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# WITHDRAWAL SHEET

## Ronald Reagan Library

**Collection Name** BLACKWELL, MORTON: FILES

**Withdrawer**

RBW 10/4/2011

**File Folder** SCHEDULE PROPOSALS 1981-1982 [BINDER] ( 5 OF 7)

**FOIA**

F06-0055/07

**Box Number** 64

POTTER, CLAIRE

95

DOC NO	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
1	FORM	RE. REQUEST FOR APPOINTMENTS	1	2/10/1982	B6
2	FORM	RE. REQUEST FOR APPOINTMENTS	1	2/19/1982	B6
3	MEMO	WILLIAM TIMMONS TO GREGORY NEWELL RE. MASONIC GROUP MEETING	1	2/10/1982	B6

Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.

FRATERNAL ORG.  
SCHEDULE PROPOSALS

Copies to EHD

Red

Diana L.

~~Morton Blackwell~~

Charlotte/Martha WHITE HOUSE

WASHINGTON

MEMORANDUM

2/8/82

TO: ELIZABETH DOLE  
FROM: GREGORY J. NEWELL  
SUBJ: APPROVED PRESIDENTIAL ACTIVITY

PLEASE IMPLEMENT THE FOLLOWING AND NOTIFY AND CLEAR ALL PARTICIPANTS. THE BRIEFING PAPER AND REMARKS SHOULD BE SUBMITTED TO RICHARD DARMAN BY 3 P.M. OF THE PRECEDING DAY.

MEETING: with General Jarl Wahlstrom, International Leader of the Salvation Army. (photo opportunity)

DATE: February 11, 1982

TIME: 4:45 pm

DURATION: 5 mins

LOCATION: Oval Office

REMARKS REQUIRED: To be covered in briefing paper

MEDIA COVERAGE: Coordinate with Press Office

FIRST LADY

PARTICIPATION: Optional

cc: A. Bakshian  
M. Brandon  
R. Darman  
R. DeProspero  
K. Duberstein  
D. Fischer  
C. Fuller  
C. Gerrard  
E. Hickey  
W. Clark  
E. Rollins  
B. Shaddix  
L. Speakes  
S. Studdert  
WHCA Audio/Visual  
WHCA Operations  
R. Williamson  
N. Wormser  
A. Wrobleski  
C. Tyson

*Volunteer  
Groups*

THE WHITE HOUSE  
WASHINGTON

February 10, 1982

MEETING WITH GENERAL JARL WAHLSTROM

DATE February 11, 1982

LOCATION Oval Office

TIME 4:45 pm

FROM: Elizabeth H. Dole

I. PURPOSE

To greet General Jarl Wahlstrom, the international leader of the Salvation Army.

II. BACKGROUND

General Jarl Wahlstrom (Volstrom) of Finland was elected general of the Salvation Army six weeks ago and is visiting the United States. He is responsible for all Salvation Army officers and ministries in 87 countries.

President Eisenhower was the last president to receive the international head of the Salvation Army. This Christian organization is best known for its social welfare services. The Salvation Army was founded in London in 1865 by William Booth and was established in this country in 1880. This group does much good work stimulating volunteerism.

III. PARTICIPATION

General Wahlstrom  
Commissioner John D. Needham, National Commander of the Salvation Army  
Major Fred Ruth, Divisonal Commander, Washington, D.C.  
Elizabeth H. Dole  
Morton C. Blackwell

IV. PRESS PLAN

White House Photographer

V. SEQUENCE OF EVENTS

4:45- The President greets General Wahlstrom and exchanges brief remarks.

4:49- Pose for pictures

4:50- General Wahlstrom departs

*Major Fred Ruth  
783-4050*

SUGGESTED TALKING POINTS FOR MEETING WITH  
GENERAL JARL WAHLSTROM

- Congratulations on your recent election as General of the Salvation Army and welcome to the United States.
- Your organization is respected worldwide for its volunteer work with the needy without distinction of nationality, social class, color or creed.
- I recently formed a Task Force on Private Sector Initiatives. This group is designed to stimulate volunteer activity, such as the work of the Salvation Army, and to form a partnership between the public and private sectors in America. The one-hundred and seventeen year legacy of your organization is proof that people can and will extend their assistance to those in need.
- An important example of the volunteer work of the Salvation Army in this country occurred during the recent plane crash in Washington. Your volunteers were at the Potomac within thirty minutes of the crash and remained until the last body was recovered.

# WITHDRAWAL SHEET

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SCHEDULE PROPOSALS 1981-1982 [BINDER] ( 5 OF 7)

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*pages tions*

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1 FORM

1 2/10/1982 B6

RE. REQUEST FOR APPOINTMENTS

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Freedom of Information Act - [5 U.S.C. 552(b)]

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C. Closed in accordance with restrictions contained in donor's deed of gift.

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

February 5, 1982

*Fam*  
*Red? [signature]*

**APPROVED FOR**  
Date: 2/11/82  
Time: 4:25 3:45  
Length: 5 mins  
Date 2/5/82 GJN

TO: Greg Newell  
FROM: Linda Faulkner *[initials]*  
RE: General Jarl Wahlstrom  
of the Salvation Army

General Jarl Wahlstrom, the general of the Salvation Army and its international leader, will be in the United States this month. It is proposed that the General come by the White House to meet the President and have a photo opportunity.

