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**Collection:** Baker, Howard H. Jr: Files

**Folder Title:** George Murphy [US Arms Control and Disarmament Agency]

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# WITHDRAWAL SHEET

## Ronald Reagan Library

**Collection:** Baker, Howard H. Jr.: Files

**Archivist:** kdb

**OA/Box:** Box 3

**FOIA ID:** F1997-066/6, D. Cohen

**File Folder:** George Murphy [US Arms Control and Disarmament Agency]

**Date:** 08/04/2004

DOCUMENT NO. & TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. note	Marybell to FCC re candidate selection , 1p (2 note tablet sheets photocopied onto one page)	3/12/87	B6
2. memo (1550)	<del>Sven Kramer and Robert Linhard to Frank Carlucci re SCC Deputy Commissioner, 3p</del> <i>R 10/28/10 F97-066/6 #76</i>	3/11/87	<del>B1 B6</del>
3. memo	<del>Richard Ellis to Carlucci re same topic as item 2, 1p</del> <i>R 11/10/11 F97-066/6 #77</i>	2/17/87	<del>B1</del>
4. memo (1550)	William Taft IV to Frank re appointment of a Deputy Commissioner to the SCC, 1p	3/5/87	B1 B6
5. memo	George Murphy to H. Baker re next DOD briefing (handwritten), 1p	n.d.	B1
6. memo	typed version of item 5, 1p	n.d.	B1

### RESTRICTIONS

- B-1 National security classified information [(b)(1) of the FOIA].
- B-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- B-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- B-7a Release could reasonably be expected to interfere with enforcement proceedings [(b)(7)(A) of the FOIA].
- B-7b Release would deprive an individual of the right to a fair trial or impartial adjudication [(b)(7)(B) of the FOIA].
- B-7c Release could reasonably be expected to cause unwarranted invasion or privacy [(b)(7)(C) of the FOIA].
- B-7d Release could reasonably be expected to disclose the identity of a confidential source [(b)(7)(D) of the FOIA].
- B-7e Release would disclose techniques or procedures for law enforcement investigations or prosecutions or would disclose guidelines which could reasonably be expected to risk circumvention of the law [(b)(7)(E) of the FOIA].
- B-7f Release could reasonably be expected to endanger the life or physical safety of any individual [(b)(7)(F) of the FOIA].
- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

# WITHDRAWAL SHEET

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PRESERVATION COPY

3-16-87 Placed in Safe  
George Murphy

THE WHITE HOUSE  
Office of the Press Secretary

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For Immediate Release

March 21, 1988

The President today announced his intention to nominate George F. Murphy, Jr. to be Deputy Director of the United States Arms Control and Disarmament Agency. He would succeed David F. Emery.

Since 1986, Mr. Murphy has been a Consultant with the American Nuclear Energy Council in Washington, D.C. Prior to this, he was Director of the Senate National Security Office, 1977-1986; Executive Director of the Joint Committee on Atomic Energy, 1975-1977; Appointed Deputy Director of the Joint Committee on Atomic Energy, 1968. He served in the Central Intelligence Agency, 1950-1958.

Mr. Murphy graduated from Harvard University (A.B., 1949). He was born May 1, 1924 in Boston, Massachusetts. He served in the United States Army Air Corps, 1942-1946. Mr. Murphy is married, has two children and resides in Bethesda, Maryland.

# # #

HSLW

National Security Council  
The White House

87 MAR 12 P 2: 00

System # 1550  
Package # DOCLOG HSLW AVO

	SEQUENCE TO	HAS SEEN	DISPOSITION
Bob Pearson	1	P	A
Grant Green	2	G has copy	
Colin Powell	3	D	
Paul Thompson	4	S	
Frank Carlucci	5		A
Situation Room			
NSC Secretariat			
W.W. Desk	6		

I = Information    A = Action    R = Retain    D = Dispatch    N = No further Action

cc: VP Regan Buchanan Other \_\_\_\_\_

COMMENTS

Should be seen by: \_\_\_\_\_  
(Date/Time)

Howard Baker:  
 Since Murphy you may of  
 worked for you, you may  
 have a view on this.  
 so lets discuss.  
 Frank

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THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER   1   LISTED ON THE  
WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

~~CONFIDENTIAL~~

1550

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20506

~~CONFIDENTIAL~~

ACTION

March 11, 1987

MEMORANDUM FOR FRANK C. CARLUCCI

FROM: SVEN KRAEMER/ROBERT LINHARDT  
SUBJECT: SCC Deputy Commissioner

With the next session of the US/Soviet Standing Consultative Commission (SCC) scheduled to begin in Geneva next week, March 18, it is essential to designate a Deputy Commissioner to serve with the head of the US team, Commissioner Richard Ellis. As with the position of the Commissioner, the Deputy is a Presidential appointment, which means that the choice is made at the NSC/White House level. The last bit of information on the options fell into place last night and we believe that the choice is now fairly easy.

