagan Administration.

Your reference has been included as a permanent part of the candidate's file. Your recommendation will be given serious consideration. We are channeling the credentials of your recommendation to the appropriate associate directors for their further review.

We value your input in our effort to choose the most able Presidential appointees. Thank you for your support and guidance.

Sincerely,

E. Pendleton James
Assistant to the President
for Presidential Personnel

Dr. J. Falwell
Dr. Ronald S. Godwin
Moral Majority
Suite 101
499 South Capitol Street
Washington, D.C. 20003

JAMES V FITZPATRICK
210 ELBRILLO WAY
PALMBEACH FL 33480

MAILGRAM

1-005634A071 03/12/81 ICS IPMWLFA WPB WSHA
01013 MGM WEST PALM BEACH FL 100 03-12

ADD TO FILE

2

P. J.
PRESIDENT RONALD REAGAN
WHITE HOUSE DC 20006

RE: JACK E RAVAN APPOINTMENT
NATIONAL ADMINISTRATOR U.S.E.P.A.

I STRONGLY SUPPORT YOUR CONSIDERATION OF MR. RAVAN FOR THE
SUBJECT APPOINTMENT AS REGIONAL ADMINISTRATOR OF THE
EPA ATLANTA REGION IV. HE WAS HIGHLY RESPECTED BY INDUSTRY AND
ENVIRONMENTAL GROUPS.

MY RECOMMENDATION IS A PROFESSIONAL ONE AS I AM THE
FORMER ENVIRONMENTAL COMMISSIONER AND SANITATION COMMISSIONER
FOR THE CITY OF CHICAGO

JAMES V FITZPATRICK 210 EL BRILLO WAY PALM BEACH FL 33480

10:03 EST

MGMCOMP MGM

499 SOUTH CAPITAL ST SUITE 101
WASHINGTON DC 20003



4-0112828069 03/10/81 ICE IPMTZZ CSP WSHB
2024847511 MGM IDMT WASHINGTON DC 82 03-10 1044A EST

MR PEN JAMES
PERSONAL OFFICE WHITE HOUSE
WASHINGTON DC 20500

Endorsement
add to file 2

THIS IS TO REINFORCE THE FACT THAT DR. JERRY FALWELL PRESIDENT OF THE MORAL MAJORITY AND DR. RONALD S. GODWIN VICE PRESIDENT HIGHLY RECOMMEND MR. JACK RAVAN AS CANDIDATE FOR THE POSITION OF ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION AGENCY. GOVERNOR F. JAMES OF ALABAMA HAS ALSO EXPRESSED EXTREMELY STRONG SUPPORT FOR THIS INDIVIDUAL. WE WOULD VIEW WITH GREAT FAVOR HIS APPOINTMENT TO THIS POSITION.

DR. J. FALWELL AND DR. RONALD S. GODWIN

10144 EST

MGMCCMP INGM

LARRY J. HOPKINS

6TH DISTRICT, KENTUCKY

COMMITTEES:

AGRICULTURE

ARMED SERVICES

SELECT COMMITTEE ON AGING



Congress of the United States
House of Representatives

February 23, 1981

514 CANNON HOUSE OFFICE BUILDING

WASHINGTON, D.C. 20515

(202) 225-4706

400 EAST MAIN

LEXINGTON, KENTUCKY 40507

(606) 233-2848

175 JOHN HILL ROAD

HIGHLAND HEIGHTS, KENTUCKY 41076

(606) 441-9066

✓ 810226249

Mrs. Myrna Firestone
Stonedell Farm
Versailles Road
Lexington, Kentucky 40511

Dear Myrna:

Thank you for your recent phone call expressing your interest in seeing Jack Ravan appointed to the position of Director of the Environmental Protection Agency.

I certainly appreciate your taking the time to share your support in this matter with me, and will be sure to see that your interest is brought to the attention of Mr. Pendleton James, which is standard procedure now in the transition. Mr. James heads the executive recruiting for President Reagan, and will see that your recommendation receives full consideration.

It is my pleasure to be of assistance to you in this matter, and I hope that you will let me know if I can be of further service.

With best wishes, I am

Yours very truly,

LARRY J. HOPKINS
Member of Congress

LJH:jl9

cc: Mr. E. Pendleton James

RONALD W. REAGAN LIBRARY

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 1 LISTED ON THE
WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

THE WHITE HOUSE

WASHINGTON

PPO Non-Career Appointment Form
IN HOUSE USE ONLY

TO: BECKY NORTON DUNLOP

THUR: Joe Ryan, Associate Director, PPO

DATE IN: _____

FROM: Clif Miller Telephone: 755-0400DATE SENT: 2/11/82CANDIDATE NAME: Jacqueline E. SchaferDEPARTMENT: Environmental Protection AgencyJOB TITLE: Regional Administrator
Region IIGRADE: SESSUPERVISOR: Anne M. Gorsuch, AdministratorCURRENT ADDRESS: 3145 S. Stafford St.
Arlington, Va. 22206TELEPHONE: 998-7685 - H
224-6032 - WVOTER REGISTRATION INFORMATION: Registered: YES NO PARTY: RepublicanVoting Address: 3145 S. Stafford St.
Street Address or RFD Number
Arlington, VA 22206
City State ZIPCounty: _____
Township: _____
Parish: _____SOCIAL SECURITY NUMBER: [REDACTED] SEX: M F RACE: CaucasianDATE AND PLACE OF BIRTH: Greenport, N.Y., 10/12/45Previous Government Service: YES NO Jan. 1971 - Senate

REAGAN-BUSH CAMPAIGN INVOLVEMENT/OTHER CAMPAIGN INVOLVEMENT IN 1980:

ContactTelephoneCampaign Role

See resume (page 2)

A completed Form 171; political and personal resumes; complete job description;
and any letters of support must be included for White House clearance to begin.ASSOCIATE DIRECTOR RECOMMENDATION: Approve DisapproveSignature Joe Ryan

REGIONAL ADMINISTRATOR

The EPA's 10 regional offices represent the Agency's commitment to the development of strong local programs for pollutin abatement. The Regional Administrators are the Agency's principal representatives in the regions in contacts and relationships with Federal, State, interstate and local agencies, industry, academic institutions, and other public and private groups. They are responsible for accomplishing within their regions the national program objectives established by the Agency. They develop, propose, and implement an approved regional program for comprehensive and integrated environmental protection activities.

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR PAUL RUSSO

FROM: Joseph A. Ryan
Presidential Personnel

DATE: November 27, 1981

SUBJECT: EPA, Region II

I reviewed Cardinal's background (resume attached) and qualifications for the EPA position and it is rather clear that he is a careerist with the EEOC. It would be difficult, considering our standards, to look at him as a candidate for the EPA regional position in NY. I have also attached the resume of Jacqueline Schafer, who is the person that Ann is interested in considering for that position. She has all the political and environmental background that we need up there and we could back her up with strong management folks in the organization.

JACQUELINE E. SCHAFER
3145 So. Stafford Street
Arlington, Virginia 22206
(703) 998-7685 (H)
(202) 224-6032 (O)

Born: Greenport, New York
October 12, 1945

Education: A.B. Economics, 1967
Middlebury College
Middlebury, Vermont

Employment History:

January 1977-Present: Professional Staff Member, U.S. Senate Committee on Environment and Public Works. Responsible for assisting Republican members in the development and oversight of environmental and economic development legislation, including: Clean Water Act, Safe Drinking Water Act, Noise Control Act, Public Works and Economic Development Act. Since January 1981, responsible for coordination of all Committee activities with respect to the Congressional Budget Act, including reconciliation.

January 1971-December 1976: Legislative Assistant to U.S. Senator James L. Buckley (C-R, N.Y.). Performed broad range of professional duties in this large congressional office, including coordination of the Senator's activities as a member of the Committee on Environment and Public Works and the Committee on Interior and Insular Affairs (now Energy and Natural Resources) and, for two years, directed his "casework" staff to better coordinate State projects and problems with legislative objectives.