The General is based in London, the headquarters of the Salvation Army, and was elected six weeks ago to this position. He is the only elected official, and he is responsible for all Salvation Army officers and ministries throughout the world, including 87 countries. General Wahlstrom is Finnish.

It would be appropriate for the President to receive General Wahlstrom for the following reasons:

1. Most previous Presidents, according to Major Fred Ruth, Divisional Commander for the National Capitol and Virginia Divisions of the Salvation Army, have made some time to receive the General of the Salvation Army.
2. The Salvation Army is in line with the President's encouragement of volunteer organizations. Recently, during the plane crash in the Potomac, the Salvation Army was there within 30 minutes of the crash and set up three mobil canteens for the workers. The canteens remained up around the clock until the last body was recovered on January 27. The crash was January 14. (This is also per Major Ruth.)

Major Fred Ruth, mentioned above, is the person to contact to set up such a meeting. His number is 783-4050. It is proposed that the meeting take place preferably on February 11. February 18 or 19 are possible alternate dates.

Please let me know if I can be of further assistance.



BACKGROUND ON THE SALVATION ARMY

The Salvation Army was established as a volunteer organization in London in 1865. It was subsequently established in the United States in 1880. It is a Christian organization.

THE WHITE HOUSE

WASHINGTON

February 10, 1982

MEETING WITH GENERAL JARL WAHLSTROM

DATE: February 11, 1982  
LOCATION: Oval Office  
TIME: 4:45 - 4:50 p.m.  
FROM: ELIZABETH H. DOLE

I. PURPOSE: To greet General Jarl Wahlstrom, the international leader of the Salvation Army.

II. BACKGROUND: General Jarl Wahlstrom (Volstrom) of Finland was elected general of the Salvation Army six weeks ago and is visiting the United States. He is responsible for all Salvation Army Officers and ministries in 87 countries.

President Eisenhower was the last President to receive the international head of the Salvation Army. This Christian organization is best known for its social welfare services. The Salvation Army was founded in London in 1865 by William Booth and was established in this country in 1880. This group is actively involved in stimulating voluntarism.

III. PARTICIPANTS: See attached.

IV. PRESS PLAN: White House Photographer.

V. SEQUENCE OF EVENTS

4:45 p.m. You greet your guest and exchange brief remarks.  
4:49 p.m. You pose for pictures in front of the fireplace.  
4:50 p.m. You thank your guest and he departs.

ATTACHMENT: Participants  
Talking Points

PARTICIPANTS

General Jarl Wahlstrom, the international leader of the Salvation Army

Commissioner John D. Needham, National Commander of the Salvation Army

Major Fred Ruth, Divisional Commander, Washington, D.C.

Administration

Elizabeth H. Dole

Morton Blackwell

*Addresses to Dean Fisher*

## TALKING POINTS

- Congratulations on your recent election as General of the Salvation Army.
- Your organization commands worldwide respect for its outstanding volunteer work with the needy.
- I was proud of the work of your volunteers for their invaluable assistance during the recent Air Florida crash rescue operations. They were at the Potomac within thirty minutes of the crash and remained until the last victim was recovered.
- We recently formed a Task Force on Private Sector Initiatives. This group is designed to stimulate volunteer activity to help those less fortunate than ourselves. The Salvation Army is a model of such selflessness.
- Your one-hundred and seventeen year legacy is proof that people can and will extend their assistance to those in need.



# The Salvation Army

FOUNDED IN 1865 BY WILLIAM BOOTH

MAJOR FRED RUTH  
DIVISIONAL COMMANDER

NATIONAL CAPITAL AND VIRGINIAS DIVISION  
503 "E" STREET, N. W. 20001  
MAIL: P. O. BOX 2166 20013  
WASHINGTON, D. C.

TELEPHONE  
202/783-4050

February 12, 1982

Mr. Morton Blackwell  
Special Assistant to the President  
The White House  
Washington, D. C.

Dear Mr. Blackwell,

## VISIT OF GENERAL JARL WAHLSTRÖM

Please accept our sincere appreciation for all the arrangements you made for General Wahlström to spend a few minutes with President Reagan. We are grateful to you.

We felt it was important for the International Leader of The Salvation Army to have this contact on his initial visit to the United States after being installed in that office, and we are appreciative of the time the President was able to give him.

It was a special privilege for me to accompany General Wahlström and Commissioner Needham, the National Commander.

If The Salvation Army can be of assistance to the President or to you in any way, we surely would wish to do that.

Thanks again for all your kindness and help, and may God bless you.

Yours truly,

Major Fred Ruth  
DIVISIONAL COMMANDER

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Red  
Diana Lozano

Charlotte/Martha  
Event File

~~Memorandum~~  
THE WHITE HOUSE

WASHINGTON

MEMORANDUM

1/28/82

TO: ELIZABETH DOLE  
FROM: GREGORY J. NEWELL  
SUBJ: APPROVED PRESIDENTIAL ACTIVITY

PLEASE IMPLEMENT THE FOLLOWING AND NOTIFY AND CLEAR ALL PARTICIPANTS. THE BRIEFING PAPER AND REMARKS SHOULD BE SUBMITTED TO RICHARD DARMAN BY 3 P.M. OF THE PRECEDING DAY.