OSD's Read Hanmer, who served well, but reluctantly, as Ellis's deputy for the last two SCC sessions, has made clear that he does not wish to be reappointed, as the SCC work directly conflicts with Hanmer's responsibility as Ron Lehman's deputy at the START negotiations.

Attached for your review are materials on the three alternative nominees for the Deputy slot:

1. Rear Admiral Robert P. Hilton, USN (Ret.), is Commissioner Ellis's nominee (Tab A) and also had some OJCS support. Hilton, who has experience in a wide variety of active duty assignments is currently a defense consultant. Ellis recommended that Hilton be paid through assignment to a new OJCS billet to be created to support the SCC deputy position. However, although OJCS in principle supported Hilton, OJCS were unable to come up with the funds. OJCS therefore asked OSD to provide fiscal support for Hilton. OSD said no and nominated a different person (below). Last night we learned informally from OJCS that they were deferring to the Sec Def and would not forward a separate recommendation for Adm. Hilton to the NSC.

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Declassify on: OADR

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NLRR E97-0666/6#76

BY RW NARA DATE 10/28/10

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

2

2. George Murphy, who formerly worked for Senator Howard Baker, has support from a number of Congressional figures for the Commissioner slot, but indicated to us informally that he also wished to be considered a candidate for the Deputy slot (Tab B).
3. Benson Adams is OSD's nominee, as indicated in the attached memorandum to you from William H. Taft (Tab C). Taft's memo indicates that you know Dr. Adams through having appointed him to a major Pentagon post five years ago and stresses OSD's (well known) concern about the leadership of the SCC.

Considering the candidates and options involved, NSC staff recommend designation of Benson Adams as the Deputy Commissioner. He is qualified, acceptable to OSD, and has requisite clearances and managerial experience. We believe he could probably absorb the complex details of this assignment more rapidly than the other candidates and that he would be acceptable to other agencies. While he informed us today that he cannot be available until March 25 at the earliest, but by March 31, we will try to persuade him to go to Geneva earlier, but believe the brief delay in his coming on board will not cause problems.

Concerning Commissioner Ellis, we believe he and Adams should be able to work well together. We regret that it has proved impossible for you to meet with Ellis, who leaves this weekend for Geneva. We do believe it critical that he have a Deputy supported by OSD and well known to us. In a separate package, we will be providing you our recommendations on a decision memo and draft instructions, which we received from the SCC Backstopping Group today for your review this weekend to provide guidance for the current session of the SCC.

Formal announcement of the new Deputy would be made when the instructions are provided at the beginning of next week. However, we need to let Ben Adams know as soon as possible, in the next day or so, that he is the nominee, while letting the two others know that they are not. If you approve Adams, we also will make a quick political check with White House Personnel, if appropriate.

 Lint Brooks concurs.

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

3

RECOMMENDATIONS

That you approve Dr. Benson Adams as the new U.S. Deputy Commissioner to the Standing Consultative Commission.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

That you consider meeting briefly with Ellis if that can be arranged prior to his departure for Geneva this weekend.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

Attachments

- Tab A      Memorandum from Commissioner Ellis and Biographical Data on Adm. Robert P. Hilton (USN, Ret.)
- Tab B      Congressional Letter Recommending Mr. George Murphy as Commissioner
- Tab C      Memorandum from W.H. Taft IV, Recommending Dr. Benson Adams as Deputy Commissioner

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UNITED STATES COMPONENT  
OF THE  
STANDING CONSULTATIVE COMMISSION

February 17, 1987

TO: Frank C. Carlucci  
Assistant to the President for National Security Affairs

SUBJECT: Deputy Commissioner, U.S. Component of the Standing  
Consultative Commission (SCC) (U)