August 1970-December 1970: Assistant to the Director of Research, Buckley for Senator Committee. Handled all environmental issues for candidate in a year when these issues were volatile, as well as diverse campaign research tasks.

June 1967-July 1970: Analyst, Banking Studies Department; and Research Assistant, Research Department, Federal Reserve Bank of New York. Developed first draft of reports evaluating the competitive effects of bank merger and holding company acquisitions for this bank regulatory body; began as research assistant to a senior economist, performing miscellaneous data gathering tasks.

References: Honorable Robert T. Stafford
Chairman
U.S. Senate Committee on Environment and Public Works

Honorable James L. Buckley
Undersecretary of State for Security Assistance,
Science and Technology

Thomas S. Winter
Editor-in-Chief
Human Events

Political Activities:

Jacqueline E. Schafer

1980 Reagan/Bush Presidential Campaign: Researched environment and energy issues for debate task force (Reference: David Gergen)

Presidential Transition: Executive Office of the President. Prepared transition report on Council on Environmental Quality (EOP). (Reference: Frank Hodsoll)

Member, Arlington County Republican Committee and Fairlington Precinct chairman. Local work for Reagan/Bush and Frank Wolf campaigns. (Reference: Jade West)

1976 Reagan Delegate to Virginia State Republican Convention; 1980 Reagan Delegate to 10th District Convention and Virginia State Republican Convention.

THE WHITE HOUSE

WASHINGTON

July 29, 1981

MEMORANDUM FOR:

Cliff Miller
Assistant to the Administrator
Environmental Protection Agency

FROM:

Becky Norton Dunlop *BND*
Associate Director
Presidential Personnel

SUBJECT:

Richard Whittington
Regional Administrator
Region 6, SES

Pursuant to the goals, direction and standards established by President Reagan, the Presidential Personnel Office has thoroughly reviewed the qualifications of the above named candidate.

In light of Administrator Ann Gorsuch's certainty that Richard Whittington is well qualified and committed to the program set forth by the President, we approve him for the post set forth and named above.

CC:

Joe Ryan
Information Center

: Implementation date *9/18/81*
: Official implementing action *Anne M. Gorsuch*

Please return copy to BNDunlop, PPO White House

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WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

THE WHITE HOUSE

WASHINGTON

1981 JUL 9 PM 2 27 PPO Non-Career Appointment Form

In House Use Only

TO: Becky Norton-Dunlop

FROM: Joe Ryan

NAME: Richard (Dick) Whittington

DEPARTMENT: Environmental Protection Agency

JOB TITLE: Regional Administrator
Region 6

GRADE LEVEL: SES

CURRENT ADDRESS
301 Highland Terrace West
Austin, Texas 78731

CURRENT TELEPHONE
(H) 512-452-1847
(W) 512-475-3761

VOTING ADDRESS (If different)

Austin, Texas

REGISTERED Yes/No PARTY - Republican

(For Statistical Purposes Only)

Sex Male Race Caucasian

SS# [REDACTED] Date and Place of Birth - Feb. 14, 1928
Liberty County, Texas

Please give details of previous government service: status, supervisor, et
No previous Federal Gov't experience

State exp: 1967-present: Texas Water Quality Board/Texas Department of Water Resources
1953-1967 - Texas State Department of Health
Supervisor: R. V. Davis
Reagan-Bush involvement/Other campaign activity Contact: Tel #

NONE

Please attach resume, employment dates, political resume, references,
complete job description and letters of support

Support: Senator John G. Tower, Texas
Governor Bill Clements, Texas
Governor White, Ark.

REGIONAL ADMINISTRATOR

The EPA's 10 regional offices represent the Agency's commitment to the development of strong local programs for pollutin abatement. The Regional Administrators are the Agency's principal representatives in the regions in contacts and relationships with Federal, State, interstate and local agencies, industry, academic institutions, and other public and private groups. They are responsible for accomplishing within their regions the national program objectives established by the Agency. They develop, propose, and implement an approved regional program for comprehensive and integrated environmental protection activities.

Resume' of Dick Whittington, P.E., Deputy Director,
Texas, Department of Water Resources
December ~~1979~~
1978

-----Employment-----

1977 - ~~1979~~ present Deputy Director
Texas Department of Water Resources

1972 - 1977 Deputy Director
1970 - 1972 Director, Field Operations
1967 - 1970 Chief Engineer, Field Operations
Texas Water Quality Board

1962 - 1967 Regional Engineer
1953 - 1956 Junior Engineer
Texas State Department of Health

1961 - 1962 Partner
1956 - 1959 Engineer
Millwee and Assoc., Consulting Engineer
Houston, Texas

1959 - 1961 Director of Public Works
City of Liberty, Texas

-----Education-----

M.S. in Environmental Health Engineering, 1969
University of Texas at Austin

B.S. in Civil Engineering, 1953
University of Texas at Austin

-----Professional-----

Registered Professional Engineer #14107, State of Texas,
Civil and Environmental Health Engineering

President and Vice President, Association of State and Interstate
Water Pollution Control Administrators

Director, Texas Water Utilities Association

Chairman, Wastewater Committee, Conference of State Sanitary Engineers

-----Personal-----

Born: 2/14/28, Liberty County, Texas
Appearance: Height 5'7-1/2", weight 165 lbs.
Marital Status: Married, two children
Military Service: Honorable discharge, Army Engineers

-----Employment Highlights-----

1977 - 1979, Texas Department of Water Resources

Managed, subject to the general policy direction and leadership from the Executive Director and the Board, the water quality, solid waste, and water rights programs for the Department. Further, together with others, designed the organizational structure of the new department which was created out of the three former agencies, the Texas Water Development Board, the Texas Water Quality Board, and the Texas Water Rights Commission.

1967 - 1977, Texas Water Quality Board

Subject only to general policy direction and leadership from the Executive Director, managed the day-to-day operation of the agency.

Deputy Director with unanimous consent of the Board, 1972 to 1977.
Director, Field Operations Division, 1970 - 1972. Chief Engineer (Engineer V), Field Operations, 1967 - 1970.

Significant contributions to innovative solutions of complex programmatic problems as evidenced by instrumental role in the development of the Board's: Enforcement Policy, 1975; Houston Ship Channel Waste Load Allocations, 1974; Waste Discharger Self-Reporting System, 1970; heavy metals discharge limitation board order, 1969; and others. These policies, programs, or systems were pioneering efforts in Texas and, in some cases, the United States.

Contributed to business management of agency by developing the agency structure, staffing pattern, internal directive system, and budget control system. Successful business management attested by increased agency output, basically static personnel level, and the accumulation of a reserve fund.

Carried out congressional liaison on all matters affecting the agency. Experienced in presenting Board's position to federal agencies--U.S. Senate Public Works Committee, U. S. House Committee on Public Works and Transportation, the Environmental Protection Agency, and the National Study Commission on Water Quality.

Have been able to disagree with, but still maintain good rapport with, EPA personnel as evidenced by following appointments: Member, Deputy Administrator's Committee on Reducing 106 Paperwork (1977); Chairman, Subcommittee on Municipal Operations, State-Federal Advisory Committee (1976); Recipient, 1977 Southwest Regional Environmental Quality Award; State Government delegate, 3rd U.S./Japan Conference on Sewage Treatment Technology (1974).

1962 - 1967, Regional Engineer; Junior Engineer
1953 - 1956, Texas State Department of Health

Responsible during latter period for regional sanitary engineering field office. Supervised inspectors engaged in environmental work on public water plants, river sanitation surveys, and solid waste disposal systems. Early period, worked in such field office.

1961 - 1962, Partner; Engineer
1956 - 1959, Millwee and Associates,
Consulting Engineers

Small consulting engineering firm engaged in design and construction supervision of water utilities, drainage works, pavement and commercial buildings.

1959 - 1961, Director of Public Works
City of Liberty, Texas

Responsible for public works department which operated city's water utilities, drainage ways, street system, and solid waste disposal service. During tenure, designed and supervised construction of new sewage treatment plant, new water plant, miles of new pavement, and extensive extensions to water distribution and sewage collection systems.