MEETING: Courtesy call by a delegation from the Conference of Grand Masters of Masons meeting in Washington to highlight 250th birthday of George Washington

DATE: February 14, 1982

TIME: 2:00 pm

DURATION: 10 minutes

LOCATION: Oval Office

REMARKS REQUIRED: To be covered in briefing paper

MEDIA COVERAGE: Coordinate with Press Office

FIRST LADY PARTICIPATION: No

- cc: A. Bakshian  
M. Brandon  
R. Darman  
R. DeProspero  
K. Duberstein  
D. Fischer  
C. Fuller  
C. Gerrard  
E. Hickey  
E. Rollins  
B. Shaddix  
L. Speakes  
S. Studdert  
WHCA Audio/Visual  
WHCA Operations  
R. Williamson  
N. Wormser  
A. Wrobleski

THE WHITE HOUSE

WASHINGTON

February 19, 1982

MEETING WITH THE EXECUTIVE COMMITTEE OF  
THE GEORGE WASHINGTON MASONIC MEMORIAL ASSOCIATION

DATE: February 22, 1982  
LOCATION: Oval Office  
TIME: 2:00 P.M. - 2:10 P.M.  
FROM: Elizabeth H. Dole

I. PURPOSE

To meet with a delegation from the Conference of Grand Masters of Masons, meeting in Washington to highlight the 250th birthday of George Washington.

II. BACKGROUND

This group is the Executive Committee of the George Washington Masonic Memorial Association. Members of every state's Grand Lodge and some foreign countries are in Washington this week to observe the 250th birthday of George Washington at the George Washington Masonic National Memorial in Alexandria.

George Washington was the first Master of Alexandria Lodge 22 which is housed in the National Memorial.

The Ancient Free & Accepted Masons is an international fraternal order which claims to trace its history to the building of King Solomon's Temple.

The Masons are conservative as a group and influential in their own businesses and occupations.

III. PARTICIPANTS

See attached list.

IV. PRESS PLAN

White House Photographer

V. SEQUENCE OF EVENTS

2:00 P.M. You greet your guests.  
2:03 P.M. You exchange remarks.  
2:10 P.M. Your guests depart.

---

Attachments: Talking Points  
List of Participants

SUGGESTED TALKING POINTS FOR MEETING WITH THE EXECUTIVE COMMITTEE  
OF THE GEORGE WASHINGTON MASONIC MEMORIAL ASSOCIATION

- I am pleased to welcome you to the White House on this the real birthday of our Nation's first President, George Washington.
- Today, we commemorate the birth of a man whose unsurpassed contributions place him first in the hearts of all patriotic Americans. His noble manner, combined with his valor and dedication, earned him the esteem of his countrymen.
- I regret that my schedule does not permit me to get over to the Washington Memorial in Alexandria to greet your Conference of Grand Masters of Masons in North America this week.
- The good works various Masonic groups undertake are well-known. My Administration is committed to encouraging voluntarism in this country. Programs such as the Shriners Crippled Childrens Hospitals are doing a tremendous job of helping those in need. I commend Masons everywhere for their charitable works.



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2 FORM

1 2/19/1982 B6

RE. REQUEST FOR APPOINTMENTS

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3	MEMO	1	2/10/1982	B6
	WILLIAM TIMMONS TO GREGORY NEWELL RE. MASONIC GROUP MEETING			

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- regional group

II. BACKGROUND:

This group is the Executive Committee of the George Washington Masonic National Memorial Association. Members of every state's Grand Lodge and some foreign countries are in town to observe the 250th anniversary of the birth of George Washington. Meetings are being held at the National Memorial (the towering monument in Alexandria that sits on a hill and is clearly seen for miles!)

GW Masonic National Memorial

In 1923 the cornerstone to this building was laid and President Calvin Coolidge and Chief Justice William Howard Taft participated. In 1932, during Washington's bicentennial year, the building was formally dedicated, and President Herbert Hoover participated. In 1950 a huge bronze statue of George Washington was unveiled, and President Harry Truman participated in the ceremonies.

George Washington was the first Master of Alexandria Lodge 22 which is now housed in the National Memorial.

The Ancient Free & Accepted Masons is an international fraternal order which claims to trace its history to the building of King Solomon's Temple. Certainly, the Freemasons were the architects, engineers and builders of the great cathedrals throughout Europe in the Middle Ages. They moved from region to region applying their trade. To preserve their reputations secret symbols and passwords were developed to recognize the professional builders from those without training and experience.

Freemasonry has enjoyed active support from European royalty, business and political leaders for centuries. In the United States many Presidents and Congressmen have been Masons. George Washington was active in the fraternity and served as Master of his Alexander Lodge.

Gregory Newell  
Page (3)  
February 10, 1982

He laid the cornerstone of the Capitol Building in Masonic dress and ceremony.

Grand Masters from the fifty states, along with some foreign fraternal dignitaries, participate in special meetings and services on George Washington's Birthday at the large memorial in his name, in Alexandria, Virginia.

Masonry is non-sectarian but requires a belief in a Supreme Being. All Masons have taken three basic degrees (hence the term "give him the third degree"), but many take advanced degrees up to the 32nd. A very few are elected to the highest leadership - the 33rd degree in the so-called "Scottish Rite."

There are many auxiliaries to the Freemasons: "Eastern Star" for women, "Daughters of Job" for girls, "DeMolay for boys, and the popular and colorful "Shriners."

Virtually all Masonic groups raise money for charity and education. The Shriners Crippled Childrens Hospitals are well known. The Scottish Rite has a national program for children with unusual diseases.