National Security Decision Directive (NSDD) number 243, in establishing the internal organization and operation of the U.S. Component of the SCC, directs, without specifying how the appointment is to be made, that the Component include a Deputy Commissioner. Since February 28, 1986, the Component has been without the services of a permanent Deputy Commissioner. Instead, that position has been filled on an "acting" basis for the length of individual SCC sessions. (C)

The next session of the SCC will begin in Geneva on March 18, 1987. I propose that Rear Admiral Robert P. Hilton, USN (Ret.), be designated as Deputy U.S. Commissioner beginning with that session. In addition to normal fleet assignments, Admiral Hilton has served on the Chairman, JCS Staff Group (1968-1971) as principal staff assistant to the Chairman on SALT I matters, has had tours on the OSD, J-5, and J-3 staffs, has served as a member of the US Delegation to the US-USSR Incidents at Sea Negotiations and as JCS Representative to MBFR, holds a Master's degree in Russian Affairs (Georgetown University), and speaks the Russian language. (C)

I am convinced that Admiral Hilton is well qualified to serve as Deputy U.S. Commissioner, and, if selected, I recommend he be assigned to the JCS or OSD for the necessary administrative and logistical support. (U)



Richard H. Ellis  
U.S. Commissioner

cc: NSC - Col. R. Linhard  
State - Ambassador H. Allen Holmes (PM)  
          Mr. Morton I. Abramowitz (INR)  
OSD - Mr. Richard N. Perle (ISP)  
OJCS - BrigGen Lee A. Denson, Jr. (J-5/IN)  
ACDA - Mr. Michael H. Mobbs (SP)  
          Mr. Thomas Graham, Jr. (GC)  
CIA - Mr. Douglas George (ACIS)

~~DECLASSIFIED~~

NLRRF97-0166/0 #77  
BY RW NARA DATE 10/11

~~CONFIDENTIAL~~  
DECL: OADR

Rear Admiral Robert P. Hilton, U.S.Navy (retired)  
3628 Orlando Place, Alexandria, Virginia, 22305  
telephone (703) 549-1786

Admiral Hilton is a private consultant, specializing in national and international security affairs and political risk analysis. He has been a consultant with the Institute for Defense Analyses(IDA); the Center for Naval Warfare Studies, US Naval War College ; the Joint Chiefs of Staff (JCS); the Center for Strategic and International Studies (CSIS); and the International Planning and Analysis Center (IPAC). After he retired in September 1983, Admiral Hilton became Vice President for Strategic Planning with IPAC before becoming a consultant in July, 1984.

As a consultant, Admiral Hilton was a senior participant in the Global War Game at the Naval War College in 1984,1985 and 1986. He was a member of the Senior Steering Group for the CSIS Study, "Conventional Forces at the Crossroads", published in November, 1985. At IDA, he participated in a study leading to the development of "A Planning Manual for Operations Security" for the Operations Directorate, OJCS. He is a member of the IDA team developing the JCS Forces Planning Methodology, an ongoing, four year effort to create for the JCS an integrated analytic process to quickly assess the capabilities, costs, strategies, and risks of alternative military force mixes. Admiral Hilton served as the JCS Representative and Senior Military Advisor to the U.S. Delegation at the Mutual and Balanced Force Reduction Talks in Vienna, Austria in October-December, 1985.

Before retiring, Admiral Hilton was Vice Director for Operations, Joint Chiefs of Staff. He previously served as Deputy Assistant Chief of Staff, Plans and Policy, SHAPE at Mons, Belgium, with special responsibility for: SACEUR's Rapid Reinforcement Plan; development and execution of policy and priorities for NATO's Common Funded Infrastructure Program; and the Major NATO Commanders' Concept of Maritime Operations. While serving on the staff of the Chief of Naval Operations, Admiral Hilton was responsible for the development of plans, policies, doctrine and concepts of naval operations for the U.S.Navy. Earlier he had been Director, East Asia and Pacific Region in the Office of the Secretary of Defense. He served as Deputy Director, Plans and Policy, JCS, supervising two planning, programming and budgeting cycles for the JCS and developing strategic plans. As Assistant Chief of Staff, Logistics, at Allied Forces Southern Europe, he developed the Southern Region infrastructure program.

Admiral Hilton headed the U.S. Surface Working Group on four occasions during annual USN-Soviet Navy Annual Reviews of the Agreement to Avoid Incidents On and Above the High Seas. This included two trips to Moscow, resulting in official contact

with senior Soviet Naval Officers, including Admiral Chernyavin, the current CNO of the Soviet Navy.