-----Publications-----

Manual of Water Utility Operations, 6th Edition, Texas Water Utilities Association, Chapter 4, entitled "Raw Water Quality Management," 1975.

Manual for Sewage Plant Operators, 3rd Edition, Texas Water and Sewage Works Association, Chapter 7, entitled "Lift Stations and Sewage Pumps," 1964.

THE WHITE HOUSE

WASHINGTON

July 2, 1981

MEMORANDUM FOR: Jim Sanderson
Assistant to the Administrator
Environmental Protection Agency

FROM: Becky Norton Dunlop ^{BND}
Associate Director
Presidential Personnel

SUBJECT: John R. Spencer
Regional Administrator, SES

Pursuant to the goals, direction and standards established by President Reagan, the Presidential Personnel Office has thoroughly reviewed the qualifications of the above named candidate.

In light of the additional information provided to Presidential Personnel by Ken Stout we approve John Spencer for the post set forth and named above. We believe him to be well qualified and committed to the program set forth by the President.

cc:
Joe Ryan
Information Center

: Implementation Date
: Official implementing action

Please return copy to BNDunlop, PPO White House

THE WHITE HOUSE

WASHINGTON

June 17, 1981

MEMORANDUM FOR: Jim Sanderson
Assistant to the Administrator
Environmental Protection Agency

FROM: Becky Norton Dunlop *BND*
Associate Director
Presidential Personnel

SUBJECT: John R. Spencer
Regional Administrator, SES

Pursuant to the goals, direction and standards established by President Reagan, the Presidential Personnel Office has thoroughly reviewed the qualifications of the above named candidate.

We can not approve this appointment.

cc:
Joe Ryan
Information Center

: Implementation date
: Official implementing action

Please return copy to BNDunlop, PPO White House

THE WHITE HOUSE

WASHINGTON

PRESIDENTIAL PERSONNEL OFFICE 1981 JUN 1 PM 4 09

NON CAREER APPOINTMENT FORM

For In House Use Only

DATE: June 1, 1981

TO: Becky Norton-Dunlop

FROM: Joseph A. Ryan

NAME: John R. Spencer

VOTING DOMICILE: 8410 Pioneer Drive; Anchorage, Alaska

SOCIAL SECURITY NUMBER:

• DATE AND PLACE OF BIRTH:

RACE: Caucasian SEX: Male

DEPARTMENT: U.S. Environmental Protection Agency

JOB DESCRIPTION AND GRADE LEVEL:

Job Title: Regional Administrator, Region X

Grade Level: SES

SUPPORT: Senator Stevens, Senator Hatfield; Senator McClure;
Senator Symms; Senator Gorton; Senator Murkowski; Senator Packwood

APPROVED: _____ DISAPPROVED: _____

CLEARANCE BY: _____ DATE: _____

CONFIDENTIAL RESUME

OF

JOHN R. SPENCER

AGE: 40
HEALTH: Excellent
MARITAL STATUS: Married, Joyce A. Spencer; son, 13; daughter, 11
HOME TELEPHONE: (907) 333-4810
CURRENT ADDRESS: 8410 Pioneer Drive, Anchorage, Alaska 99504

EDUCATION: Bachelor of Business Administration, University of Texas, 1964
Bachelor of Law (LLB), University of Texas, 1965

CONTINUING EDUCATION: Federal Procurement Law, Civil Law, Litigation courses;
many other short courses in Utility Law, Rate Making, Utility Management, Budgeting,
Long-Range Planning and Project Management.

BUSINESS AND PROFESSIONAL EXPERIENCE:

1977 - Present Executive Manager of Municipal Utilities for the Municipality
of Anchorage, Anchorage, Alaska.

The Municipal Utilities involve Anchorage Telephone Utility, Anchorage Water & Sewer Utility and the Municipal Light & Power Department. Currently we have approximately 1,200 employees and an operating budget of approximately \$100 million. The current construction budget is in excess of \$65 million.

I have ultimate responsibility for all aspects of management for the Utilities. We have instituted many innovative planning and budget processes, management reporting and capital spending programs while raising our level of service, reducing expenses and still earning in excess of 20% on equity. The Anchorage Municipal Utilities are operated as a business even though owned by the Municipal Government.

1975 - 1977 V.P. General Counsel - RCA ALASCOM, Anchorage, Alaska.

In September, I was appointed as General Attorney of RCA ALASCOM in Anchorage. ALASCOM is the "long-line" communications carrier in Alaska. In early 1976 I was elected to the position of Vice-President and General Counsel and elected to the Board of Directors. Besides the normal corporate legal duties I was involved in the legal and regulatory hearings involving the RCA American Satellite Launching. I dealt extensively with the FCC staff and commissioners as well as the Alaska Public Utility Commission in all regulatory matters. I helped arrange ALASCOM'S

BUSINESS AND PROFESSIONAL EXPERIENCE, continued:

- 1977 - 1975 City Attorney - Attorney for Municipal Utilities, Anchorage, Alaska.
- As City Attorney of Anchorage I was, among other duties, counsel for all Municipal Utilities which include the 13th largest independent telephone company in the United States. My office (seven attorneys) was also responsible for all Municipal legal problems including several construction and procurement matters involving the Utilities, Public Works and the Port of Anchorage. There were many appearances before State and Federal Regulatory Agencies involving the normal Utility problems including several rate cases. These were the first years of regulation for the Municipal Utilities by the Alaska Public Utility Commission. I was also responsible for lobbying before the Alaska Legislature and Federal Congress.
- 1970 - 1973 Private Law Practice. General Law - Procurement Law. McCutcheon, Groh & Benkert, Anchorage, Alaska.
- During my short private practice in Anchorage, I represented General Telephone Company concerning their properties in Barrow, Alaska. I also handled large claims concerning Federal water and sewer projects and certain land matters.
- 1967 - 1970 Military Duty - Post Judge Advocate, Army Legal Logistic Officer, Fort Richardson, Alaska.
- During my military career I sought opportunities to further both my education and application ability in the utility field including construction (procurement) legal matters. I was appointed a "Legal Logistic Officer" after completing the Army's Procurement Legal Course and several year's responsibility for the Procurement Legal Advice at Fort Richardson.
- 1965 - 1967 Military Duty - Instructor Army Medical School, Fort Sam, Houston, Texas teaching medical-legal courses.
- 1964 - 1965 Private Law Practice, General Law - Jarrard, Cannack & Associates, Pasadena, Texas until called to active duty.
- 1962 - 1964 Apartment Management (seven large projects in Austin, Texas) - John Spencer Enterprises. These were law school years. I managed several hundred apartments through my company.
- 1960 - 1964 Real Estate Sales & Management - Niceman, Weeks and Poycear, Austin, Texas.

ORGANIZATIONS: Admitted to practice law in Texas and Alaska, also before the Federal District Court for Alaska, the Ninth Circuit and U.S. Supreme Court.

Member of the Alaska Bar Association, the Federal Bar Association, American Bar Association, American Arbitration Association, Trustee (representing management) for IBEW Pension Trust, member of Anchorage Police & Fire Retirement Board, guest lecturer for University of Alaska and State Vice President and Member of Board of Directors for the Pacific Northwest Waterways Association.

Involved with Little League Baseball, Boy Scouts of America, Anchorage Chamber of Commerce, Rotary International and the Petroleum Club of Anchorage.

MILITARY: Currently Major, U.S. Army Reserves, Judge Advocate General's Corps Recipient of Army Commendation and Legion of Merit Awards.

HOBBIES & ACTIVITIES: Flying (private pilot), skiing, racquet ball, fishing and hunting.

LISTED IN: Who's Who in Finance and Industry.

REFERENCES: Upon request.

United States Senate

OFFICE OF
THE ASSISTANT MAJORITY LEADER
WASHINGTON, D.C. 20510

March 23, 1981

The Honorable Ronald Reagan
The White House
Washington, D.C. 20500

Dear Mr. President:

The Republican Senators from Region 10 (Alaska, Oregon, Idaho and Washington) recently met to discuss various personnel appointments to that Region. As a result of the meeting, several joint recommendations are being submitted to you for consideration.