### III. TALKING POINTS:

1. I regret it was impossible to get over to the Masonic Memorial to greet the Conference of Grand Masters of Masons in North America.
2. I have fond recollections of my years in the Order of DeMolay (check this out!)
3. The good works various Masonic groups undertake is well-known. As you are aware, I must cut back the Federal Budget for some worthwhile - but marginal - government programs, and the slack has to be taken up by the private sector and charitable organizations. So I hope you

Gregory Newell  
Page (4)  
February 10, 1982

will continue and, if possible, accelerate your efforts to help those Americans truly in need.

4. I join you in saluting our First President on this 250th Anniversary of his Birthday. May we always develop leaders like George Washington who have those superior qualities that can lead our country through perilous times.

NOTE:

Some Masonic groups are strongly for the separation of Church and State and, therefore, oppose government programs (including tax credits) for private and parochial schools.

IV. PHOTOGRAPHS

White House photographer will take individual pictures and a group photograph which may be forwarded to the guests at a later date.

TIMMONS AND COMPANY, INCORPORATED  
1850 K STREET, N.W. WASHINGTON, D.C. 20006 (202) 331-1760

October 15, 1981

WILLIAM E. TIMMONS  
President

TOM C. KOROLOGOS  
Vice President and  
Director of Legislative Affairs

MICHAEL L. REED  
Vice President and  
Secretary

JOHN M. NUGENT, JR.  
Vice President

HOWARD G. PASTER  
Vice President

MICHAEL J. BATES  
Director of Research

Dear Morton:

Thanks so much for your October 9th letter about a possible meeting with the President and Sovereign Grand Commander Henry Clausen. I regret the White House policy but am glad the Freemasons have a friend in you there.

You asked for other ideas, and I have two:

- NO
1. The President was once a member of the Order of DeMolay (Masonic Youth Organization), and if Mike Deaver would agree to raise it with the President personally I've got a hunch he'll agree to a short meeting.

Kathy  
2858  
Oshome

-or-

2. The Masons are conservative, pro-Reagan as a group, and very influential in their own businesses and occupations. They represent millions of voters across the country. Although a non-political organization, a meeting would be well-publicized, with accompanying pictures, which could only help build support for the President's policies. Therefore, could Lyn Nofziger be recruited to weigh in on this one as an extraordinary circumstance?

At any rate, Morton, these are two ideas I have to try to break into the scheduling process.

Thanks for all you do.

Sincerely,

*Bill*  
William E. Timmons

Mr. Morton C. Blackwell  
Special Assistant to the President  
The White House  
Washington, D. C. 20500

AMERICAN INDIANS  
SCHEDULE PROPOSALS

CONSERVATIVES  
SCHEDULE PROPOSALS



CONSERVATIVE/ LIMITED GOVERNMENT GROUPS:

- Jan. ? , 1981 - Pro-life leadership, meeting with President
- Feb. 17 ✓ - Conservative leaders, Cabinet Room meeting with President
- May 6 ✓ - Freedoms Foundation of Valley Forge, Rose Garden ceremony, Vice-President
- May 21 ✓ - National Tax Limitation Committee - briefing, Vice-President
- Sept. 15 *WH lawn reception for adm. & rep. leaders*
- Oct. 6 - AWACS briefing by NSC and State
- Oct. 7 - Pro-family groups, briefing by OPL
- Nov. 24 ✓ - Baker and Meese briefing for conservative leaders
- Nov. 25 - White House Conference on Aging - OPL briefing for conservative, pro-family leaders
- Dec. 7 ✓ - *Texas Army, NRA - President -*
- Dec. 9 ✓ - Nofziger briefing of conservative organization leaders with OPL input
- Jan. 22, 1982 ✓ - Top pro-life leadership, Cabinet Room meeting with President
- Jan. 26 - Meese briefing - tax-exemption for private schools, for conservative and religious organization leaders
- Jan. 27 - Rollins, Williamson briefing on New Federalism for conservative leaders
- Feb. 10 ✓ - OMB briefing for pro-family and conservative groups
- Feb. 11- - HHS briefing for pro-family leaders

*Request*

*Oct. 2  
Nov. 13*

*Pro Family  
Eaze Form - for Family Program  
Critical for National Policy*

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

*on computer*

*file  
LISTS*

CONSERVATIVE LEADERS:

Richard Viguerie  
President  
The Viguerie Company  
7777 Leesburg Pike  
Falls Church, Virginia 22043  
703-356-0440

Paul Weyrich  
Director  
Committee for the Survival of a Free Congress  
721 Second St. N.E.  
Washington, D.C. 20012  
202-546-3000

John T. (Terry) Dolan  
Chairman  
National Conservative PAC  
1500 Wilson Blvd. Suite 513  
Arlington, VA 22209  
703-522-2800

Mrs. Phyllis Schlafly  
President  
The Eagle Forum  
Box 618  
Alton, Ill. 62002  
202-544-0353 (Washington office)  
618-462-5415

Lewis K. Uhler  
President  
The National Tax Limitation Committee  
1523 L. St. NW Suite 600  
Washington, D.C. 20005  
202-393-2060

Howard Ruff  
Chairman  
The Ruff Times  
Free the Eagle  
P.O. Box 31  
Springville, Utah 84663  
801-489-8681

Dr. Jerry Falwell                      or Dr. Ron Godwin  
President                                      Executive Director  
The Moral Majority  
499 S. Capitol St. Suite 101  
Washington, D.C. 20003  
202-484-7511

