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STATE OFFICE OF ECONOMIC OPPORTUNITY  
RESPONSE TO FEDERAL OEO  
EVALUATION  
April 29, 1971

VOLUME II

# State of California

LEWIS K. UHLER  
DIRECTOR



RONALD REAGAN  
GOVERNOR

## Office of Economic Opportunity DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT 800 CAPITOL MALL, SACRAMENTO 95814 916 445-9670 OR 445-7011

April 29, 1971

TO ALL CAA BOARD CHAIRMEN AND CAP DIRECTORS

Attached is a draft summary of the recent technical assistance Resource Mobilization Conference held in Sacramento from April 12 through 14, 1971.

Please review this summary and return it with any comments or suggestions you feel will be helpful to our office in future planning to meet the CAA needs in these areas.

You will notice that this is only a draft summary; a more comprehensive detailed report will be forthcoming. However, we solicit your response to this draft so that we may begin to develop some delivery system which will meet your needs.

Once again, thank you for your participation.

Sincerely,

A handwritten signature in dark ink, appearing to read "Lewis K. Uhler", written over the word "Sincerely,".

LEWIS K. UHLER  
Director

LKU:plg

Monday Morning: TA Process

The panel on utilization of technical assistance provided insights both on how to acquire assistance and of some of its various styles and forms.

Dale Neilsen and John Brown from the Western Region Office explained the regional input into the contracting for technical assistance. Basically, the process is being modified from that of the "region" providing for the training and technical assistance needs of the individual CAPs through two major contracts, to that of the CAAs contracting directly with the resource firms and agencies of their own choosing.

John Ryan of the San Luis Obispo CAA outlined his attempts to involve local military installations in a program of assistance, and of their inability to deliver. Lily Bourriague of the Santa Cruz CAA described the efforts of several consultant groups to develop a program for the elderly, and of how the programs could not work because of lack of funding. John Dukes of the San Francisco CAA described how he utilized the poor as technicians in trying to develop a way of explaining to their peers why the CAP could not provide for their needs.

Monday Afternoon: Economic Development

The economic development forum panelists; Lee Richardson of Social Dynamics, Incorporated; Al Kennefick of American Technical Assistance Corporation; Tom Duffy, Chief, Model Cities Liaison, State of California; and Brigadier General Bernard Nurre; listing the agency resources mandated to provide technical assistance in economic development.

During the open discussions that followed this presentation, questions centered around the potential value of economic development and manpower programs during a period of high unemployment and slow or stagnating economic expansion.

The panelists explained the approaches to the methodology of expanding the private sector in order to provide new ownership and job opportunities for the poor and disadvantaged. James Gordon of the SEOO offered assistance of this agency in assisting CAAs in participating in such programs.

### Monday Evening

Formally, the major event of the dinner session was a speech by John Crutcher, State Coordinator for the National OEO Office in Washington. Mr. Crutcher directed his remarks to the Administration's revenue sharing proposal, and its anticipated impact on the community action agencies. He indicated the President hoped to fund cities and counties directly, and permit them to decide how to allocate the money. In answer to questions, he said he felt local governments had demonstrated a great awareness of the problems of poverty in the last ten years, and that he was confident revenue sharing would not restrict those CAP's that were performing for their communities.

In fact, the climax of the day occurred when State OEO Director, Lewis Uhler, stood up and encouraged those present to fire away at him. They proceeded to do so for about the next two hours, concentrating particularly on the Governor's veto of CRLA, and on the implications of the Governor's alternative to CRLA for the rural poor. Also discussed was the veto of OEDCI, which Mr. Uhler announced early in the evening had been sustained that day by OEO officials in Washington. The evening session was a catharsis, in which everything hung out. The feeling was that the dialogue had been beneficial to future communications and cooperation.

## Tuesday Morning: Manpower

The Tuesday morning workshop on manpower featured presentations by representatives of four state agencies dealing with manpower problems, two consultants with private technical assistance firms, and a professional economist. The question period began with some discussion of the economic barriers to employment of low income people, especially those raised by government interference with the natural processes of the market, such as minimum wage laws.

Specifically relating to the CAP's, Bob Friedman of ATAC offered specific ideas on how the CAA's could improve their efforts to find jobs for low income people. First, he said it was important to go after the employer, and explain what the CAA can do for the employer. He cited an example in Madera, which had worked very well. A second idea is to develop a referral bank, which would develop information on skills, jobs and manpower, but also on related government or private programs. He finished with the suggestion that the smaller CAP's coordinate their efforts on a regional basis, and pool their resources.

The remaining participants explained the function of their organizations and explained how their capabilities could be useful to the CAP's efforts in the manpower area.



### "CAA Role in Welfare Reform"

During the afternoon, the Secretary of the Human Relations Agency, Mr. James M. Hall, moderated a discussion of the Governor's welfare reform program, and effect that the CAP's might have in it. Also participating were the Directors of the Department of Human Resources Development (HRD), Social Welfare, and Health Care Services, all of whose departments are actively involved in the Governor's program.



"Set the Sail": The Private Sector's Involvement in Breaking the Dependency Cycle

The formal events of the day ended with a film shown by the Rohr Corporation showing a recommended approach to the problems of the welfare-dependency cycle, especially for welfare mothers with dependent children. The film revealed an economic approach to day care, which could be combined with a realistic and feasible effort to give welfare mothers a new hope in lives that at present seem to offer only despair. By dealing with the problems of care, education, feeding, and vocational training, the Rohr Corporation's presentation offered an imaginative approach to the total problem, with all its aspects, in a way that until now has been sadly lacking in the dialogue about dependency and how to deal with it.

## Wednesday Seminars

### 1. Youth

Miriam Smith of the Youth Development Project in Long Beach was the first speaker, describing the learning center program. Her program takes young people expelled or excluded from school because of drug problems and keeps them up to grade level with special teachers. In addition to getting them back to school, they give them extensive training on drug problems. They also have a program for drop-outs which takes pupils to sixth-grade reading level in a very short period. She emphasized the importance of cooperation with total cooperation of the community, including the police department, probation department, the Board of Education, the psychiatric clinic, and other facilities with something to contribute.

John Lake spoke about the Sonoma County Continuation School for young people with disciplinary problems, to get them out of the regular school system and into the continuation system. Virgil LaCornu, from the State Department of Youth Authority, indicated his opinion that 25-30% of the youths sent to the institution could live within the community, which is the goal of his department.

## 2. Special Education for the Disadvantaged

The emphasis in this session was on rehabilitation and vocational training, as funded and promoted by the various departments who had representatives present. The programs begin with young children (as with the Preschool Bureau of the Division of Compensatory Education) and include straight vocational training (through the Department of Vocational Education and its special section for the disadvantaged), rehabilitation for prison inmates (conducted in Georgia by experiments supervised by Mr. Frank Goble's Thomas Jefferson Research Center), and finally programs in career development through the Department of Public Health.

In conclusion, the question was raised but not answered about what recourse a person had who approached an agency or department, but felt he was not adequately served. The question came up in connection with complaints about the difficulty in reaching agencies.

### 3. Housing Workshop Summary

A consensus stressed problems of communication between local government agencies, federal agencies and the CAPs. A lot of work remains to be done in this area, it was felt.

Mr. Douglas Young, State Director of the Farmers' Home Administration, described the relationship and present communications system between the CAPs, local groups, and the FHA. He pointed out that FHA will be doubling its loan commitments from \$760 million to \$1.4 billion in the next fiscal year. The other panelists described the potential of private technical assistance activities in the field of housing.

The State's role in housing consists of providing technical assistance to local CAP groups in doing housing surveys and on various housing elements and housing projects. Additionally, the State provides home management training programs in five different areas of the State -- working with low income families, providing training in home maintenance, budgeting and other problems involved in home ownership under the 235 Program.

#### 4. Aging

Here the discussion centered on the special problems of the aged poor, which appear to be getting worse, as a percentage of the whole problem. The problem is made acute by both public and private practice of forced retirement ages which may make it impossible for a person to work after he or she is 65. Efforts have been made to change the Civil Service rules on this, but a great deal needs to be done, including a change in the Social Security rules which limit the amount of income a person may earn and still receive Social Security.

It was felt that a major problem in communication exists here. The National Council on Aging is particularly eager to learn who they can work with in the CAAs in order to reach the aged poor more effectively than they are now doing.

## 5. Drug Abuse Programs

This discussion stressed the importance of trying to reach into the drug culture and get at the roots of drug taking. Drugs are only the effect, not the cause of the problem. Traditional institutions have had difficulties reaching alienated young people which is why successful organizations in dealing with the young (such as The Aquarian Effort which was represented on the panel) are stylistically similar to the youth culture in their efforts to reach the deep problems that account for drug use. The opinion was expressed that the key element in the young person's life is the opportunity to engage in intense communication with an older person. The Aquarian Effort indicated its own experience that many people on drugs have not had that opportunity.