This is to advise you that all of us support the following individuals for the positions indicated:

Regional Director, Northwest Region for the
Department of Commerce -- Mr. Al Henderson

Principal Regional Official for the Department
of Health and Human Services -- Mr. Robert Hall

Regional Administrator for the Department of
Labor -- Mr. George Hood

Office of the Deputy Under-Secretary for
Legislation and Intergovernmental Relations
for the Department of Labor -- Ms. Berna Plummer

Regional Administrator for the Environmental
Protection Agency -- Mr. John Spencer

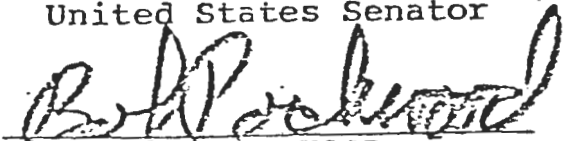
Regional Administrator for the Small Business
Administration -- Mr. William Bell

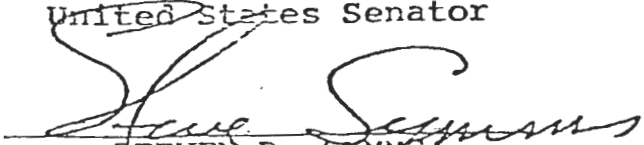
In addition, Mr. President, we would appreciate information regarding the status of the positions of Regional Representative of the Secretary for the Departments of Energy and Interior, as well as what positions are currently available on the Pacific Northwest River Basin Commission. It is our understanding that these positions may be consolidated or eliminated in this administration. If not, we intend to offer joint recommendations for these positions.

Thank you for your consideration of this matter.

Respectfully,


MARK O. HATFIELD
United States Senator

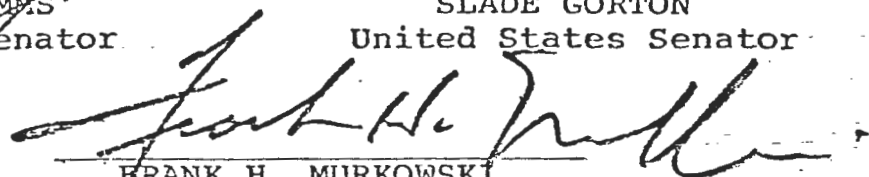

BOB PACKWOOD
United States Senator


STEVEN D. SIMMS
United States Senator


TED STEVENS
United States Senator


JAMES A. McCLURE
United States Senator


SLADE GORTON
United States Senator


FRANK H. MURKOWSKI
United States Senator

Ted Steven
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PMS LYN NOFZIGER POLITICAL LIAISON

CARE WHITEHOUSE

WASHDC

ALASKA REPUBLICAN PARTY STRONGLY ENDORSES JOHN SPENCER OF ANCHORAGE FOR REGION 10 ADMINISTRATOR EPA. MR SPENCER IS LONG TERM PROPONENT OF REPUBLICAN PRINCIPLES AND WOULD BE EXCELLENT ADMINISTRATOR FOR REAGAN ECONOMICS.

YVONNE ALFORD, CHAIRMAN
REPUBLICAN PARTY OF ALASKA

NNNN

1981 JUL 9 PM 4 44

6208 East 34 Avenue
Anchorage, AK 99504

June 30, 1981

Becky Norton Dunlap
The White House
140 OEOB
Washington D.C. 20500

Dear Becky:

This is to confirm our conversation pertaining to John R. Spencer's participation in the President's campaign. John was indeed most helpful in arranging our telephone service and insuring that we had everything within his power to give. John has always been supportive and is the Reagan Transition Team's choice for the position he is seeking with EPA ;n Region 10.

Thank you again for your help and your watchful eye on appointments.

Sincerely,



Ken Stout
RPA Alaska

DOUGLAS R. BLAZEY

BUSINESS ADDRESS:

514 Executive House
P. O. Box 2357
101 South Second Street
Harrisburg, PA 17120
(717) 787-4488

RESIDENCE ADDRESS:

211 Cocoa Avenue
Hershey, PA 17033
(717) 533-2674

BAR MEMBERSHIPS:

United States Supreme Court

Supreme Court of Pennsylvania
and all related Courts

United States Court of Appeals
for the Third and Sixth Circuits

United States District Court
for Eastern Pennsylvania

EDUCATION:

Yale Law School

New Haven, Connecticut
LL.B. 1968

Wesleyan University

College of Social Studies
Middletown, Connecticut
B.A. 1965

EMPLOYMENT HISTORY:

Chief Counsel
Office of Chief Counsel
Pennsylvania Department of Environmental Resources

As Chief Counsel to the Pennsylvania Department of Environmental Resources, initially appointed in 1977, I am the chief civil and administrative legal officer for the Department. I am responsible for the supervision of 43 attorneys and the management of an office budget of \$2.0 million.

The Department which the Office of Chief Counsel advises is responsible for the protection of Pennsylvania's environment including the regulation of sources of air and water pollution and solid and hazardous waste contamination resulting from individual, municipal, industrial and mining activities. The Department also manages the extensive state park and forest system and the development of publicly owned oil, gas and coal. The Department designs and builds various flood control, subsidence and mine fire control and other public works projects. Radiation protection and deep mine safety are also its responsibility.

Director
Bureau of Regulatory Counsel, Office of Chief Counsel
Pennsylvania Department of Environmental Resources

From October 1972 until December 1977, when I became Chief Counsel, I was the Director of the Bureau of Regulatory Counsel within the Office of Chief Counsel. As such, I was responsible for supervising 8 attorneys and for providing programmatic legal advice to the various environmental protection programs under the Department's jurisdiction.

Chief
Eastern Division, Bureau of Litigation
Office of Chief Counsel
Pennsylvania Department of Environmental Resources

After joining the organization in August 1970, I was appointed Chief of the Eastern Region (Philadelphia), Bureau of Litigation in 1971. I litigated compliance matters before both administrative and civil tribunals and also defended Departmental administrative decisions.

Associate
Simons, Kashkashian, Nissenbaum and Kellis
1211 Chestnut Street
Philadelphia, Pennsylvania

I was associated with this law firm in 1969 and 1970 prior to entering public service.

High School Teacher
Action Bound Program
Trenton High School
Trenton, New Jersey

Throughout college and law school I maintained a concern for urban education and taught in the Trenton, NJ, Action Bound Program during the 1968-1969 school year in order to serve in this area. I worked primarily with minority youths in a structured academic and extra-curricular program.

PUBLICATIONS:

"Deep Mine Subsidence-State Law and Federal Response",
Blazey, D.R. & Strain, D.W., Eastern Mineral Law Foundation, Proceedings
of the First Annual Institute, 1980

"Economic Tradeoffs in Pollution Abatement, Douglas R. Blazey,
American Bar Association, Environmental Law Newsletter, Winter 1979

"Ecology and Environment", D.R. Blazey, written in association with
other attorneys in the Bureau of Administrative Enforcement,
Pennsylvania Bar Quarterly, (Vol. XLVIII, No. 1 January 1977)

"Environmental Law", D.R. Blazey, written in association with other
attorneys in the Bureau of Administrative Enforcement, Pennsylvania
Bar Quarterly, (Vol. XLVII, No. 1, January 1976)

"Legal Perspective on Water Quality Management", Journal of the Hydraulics
Division, May 1975

"Environmental Law", D.R. Blazey, written in association with other
attorneys in the Bureau of Administrative Enforcement, Pennsylvania
Bar Quarterly, (Vol. XLV, No. 4. 1974)

OTHER PROFESSIONAL ACTIVITIES:

Environmental Law Lecturer:

University of Pennsylvania, Environmental Studies Program

Pennsylvania Bar Association, Annual Survey of the Law

Pennsylvania Bar Institute, Continuing Legal Education Programs

Center for Energy and Environmental Management

Member of United States Environmental Protection Agency Penalty
Panel 1980-1981

PERSONAL DATA:

Date of Birth: April 3, 1943
New Brunswick, New Jersey

THE WHITE HOUSE

WASHINGTON

February 9, 1983

MEMORANDUM FOR JOE RYAN

FROM: JOHN E. HILBOLDT *gh*

SUBJECT: EPA Candidate

I send the attached piece of "fan mail" to be handled in your most able manner.