Admiral Hilton's extensive career as a Surface Warfare Officer included experience in Operations, Anti-Submarine Warfare, Communications, and Gunnery. He commanded a destroyer squadron, destroyer in combat, destroyer escort and made operational deployments to all fleet areas. He had additional experience in Political-Military/Strategic Planning and Naval Intelligence.

Admiral Hilton graduated from the University of Mississippi and holds an M.A. degree in Russian Affairs from Georgetown University. He is a graduate of both the National and Naval War Colleges, and is a member of the World Affairs Council of Washington, D.C., the U.S. Naval Institute, and the Association of Political Risk Analysts. He speaks both French and Russian.

DAN QUAYLE  
INDIANA

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COMMITTEES.  
ARMED SERVICES

BUDGET

LABOR AND HUMAN RESOURCES

# United States Senate

WASHINGTON, DC 20510

January 9, 1987

Honorable Frank C. Carlucci  
Assistant to the President for  
National Security Affairs  
The White House  
Washington, D. C. 20500

Dear Frank:

Bilateral US-USSR nuclear arms control negotiations will be perhaps the major foreign policy issue facing the Administration and Congress this year. Crucial to any future agreement on nuclear arms control is the need for adequate verification to insure that neither side can gain advantage over the other. As you know, the mechanism for considering treaty compliance questions is the Standing Consultative Commission (SCC) established in 1972.

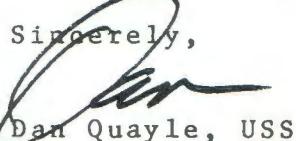
In this connection, I would like to strongly recommend the appointment of George Murphy to the position of SCC Commissioner.

Last year Senators Warner, Wallop, Stevens, Wilson, Mattingly, Rudman and I wrote to Admiral Poindexter recommending this appointment. Subsequently Senators Warner, Wilson and I wrote to the President urging his favorable consideration of Mr. Murphy for this assignment.

It is my understanding that although consideration had been given to changes in the makeup of the SCC, no action has been taken, nor has the deputy position been filled.

I certainly appreciate how exceedingly busy you are in your new assignment, but I hope you will be able to give early consideration to this matter.

In support of this appointment, I am enclosing George Murphy's resume and the two previous letters of recommendation.

Sincerely,  
  
Dan Quayle, USS

Enclosures: Letter to Admiral Poindexter March 6, 1986  
Letter to the President May 5, 1986  
Resume George Murphy

NORTHWEST OFFICE:  
5530 SOHL AVENUE, #103  
HAMMOND, IN 46320  
(219) 937-5380

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SOUTHWEST OFFICE:  
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EVANSVILLE, IN 47708  
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1201 EAST 10TH STREET  
Room 103, BUILDING 66  
JEFFERSONVILLE, IN 47132  
(812) 288-3377

*Frank would be  
a good move*

DAN QUAYLE  
INDIANA

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LABOR AND HUMAN RESOURCES

# United States Senate

WASHINGTON, DC 20510

March 6, 1986

Vice Admiral John M. Poindexter  
Assistant to the President  
for National Security Affairs  
The White House  
Washington, D. C. 20500

Dear John:

I want to follow up on the conversation we had at the White House on February 26th concerning the Standing Consultative Commission (SCC) set up in 1972 to deal with nuclear arms control compliance questions and related issues.

During our discussion, I strongly recommended the appointment of George Murphy to the position of SCC Commissioner. As I indicated, he has the background, experience and judgment to do a first-rate job in this exceedingly important assignment--as you can see by his enclosed resume.

Since our meeting, the undersigned Senators have also given their support to George Murphy.

The SCC is an important part of our arms control endeavors in Geneva and we need the best in this key assignment. I hope that you will lend your support and approve the appointment of George Murphy to this Commission.