Traditional well-financed efforts to communicate to the young the dangers of taking drugs were criticized. The young are "not buying" this approach (a) because they already know it all, and (b) because education programs do not get at the cause of drug habits. As long as the young believe that their parents' God is money, the drug problem will remain serious.

## 6. Management

Chuck Blaker of the State Office began with plans he has to assist the CAPs in management. After setting forth an agenda, Mr. Blaker turned the podium over to representatives from the Bank of America who answered questions. The bank indicated some of their branches had been assisting CAPs in payroll, check preparation, low interest loans, etc. It encouraged the programs to check with local branches to work out an arrangement for assistance from them. Questions were asked of the bank about various services they might offer. Mr. Blaker indicated OEO hopes to lay greater stress on in-kind contributions, to encourage the CAPs to exploit more effectively the community resources available to them. Many consultant services can be obtained at no cost it was pointed out. The seminar concluded with emphasis on the importance of CAP Directors not getting bogged down in details, but instead spending their time identifying available resources and making contacts necessary to exploit them.



## Conclusion

The conference was to be a conference for resource mobilization, but it turned out to be much more than that. It was an opportunity to air festering grievances, to bring the frustrations and anger into the open. Our feeling in the State Office was that that was all to the good. Especially the meeting Monday night, in which the State Director took a two hour pounding, we hope demonstrated the depth of our concern and the depth of our desire to contribute what we can to the solutions of these problems.

As several of the speakers said in conclusion, many came with suspicions and questions. Carl Wallace, CAP Director of the Long Beach CAA, summed up the way many people felt as follows:

"I'll be very honest. I had an awful lot of reservations. I almost caught the plane on Monday to return to Long Beach. I think it eventually turned out to be rather successful. . . . I think we are ending up with a "bang" somewhat, or at least a change from my point of view, from what I had envisioned, from what I started participating in on Monday. You know most of us in the CAPs always feel that we have all the answers about the CAPs. I think, as a result, a lot of us were ready to criticize right from the beginning. I know I was. Now, I heard Mr. Uhler say that he wanted to do something and I have heard different representatives from the State say they wanted to do something about a change . . ."

One thing everyone agreed on was the importance of improving communication between the State and the CAPs which it was hoped the conference would accomplish, at least in part. It is beyond dispute that many social problems in this country have been aggravated and perpetuated, often because the people administering programs never bothered to ask what the poor themselves think about their problems or about how the State might go about trying to solve them. In some respects, this has been a problem of OEO as much as it has of the traditional social service programs.

A major problem always is in communicating the facilities and resources that are available, but often untapped to solve this or that problem. It was hoped that the conference produced ideas and approaches on problems that have evaded solution in many areas.

The State's own view of the conference was cautiously optimistic. The State Office wanted very much to communicate its deep concern and commitment to helping the CAPs, but it wants the CAPs to understand that where the job is not being done and where impulses to improvement appear slight, the State will feel forced to recommend that the Governor disapprove a program. The State hopes that the Act will be revised this year to increase its flexibility and remove the necessity of veto, but until the Congress changes the law, the State must continue as best it can to uphold the Act with the limited options open to it.

Miriam Smith, Director of the Youth Development Project, Inc., summed up the State's position totally with the following comment:

"I went to dinner on Monday night to hear Mr. Uhler speak and I was in a state of shock because I began to realize that what I was hearing from you was 'fear' and 'insecurity'. I could not believe what I was hearing. Now, what makes you think that you are not going to get funded? Are you doing 'your thing'? Are you getting the people out of poverty? I'm doing it through education. How are you doing it? If you are meeting the guidelines, if you are really helping the poor people, if you have your community in back of you, these are the important things. Do you have the PTA, the Kiwanis, and the Elks Club? Do you have your police chief, and do you have the Coordinating Council? Do you have all those people behind you? Because if you do, and if you are following the guidelines and you are helping the poor, you don't have to be afraid of a thing because, let me tell you, you are going to be funded. Make no mistake about that. You keep that positive attitude and you are going to make it."

There is very little to add to that statement.

Mr. Al Kennefick of ATAC said in his concluding remarks that the CAPs themselves had some important thinking to do for themselves. He said, in part:

"In leaving this conference, it would seem to me that there has to be some real re-thinking out of what it is you want to do and at what level. . . . Are the resources in your community effectively represented? What role is the CAP going to take? When we look at the willingness of the State and private organizations to

provide a lot of resources, it sounds as if you are beginning to have the means to do almost anything you want in the community, but I'm not too sure the question has been answered. What do you want to do? Perhaps this is what I would suggest you take away from the meeting."

The conference left us all with a lot to think about. The State hopes that a few months down the line it can co-sponsor a conference together with the CAPs and include them in the planning. That is the measure of cooperation and communication we are all working toward.

ECONOMIC OPPORTUNITY COMMISSION  
OF IMPERIAL COUNTY, INC.

COMMUNITY ACTION PROGRAM

795 MAIN STREET  
EL CENTRO, CALIFORNIA 92243

PHONE: 352-8521  
352-8527

April 28, 1971

Mr. Robert Frane  
State Office of Economic Opportunity  
Department of Human Resources Development  
800 Capitol Mall  
Sacramento, California 95814

Dear Bob,

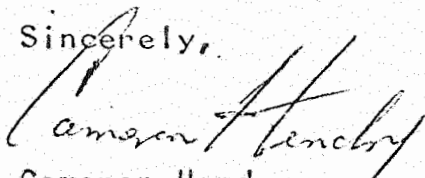
Just a short note to express my appreciation of the State Resources Mobilization Conference hosted by your office.

It was a very informative conference, and more important, I think that a lot of the people who attended it went away with an entirely different opinion as to the function and intent of S.E.O.O.

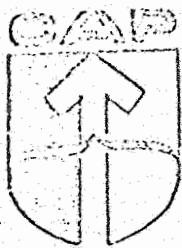
I would like to make one suggestion regarding any future meetings and that is that we split the State into two sections, either North and South or Urban and Rural, as I felt that there was too large a group at this one to get the full benefit of everything that was available. I know that I got much more input from the previous conference which was only for Rural CAA's and the groups were much smaller.

Looking forward to seeing you soon.

Sincerely,

  
Cameron Hendry  
Executive Director

CH/mer



# NORTH - COAST OPPORTUNITIES, INC.

P. O. BOX 488  
Ukiah, California 95482  
Telephone: (707) 462-1954

Lakeport Office: (707) 263-4217  
Fort Bragg Office: (707) 964-5101

April 27, 1971

Mr. Barney Schur  
Deputy Director  
State Office Economic Opportunity  
800 Capitol Mall  
Sacramento, California 95814

Dear Mr. Schur:

Pursuant to your telephone conversation regarding my feelings concerning the Resources Mobilization Session held in Sacramento the week of April 12, I feel there were two definite positive outcomes of that meeting.

One was that it allowed several low-income individuals and representatives of low-income other than CAP directors to meet Mr. Uhler and the State OEO staff, as well as to find out what other agencies should be able to assist them in fighting the causes of poverty in the State of California. The second item, and probably the most significant item concerning me, individually, was the commitment of Mr. Uhler, yourself, and Mr. Hawkins to try and work out an intervention and technical assistance procedure between Regional OEO, State OEO and Cal CAP Association to re-assure us that never again will we have to face the situation of a defunding process without corrective action and self-policing taking place.

Our Manpower Program has received some technical assistance from the Fair Employment Practices Commission in the person of Mr. Thompson, who was at the Resource meeting, and we appreciated the opportunity to meet with both him and the representative from the State Personnel Board.

As an improvement in the future, I would suggest you take specific items such as Education, Management, and the other items you tried to cover in small workshops and devote a full two day session to each individual emphasis area. If you ask for prior registration, be sure the training rooms would be of adequate size. Also, these meetings should be bi-monthly or quarterly and not just once or twice per year.

I trust this is what you are looking for. If you have any questions, please do not hesitate to contact me.

Sincerely,

  
Roy J. Garlit  
Executive Director

RJG:nlb

James R. W. Medina  
American Indian Resources and  
Economic Development  
340 13th Street  
Oakland, California

Phillip V. Sanchez  
Director of Operations  
Office of Economic Opportunity  
1900 M North West  
Washington, D. C.

April 22, 1971

Dear Mr. Sanchez,

For the past year I have served on the Board of Directors of the Oakland Economic Development Council, Inc., as the elected representative of the American Indian Community. Throughout the entire year the O.E.D.C.I. executive staff and committee have intimidated and exploited the Board or Directors and the community of Oakland, through their continued authorization of improper expenditures and involvement in unauthorized political activities.