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

CONSERVATIVE LEADERS:

Rev. Pat Robertson  
President  
Christian Broadcasting Network  
Virginia Beach, VA 23463  
804-424-7777

Ed McAteer  
Chairman  
The Religious Roundtable  
1500 Wilson Blvd. Suite 502  
Arlington, VA 22209  
703-525-3795

Alan Gotlieb  
Chairman  
Citizens Committee for the Right to Keep and Bear Arms  
1601 114th St. S.E.  
Bellevue, Washington 98004  
206-454-4911

Bill Richardson (State Senator)  
Chairman  
Gun Owners of America  
6162 Sunrise Vista Drive Suite 100  
Citrus Heights, California 95610  
916-445-3688

Neal Knox  
Executive Director  
National Rifle Association  
1600 Rhode Island Avenue NW  
Washington, D.C. 20036  
202-828-6357

Tom Winter  
Human Events, Editor  
422 First St. S.E.  
Washington, D.C. 20003  
202-546-6804

John Lofton  
Conservative Digest, Editor  
7777 Leesburg Pike  
Falls Church, VA 22043  
703-356-0440

Malton

THE WHITE HOUSE

WASHINGTON

February 17, 1981

MEETING WITH: Conservative Organization Leaders.

LOCATION: Cabinet Room

TIME: 11:30 AM - 12:00 PM

FROM: Elizabeth H. Dole *EHD*

PURPOSE: "Outreach" economic package discussion between key administration officials and conservative organization leaders with vast "grassroots" political clout. While these leaders are somewhat concerned about the lack of strong conservatives in your administration, they are supportive of your budget cuts. Just as they mobilized their constituencies on behalf of your campaign and that of other conservatives, they can generate intense political pressure on the Hill. You should ask for their strong support of your economic package.

BACKGROUND: Unlike other groups, these leaders will feel that the budget cuts are not deep enough. They can support the economic package as a major step in the right direction and will pass this message through the national media and their own publications and mailings. Their approach will be to convince elected officials that it is better to support your package than face a highly-aroused electorate next time around.

PARTICIPANTS: See Attached Sheet

PRESS PLAN: Press Photo Coverage

SEQUENCE OF EVENTS:

- 11:00 AM All meeting participants, except the President, assemble in the Cabinet Room for introductory remarks by Elizabeth Dole, followed by an economic package overview by Dave Stockman and remarks by John Lehman, Secretary of the Navy, and Lyn Nofziger.
- 11:30 AM You enter the Cabinet Room, greet guests as you move around the table, and are seated for press photos. You offer brief remarks, followed by roundtable discussion.
- 12:00 PM You thank your guests and take your leave, followed by closing remarks from Elizabeth Dole.

Attachment: Participants  
Talking Points

THE WHITE HOUSE

WASHINGTON

Tuesday, February 17, 1981

MEETING WITH: Conservative Organization Leaders

LOCATION: Cabinet Room

TIME: 11:00 AM - 12:00 PM (President 11:30 AM -  
12:00 PM)

FROM: Elizabeth H. Dole

PURPOSE: To begin economic package discussion between key administration officials and conservative organization leaders with the most grassroots political clout. While these leaders are, in varying degree, concerned about the staffing of the administration, they are all supportive of the budget cuts. Just as these people mobilized their constituencies on behalf of your campaign and the campaigns of other conservatives, they can generate intense political pressure on the Hill.

BACKGROUND: Unlike other groups, these leaders will feel that the budget cuts are not deep enough. They will not be bashful in saying so. Their position, somewhat to the right of you, can be useful in keeping you from appearing to occupy the most rightward position. They can support the economic package as a major step in the right direction. They can make it clear through the national media and through their own publications and mailings that any politician who opposes this "minimum package" will find himself facing an aroused electorate the next time around. These leaders are expert at coalition building.

PARTICIPANTS: See attached sheet

PRESS PLAN: Full press and photo coverage. Three participants to brief press afterwards.

SEQUENCE OF EVENTS:

- 11:00 AM All meeting participants, except the President, assemble in the Cabinet Room for introductory remarks by Elizabeth Dole, followed by economic package overview by Richard Allen and Dave Stockman.
- 11:30 AM The President enters the Cabinet Room, greets guests as they move around the table, and all are seated for a photo opportunity. Brief remarks followed by roundtable discussion.
- 12:00 PM The President thanks the guests and departs, followed by closing remarks from Elizabeth Dole.

Attachment: Participants  
Talking Points

SUGGESTED TALKING POINTS FOR MEETING WITH  
CONSERVATIVE ORGANIZATION LEADERS

- This meeting is especially important, for I consider you a cornerstone of my "outreach" efforts through Elizabeth's office. Her office serves a vital role in developing a consensus for my policies and programs.
- With Elizabeth's assistance, I will be working with both you and a number of other key organizations and groups to expand the avenues through which we obtain advice and counsel on the economic package and many other essential issues.
- I appreciate your general election support and am committed to your active involvement in my administration. You will be pleased to know that I've just approved several appointments supported by many of you. Those announcements will have to await completion of final clearance checks, however.
- Today's overriding issue is the economy. There is a direct link between many of your frustrations and the government's runaway spending and subsequent double-digit inflation. With your help, we will get inflation under control and curb the intrusion of government in our everyday lives.
- I hope I can count on your continued support.
- Now I'd like to hear your thoughts.