Sincerely,



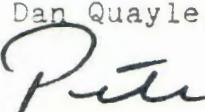
John W. Warner, USS



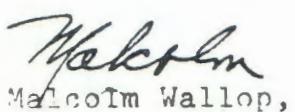
Dan Quayle, USS



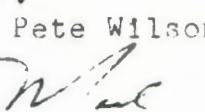
Malcolm Wallop, USS



Pete Wilson, USS



Ted Stevens, USS



Mack Mattingly, USS



Warren B. Rudman, USS

Enclosure

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COMMITTEES  
ARMED SERVICES

BUDGET

LABOR AND HUMAN RESOURCES

# United States Senate

WASHINGTON, DC 20510

May 5, 1986

Honorable Ronald Reagan  
President of the United States  
The White House  
Washington, D.C. 20500

Dear Mr. President:

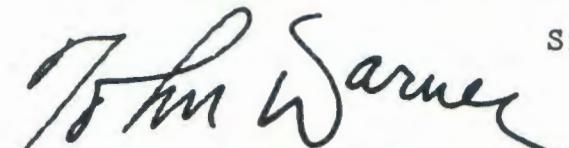
Last February during a discussion with John Poindexter, we strongly recommended the appointment of George Murphy to the position of Commissioner on the Standing Consultative Commission (SCC).

Subsequently Senators Wallop, Stevens, Mattingly, and Rudman joined in giving their support to him.

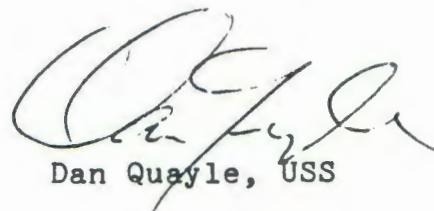
It is our understanding that our recommendation and related matters will shortly be discussed by some of your senior national security and military advisors.

We believe that the work of the SCC will become even more important in the months ahead and that George is ideally suited for this assignment. We, therefore, urge you to give favorable consideration to his appointment to the SCC.

Kind personal regards.

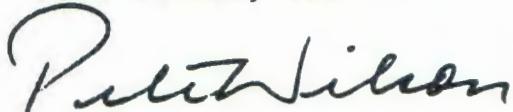
  
John W. Warner, USS

Sincerely,

  
Dan Quayle, USS

Pete Wilson, USS

Enclosures



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March 1, 1986

GEORGE F. MURPHY, JR.

EMPLOYMENT: \* United States Senate, 1958 to date:

September 1977 - to date - Director of the Senate  
National Security Office

January 1975-September 1977 - Executive Director of  
the Joint Committee on Atomic Energy

September 1968 - Appointed Deputy Director of the  
Joint Committee on Atomic Energy

May 1958 - Appointed as a professional staff member  
of the Joint Committee on Atomic Energy

Central Intelligence Agency, 1950-1958

EDUCATION: Harvard College, A.B. 1949  
Harvard Business School - Advanced Management Program, 1962

MILITARY SERVICE: 1942-1946 (Active) 1946-1958 (Reserve)  
Served as a Pilot and Engineering Officer in the U.S. Army  
Air Corps during World War II. Overseas - CBI Theater

PERSONAL: Married, Date of Birth: May 1, 1924

BUSINESS \* ADDRESS: Room S-406, U.S. Capitol Building  
Washington, DC 20510  
Telephone: (202) 224 -5632

HOME ADDRESS: 7702 Maryknoll Avenue  
Bethesda, MD 20817  
Telephone: (301) 320-3745

\* Following retirement from the Senate on March 15, 1986, joined the American Nuclear Energy Council, an industry sponsored organization that supports the need for a strong and viable nuclear energy program for the United States. The Council is located at 410 First Street, SE, Washington, D.C.

ASSIGNMENTS: Director, Senate National Security Office

From 1977 to date, conducted various classified assignments relating primarily to military and national security issues. These assignments covered work on SALT I, SALT II, START and Theater Nuclear Forces in NATO, including extensive work on the security and safety of nuclear weapons abroad.

In March 1985 I was assigned to the Senate Arms Control Observer Group which was established in January 1985 to monitor the U.S.-Soviet arms control talks. Senate members of the Group include Senators Stevens, Nunn, Lugar, Pell, Warner, Kennedy, Wallop, Moynihan, Nickles and Gore. Since March I have traveled several times to the START negotiations in Geneva with members of the Observer Group.

In May 1984 traveled to El Salvador with the Presidential Election Observation Delegation as an observer of the May 6 elections. During that same trip, at the request of Majority Leader Baker, visited military installations in Honduras.

In January 1984 accompanied Senator Baker to Latin America. On this visit was primarily responsible for issues relating to the development of the peaceful uses of atomic energy and the Non-Proliferation Treaty.