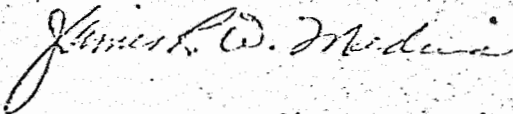
Board members of O.E.D.C.I. and officials have often met in an attempt to effect constructive change in the management and operation of O.E.D.C.I. Each attempt has been doomed to failure because of the non-responsive attitudes of Regional O.E.O. and the Regional Director, Rodger Betts, to bring about through his offices constructive changes in O.E.D.C.I. policies and procedures to conform to O.E.O. regulations and guidelines.

The On-Site Evaluation of O.E.D.C.I. by Regional O.E.O. and the California State Office of Economic Opportunity demonstrates the lack of interest existing towards O.E.D.C.I. and the community of Oakland by Regional O.E.O. and the Regional Director. The members of the American Indian community feel that Regional O.E.O. has disgracefully attempted to cover up the maladministration of O.E.D.C.I. in Part I of the On-Site Evaluation and the State of California has shown, in Part II of the report, that they are more than interested in providing a viable operating program in Oakland, and throughout the State of California. They have presented the true facts about O.E.D.C.I., the executive staff and the Board members. Further, these facts and allegations have been verified by an investigative committee consisting of O.E.D.C.I. Board members.



Speaking as official spokesman and on behalf of the Indian people in Oakland, we want to bring to your attention our total support of the State of California in its attempts to bring about a fair and impartial poverty program for the community of Oakland, and request that you support and expedite the assumption of the poverty program, as requested by the Oakland City Council, April 21, 1971, by the California State Office of Economic Opportunity. We further request that Regional O.E.O. not be allowed to extend an additional 60 to 90 day phase-out period to O.E.D.C.I. If extended the O.E.D.C.I. executive staff and committee would have at their disposal nearly \$1,000,000.00 that could not be adequately safeguarded and protected by O.E.D.C.I. Board members and the Office of Economic Opportunity. It is felt by the American Indians that funds could and would be used to establish a political monarchy with unimaginable size and scope that would effect the Oakland community for a long time to come. Federal monies should not be placed in the hands of individuals that have shown utter disregard toward the government in their past expenditure of government funds towards unauthorized partisan and non-partisan politics.

Respectfully,



James R. W. Medina

cc: Governor Reagan - California State Capital Building  
Mr. Uhler - State Office of Economic Opportunity  
George Woodard - Bay Area Native American Council  
Robert B. Hawkins - State of California Department of Human Resources  
and Development  
John Lopez - National Republican Heritage Committee  
Rodger Betts - Regional Headquarters, O.E.O.



# Economic Opportunity Commission of Yolo County, Inc.

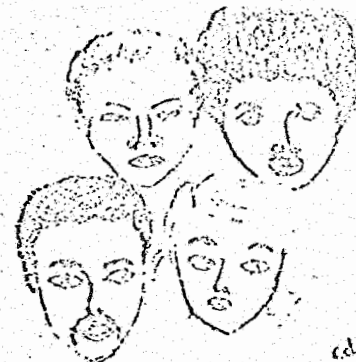
13 FOURTH ST., SUITE 5 • WOODLAND, CALIFORNIA, 95695 • TELEPHONE 662-8063

Seale Fuller, Executive Director

Rick Gonzales, President

Henry Green, Vice-President

Art Andrade, Treasurer



April 20, 1971

The greatest good we can do for others is not just to share our riches with them, but to reveal theirs to themselves.

Mr. Lewis K. Uhler, Director  
Office of Economic Opportunity  
Department of Human Resources Development  
800 Capitol Mall  
Sacramento, California 95814

Dear Mr. Uhler:

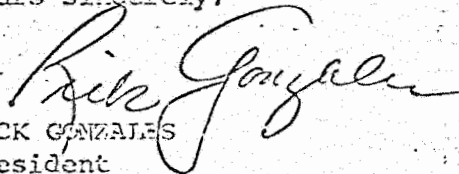
This is to thank you for your hospitality at the Resources Mobilization Conference. I and the various members of our staff enjoyed it and believed that it will help us to operate our programs in the coming years, if the resources do, infact, come through.

Too much attention was paid to the past actions and goings on of State OEO verses CAPs, and not enough on a forward looking attitude of "what is going to happen."

Your representatives did make good presentations regarding proposed on-going activities, but more could have been proposed by them if they had been allowed to do so.

My recommendation for future conferences is that the cities be separated from the cal-counties, in order that we can really get to work on our real problems which are different. I feel that this separation would help you to present and us to receive the resource information.

Yours sincerely,

  
RICK GONZALES  
President

RG:hc

Lo mejor que podemos hacer  
para otros, no es nomas repartir  
nuestras riquezas con ellos, si no  
ayudarlos a ellos a que se de ellos

OPPORTUNITIES UNLIMITED  
4533 Bonnet Court  
Sacramento, Calif. 95825  
(916) 489-5906

April 26, 1971

Mr. Lewis K. Uhler, Director  
State Office of Economic Opportunity  
800 Capitol Mall  
Sacramento, California 95814

Dear Mr. Uhler:

State Economic Opportunity Office Summary of  
Assistance in the Public Sector to OPPORTUNITIES  
UNLIMITED - December 1970 to April 1971

Specific and rather extensive technical assistance with supporting clerical activities have been made available to OPPORTUNITIES UNLIMITED by the State Economic Opportunity Office, under the direction of Lewis K. Uhler. OPPORTUNITIES UNLIMITED is a private organization designed to be a non-profit corporation for the purpose of creating jobs for the difficult to employ and for providing management and technical assistance. The proposed prototype project intends to use a manufacturing/training combination as one vehicle for alleviating unemployment. Other planned activities include management and technical assistance to the different CAA's and CAP's. The State OEO considers this kind of effort to be directly within their charter and, therefore, has supported the effort since initiation in December 1970.

During the period from February through April 1971, continuous guidance and assistance were given in the areas of explaining the functions of the Federal and State OEO programs, reviewing and modifying the goals and formal proposal of OPPORTUNITIES UNLIMITED, recommending agencies, programs, and people having need of OPPORTUNITIES UNLIMITED capabilities, and in assuring that OU became familiar with the overall CAA/CAP operations. The detailed functions which supported these assistance areas included draft typing, availability of temporary work space, access to reference materials, reproduction, mailing and telephone service.

Some very significant management, organizational, and technical support can be cited. Through Messrs. Uhler, Schur, and Frane, OPPORTUNITIES UNLIMITED representatives were invited to the

April 26, 1971

important Technical Assistance Conference in Sacramento on April 12, 13 and 14. This exposure permitted the CAA/CAP personnel to become aware of the OU capabilities while at the same time making OU acquainted with the many CAA people and programs. Important contacts made at the conference are being pursued. One was the attendance at the recent GSA/FSS training meeting. Another was the recent trip to San Francisco by OU to investigate the bidding procedures handled by Mr. Dale Neilsen, Contracts, Region IX, OEO.

The State OEO has been instrumental in setting up meetings between OU and such State agencies as Messrs. Sheffield, Page and Grass of DHRD, Mr. Rank of MDTA, DHRD, and Mr. Steffes who is the Policy and Planning Assistant to the Governor.

The State staff has also made available the use of their reference library as well as obtaining working copies of such documents as the Catalog of Federal Assistance Programs.

As of April 1, 1971, an economic development specialist, Mr. Gordon, has been employed by the State OEO. Certain of his planned programs may incorporate the services of OU.

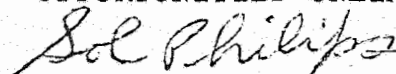
There have been a few spurious inquiries to the State OEO from groups throughout the State who have plans or needs in the area of economic opportunity. These inquiries have been coordinated with the OU program.

In the initial phases of formulating and documenting the OU program, Messrs. Hawkins and Down were most helpful. They provided the proper CAP 7 forms, and they reviewed and critiqued the OU proposal drafts. Several of their clerical staff prepared the roughs and helped with final reproduction.

All together, the State OEO demonstrated its ability and interest in working with an independent organization which was attempting to aid the disadvantaged and unemployed. OPPORTUNITIES UNLIMITED recognizes the significance of this support. OU appreciates the consideration extended to them and hopes they can in turn contribute to the success of the overall State OEO mission.

