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Collection Name	EXECUTIVE SECRETARIAT, NSC: COUNTRY	FILE	Withdrawer			
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172757 MEMO	MCFARLANE TO REAGAN RE PLANNING SECOND-TERM FOREIGN POLICY	9	ND	B1		
172758 MEMO	P. RODMAN THROUGH UNDER SEC. ARMACOST TO SECRETARY OF STATE RE LOOKING AHEAD TO 1985 (W/NOTATIONS)	16	7/3/1984	B1		

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

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MEMORANDUM

NATIONAL SECURITY COUNCIL

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172756

3 August 1984

MEMORANDUM FOR ROBERT C. MCFARLANE

FROM:

DONALD R. FORTIER STEPHEN SESTANOVICH STEPHEN P. ROSEN

SUBJECT: Planning Meeting with Secretary Shultz, August 7

Status Report on the Planning Process

We are attaching S/P's planning package for Secretary Shultz; it includes papers from most of the regional bureaus and an overview paper from Peter Rodman. The former are pretty uneven, especially in coverage. (Iran, Central America and international economic issues aren't addressed). Peter's paper is solid, but very much a first cut, with little attention at this stage to priorities, trade-offs, and timing. He expresses greatest interest in a major initiative on NATO conventional arms, and we have discussed this at some length. We don't know whether Secretary Shultz has reacted to the package yet. He may be reading it now for the first time.

Our own process is moving too. We had a session with Sam Huntington yesterday, and he stayed to read papers for a few hours. We have also been in touch with Jim Billington, who will spend Monday here reading, and hope to schedule Irving Kristol's briefing next week. We have talked further with both Wohlstetter and Rowen, have had first meetings with participants in our Horn review, and will try to do the same on arms control next week. Phil has done a draft on crisis management, and I will discuss follow-on ideas with Sey Weiss next week. Once formal first drafts are in, we will, after getting your explicit O.K., give each to a relevant NSC officer outside our shop for comment and review.

Peter and I have also talked about the process, and he seems comfortable with the idea of continuing on separate tracks for a time. We agreed to compare products toward the middle or end of August and then make some joint decisions on refining the more fruitful projects and on broad priorities. These we would pass on as recommendations to you and the Secretary.

As to personnel, Peter does knows we're drawing on outsiders, but since we have asked all of them to treat this very confidentially

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we have not offered names. We have given him TOR's for some key topics.

The Meeting

Tuesday's session will presumably will be relatively general -an overview, and some discussion of process. For the first part, you may want to review the planning paper we sent you in June. We suggest the following main points on process:

-- We have two planning tracks set up: parallel, but complementary and cooperative. Suggest that we keep it that way for the time being, until they're further along. Each has certain strengths: one may offer bolder ideas or unconventional thinking; the other will be more informed on specifics and more sensitive to near-term realities.

-- Within this framework, some division of labor will probably suggest itself. State's resources (not to speak of the background of its top leadership) equip it to do more on economic issues than we can. For example, we are both looking at conventional defense packages and a supporting political strategy for NATO. But unless we factor an approach to the sluggish European economies, this is not likely to get very far off the ground. State should look at this dimension, as we are. We can probably provide better integration on a subject like crisis management (and have done preliminary drafting on the subject). On many military topics, DoD's planning under Fred Ikle will be important, as will our special project being run under Andy Marshall's auspices.

-- Once the next stage of work is complete, we will want to work with Peter to integrate the product, not only between the two tracks but among issues. The most difficult political judgments will involve questions like priorities, trade-offs, timing, and the extent to which Presidential leadership is required. We are trying as much as possible to get judgments of this sort built into our papers from the outset, but this will become much more demanding as we start to look across our entire agenda.

-- It's probably worth your reminding the others of the sensitivity of this process. We don't want "plans" showing up in the papers, and this means considerable compartmentation will be needed. We're going to get more creative and honest assessments and recommendations the better we can protect the confidentiality of the enterprise.

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Attachments

In addition to State's papers, the June planning piece you sent to the President is also included. (After Shultz and Dam, only Armacost and Rodman have seen it; even now some of its suggestions are so controversial that it should not circulate further.)