SUGGESTED TALKING POINTS FOR MEETING WITH

Conservative Organization Leaders

- - This meeting is especially important, for you are leaders who have proved you know how to organize grassroots America. My nomination and election, and the election of so many new conservatives to the Senate and the House, was accomplished in large part by the citizens you motivated, organized and brought into political participation.
- - Elizabeth's office will be working with you to win public support for our economic package. As you know, we have brought on board Morton Blackwell as a Special Assistant to me to work with Elizabeth. I think you will enjoy working with Elizabeth's office.
- - You know how to organize coalitions to win political battles. Although some of you may have wanted us to cut the budget more deeply, I think you will agree that our package is a major step in the right direction. I view this as the first step in an incremental process to get the government off the people's backs. We must build a coalition to win this battle so we can go on to win more battles together later.
- - Politics is a give and take process. We can't get all we want all the time. While the process of staffing our administration has not been completed, I think you all have more friends well placed in this administration than ever before. All I ask is that you support us with all your talents and resources where you agree with us, as in the case of this economic package. I imagine I can rely on hearing from you also when you feel otherwise.
- - It's imperative we bring federal spending under control with deep, across-the-board budget cuts.
- - We must increase the productive capacity of the economy.
- - We will work to provide stable, predictable, anti-inflationary monetary policies.
- - Our long term initiative of integrated tax, budgetary, regulatory and monetary policy is essential to the revitalization of our economy.
- - I'd like to hear your thoughts.

PARTICIPANTS FOR MEETING OF THE PRESIDENT WITH  
CONSERVATIVE ORGANIZATION LEADERS  
February 17, 1981

Curtis Mack	Citizens for the Republic 213/451-8548	The heart of the long-term Reganites. This group is the core group.
Reed Larson	National Right to Work Committee 8001 Braddock Road Fairfax, VA 22160 703/321-9820	Most effective of the conservative lobbies. Also has foundation and good national field staff.
John T. "Terry" Dolan	National Conservative PAC 1500 Wilson Blvd. Arlington, VA 703/522-2800	Organized major independent expenditures for R.R. Heads a foundation and lobby. Heads Washington Legal Fdn.
Phyllis Schlafly	Eagle Forum 68 Fairmont Alton, Ill. 62002 618/462-5415	Arguably the best national network of any conservative movement leader.
Howard Phillips	The Conservative Caucus 422 Maple Avenue East Vienna, VA 22180 703/893-2777	Heads the largest multi- issue conservative lobby. Switched to the Demo party as a ploy to run for U.S. Senate in Mass. Has strong national network.
Harlon Carter	National Rifle Assoc. (Institute for Legis. Action) 1600 Rhode Island Ave. Washington, D.C. 20036 202/861-0304	Not as conservative movement oriented as most of the others, but has major resources at hand.
Bob McAdam	Committee for the Survival of a Free Congress 721 2nd Street, S.E. Washington, D.C. 20002 202/546-3000	Representing Paul Weyrich, organizer of many of the major conservative groups on Capitol Hill. Heads a major PAC, a foundation and a lobby.



Lt. Gen. Daniel O. Graham (U. S. A.-Ret.)	Coalition for Peace through Strength 499 South Capitol Street Washington, D.C. 20003 202/484-1677	Heads a PAC and works with American Security Council, the largest pro-defense lobby. Former head of Defense Intelligence Agency.
Fr. Charles Fiore, O.P.	National Pro-Life PAC 4848 North Clark Street Chicago, Ill. 312/536-7650	Leads the most movement- oriented of the pro-life groups.
Lewis Uhler	National Tax Limitation Committee 1523 L Street, N.W. Washington, D.C. 20005 202/393-2060	Strong interest in cutting spending.
Richard A. Viguerie	7777 Leesburg Pike Falls Church, VA 22043 703/356-0400	Activist who has the biggest and best organized list of conservatives. A key element of most effective conservative coalitions.
Kathleen Teague	American Legislative Exchange Council 418 C Street, N.E. Washington, D.C. 20002 202/547-4646	She is executive director of the large and growing organization of con- servative state legislators, who can be vital to any conservative grassroots efforts.
Connie Marshner	Free Congress Foundation 721 2nd Street, S.E. Washington, D.C. 20002 202/546-3004	She heads the largest coalition of Pro-Family groups. She is also the head of the Reagan- Bush Family Issue Advisory Committee.
Bob Heckman	Young Americans for Freedom Box 65, Woodland Road 703/450-5162	Well-known but small campus conservative group. Also heads Fund for a Conservative Majority.
Tom Winter	Human Events 422 First Street, S.E. Washington, D.C. 20003 202/546-6804	Editor. Also officer of American Conservative Union.