My letter has been acknowledged and hopefully he will await a call from us, not the other way around.

THE WHITE HOUSE

WASHINGTON

February 9, 1983

Dear Mr. Blazey:

Thank you for your letter of February 7. I have moved into the Office of Cabinet Affairs since we last corresponded and, therefore, I am not well-versed as to the current EPA situation.

I have forwarded your correspondence to Presidential Personnel for their action. I am sure they will carefully review your inquiry and resume as they consider candidates for the Agency.

Best of luck.

Sincerely,

John E. Hilboldt
Office of the Cabinet

Mr. Douglas R. Blazey
211 Cocoa Avenue
Hershey, Pennsylvania 17033

211 Cocoa Avenue
Hershey, Pennsylvania 17033
February 7, 1983

Mr. John E. Hilboldt
Assistant Director
Presidential Personnel
Room 140, Old Executive Office Building
Washington, D.C. 20500

Dear Mr. Hilboldt:

We corresponded in the Spring of 1982 regarding an appointment in the Reagan administration. I would like to more fully respond to your last inquiry and to express particular interest in the position recently vacated by Rita Lavelle, or in any other suitable position.

The EPA program for hazardous waste has been essentially a good one, but neither the agency nor the administration has received its fair share of credit, in large part because of the general distrust which your key personnel faced from various members of Congress and the national environmental organizations. I believe my acknowledged commitment and breadth of experience will help dispel such perceptions and that my reputation would add significantly to the credibility of the program with Congress and the public.

If you believe that the strong reputation of the Pennsylvania program, which I helped to establish and maintain, and that my own personal reputation among many of the leading environmental advocates active in Washington and across the nation may now be of assistance to the administration, please consider my interest. Several individuals who now hold senior positions in NRDC and EDF received their early training as members of my staff and would support my candidacy, despite my reputation as a moderate. My friends and contacts in the Audubon Society and National Wildlife Federation as well as in private industry have voiced their appreciation of my professional activities, and are likely to be receptive to a decision by the Reagan administration to appoint me to a position with the EPA. Finally, I believe I can obtain endorsements from members of the Pennsylvania delegation as well as from senior Republican officials in the Commonwealth.

In my earlier response to your expression of interest, I stated my support for President Reagan and his administration. That support continues. I would like to take an active role in the Reagan administration, and to offer my recognized and widely respected administrative capabilities to the administration.

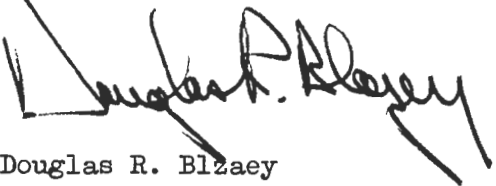
I am enclosing my resume, and look forward to hearing from

Mr. John E. Hilboldt

Page Two

you. Please write, or call me at my office (717) 787-4488 or at my home (717) 533-2674 at your convenience.

Sincerely,

A handwritten signature in black ink, appearing to read "Douglas R. Blzaey". The signature is written in a cursive style with a large, sweeping initial "D".

Douglas R. Blzaey

SWIDLER, BERLIN & STRELOW

CHARTERED

1000 THOMAS JEFFERSON STREET, N.W.

IN GEORGETOWN

WASHINGTON, D.C. 20007

(202) 342-5500

DIRECT DIAL
(202) 342-5511

February 10, 1983

MEMORANDUM

To: Ed Harper

From: Roger Strelow *R. Strelow*

Re: Candidate for Replacing Rita Lavelle as
Assistant Administrator of EPA for Solid
Waste and Emergency Response

I spoke briefly with Marty Smith this morning about a person I know very well and would recommend highly as a candidate to fill this important position, Don Elliott. At Marty's suggestion, I am sending you some essential information about Don. I subsequently called Don, determined that he is very interested and probably could be available fairly soon.

Don Elliott is currently Associate Professor of Law at the Yale Law School. He teaches courses in environmental law, toxic chemicals, and complex civil litigation. Prior to his move to New Haven in January 1981 he worked closely with me for some four years as an associate in my former law firm here in Washington. We worked together on a number of environmental regulatory matters for corporate clients (on air pollution and radiation matters, not hazardous wastes).

Don is a graduate of Yale University (1970) and Yale Law School (1974) where he was an editor of the Law Journal and one of the top students. He then clerked for Judge Gesell of the U.S. District Court for the District of Columbia (74-75) and then Chief Judge Bazelon of the U.S. Court of Appeals for the D.C. Circuit (75-76), both highly prestigious positions.

While teaching at Yale Law School, Don has continued to work with me on radiation standards matters for an electric utility client but has also represented several environmental groups on Clean Air Act matters. Thus, he has important credibility with both the business community and environmentalists and is in a position of neutrality or non-alignment in his current job.

Several people in the current Administration know Don well and I am sure would endorse my recommendation. These include:

- (1) Frank Blake, Deputy Counsel to the Vice President, who worked closely with Don and me at the same law firm before he entered government;
- (2) Tony Doland, a Presidential speechwriter who was an undergraduate classmate of Don's and a colleague in some conservative Republican activities there;
- (3) Linn Williams, General Counsel of OPIC (for whom Don is now doing an assignment), also a former law firm colleague of Don's and mine;
- (4) Davis Robinson, Legal Advisor to the State Department (another law firm colleague); and
- (5) Will Taft, General Counsel of the Defense Department (yet another law firm colleague).

Also, the current Republican Governor of Indiana, Bob Orr, for whom Don (a native of Indiana) has worked knows him well.

Don is one of the very brightest and ablest people I know. His name came immediately to my mind as a strong and dynamic person who would bring great credibility and credentials to the single most important area of EPA's activities.

He will be sending me a more detailed resume shortly. In the meantime, if you wish to contact him, his address and phone numbers are as follows:

Home: 82 Diamond Street
New Haven, Connecticut 06515
203-387-4279

Office: Professor E. Donald Elliott
Yale University Law School
P.O. Box 401A
New Haven, Connecticut 06520
203-432-4156

cc:
✓ Martin Smith
Francis S. Blake

RESUME

OF

George Reed Alexander, Jr.
Attorney and Counselor
3801 Hulen - Suite 200
Fort Worth, Texas 76107
Telephone: (817) 731-9371
Metro 429-3056

EXPERIENCE

1978 - Present

Private Law Practice, Fort Worth, Texas

1976 - 1978

Regional Administrator, Region V, U.S. Environmental Protection Agency, Chicago, Illinois. Directly responsible to the Administrator of the U.S. Environmental Protection Agency for the planning, programming, policy implementation, direction and control of the largest regional organization in EPA.

Served as National Program Manager of U.S. EPA's Great Lakes program.

Served as U.S. Chairman of the Great Lakes Water Quality Board, which is the principal advisor to the International Joint Commission of Canada and the United States.

Active as Executive Committee Member of the Federal Executive Board, Member of the Winter Navigation Board, and a Federal Commissioner on the Great Lakes Basin Commission and the Upper Mississippi River Basin Commission.

Served as Vice-Chairman of the Federal Regional Council.

1974 - 1976

Executive Development Assignment to the Office of the Administrator of the U.S. Environmental Protection Agency, Washington, D.C.

1972 - 1974

Deputy Regional Administrator, Region VI, U.S. Environmental Protection Agency, Dallas, Texas.

1970 - 1972

Executive Vice-President, Continental Life Insurance Company, Fort Worth, Texas

1959 - 1970

Vice-President and General Counsel, Rio Grande National Life Insurance Company, Dallas, Texas and successor Kentucky Central Life, Lexington, Kentucky.

1958 - 1959

Private Law Practice, Dallas, Texas.