Sincerely,

OPPORTUNITIES UNLIMITED



Sol Philips, President

Wayne Fenton

Sam Goldhagen

Ed Sparrow

Carmon Auble

April 19, 1971

Berney

Mr. Ed Reinecke  
Lieutenant Governor  
State Capitol, Room 209  
Sacramento, California 95814

Dear Sir:

Would you please accept this letter as invitation to be a dinner guest speaker at the Sonoma County People for Economic Opportunity's annual organizational meeting. I am taking the liberty to invite you to speak to us because I met you at the State OEO conference last week, and felt a warmth that is usually not felt in the whirlwind visits of officials. I feel that the people of Sonoma County should also get the opportunity to hear you and possibly feel some of the same warmth.

The meeting is always held in May on either the third or fourth Tuesday. You may select either date that is convenient to you.

You may select your subject matter, but might I suggest that a topic dealing with the future of CAA's and their role in revenue sharing could be interesting.

Please let me have your answer as soon as possible. I do hope you will be able to accept.

Sincerely,

Mrs. Eddie Mae Sloan  
Interim Executive Director

EMS:yvm

# Community Action Council

Telephone 944-2196

OF SAN JOAQUIN COUNTY, INC.

MAILING ADDRESS:

306 California Bldg.  
11 S. San Joaquin St.  
Stockton, California 95202

*copy rec - Bureau*  
*copy - file San Joaquin C.A.C.*

April 16, 1971

Mr. Lewis Uhler  
State Office of Economic Opportunity  
1800 20th Street  
Sacramento, California

Dear Mr. Uhler:

We would like to have a list of the technical assistance available through your agency and the name of person we would contact for these services.

Your conference was very informative and I hope we can take advantage of the services you offer.

Yours truly,

*Geraldine Montgomery*  
Geraldine Montgomery

Community Development Specialist  
and Training Coordinator

MMY

# PROJECT SCOUT

Economic Opportunity Commission of Santa Cruz County, Incorporated

Willy Bourriague, Director

Phone 476-4090

=605 Bay Avenue

P.O. Box 294

P.O. Box 1185 (130 Van Ness Ave)

724-0661

Capitola, California 95010

Watsonville, CA 95076

April 19, 1971.

Mr. Barney Shur  
Deputy Director  
State O.E.O.  
800 Capitol Mall  
Sacramento, California.

Dear Barney:

I was very happy to participate in your recent T.A. Conference. Comments from those who attended were quite favorable.

Your good work at the mike kept things under control and saved a tricky situation; also your sense of humor was a big help.

I have asked for technical assistance from your office through our Executive Director Dick Brown, to assist us with our Senior Crafts Cooperative.

Mr. Jim Gordon helped us draft a funding request when he was with Social Dynamics. I was delighted to find he is now a part of your staff.

I would like to ask especially for his assistance in working with us again on this project.

Since he helped us the group has become incorporated. We also have a small store that is extremely successful. I am anxious that we have his assistance as soon as possible as he is familiar with the project.

At present we have outgrown the store. We need additional part time staff. Our success exceeds what one part time staff person and volunteers can handle.

A very good but unplanned thing has happened. The elderly Mexican women are, for the first time in Watsonville, participating both for training and to sell the articles they make. It is traditional that they stay home so we are delighted, but need help to carry on.

To my knowledge this is a first breakthrough for both elderly poor Anglos, Mexicans and Orientals to participate together in a self help project where they make money to supplement their meager incomes.



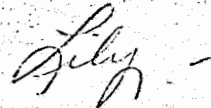
Page 2

April 19, 1971.

Congressman Talcott of our district, has visited the store and become personally interested in the project and has promised to do what he can from Washington.

I look forward to seeing you again soon.

Personal regards



Lily Bourriague,  
Director of Project SCOUT

cc to: Mr. Dick Brown, Executive Director, C.A.A.  
P.O. Box 1380  
Santa Cruz, California

Mr. Anthony Gurule, Field Representative  
State O.E.O.  
800 Capitol Mall  
Sacramento, California

LB/rm



April 15, 1971

Dear Barney:

Thank you for inviting me to a most interesting training session.

One of your co-workers asked me to write a short evaluation of the training program along with some suggestions for future sessions. I think his name is Faber, but I'm not certain.

The session overall was excellent. Many people came openly hostile and with some disdain for the role of state O.E.O. They left with new respect for the organization but confused about the honesty of many of the things they heard. The director of the Long Beach C.A.P. said it very clearly, "I never call a man a liar until he says he'll deliver, has a chance to deliver, and doesn't deliver."

Nearly every C.A.P. in the state is now waiting for state O.E.O. to reorganize the Oakland C.A.P. and a promise of direct involvement by a C.A.P. committee must be kept if your agency is going to continue to move toward good communication with the agencies. Some people who told me they were on the committee to make certain that services are continued to the poor during the reorganization have no reason to be on the committee. The committee should be made up of Bay Area C.A.P. pros. If he would consent, John Dukes could perhaps persuade to chair that committee. He will not allow himself to be used to "off the C.A.P." and for that reason would show that the decisions made were in the best interest of the poor.

The dangers for the committee are enormous. They could end up being both misunderstood and used. On the other hand it is now up to state O.E.O. to make that committee viable.

My second suggestion is that you ask, through your director, that the governor stop calling poor people and their representatives by such insulting names. I'm certain that if he was to show less disrespect for poor people that poor people and their representatives would show more respect for you and your organization.

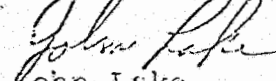
My third suggestion would be to do more training of people to meet the direct, concrete needs of the poor. For instance a training session on housing could help. Housing is a massive coordination, community organization effort and many agencies become involved. In Sonoma County the director of F.H.A. tells me that the problem may be that too many

organizations have become involved. A training session telling a selected person from each C.A.P. how to use programs like 235 D3 and 250 would be exceedingly helpful.

A training session on Manpower would be a natural because the state controls the bulk of the Manpower funds.

Thank you once more for the invitation.

Sincerely,

  
John Lake

COMMUNITY ACTION BOARD  
OF SANTA CRUZ COUNTY

1100 EMELINE AVENUE  
SANTA CRUZ, CALIF. 95060  
PHONE: (408) 426-3140  
(408) 686-6104

REPLY TO:  
P.O. BOX 1380  
SANTA CRUZ, CALIF. 95060

March 24, 1971

Mr. Barny Schur  
State Representative  
State Economic Opportunity Office  
800 Capitol Mall  
Sacramento, California 95814

Dear Mr. Schur,

The following memo/request was received today from Bob Shapiro, Director of our Santa Cruz Area Service Center:

"As you are aware, the CAA today invalidated our recent SCASC election for Board of Directors, stating technical irregularities as the reason for its action. The approved motion calls for a new election by June 23rd (60 to 90 days).

Because we are currently starting the refunding process, I would feel much better if there were a functioning Board of Directors for the Center to which budget and program requests could be taken before submission to Conduct and Administration. Therefore, it is my recommendation that the motion of the CAA be expedited as rapidly as possible, while trying to avoid the pitfalls that we encountered in our last election venture (within hopefully 30 to 45 days).

To achieve this goal, I would like your assistance in securing aid and advice from both Regional and State Economic Opportunity Offices. Such advice would include matters of nominations, elections, publicity, and monitoring, although not necessarily in that order and by no means limiting it to these four areas of the election process.

With help and assistance from these offices, plus high public interest, the upcoming elections should generate enthusiasm from the poor as well as genuinely interested Board members for the Center.

A speedy response from you, Regional and State OEO would be greatly appreciated."

Please consider this an official request for training and technical assistance to accomodate Mr. Shapiro's request.

Very truly yours,



DICK BROWN,  
Executive Director

DB/md

CC: Mr. Ralph Sanson, Chairman, Community Action Agency  
Dr. Bill Zachmeier, Temporary Chairman, Community Action Board  
Mr. Anthony Gurule, Community Action Specialist, State Economic Opportunity Office  
Mr. Olympio Galon, Field Representative, Western Regional OEO  
Mr. Bob Shapiro, Director, Santa Cruz Area Service Center

Intern

2020 Milvia Street  
Berkeley, California 94704

Mr. Cameron Hendry, Executive Director  
Economic Opportunity Commission of  
Imperial County, Inc.  
795 Main Street  
El Centro, California 92243

March 23, 1971

Dear Mr. Hendry:

I am pleased to inform you that Mr. Albert Armstrong has been approved for participation in the rural housing intern program.

The initial phase of the training will be conducted at our office here in Berkeley, starting at 9:00 a.m., Monday, March 29, 1971. The location of the training will be 2020 Milvia Street, Room 470, Tioga Building, Berkeley. Our telephone number is 415-841-5121, Ext. 296.