Since State seems very interested in NATO issues, we attach a paper on the subject for your background. You may recall we did this in preparation for your London trip, though we never had a chance to get your views on it.

Finally, a draft of the unclassified "issues book" is now ready for you to review, and is being sent to you on Monday. You may want to provide a copy to Rodman, and ask S/P to vet it informally.

Attachments

- Tab I Original NSC Second Term Planning Paper
- Tab II Rodman Overview and State Planning Papers
- Tab III NSC NATO Paper
- Tab IV NSC TORs

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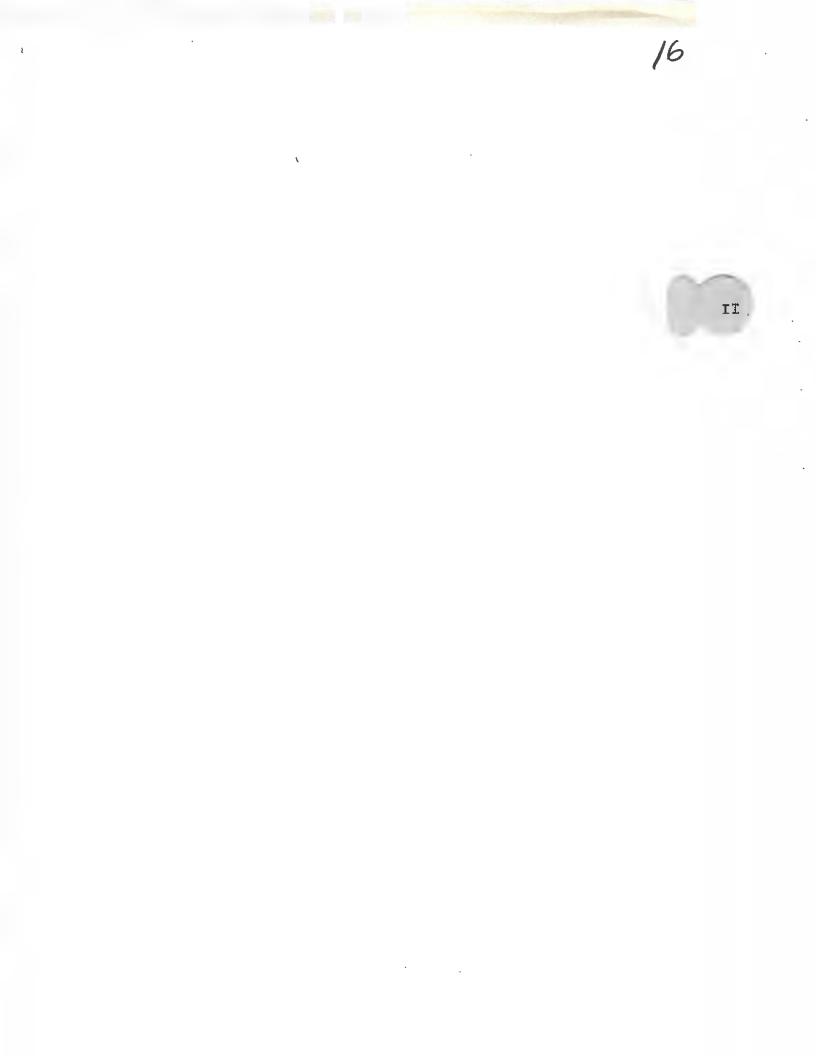
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United States Department of State Secretary's Policy Planning Council

July 31, 1984

TO: NSC - Donald Fortier

Don:

-9

Here are some of our "Looking Ahead" papers for Bud's perusal before the August 7 meeting in California.

We look forward to seeing what you come up with.

Many of these are preliminary drafts, uncleared, and in need of refinement. Please treat them as sensitive and close-hold.

We will have some other papers, I expect (on East-West relations and NATO conventional forces) before August 7. We will get them to Bud as soon as they are available.

I will also try to produce an agenda/discussion paper in time for the meeting.

Peter W. Rodman

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