PROFESSIONAL ASSOCIATIONS AND MEMBERSHIPS

Texas Bar Association
Fort Worth/Tarrant County Bar Association

EDUCATION

Southern Methodist University, Dallas, Texas BBA 1956
Southern Methodist University, Dallas, Texas JD 1958

JOHN BUSTERUD
Personal Resume

Business and Personal Address: 60 Hamilton Court
Palo Alto, CA 94301
415/321-2436

Occupation: Environmental and Energy Consultant; Mediator.

Profession: Attorney. (California, 1950; DC, 1977; admitted to all Federal Courts and U. S. Supreme Court)

Military: Lt. Colonel (Ret.) Army Reserve. Bronze Star Medal; Army Commendation Medal.

Education: B.S. (cum laude) in Economics, University of Oregon, 1943.
LL.B. Yale Law School, 1949.
Honors: Phi Beta Kappa; Friars (Senior Honor Society);
Druid (Junior Honor Society); Board of Editors, Yale Law
Journal; Benjamin N. Cardozo Prize (best brief in Moot
Court Competition); Phi Delta Phi; Corbey Court.

Place and Date of Birth: Coos Bay, Oregon. March 7, 1921

Family: Married to Anne Witwer, 1953. Three children: John, 28;
James, 25; Mollie, 23.

Positions Held:

1. Environmental and Energy Consultant; Mediator.
May 1981 to present.

Has served as a consultant to The Conservation Foundation and Atlantic Richfield Company during this period, in connection with environmental conflict resolution matters. Assists corporations and governmental units in dealing with environmental issues and resolving problems cost effectively.

2. President and CEO, RESOLVE, Center for Environmental Conflict Resolution. October 1977 to May 1981.

Organized and managed this non-profit organization formed to support and participate in conflict resolution projects, carry out research, conduct an educational program, and serve as a mediation clearing house. RESOLVE was merged into The Conservation Foundation as of April 30, 1981 and its operations moved to Washington, D. C.

3. Special Adviser on Environmental Affairs, Aspen Institute for Humanistic Studies, January 1978 to May 1981.

The Institute is an international, nonpartisan, private organization that provides a neutral forum in which representatives of the different segments of society can consider solutions to major public issues. Provided advice on all environmental concerns of the Institute, carried out special Institute workshops dealing with environmental and energy topics, and developed joint programs between the Institute and RESOLVE.

4. Member, Advisory Council, Electric Power Research Institute.
July 1978-July 1982.

This non-profit organization, supported by public utility rate-payers, has developed and manages a major research and technology program for improving electric power production, distribution and utilization. Its research includes work on primary energy sources, energy conversion, electrical systems, energy storage and management, environment and energy analysis.

5. Member, Reagan Administration Transition Team. November
and December 1980.

Organized and served as member of the Environmental Task Force to draft an environmental program for the Reagan Administration prior to the election. Then was appointed member of Energy Transition Team, arranging for take-over of Offices of Environment and Conservation and Solar Energy in the Energy Department.

6. Environmental and Energy Consultant. April-December 1977.

Served as a consultant to the Georgetown Center for Strategic and International Studies in Washington, D. C. on the National Coal Policy Project. Was a Research Scholar with the International Institute for Applied Systems Analysis (IIASA) in Austria, reviewing its environmental, energy and resource programs. Prepared feasibility report with respect to establishing a national center for environmental mediation.

7. Chairman, Council on Environmental Quality, and Director,
Office of Environmental Quality, in the Executive Office
of the President. December 1976-March 1977.

Directed all activities of the Council and the Office of Environmental Quality. The Council provides policy recommendations to the President and to Congress on environmental matters and administers the National Environmental Policy Act. It also carries out research on long-range and world-wide environmental problems.

8. Member, Council on Environmental Quality, Executive Office
of the President. October 1972-April 1977.

Areas of specialization included environmental law, economics, resource management, energy and international affairs. Played key role in helping shape U. S. and international policy while a delegate to the Stockholm Conference on the Human Environment, the Law of the Sea Conference, the United Nations Environment Program (UNEP), the International Conference on Ocean Dumping and the Joint Commission of the US-USSR Environmental Agreement.

Was U.S. Senior Environmental Adviser to Economic Commission for Europe (ECE) and U. S. Chairman of Legal and Administrative Measures under US-USSR Environment Agreement. Also participated in Presidential review of Outer Continental Shelf drilling program and the review of the non-nuclear R&D program. Served on the President's Timber Task Force.

9. Deputy Assistant Secretary of Defense (Environmental Quality).
October 1971-October 1972.

First incumbent in this newly created position. Exercised broad authority in establishing Department of Defense environmental management policies and supervising compliance with environmental laws by Defense components. Received Meritorious Civilian Service Award for "remarkable managerial talent and dedication" in that assignment. Served as Department of Defense representative in reviewing the Report of the Williams Commission on International Trade and Investment Policy. Coordinated all policy input within Defense Department on Stockholm Conference on Human Environment and Ocean Dumping Convention.

10. Partner, Law Firm of Busterud, Draper & Adams, San Francisco, 1970-1971; Partner, Broad, Busterud & Khourie, San Francisco, 1957-1970; Of Counsel, John W. Broad, San Francisco, 1953-1957.

Specialized in anti-trust, trade association, legislation, corporation and conservation matters.

Organized California Constitution Revision Commission, serving as Special Counsel, and later as Member of Commission, which successfully revised major portions of the State Constitution.

11. Member of California Legislature (State Assembly). 1957-1962

Served as Chairman of the Republican Caucus. Was Chairman of Constitutional Amendments Committee and leader of constitutional revision movement in California. Was member of Joint Committee on Judicial Administration and Assembly Judiciary Committee.

12. Associate, Law Firm of Thelen, Marrin, Johnson & Bridges, San Francisco. 1949-1953.

Specialized in general business and corporate litigation

Community Activities:

President, Commonwealth Club of California, 1970.

President, Headlands, Inc., 1969-71 (charitable conservation organization).

Marin County Chairman, People for a Golden Gate National Recreation Area, 1971.

Republican Nominee for State Treasurer, 1962.

Trustee, Grace Episcopal Cathedral, San Francisco, 1957-60.

President, California Young Republicans, 1954-55.

President, San Francisco Young Republicans, 1953-54.

Young Republican Chairman on Arrangement, GOP National Convention, 1956.

Chariman, Northern California Youth for Eisenhower, 1952.

Professional Activities:

San Francisco Bar Association Committee on Anti-trust, Corporations and Legislation. Chairman of San Francisco Bar Committee on cooperation with the Federal District Court. Member of Anti-trust, Natural Resources and Corporation Sections and the Environment and Legislative Committee of American Bar Association.

Memberships:

American Academy of Political Science, International Council of Environment Law, American Bar Association, Bar Association of San Francisco, Commonwealth Club of California, Bohemian Club, Cosmos Club (Washington, D. C.), Yale Club of New York, Chevy Chase Club, Chi Psi, Rotary International.

Publications:

International Environmental Relations, 7 Natural Resources Lawyer 325 (1974).

The Future of Regional Planning in the United States, published in ENVIRONMENTAL MANAGEMENT IN THE COLORADO RIVER BASIN Utah State University Press, Logan, 1974).

Environmental Challenges and Port Development, published in PORT PLANNING AND DEVELOPMENT, edited by Schenker and Brockel (Cornell Maritime Press, Inc. 1974).

The Impact of Environmental Control on International Trade and Economics, Proceedings of International Pollution Engineering Congress (Philadelphia, 1973).

Energy Policy and the Environment, 54 Oregon Law Review 503 (1976).

IIASA AND THE POLICY MAKER: Integrating the Research Function into Decision Making. International Institute for Applied Systems Analysis (Laxenburg, Austria, 1977).

Mediation or Litigation? Solid Wastes Management, pp. 24-29, February 1979 (co-authored with Barbara J. Vaughn).

Mediation: The State of the Art, The Environmental Professional, Vol 2, pp 34-39 (1980).

Environmental Conflict Resolution: The Promise of Cooperative Decisionmaking, Environmental Science and Technology, February 1981.

Call in the Mediators, UN Development Forum, Vol X, No 7, p. 1 (September-October 1982).

Politics of Constitutional Revision, published in CALIFORNIA POLITICS AND POLICIES (Addison-Wesley, Palo Alto, 1966).