A copy of the Agenda for the 2 weeks training is attached. The following information pertains to motels that are within easy walking distance of our office:

1. Berkeley Hotel  
2001 Bancroft Way  
(Corner of Milvia and  
Bancroft Way)  
Phone: (415) 845-9644  
Rate: For minimum of 5 days,  
Single 7.88, Double 8.93, Twin 10.50

2. Flamingo Hotel  
1761 University Ave.  
Phone: (415) 841-4242  
Rates: Single 11.55,  
Double 13.65, Twin 15.75

3. Travelodge Berkeley  
1820 University Ave.  
Phone: (415) 843-4262  
Rates: Single 12.60,  
Double 15.75, Twin 17.85

Copies of the executed "agreement" are also enclosed. It would be appreciated if you give the enclosed copy of this letter and agenda to Mr. Armstrong.

Thank you for your cooperation and assistance. We are looking forward to a very successful program and are confident that this will be of great help to the low income people in Imperial County.

Sincerely,

cc: Robert Franc ✓  
County Supervisor, San Diego  
District Supervisor, Visalia  
RH Section

Douglas W. Young  
State Director

Enclosures



# Fresno County Economic Opportunities Commission

## Community Action Program

2309 Tulare Street • Room 328 • Fresno, California 93721

CONCENTRATED  
EMPLOYMENT  
PROGRAM  
1725 Fulton  
485-5670

NEIGHBORHOOD  
YOUTH CORPS

2309 Tulare  
485-7750

OPERATION  
MAINSTREAM

PROJECT  
HEAD START  
2309 Tulare  
485-8550

FRESNO COUNTY  
LEGAL SERVICES  
1221 Fulton  
Room 539, Dix Bldg.  
485-9680

SENIOR CITIZEN  
LEARNING CENTER  
1259 Broadway  
233-1324

*Bernie*

March 17, 1971

Dr. Brice U. Taylor  
Child Development Coordinator  
State Office of Economic Opportunity  
800 Capital Mall  
Sacramento, California 95814

Dear Dr. Taylor;

Thank you for forwarding a copy of "Suggested Points of Concern for a Successful Head Start Operation" to our office. I am certain that the points outlined will assist us in improving the administration of our Fresno County Program, thus benefiting the children concerned. I also see this document as being a valuable tool in the annual review conducted by your office.

For your information we are now in the process of incorporating into our accounting and reporting system many of the points that you brought to my attention during your December 1970 visit. After analyzing many different approaches we decided on a weekly reporting system that will provide us with current information concerning our total program; additionally, this information is broken down by delegate agency as well as central administration to indicate total budget figures, current expenditures, remaining funds in all categories etc. The system will, I believe greatly enhance our administrative effort and will be improved as the need arises to be a most valuable asset to our program. When we have refined the system and eliminated some of the "bugs" I will forward a copy to your office.

### Delegate Agencies

FRESNO COUNTY  
COMMUNITY ACTION

WEST FRESNO  
FEDERATION

LANARE COMMUNITY  
ORGANIZATION

INNER CITY  
COMMUNITY  
ACTION CENTER

MALAGA  
ANTI-POVERTY  
ORGANIZATION

FRESNO AMERICAN  
INDIAN COUNCIL

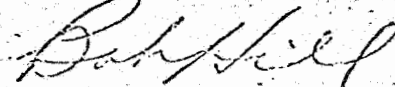
ORANGE  
COUNTY



Brice H. Taylor  
Child Development Coordinator  
State Office of Economic Opportunity  
Letter  
Page 2  
March 17, 1971

Thanks again for the outline and if I may be of assistance or if you have any questions concerning our Fresno County Head Start Program please advise.

Sincerely,

A handwritten signature in cursive script, appearing to read "Bob Hill".

Bob Hill, Administrative Assistant  
FRESNO COUNTY HEAD START PROGRAM

BH/ms

ECONOMIC AND YOUTH OPPORTUNITIES AGENCY OF GREATER LOS ANGELES

314 WEST SIXTH STREET LOS ANGELES, CALIFORNIA 90014 PHONE 629-5511

01.31.00

ERNEST SPRINKLES  
Executive Director

MEMBERS OF THE BOARD

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Chairman

MRS. SARAH TARVER  
Vice Chairman

Dr. Alex D. Aloia

Rudy Aguilar

Joseph Alexander

John Andreson

Mrs. Eve Berry

Mrs. Ethel Bryant

James Ficken

Jesus Flores

Oliver Frank

Mrs. Ursula Gutierrez

Joseph Heartz

John Ito

Jack Landrum

William Leone

Donald Lewis

Juan Montano

Mrs. Juanita Morales

David Morin

Alejo Ortega

Walter Parker

George Slaff

Mrs. Bertha Lee Smith

Mrs. Phoebe Yee

March 8, 1971

Mr. Lewis K. Uhler, Director  
State Office of Economic Opportunity  
1211 - 16th Street  
Sacramento, California 95814

Dear Mr. Uhler:

Thank you for your memorandum on fund raising ideas for youth programs. Although, of course, the amounts of money that could be raised through skating fairs and similar projects would be insufficient for the tremendous needs of an area like Los Angeles, such funds could still be of value both in terms of what money would be raised as well as in involving other sectors of the community in support of the poverty program.

We have, as you know, a special department on the development of community resources and will be turning over all such ideas to them for implementation.

Thank you for your interest.

Very truly yours,

*Ernest M. Sprinkles*  
Ernest Sprinkles  
Executive Director

ES:JD:jk



THE MANAGEMENT COUNCIL OF FRESNO  
National Alliance of Businessmen  
P.O. Box 2308 • Fresno, California 93720  
Phone 485-5000, Ext. 419

March 5, 1971

Mr. Lewis K. Uhler, Director  
Office of Economic Opportunity  
Department of Human Resources Development  
800 Capitol Mall  
Sacramento, California 95814

Dear Mr. Uhler:

The MA-6 JOBS 70 contract #0616317000 with Madera Glass Company was approved by the Department of Labor on February 8, 1971 for seventy five (75) job slots and funding of \$98,058.00. The lowest starting salary is \$2.65 per hour, with a high of \$3.53 per hour.

To date thirty four (34) disadvantaged persons are covered by the contract with the following ethnic breakdown:

Mexican-American	44%
Black	29%
Indian	15%
White	12%

I would like to add that other persons who meet the disadvantaged criteria have been hired in positions not covered by JOBS 70 contract.

Your interest in the JOBS 70 contract with Madera Glass Company and local CAP cooperation is appreciated.

Sincerely,

*Ralph E. Sager*  
Ralph E. Sager  
Contract Service Representative

RES:rjm

cc: Madera Glass

MAR 8-



NAB  
METRO CHAIRMAN  
CARROLL COLE

METRO DIRECTOR  
W. P. ASBURY

NAB  
ADVISORY  
COMMITTEE  
AND  
BOARD  
OF  
DIRECTORS  
MANAGEMENT  
COUNCIL

F. J. EFFEND  
Vice President  
Vandewater Manufacturing Co.

FRANK BERNSTEIN  
Early Service Center

WILLIAM W. BOOGS  
President, Bureau of California

LELAN BOWERS  
Executive Director  
Producers Cotton Oil Co.

EARL E. FOLEY  
Executive Manager  
Pacific Gas & Electric Co.

GENE FORD  
President, G.M.F. Enterprise

LAWRENCE D. GAINFORD  
Manager, J.C. Penny Co.

HOWARD JONES  
Business Manager  
Structural Workers Local 252

CLAUDE LAVALLEE  
President, A-V Electronics, Inc.

PHILIP LEVY  
President, Gottschalk's

CHARLES D. McMULLEN  
Plant Manager  
Pittsburg Tube Corp.

WAYNARD MUMGER  
President, United Warehouse Co.

JACK E. OLIVER  
Executive Commercial Mgr.  
Pacific Telephone

COLEMAN R. PERRY  
President, Perry Enterprises, Inc.

CHARLES PASHAYAN  
President, Ace Sinter, Inc.

RICHARD SAMUELIAN  
Owner  
Sam's Luggage & Leather Goods

JOHN B. SANFORD  
General Manager  
National Cash Register

JOHN SIMMONS  
Assistant City Manager  
City of Fresno

NED WARE  
President, Des Moines Steel

SPALDING G. WATHEN  
President, Rex Sinter Humes

LEONARD WEBER  
Executive Director  
Chamber of Commerce

PHILIP C. WEIGAND  
S. West President  
Security Pacific National Bank

# Shasta County Community Action Project

P. O. DRAWER A.V.

450. MARKET STREET

REDDING, CALIFORNIA 96001

(916) 241-7631

March 4, 1971

Mr. Bob Franc  
State Office of Economic Opportunity  
722 Capitol Mall  
Sacramento, California 95814

Dear Mr. Franc:

This letter is a follow-up of our phone conversation of a day or two ago.