St. Sen. H.L. "Bill" Richardson (or his executive director Lawrence Pratt)	Gun Owners of America 6161 Sunrise Vista Dr. Suite 100 Citrus Heights, Cal. 95610 916/726/2422	Heads several groups relating to guns and law and order
Alan Ryskind	A.C.U. Educational and Research Institute 600 Penn. Ave., S.E. Washington, D.C. 20003 202/546-6561	President A.C.U.-ERI. Also Capitol Hill Editor of Human Events.
Alan Gottlieb	Citizens Committee for the Right to Keep and Bear Arms 1601-114th Street, S.E. Bellvue, Washington 98004 206/454-4911	Heads a lobby, a PAC, a foundation and other groups relating to the gun issue and other issues.
Tom Ellis	Maupin, Taylor & Ellis P.O. Box 829 Raleigh, N.C. 27602 919/828-7206	Runs Jesse Helms' Congressional Club which made major independent expenditures for R.R. and which led the East for Senate campaign.
Paul Brown	Life Amendment PAC P.O. Box 14263 Washington, D.C. 20044 202/638-3931	His wife, Judie Brown, runs American Life Lobby. They are adept at generating news.
Jay Parker	Lincoln Institute 1735 DeSales St., N.W. Washington, D.C. 20036 202/347-0872	Black conservative leader.
Ralph Galliano	Conservative Majority Committee 1021 Arlington Blvd. #J-1019 Arlington, VA 22209 703/243-9364	Oversaw major independent expenditures for R.R.

Administration:

The President  
D. Stockman  
E. Dole  
L. Nofziger  
Sec. Lehman  
R. Cavaney  
E. Rollins  
M. Blackwell  
L. Atwater

PARTICIPANTS FOR MEETING OF THE PRESIDENT WITH  
CONSERVATIVE ORGANIZATION LEADERS

Tuesday, February 17, 1981

file  
Conservative  
groups

- ✓ Paul Brown  
Life Amendment PAC
- ✓ Harlon Carter  
National Rifle Association
- John T. "Terry" Dolan  
National Conservative PAC
- ✓ Tom Ellis  
Maupin, Taylor & Ellis
- ✓ Fr. Charles Fiore, O.P.  
National Pro-Life PAC
- ✓ Ralph Galliano  
Conservative Majority Committee
- ✓ Alan Gottlieb  
Citizens Committee for the Right  
to Keep and Bear Arms
- ✓ Lt. Gen. Daniel O. Graham (U.A.S.-Ret.)  
Coalition for Peace through Strength
- ✓ Reed Larson  
National Right to Work Committee
- ✓ Bob Heckman  
Young Americans for Freedom
- ✓ Curtis Mack  
Citizens for the Republic
- ✓ Connie Marshner  
Free Congress Foundation
- ✓ Bob McAdam  
Committee for the Survival of a  
Free Congress
- ✓ Jay Parker  
Lincoln Institute
- ✓ Howard Phillips  
The Conservative Caucus

✓ St. Senator H. L. "Bill" Richardson  
Gun Owners of America

✓ Alan Ryskind  
A.C.U. Educational and Research  
Institute

✓ Phyllis Schlafly  
Eagle Forum

✓ Kathleen Teague  
American Legislative Exchange Council

✓ Lewis Uhler  
National Tax Limitation Committee

✓ Richard A. Viguerie

✓ Tom Winter  
Human Events

## THE WHITE HOUSE

WASHINGTON

February 23, 1981

TO: Elizabeth H. Dole

FROM: Morton Blackwell *MB* *file*

SUBJECT: Conservative Group Support of the President's  
Economic Package

Attached is a report on the activities now set in motion by conservative leaders who met with the President on February 17 in the Cabinet Room.

In summary, conservative groups now plan to mail at least 40,000,000 letters stirring up grassroots support for the budget and tax cut program the President has outlined. The total could run much higher. After adding the many newsletter and organizing activities, this is easily a \$20,000,000 effort.

Because of the nature of these groups' activities, their grassroots efforts are largely self funding. Their direct mail and TV programs (and often even their newsletters) pay for themselves.

Conservative organization leaders see the coming fights over budget and tax cuts not only as ways of improving the economy. They look forward to using these issues in the 1982 congressional elections as a means of defeating many more liberal incumbents. They know that people whom they now motivate, recruit and activate on tax and budget issues will be ready to give money and to work as volunteers in future election battles.

American Legislative Exchange Council

Kathleen Teague

The 1200 members of this state legislative group are strongly supportive. Teague has mailed materials on the economic package to each of her state chairmen and her national board.

The whole March issue of the ALEC newsletter "First Reading" will be devoted to the economic package. It will contain the text of resolutions being proposed by state legislators to put legislatures on record as supporting the President's economic package.

ALEC is hiring a special public relations consultant to assist its members across the country in exchanging speech material press releases, guest columns and other ideas relating to the President's package.

Citizens Committee for the Right to Keep and Bear Arms  
Citizens for the Defense of Free Enterprise

Alan Gottlieb

Gottlieb has scheduled mailings totalling at least 1,700,000 letters in the next six months to stir up grassroots support for budget and tax cuts.

He says, "The proposed cuts in the Bureau of Alcohol, Tobacco and Firearms give me a good hook for mailings."

Citizens for the Republic

Curtis Mack

After meeting with the President on February 17 and prior to the President's speech on February 18, CFTR organized a national effort to generate favorable response to the speech. Working through their Steering Committee, which is largely composed of people who were state leaders of the 1976 Reagan for President effort, they set up networks to contact the White House and the media immediately after the speech to express support.

Others enlisted in this effort by CFTR on short notice were the 1980 Reagan-Bush state chairmen, state Republican chairmen, and the National Federation of Republican Women.

CFTR plans to run newspaper advertising urging support for the President's economic package in targeted blue collar areas, concentrating on industrial areas in a band from Michigan to New Jersey.