In 1980, 1981 and 1982, conducted inspection visits to NATO facilities relating to certain classified matters.

Joint Committee on Atomic Energy

In November 1976, accompanied a special delegation of 12 Senators to the Middle East. This group met with the leaders of Israel, Egypt and Iran to discuss United States security and foreign policy interests with particular emphasis on the nuclear proliferation issue.

During 1975 and 1976, as Executive Director of the Joint Committee on Atomic Energy, had overall staff responsibility for authorization of a budget of over \$3 billion in funds for the nuclear portion of the Energy Research and Development Administration--now DOE--and the \$275 million Nuclear Regulatory Commission budget.

During 1973 and 1974, at the request of Senator Baker and with the approval of the Chairman of the Joint Committee, was the custodian of certain highly classified reports and documents connected with the Watergate investigation. Also served as a security advisor to the Watergate Committee.

In 1972, inspected NATO nuclear weapons facilities to review security practices and procedures, with particular emphasis on the protection of nuclear weapons storage sites from terrorist attack. The report on this visit resulted in an inspection in March 1973 by Joint Committee Members to NATO. Their subsequent report was sent to the Secretary of Defense and the White House. Based on the Joint Committee report, actions were taken by the Executive Branch to further tighten the security of U.S. overseas nuclear weapons facilities.

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WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

**PERSONAL:** Benson D. Adams Born: March 6, 1942  
5106 Viking Road Home Phone: 301-530-1243  
Bethesda, MD 20814 Office Phone: 202-695-9692

**EXPERIENCE:** 1982 to Present: Office of the Secretary of Defense, Director, DoD Contracted Advisory and Assistance Services (CAAS); and OSD Study Coordinator, the first occupant of these two new positions.

1975 to 1982: Office of the Secretary of Defense; Nuclear Policy Advisor; Office of the Assistant to the Secretary of Defense (Atomic Energy). Concurrently, 1978-79 Special Assistant to the Director, Nuclear Targeting Policy Review.

1970-1975: Department of State, Bureau of Politico-Military Affairs; Office of International Security Policy and Planning, 1970-1972; 1973-1974; Office of Nuclear Policy and Operations, 1974-1975.

1972: Visiting Professor of International Relations, Industrial College of the Armed Forces.

1969-1970: Analytic Services (ANSER), Inc., Strategic Defense Division.

1968-1969: Booz, Allen Applied Research, Threat Analysis Group.

1963-1968: Foreign Policy Research Institute, University of Pennsylvania.

**Consulting:** Stanford Research Institute, 1965-1968.  
General Electric Missile and Space Division, 1966.  
Booz, Allen Applied Research, Inc., 1970.  
Swiss Banking Corp., 1983-1984.

**Teaching:** George Washington University; Asst. Prof. Lecturer, 1968-1972.  
University of Maryland; Lecturer, 1969-1970.  
Industrial College of the Armed Forces, Elective Course Instructor, 1973-1982.  
Georgetown University, Adjunct Professor, National Security Studies Program: 1978-present and Professional Lecturer, Department of Government, 1980-Present.

**Lecturing:** Army War College  
Industrial College of the Armed Forces  
National War College  
Naval Post-Graduate School

**EDUCATION:** BA(1963); MA(1964); Ph.D.(1968); University of Pennsylvania Political Science/International Relations (includes 3 undergraduate years in Civil Engineering); BA(1959); Central High School for Boys, Philadelphia.

**PUBLICATIONS:** "McNamara's ABM Policy, 1969-67," Orbis, Spring 1968.  
Ballistic Missile Defense, American Elsevier, 1971.  
"On Technological War," Commentary Section, Air University Review, July-August 1982.  
"In Defense of the Homeland" Naval Institute Proceedings, June 1983.  
"Strategy and the First Strategic Defense Initiative," Naval War College Review, Nov-Dec 1985.  
"An Early SDI That Saved Britain," in Brzezinski, ed. Promise or Peril, Ethics and Public Policy Center, 1986.

**AWARDS:** Secretary of Defense Meritorious Civilian Service Medal  
1st Prize 1985 Naval War College Review Essay Contest.

**MEMBERSHIPS:** Inter-University Seminar on Armed Forces and Society.  
International Institute for Strategic Studies (London).  
Elected Board of Directors, Military Operations Research Society (MORS) 1979-1983.

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