At the last Executive Committee meeting of the Shasta County Community Action Project, thorough discussion was given the matter of how we would staff our priorities. At this time, we are going to place major emphasis in Economic Development and will not be able to take advantage of the housing intern program.

The Board would like to go on record as having us continue to be on the alternate list, should staffing patterns change and/or work priorities shift.

We want to thank you for your time and attention and interest, and hope that our position does not cause you adverse problems.

Should you have any questions, please feel free to contact me at any time.

Sincerely yours,



Ed Forbes  
Executive Director

EF/cl

*Stanislaus County Community Action Commission, Inc.*

1317 EYE STREET

MODESTO, CALIFORNIA 95354

PHONE: 529-7636 February 11, 1971

*file*

*01.26.60*

State of California  
Office of Economic Opportunity  
800 Capitol Mall  
Sacramento, California

Dear Mr. Frane:

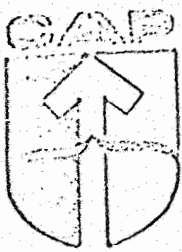
Received the information on housing and I'am sure it will prove very helpful.

I want to thank you for your prompt reply and assistance.

Sincerely,

*Dave Thielen*

Dave Thielen  
Economic Development  
Specialist, Resource  
Mobilization



# NORTH - COAST OPPORTUNITIES, INC.

P. O. BOX 488  
Ukiah, California 95482  
Telephone: (707) 462-1954

Lakeport Office: (707) 263-4217  
Fort Bragg Office: (707) 964-5101

September 10, 1970

01.41.00

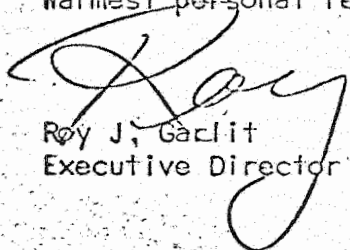
Mr. Bob Frane  
California SEOO  
800 Capitol Mall  
Room 2071  
Sacramento, California 95814

Dear Bob:

I am sorry that I have taken so long to reply to the Housing Technical Assistance Plan that you left with me last month. I truly appreciated your visit and am very happy that you are the technical assistant person for the state regarding housing. Since you are from the Lake and Mendocino County areas, you are well aware of our drastic housing problems and I feel you would be very helpful to us with Housing Assistance Programs.

North-Coast Opportunities has initiated a Housing Planning Program for our next fiscal year starting December 1, 1970. I would very much like to have you review our housing component, visit with Mr. DePond whom you met. He will be in charge of Planning and Development under the new reorganization of NCO. We hope you will give us additional technical assistance in regards to activities to be carried out in the coming program year. I am looking forward to hearing from you and scheduling some time to spend here in Ukiah with us regarding our housing problems.

Warmest personal regards,

  
Roy J. Garlit  
Executive Director

RJG:nlb

# Kern County Economic Opportunity Corporation

218-20 Eureka Street • PO Box 3648 • Bakersfield, Calif. 93305 • Phone (805) 323-7811

April 26, 1971

Programs:

CEO

ADMINISTRATION

ECONOMIC & COMMUNITY  
DEVELOPMENT

MULTI-SERVICE CENTER

LEGAL SERVICES

YOUTH PROGRAM

FAMILY PLANNING

EMERGENCY FOOD

URBAN PLANNING

HEW

HEAD START

DOJ

NEIGHBORHOOD YOUTH  
CORPS

OPERATION MAINSTREAM

Mr. Barney Schur  
State Office of Economic Opportunity  
800 Capitol Mall  
Sacramento, California

Dear Barney:

My apology for the delay in sending this letter to you; however, correspondence is only one of many things in this office that suffers.

I wanted to take the time to express my feelings about the Resource Mobilization Training Session held in Sacramento recently.

To properly express myself I must start at the end of the session and work backwards. I think that the conference ended on a very positive note. The Vice Chairman of my Board attended the sessions with me and I must admit that had she not been present, I would have left the Conference on Monday morning after it appeared and became quite evident that everything except what the conference was called for was taking place.

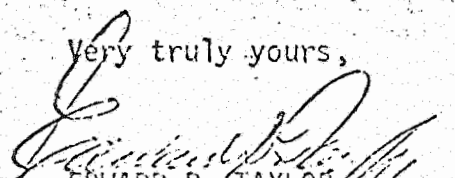
I have not talked with any other CAP director; however, before leaving the Conference on Wednesday, I heard several positive remarks made by persons who two days prior had been very anti-conference. Personally, I think the Conference turned out to be enlightening. I realize that the relationship between SEOO and the CAPS has in the past left a lot to be desired. It seems to me that this Conference did a great deal in getting all concerned moving in that direction.

I would have to say that regardless how we might differ on any given issue, that the convictions, concern and knowledge of Mr. Uhler made a very strong and favorable impression upon me.

I look forward to a continued mutual and cooperative relationship with you and your Office.

My regards to Bob Frane.

Very truly yours,

  
EDWARD D. TAYLOR  
Executive Director

EDT:sc



BOARD OF SUPERVISORS

ROBERT A. COVINGTON  
Administrative Officer

ROBERT B. RIGNEY  
Assistant Administrative Officer

STEVE FRANKS  
Legislative Advocate

COUNTY ADMINISTRATIVE OFFICE

COUNTY CIVIC BUILDING - EAST  
157 West Fifth Street  
San Bernardino, California 92401  
Telephone: TUner 4-5161

April 22, 1971

RUBEN S. AYALA .....Fourth Dis  
Chairman

WM. A. BETTERLEY.....First Dis

DANIEL D. MIKESSELL.....Second Dis

DONALD C. BECKORD.....Third Dis

NANCY E. SMITH.....Fifth Dis

Mr. Barney M. Schur  
Office of Economic Opportunity  
800 Capitol Mall  
Sacramento, California 95814

Dear Barney,

I enjoyed the opportunity to meet with you, Mr. Uhler and your many colleagues that participated in your recent SEOO Conference in Sacramento. I am convinced that periodic meetings of this nature will enable the many CAPs to keep abreast of the thrust of current programs and provide a forum for the exchange of ideas in a large and dynamic field. Perhaps more importantly it will keep open the channels of communication so essential to mutual confidence and the ultimate success of our programs.

As I discussed with you, we scheduled a training program for the staff of the Dependency Prevention Commission from 6:00 p.m. May 7, 1971 to Noon, May 9, 1971. To give our staff a better insight into the role of SEOO I shall appreciate it if you and Hugh Cunningham can join us for a part or all of this training session which will be held at Monte Corona, a mountain location about 30 minutes drive north of San Bernardino. A brochure is enclosed.

Please advise me as soon as convenient if we might include you on the agenda. Thank you.

Sincerely,

COUNTY ADMINISTRATIVE OFFICE

F. S. KENNEDY  
Administrative Analyst

FSK:db

cc: H. L. Cunningham



## STAP HOUSING SELF-EVALUATION

The Special Technical Assistance Program's Housing Plan for the rural disadvantaged was developed primarily because of the lack of awareness in rural areas of available housing programs.

The first 30 days of the grant period were spent in traveling throughout the 26 designated rural community action agencies in California. As Housing Specialist, I emphasized to the agencies the availability of housing funds from the federal Farmers Home Administration. With this in mind, we began our Housing Plan (Exhibit A) and a series of five conferences (Exhibit B) which involved 194 participants.

The housing workshops were co-sponsored by the Special Technical Assistance Program and the Farmers Home Administration. Using the Inter-Tribal Council as a vehicle and their designated areas as our priorities, we held our first conference at Humboldt State College, Arcata, in October, 1970. Two weeks later, on October 21-22, the second conference was presented at a state Division of Forestry Station in Susanville. The third workshop occurred November 4-5 at the University of California, Davis. On November 17-18, the fourth housing conference was held at YMCA facilities in Riverside. In San Diego, on December 2-3, we utilized Department of Housing and Urban Development facilities for our final workshop.

The results of the conferences increased the workload of the Farmers Home Administration county supervisors; this led to the development of the Intern Training Program in rural housing for paraprofessionals (Exhibit C). This Intern Training Program was developed with the cooperation of the Farmers Home Administration's State Director, Mr. Douglas Young, who accepted the idea with much enthusiasm. After several weeks of correspondence and exchange of ideas, a final draft was presented during the housing portion of the State Resources Mobilization Conference on December 15-16, 1970, in Sacramento; it was given wholehearted support by the rural community action agencies attending. At the present time, potential paraprofessionals are being selected by ten community action agencies to participate in the first group to be trained under the supervision of the State Director of Farmers Home Administration. (See page 3, Exhibit C, for the training to be given.)

The above-mentioned programs are being developed into long-range plans with career development in paraprofessional positions as by-products.