Liquidation of Subsidiaries under Section 112(b)(i), 58 Yale Law Journal 1050 (1950).

PERSONAL RESUME

JEREMIAH JONATHAN "JON" JEWETT, III

PERSONAL

Home Address: 801 Devon Place
Alexandria, VA 22314
(703)548-7936

Office Address: Committee on Environment
and Public Works
U.S. Senate
Washington, D.C. 20510
(202)224-5761

Date of Birth: 7 September 1950 (at Richmond, VA)
Health: Excellent
Married to Elizabeth Boyer Jewett, one child
Military Status: Captain, QMC, U.S. Army Reserves, 1972-81

EDUCATION

Davidson College, Davidson, North Carolina 1968-72

B.A. in English.

The University of Texas School of Law 1972-75

J.D.

Honors and Activities: American Jurisprudence Award in Business Associations;
Notes and Comments Editor, TEXAS INTERNATIONAL LAW JOURNAL; Law School
Foundation Quizmaster.

Publications: The Administrative Procedure and Texas Register Act:
Contested Cases and Judicial Review, 54 TEXAS L. REV. PUBLIC WORKER:
285 (1976) (Co-Author: Prof. R. W. Hamilton).
Casenote--10 TEX. INT'L L.J. 138 (1975).

The University of Cambridge (Queens' College) 1975-76

LL.B. in Comparative Law and Legal Philosophy.

PROFESSIONAL

Associate Counsel, U.S. Senate Committee on Environment and Public Works
..... January, 1981-Present

Principal Areas of Responsibility: Clean Air Act Amendments and other
environmental legislation, EPA nominations.

Legislative Assistant, Rep. David E. Satterfield, III
..... November, 1976 to January, 1981

Principal Areas of Responsibility: Health, Environment, Food & Drugs, Energy, Consumer Protection, including close involvement with the Clean Air Act Amendments of 1977 and subsequent oversight, the Safe Drinking Water Act, Medicare and Medicaid Amendments, the Hospital Cost Containment Act, proposed Drug Regulation Reform legislation, the Health Planning Amendments of 1979, the National Energy Act and subsequent energy legislation, and the Federal Trade Commission Act Amendments of 1980.

Chesterfield Headquarters Manager, Virginians for Byrd
..... July-November, 1976

Law School Foundation Quizmaster June, 1974-August, 1975

U.S. Army Officer Training School January-April, 1974

OTHER PROFESSIONAL ACTIVITIES

Member, Virginia State Bar

American Hospital Supply Corporation Congressional Fellow
..... November-December, 1978

Health Care Financing Administration Transition Team December, 1980

REFERENCES AVAILABLE UPON REQUEST

RAY B. HUNTER - RESUME

HOME ADDRESS:

P.O. Box 491
Jackson, California 95642
(209) 223-0913 Home
(209) 223-1129 Business
(209) 223-3039 Business

Date and Place of Birth - November 8, 1926, Modesto, California

Served in the United States Navy during World War II

Graduated from University of the Pacific, Stockton, California with a B.A.
in Business Administration in 1949.

Owned and operated a farming and ranching business in Tuolumne County,
California for twelve years - dairy, beef and sheep (1949-1960).

- * (1) Owned and operated, in partnership, a real estate development and construction firm in Tuolumne County for seven years;
- * (2) Legislative Assistant, California Resources Agency, 1967;
- * (3) Deputy Director, California Department of Parks and Recreation, 1967;
- * (4) Appointed by Governor Reagan to Chief Deputy Director, Department of Parks and Recreation, 1969;
- * (5) Appointed by Governor Reagan to Director, Department of Conservation, 1972;
- * (6) January, 1975 to present, Partner, Calaveras Tool and Equipment Rental Company, Martell, California;
- * (7) Executive Director, California Mining Association, February, 1977 to present;
- * (8) Legislative Advocate, California Rental Association, 1979 to present;
- * (9) Appointed by Secretary Watt to the National Public Lands Advisory Council, 198

Married to the former Joan E. Wright of Jamestown, California, August 21, 1948
and have three children: Sue, Carol (Mrs. John V. Sharpe) and Wesley.

Activities:

FFA - Honorary Chapter Farmer and Chapter Advisor;
Member - Tuolumne County Taxpayers Association;
Chairman - Selective Service Board, 1960-1967
Chairman - Tuolumne County Farm Bureau, 1959;
Director - Stanislaus-Tuolumne California Dairy Association, 1955-57;
Trustee - Sonora High School Board, 1965-67;
Candidate - Third Senatorial District, 1966;

* See attached sheets.

Chairman - Tuolumne County Committee to Elect Ronald Reagan, 1966;
Member - Jackson Rotary Club, 1975 to present;
Member - California Chamber of Commerce, Natural Resources Committee, 1979.

- * (1) Owned and operated, in partnership, a small subdivision development and construction firm. We constructed individual homes, small apartments, and commercial buildings. I engaged in all facets of the operation on a daily basis.
- * (2) Legislative Assistant, California Resource Agency
Coordinator of legislation for the Departments, Boards and Commissions within the Resources Agency of California in conjunction with the other four agencies and the Governor's office. Presentation of testimony before legislative committees and agency liaison with the Legislature. Analyzed legislative bills and prepared written bill analyses. Reviewed and edited bill analyses prepared by others within the agency. Completely rewrote the procedures manual for the handling of legislation in the Executive Branch.
- * (3) Deputy Director, Department of Parks and Recreation, California
As Deputy Director, I was responsible for the Operations Division (850 rangers and maintenance people in 208 State Parks); the Planning and Development Division (120 engineers, architects, landscape architects, etc., with an annual \$40 million planning and construction program); and the Division of Information and Interpretation (25 employees). The total departmental annual budget was approximately \$60 million.
- * (4) Chief Deputy Director, Department of Parks and Recreation, California
As Chief Deputy Director, in addition to the responsibilities listed in Number 3 above, I assisted the director in the management of the Department. In the director's absence, I had complete responsibility for the operation and management of the Department. Specific responsibilities included:
 - (a) Departmental policy making, budget preparation, program development; liaison with state and federal agencies; legislative program responsibility.
 - (b) Develop, install, and evaluate personnel management programs designed to assure proper classification, recruitment, development, and retention of well-qualified employees; affirmative action program; employee relations.
 - (c) Assist in identifying training needs and developing, maintaining and evaluating training programs to meet those needs.
- * (5) Director, California Department of Conservation.
As Director of the California Department of Conservation, I was directly responsible for the operation and management of an organization that operates with an annual budget of \$75 million and employs over 5,000 persons -- an organization charged with the protection, conservation and development of some of California's most important natural assets. Among these are California's forests (both commercial timber and wildland), watersheds and rangelands, mineral deposits, and soil resources. Protection of life, property and resource values from fire and geologic hazards is stressed.

To accomplish these goals, the department is organized into three divisions; Forestry, Mines and Geology, and Oil and Gas. All programs are managed through these divisions and were under my direction.

As Director, I also served as chairman of the Geothermal Resources Board -- the agency responsible for orderly development of California's geothermal resources.

Also within the department are: the Board of Forestry, the Mining and Geology Board, the Resource Conservation Commission, the Strong-Motion Instrumentation Program Advisory Board, and the Professional Forester Examining Committee.

Leading this department in its mission to protect and enhance natural resources was a challenging and worthwhile effort -- particularly during the pressures of a fuel crisis and the need for increased comprehensive resource planning.

- *(6) Partner, Calaveras Tool and Equipment Rental Company.

We rent, sell and service homeowner and contractor tools and equipment. The items for rent range from small hand tools to medium size track type dozers and backhoes.

- *(7) Executive Director, California Mining Association.

The California Mining Association has 45 corporate mining members, 58 associate members, who are suppliers of goods and services to the mining industry and 115 individual members.

As an independent contractor with the title of Executive Director, I provide the California Mining Association with the following services:

- (a) supervision of the Association's general office, solicitation of memberships, general promotion of the California mining industry through newsletters, meetings and public relations activities, and such other duties as the Board of Directors may assign from time to time. I represent the mining industry before local, state, and federal bodies and coordinate with other natural resource user associations.