Many hours have been spent in the communities mobilizing resources and coordinating housing activities which have resulted in the actual production of housing or plans to participate in programs which will lead to home-ownership opportunity. I have found that the private sector involved in housing has been a vast resource; the willingness to cooperate on the local level had not been tapped until the initial contact by the Special Technical Assistance Program. State agencies have been invaluable as a resource. The Special Technical Assistance Program has been able to act as a liaison and also as a catalyst in the utilization of available state resources such as the Department of Housing and Community Development, the Military Department, engineering departments, etc.

Because of the Special Technical Assistance Program philosophy, I have been able to utilize the flexibility within the State to reduce the "paper blizzard" and develop direct lines of communication for expediting problems. The utilization of the ombudsman role has been very effective in minimizing "red tape". I do feel that the supportive services of the Special Technical Assistance Program have left much to be desired. The loss of support from the National Council of State Governments and the National Special Technical Assistance Program's lack of coordinating conferences, where ideas are shared and information is exchanged, has hindered our development of direct pipelines in housing programs.

However, the rapport and self-motivation of the Special Technical Assistance Program housing specialists throughout the country have developed into an information-sharing, open-line resource which has been very valuable. The effectiveness of Special Technical Assistance Program housing assistance at the present time can only be measured by the increase of requests for housing assistance by community action agencies and communities.

I feel I have effectively met the timetable as spelled out in Phase I, Page 2, of Exhibit A.

EXHIBIT A  
STATE STAP PLAN

## OFFICE OF ECONOMIC OPPORTUNITY

~~XXXXXXXXXXXX~~ 300 Capitol Mall

SACRAMENTO, CALIFORNIA 95814



The SEOO STAP Housing Specialist, Bob Frane, will be available to help CAAs attain specific objectives described below:

Housing - Specific Objectives

1. To accumulate all available housing data.
2. To assess State housing laws and related legislation.
3. To provide personnel to develop and use effective housing strategy for the State in low and moderate income housing.
4. To serve as liaison between local groups, government agencies, and private industry. To pull together all resources within the state in development of a concentrated housing effort.
5. To seek programs for development of low and moderate income housing complementary to other areas of economic growth and expansion.
6. To develop a variety of low and moderate income models which would demonstrate new and innovative approaches to the housing problem.
7. To assess the use of present and future resources for the development of low and moderate income housing.

CALIFORNIA SEOO/STAP APPROACH  
FOR A WORKABLE PLAN  
TO DELIVER TECHNICAL ASSISTANCE  
TO RURAL COMMUNITIES  
IN THE FORM OF HOUSING

Bob Frane  
STAP Housing Specialist

## CALIFORNIA SECO STAP PLAN "HOUSING"

### PURPOSE

The California STAP program was created by the National Office of Economic Opportunity to support rural Community Action Agencies with technical assistance on a long-term, continual basis in management and in developing both low-income housing and community economic bases via comprehensive economic development programs.

Expansion of low-income housing in rural communities should be a high priority in all rural areas. There is a dire need for these facilities because decent accommodations for the low-income person are non-existent, or are classified as sub-standard.

### OBJECTIVES

The STAP low-income housing program will utilize all of the existing programs (and innovate new programs) to implement new low-income housing activities in the community. Some approaches which might be used are:

1. Self-Help Housing
2. Housing Cooperatives
3. Condominiums
4. Modular Housing
5. Pre-Fab Products
6. Housing Development Corporations

Funds for projects implemented will come from existing resources such as the Farm Home Administration, HUD and FHA; any other public and/or private sources will be utilized. The maximum utilization of the private sector will thereby create and promote economic development.

### METHOD OF PROGRAM IMPLEMENTATION

The basic approach to providing technical assistance is as follows:

#### LOW-INCOME HOUSING

A preliminary survey of housing problems and related community facilities will be made of existing and/or on-going surveys conducted by all local, state and federal agencies, which will be studied to determine the extent of sub-standard housing, deteriorating housing and blighted areas. Where no survey exists it may be necessary for the CAA to make arrangements with the State Housing and Community Development Agency for assistance.

Causes of the problems will be studied and the effects of the conditions on low-income families and persons will be considered.

The Community Action Agency, residents affected by the conditions, local, county, state and federal agencies and civic organizations which have been or will be expected to participate in working together to correct the conditions, will be contacted and recruited to develop a plan of action and alternatives.

Those to be contacted include:

1. CAA executive director
2. CAA board
3. CAA advisory committee
4. CAA board executive committee
5. CAA neighborhood organizations
6. Local and county leaders
7. Local businessmen
8. Local, county, state and federal political leaders
9. Civic organizations
10. Foundations
11. State agencies
12. Federal agencies
13. Any other persons, organizations or agencies which may be relevant to the particular problem and means of financing

The CAA will be expected to assign a member of its staff and to urge community leaders to assist and be in a learning situation with the STAP specialist to carry out the agreed-upon plan of action; to up-grade homes that can be rehabilitated, construct new homes for ownership or rental (private or public), provide needed community facilities, and prepare the people for adapting to their improved environment. A Manpower program may be tied in with the plan of action. Before departure from the requesting CAA, a Housing person from within the agency will be trained to carry out the program so that a void will not be created.

Timetable Estimate, - The housing timetable should be developed in two phases:

1. Short-range, projected objectives of first year of program operation.
2. Long-range, beyond one year.

The short-range objectives will be projected in a STAP work program and long-range goals will be submitted as an addendum to the STAP plan after adequate assessment of needs and resources.

The program will be developed with CAP agencies in contiguous jurisdictions which request participation. STAP anticipates that two man-days will be spent in each agency per week. The CAA staff member will perform assignments and maintain program development when STAP personnel is coordinating and developing other CAA programs.

The initial thrust of the program year will be assessment, development, and coordination of resources and plans of action. Non-profit corporations, associations, co-ops, and possibly government authorities should be organized during this time.

The remainder of allotted time will be a continuation of the above. In addition, the team will conduct evaluation of the projects. Some applications for federal funds and programs will have been made and some should have tentative federal agency approval prior to the end of Program Year One.

#### PROJECT FOLLOW-UP

The STAP Specialists will need support at all levels in order to effectively develop and implement workable programs in each area.

National OEO-STAP headquarters support is assumed and will be requested when deemed necessary to carry out and successfully complete an assignment.

OEO Regional Office support from the regional director, training and technical assistance chief, and field representatives will be utilized on continuing bases. This participation will ensure an open line of communication and maintain a coordination of efforts. STAP personnel should have free access to all consulting services and consultants contracted with the Regional Office.

The CAA will support STAP personnel with office facilities, telephone service, secretarial support and office supplies. Within two weeks after the STAP Specialist has begun his assessment, the executive director will issue an administrative memo assigning a staff member to the STAP Specialist on a permanent basis as needed.

The National Council of Governments will support the STAP personnel in training and technical support at the STAP Specialists' request.

RF:sb



EXHIBIT B  
HOUSING WORKSHOPS

HOUSING WORKSHOPS  
Co-Sponsored by SECO/STAP, FmHA, ITC

Tentative Participants:

ITC Representatives  
STAP Representatives  
Aran Ardaiz, Western Region OEO  
Stuart Honse, UC Davis  
Area Supervisor, FmHA  
Area Director, USDOC, EDA  
BIA Representatives  
CAA Representatives  
Local Realtors  
County Officials

AREA  
I  
Oct. 6-7  
Emboldt  
ite College,  
Arcata

AREA  
II  
Oct. 21-22  
Calif. Div. of  
Forestry  
Station,  
Susanville

\* AREA  
III  
Nov. 4-5  
UC Davis

AREA  
IV  
Nov. 17-18

Riverside

Dec. 2-3  
UC San Diego

AREA  
V

TO: All Participants,  
Housing Workshops  
Co-Sponsored by SEOO/STAP, FmHA, ITC

The thrust that has been initiated in the housing field has been to develop five housing conferences throughout the State, to place emphasis on Farmers Home Administration (FmHA) programs that deal directly with the problem of securing applicants, and the actual preparation of forms or dockets that are necessary for the realization of adequate housing in the rural communities.

The first step was to coordinate these conferences with other local, state and federal agencies which may have similar or related programs dealing with rural housing. We discovered that several state and federal agencies had toyed with this type of clinical approach. With the advent of the State Economic Opportunity Office, Special Technical Assistance Program (SEOO/STAP), the coordinative catalyst was born.

The STAP role as the coordinative catalyst was to find who had the capabilities to fund the needed houses. It was discovered that Farmers Home Administration has a commitment to fill the rural housing need, but does not have the manpower or field staff to effectively initiate or fulfill this commitment.

Therefore, to augment their capabilities and ensure maximum participation of the Community Action Agencies, other state and federal agencies, and the private sector, SEOO/STAP will endeavor at these workshops to bring an awareness of specific programs offered through Farmers Home Administration aimed at home ownership.

As of now, Community Action Agencies, Farmers Home Administration, State Housing and Community Development, Western Region OEO, Department of Social Welfare, Bureau of Indian Affairs, Inter-Tribal Council, and others have committed themselves to coordinate and participate in these workshops, which will lead to vital housing starts within the State of California. The follow-up from these workshops will entail the involvement of periodic on-site evaluations, which will also be spearheaded by STAP.

Bob Frane  
STAP/Housing  
Office of Economic Opportunity  
800 Capitol Mall  
Sacramento, California 95814

HOUSING WORKSHOPS  
Co-Sponsored by SECO/STAP, FmHA, ITC

Tentative Participants:

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Dec. 2-3  
UC San Diego

AREA  
V

## HOUSING WORKSHOP - AREA I

Participants met at Nelson Hall, on the Humboldt State College campus, Arcata, California, for the Area I housing workshop October 6 and 7, 1970.

The following persons were in attendance:

### Office of Economic Opportunity Staff:

Lewis K. Uhler, Director, SECO  
Bob Frane, STAP/Housing, SECO  
Leonard Down, Assistant for Planning, SECO  
Don Donaldson, Assistant Director for STAP, SECO  
Aran Ardaiz, Housing and Economic Development, Regional OEO  
Stefani Burge, acting as Conference Receptionist/Coordinator, SECO

### Farmers Home Administration Staff:

Ray Gardner, Rural Housing Specialist, Berkeley  
Tedd Talbert, County Supervisor, Eureka

### California Inter-Tribal Council Staff:

Joe LeMieux, Area I Coordinator, Hoopa  
Jack Sanderson, Secretary, Orleans  
Eunice Bonnelyn, Community Development Worker, Hoopa

### Indian Community Organizations Staff:

Robert Hostler, Tribal Credit Manager, Hoopa Valley Business Council, Hoopa  
Francis Lockhart, Mendocino-Lake Pomo Council, Ukiah  
Violet Tripp, Del Norte Indian Welfare Association, Eureka  
Mrs. C. Ervin, MHS Health Aide, Hoopa  
Margaret Lewis, Community Worker/Health Aide, Hoopa  
Etta Richards, Health Aide, Smith River  
Herbert Anderson, Indian Health, Lakeport

### Bureau of Indian Affairs Representative:

James Normandeau, Housing & Credit Office, Hoopa

### Other State and County Agency Staff:

Bob Burke, Vocational Services Coordinator, Mendocino County Welfare  
Lena McCovey, HRD, Eureka  
Don Jordan, Assistant Director, EOP, Humboldt State College  
Margaret DeBow, Center for Community Development, Humboldt State College

### Community Action Agencies Staff:

#### North Coast Opportunities

Roy Garlit, Director  
Lois Hall  
Bill Butler  
Claude Trimble  
Ed Simon  
Jack DePond

Community Action Agencies Staff - Continued:

Other

Thomas Cole, Housing Director, Sonoma County  
Sherry McAnn, San Luis Obispo

Contractors and Realtors:

Donald Boltzen, Contractor, Brentwood  
Val Chodsky, Counsel, Dukor Modular Systems, Redwood City  
Thomas Gamboa, Dukor Modular Systems, Gilroy  
Bob Fulda, Realtor, Eureka  
Jim Payne, Realtor, Eureka  
Milton F. Gwinner, Realtor, Eureka  
E. W. Roffey, Sequoia Realty, Eureka  
Ed Merrill, Contractor, Lakeport

American Technical Assistance Corporation:

Barry Nathan, San Francisco  
Betsy Temple, San Francisco

Other:

Stu Clark, KIEM-TV, Eureka (reporting the conference)



## HOUSING WORKSHOP - AREA II

Participants met at the California Division of Forestry Station, Susanville, October 21 and 22, 1970.

The following persons were in attendance:

### Office of Economic Opportunity Staff:

Bob Frane, STAP/Housing, SEOO  
Don Donaldson, Assistant Director for STAP, SEOO  
Stefani Burge, acting as Conference Receptionist, SEOO

### Farmers Home Administration Staff:

Ray Gardner, Rural Housing Specialist, Berkeley  
William Flynn, County Supervisor, Yreka

### California Inter-Tribal Council Staff:

Lance Archambeau, Area II Director, Susanville  
Warren Parker, Community Development Worker, Susanville  
Daniel C. Carmelo, Susanville  
Harold Dixon, Susanville  
D. M. Vallo, Susanville  
Ike Leaf, Community Development Worker, Likely  
Hazel Leaf, Community Development Worker, Likely  
Vernon T. Johnson, Director, Alcoholism Program, Sacramento  
Robert P. Allen, Council Lodge, Susanville

### Community Action Agencies Staff:

#### Lassen-Modoc-Plumas-Tehama

Ida Barrows, Tullake  
Ken McCreery, Susanville  
Pearl Printy, Corning  
Duane Hill, Red Bluff  
Lawrence Haloveck, Tullake

#### Butte

Flavio Silva, Housing Specialist  
Karen Millet, Volunteer

### City, County Agencies Staff:

George Shier, Assistant Planning Director, Lassen County  
Dennis D. Stevenson, Lassen County Welfare Department

### Builders, Contractors and Realtors:

Forrest Borghesani, Main Street Realty, Kelseyville  
Dev Borghesani, Main Street Realty, Kelseyville  
Robert Johnson, Emerson Real Estate, Susanville  
Ralph Curtis, Building Contractor, Susanville  
Robert Elliott, Emerson Real Estate, Susanville

Matthew Lagier, Real Estate Appraiser, Susanville

ther:

John De Palma, Senior Citizens Director, Susanville

sb

The following persons attended the Housing  
Mini Center, Davis, on November 4 and 5, 1970:

Bob Frane, STAP/Housing  
Don Donaldson, STAP/Community Development

Office of Economic Opportunity  
800 Capitol Mall  
Sacramento, California 95814

Aran A. Ardaiz, Housing and Economic Development

Office of Economic Opportunity  
100 McAllister Street  
San Francisco, California 94102

Douglas W. Young, State Director  
Philip C. Hansen, Chief, Rural Housing Division  
Abraham Kubo

Farmers Home Administration  
2020 Milvia Street  
Berkeley, California 94704

Maurice A. Deason, County Supervisor

Farmers Home Administration  
2250 B Fifth Avenue  
Oroville, California 95965

George Eifman  
Wayne RedHorse  
Tony Mata  
Dave Vallo

California Inter-Tribal Council  
2015 J Street  
Sacramento, California 95814

Rebecca McEnespy, Community Development Worker

California Inter-Tribal Council  
P. O. Box 967  
Chico, California 95926

Jeff Davis, Community Development Worker

California Inter-Tribal Council  
2428 South Cedar  
Fresno, California 95725

Wilma Solis, Community Development Worker

California Inter-Tribal Council  
P. O. Box 373  
Lincoln, California

Wes Barker, Community Services Officer

Bureau of Indian Affairs  
2800 Cottage Way  
Sacramento, California 95825

Jerry Ledger

Fresno American Indian Council  
2869 E. McKelly  
Fresno, California

Thomas Campbell

California Indian Legal Services  
Department of A.B.S.  
University of California  
Davis, California 95414

Robert Fogelquist

El Dorado Community Action Council, Inc.  
842 Pacific Street  
Placerville, California 95667

Oran Bollinger, Executive Director

Kings County Community Action Organization  
P. O. Box 1225  
Hanford, California 93230

Antonio Silva

Madera County Board of Supervisors  
131B West Yosemite Avenue  
Madera, California 93637

Melvin E. Brvant

Merced County Board of Supervisors  
Community Action Agency  
2231 L Street  
Merced, California 95403

Avelina R. Price

Colano County Economic Opportunity Council, Inc.  
2027 Alabama Street  
Vallejo, California 94590

Manuel Carranza  
Michael G. Nougier  
Ed Barrera

Sonoma County People for Economic Opportunity, Inc.  
1617 Terrace Way  
Santa Rosa, California 95402

Art Williams  
Ernie Rodriguez

Economic Opportunity Commission of Yolo County, Inc.  
313 4th Street, Suite 5  
Woodland, California 95695

Estelle Uhls

Del Paso Roble Neighborhood Council  
300 Grand Avenue,  
Sacramento, California

Ed Tworuk, Housing Coordinator

Department of Housing and Community Development  
1121 C Street  
Sacramento, California 95814

Douglas Taylor

State Department of Public Health  
2151 Berkeley Way  
Berkeley, California

Stuart Honse

Community Development Unit  
University Extension, TB 112  
University of California  
Davis, California 95614