- *(8) Legislative Advocate, California Rental Association

The California Rental Association is comprised of approximately 800 rental centers in California. They rent contractor and homeowner tools and equipment, party goods and recreational equipment. I advise and represent the California Rental Association on matters of legislative importance effecting the California rental industry.

- *(9) The National Public Lands Advisory Committee reviews programs within the Department of Interior. It works closely with the Interior's Secretary and the Director of the Bureau of Land Management. I have been appointed chairman of the Council's Lands Subcommittee.

I am a registered lobbyist in California.

File up Doe

STANLEY W. LEGRO

PERSONAL:

Attorney in private practice, Rancho Santa Fe, California. Born July 3, 1936. Married in 1963 to the former Marcia Louise West. Two Children: Susan, age 13; and Wayne, age 12.

Home: Puerta del Sol, Box 1436, Rancho Santa Fe, California 92067. Telephone (714) 756-1436.

Office: El Tordo and Linea Del Cielo, Box 2570, Rancho Santa Fe, California 92067. Telephone (714) 756-2485.

EXECUTIVE EXPERIENCE IN THE FEDERAL GOVERNMENT:

Assistant Administrator for Enforcement, United States Environmental Protection Agency (1975-77). Nominated by President Ford and confirmed unanimously by the United States Senate.

Coordinated with state and local governments in cooperative programs and provided guidance in delegated programs.

Received commendation from National Association of Attorneys General for leadership in developing effective coordination and cooperation between federal and state programs.

Program management including responsibility for implementation of the management by objectives system, both setting objectives and performance evaluation.

Budget preparation including incremental budgeting and zero base budgeting.

Direct management responsibility for federal laboratory facilities in Denver and at Sandusky, Ohio.

Leadership and management of nationwide programs including personnel in Washington D.C. and ten regional offices throughout the Country.

EDUCATION:

Harvard Law School, J.D. cum laude, 1966.

United States Naval Academy, B.S. in Engineering, with distinction, 1959 (graduated first in class).

PROFESSIONAL:

Member of The State Bar of California, District of Columbia Bar, Federal Bar Association and American Bar Association. Admitted to practice before Federal Courts including the Tax Court of the United States and the United States Supreme Court.

Attorney in private practice in San Diego County (1967-75 and 1977 -).

Awarded highest rating ("a v") by Martindale-Hubbell Law Directory at the earliest possible date. Selected as a recommended attorney by The Lawyers' List.

Adjunct Professor of Law, University of San Diego School of Law (1968-).

Teaching, speaking and service as a faculty member include courses and national institutes sponsored by the American Bar Association, American Law Institute, Smithsonian Institution, University of California, Southwestern Legal Foundation and California Bar Review.

California Attorney General's Advisory Committee (1971-75).

Board of Visitors, University of San Diego School of Law (1974-).

Author of materials now in use in elementary and secondary schools for teaching about the American court system, including the movie, "A Model Criminal Trial", which has also been shown on television.

Awarded 1971 Certificate of Merit of the American Bar Association:

"In recognition of a distinguished contribution to public understanding of the American System of Law and Justice."

MILITARY SERVICE:

Officer, United States Marine Corps (1959-63). Duties included: artillery battery (company) commander; artillery battalion S-4; Nuclear, Chemical and Biological Warfare School (first in class); fire support coordination officer for regimental landing force during Cuban Missile Crisis; aide-de-camp to the Assistant Division Commander and to the Commanding General, First Marine Division.

PUBLIC SERVICE:

Named San Diego's Outstanding Young Man (1971).

Member, San Diego City Planning Commission (1971-73). Awarded City of San Diego, Certificate of Appreciation, "for exceptional service".

Board of Directors, San Diego Chamber of Commerce (1973-75).

Student Intern at the United Nations (summer, 1965). Selected as one of thirty students from throughout the world.

San Diego Corporate Finance Council (1973-75).

Board of Directors, Big Brothers of San Diego County (1970-72).

Founding member, University of California at San Diego School of Medicine Associates (1971-) and president (1978-79).

Select Committee to Review California Higher Education (1971-73).

National Board of Trustees, United States Naval Academy Alumni Association (1972-73).

Board of Trustees, First United Methodist Church of San Diego (1973-74).

National Secretary and member of the Board of Directors, Harvard Alumni Association (1977-80).

Board of Directors, Metro II Advisory Board (1980-82).

Board of Overseers, University of California at San Diego (1980-).

~~Energy 2000 Task Force (1980-81).~~

~~Committee to Nominate Overseers of Harvard University (1981-).~~

~~REPUBLICAN SERVICE:~~

~~Lawyers for Reagan.~~

~~California Republican State Central Committee. Committee.~~

~~Board of Directors, Republican Associates of San Diego County.~~

~~Campaign Chairman, Republican Candidate for California Assembly, 76th District.~~

~~San Diego County Chairman, Republican Candidate Hugh Flournoy for Governor against Jerry Brown.~~

~~Candidate for U.S. Congress in Republican Primary, 43rd District.~~

THE WHITE HOUSE
WASHINGTON

January 20, 1983

TO: HELENE

KEN

→ TO FROM: MDT UTWILER

RE: ATTACHED MACK MATTINGLY LETTER

JAB is very anxious for this letter to be answered promptly but for ya'll to just handle as you would - routinely. He is not pushing for this appointment on ly cares that the answer is from personnel or congressional is sent to Mattingly.

Please send JAB a copy of whatever you decide and send out.

Thanks

FROM: TAD THARP

FYI - MISSION ACCOMPLISHED

PRO INTERVIEWED WADE WATERS
2/1/83

MATTINGLY HAS BEEN ADVISED

MACK MATTINGLY
GEORGIA



UNITED STATES SENATE
WASHINGTON, D. C. 20510

January 11, 1983

The Honorable James A. Baker, III
Chief of Staff
The White House
Washington, D.C. 20500

Dear Jim:

I understand a file and resume on Mr. Wade Waters was forwarded to your office by former Congressman Bo Ginn requesting a position with the administration.

Mr. Waters will be in Washington January 30. He would like to meet with someone from your office concerning Congressman Ginn's request. I would appreciate being notified if this is possible. Also please let me know the status of your efforts in his behalf.

Sincerely,

A handwritten signature in cursive script that reads "Mack".

MM/ra

WASHINGTON OFFICE,
FRANKLIN D. ROOSEVELT
BUILDING
WASHINGTON, D.C. 20540
TELEPHONE (202) 225-5831
FACSIMILE (202) 225-2811
COMMITTEE ON APPROPRIATIONS
SUBCOMMITTEE ON
GENERAL INVESTIGATIONS
MAN, MILITARY
CONSTRUCTION

Congress of the United States
House of Representatives
Washington, D.C. 20515
November 17, 1982

ROOM 304
FEDERAL BUILDING
BRUNSWICK, GEORGIA 31520
(912) 264-4040
411 COTTON AVENUE
MILLEN, GEORGIA 30442
(912) 982-2525
ROOM 240
OLD POST OFFICE BUILDING
SAVANNAH, GEORGIA 31412
(912) 944-4074

Dear Bo
JAB-1
cc: Helene von Damm + inc.

Honorable James Baker
Chief of Staff
The White House
Washington, D. C. 20500

Dear Jim:

This letter is in reference to my continuing support of Mr. Wade H. Waters' interest in serving as Assistant Secretary of Education for Vocational and Adult Education.

As a matter of background, I am enclosing copies of previous correspondence relating to Mr. Waters' desire to serve the government in this capacity.

Although I am confident Mr. Waters is receiving every consideration for this post, I would like to reiterate that he has been a lifelong Republican and has actively worked for the party in Georgia. I am confident he would be an asset to the Administration's goals.

Your kind attention to this matter is greatly appreciated, and with best personal wishes, I am

Sincerely,



Enclosures

Copy to KD & Helene

KZ
Why Did You Give
This TO ME I
CANNOT REMEMBER -
THANKS -
MOT
1/13