Committee for Survival of a Free Congress

Paul Weyrich

Has placed the issue of spending and budget cuts at the top of the agendas of three large coalitions which meet regularly at his building:

- a. The Kingston Group--general conservative activists
- b. The Library Court Group--pro-family and religious groups
- c. The Stanton Group--defense and foreign policy group

The next issue of "The Weyrich Report" newsletter to his contributors will stress that "We like what the President is doing and should support his going even further." He will urge readers to put heat, particularly on U.S. Representatives because otherwise we "don't expect the House to cooperate with the President's proposals."

Weyrich, who is the best in the business at creating conservative coalitions in legislative battles, is working hard to "create a right flank on the Hill" with respect to the President's package.

He says, "I hope they (the senior administration staff) appreciate the value in our making the Reagan economic package the middle of the road." Weyrich has met with ten senators and four congressman in an effort to coordinate a move to endorse the President's economic package and call for cuts even deeper.

## Congressional Club

Tom Ellis

In the next couple of weeks, the Congressional Club will mail letters from Senator Helms to its 300,000 contributors urging them to send enclosed postcards or letters to convince members of the Congress to go on record in support of the President's economic package.

Ellis urges that the President be featured in a series of five half hour TV tapes explaining in detail the package and the reasons why it must be passed. These tapes would be run as self funding, paid broadcasts. The directions on how to impact on legislators would be spoken by someone else; the President would concentrate on the programmatic message.

In 1976, Ellis and Helms obtained film of one of Governor Reagan's speeches and made a very useful TV program of it which was a major factor in the Reagan upset win in the North Carolina GOP primary.

## The Conservative Caucus

Howard Phillips

Already drafted a letter to 135,000 hard core financial supporters urging them to direct communications to members of the House Budget committee and the House Ways and Means Committee urging them to support major cuts in spending and taxes. Supporting the Package and even deeper cuts.

Making action supporting spending and tax cuts, the major project of the State and Congressional District directors of The Conservative Caucus. These state and local leaders are semi-autonomous and will organize local activities.

Phillips says, "We buy the President's package, but think the cuts are too low. We support the package as only a beginning of what needs to be done."

On March 5, The Conservative Caucus is hosting a press breakfast and a press luncheon for Professor Charles Rice of Notre Dame, who has prepared a study showing how the President can use the powers of his office to cut and to terminate unwanted programs and agencies.



One area of Phillips' special concern is to make sure that there is no falling away of support from generally conservative Members of Congress. He wants to concentrate some heat on conservatives to support "the whole package" and not fall away at the behest of special spending interests.

Phillips is also drawing up plans for a half hour TV film (\$40,000 production cost) to be shown in major markets. (Their film attacking Carter defense policy weakness ran in 60 major media markets during the fall campaign.)

Phillips is also meeting with Senator William Proxmire and with Congressman Charles Stenholm, chairman of the 42 member House Conservative Democratic Forum to enlist their support for strong steps leading toward a balanced budget.

#### Gun Owners of America

State Senator H.L. "Bill" Richardson

Richardson has a column running in 200 newspapers and a regular program on 52 radio stations. He has already told his readers and listeners he is going all out to support the President's economic package. He said the President "has won the right to lead . . . It's up to us to pull on the oars and work calluses on our hands helping him."

#### Lincoln Institute

Jay Parker

Parker, a veteran black conservative publishes the well edited "Lincoln Review" magazine. He is mailing a statement in support of the President's economic package to his large list of black media, black college and university deans and major black social and civic organizations. His message is that the way to fight inflation, raise living standards, and lower unemployment is to encourage congressional representatives to support the President's program.

At a March 20 meeting of conservative and neo-conservative black leaders being hosted by Glenn Campbell in California Parker will work to organize additional support among prominent black leaders and scholars.

National Pro-Life Political Action Committee

Father Charles Fiore  
Peter Gemma

Since meeting with the President on February 17, Father Fiore has sent a newsletter to his supporters strongly supportive of the economic package. He mentioned that a greater percentage of federal funds will go to the truly needy.

From his newsletter: "We are more optimistic than we have been in many years about our nation precisely because he is in the Chief Executive's chair."

National Rifle Association

Harlon Carter

NRA supports defense enthusiastically. Harlon Carter is making speeches and passing the word to NRA members in other ways that the President's economic package "is the only way we can afford the military preparation" America needs.

In a speech on February 18 in Cleveland, for instance, Harlon Carter said, "I urge you at this time in the history of America, with our very survival somewhere out there in front of us, I urge you to support realists in politics -- to support hard-headed, practical men, no matter your political tag, support men like President Reagan. . ."

National Right to Work Committee

Reed Larson

Larson says that because his group must concentrate on the abuses of compulsory unionism, the content of budget and tax cuts are a little out of their line.

He said that their communications to their members could note the use of compulsory union dues by organized labor to fight against the President's economic package, without regard to the policy preferences of those forced to pay for the union lobby effort.

Larson suggested that a major new project of his committee might have strong indirect effects favorable to the President's policy proposals.

The NRTW will premiere on March 12 a very tough film exposing union violence. This is part of a major thrust to repeal sections of the Hobbs Act which exempt labor unions from anti-extortion provisions which apply to everyone else. Larson revealed that this film will then be televised "several hundred times" across the country. Concurrently, at least 500,000 and perhaps as many as 3,000,000 letters on this topic will be mailed, urging grassroots pressure for congressional action.

Larson noted that, since organized labor will be the central factor in any coalition to oppose the President's economic package, his massive new efforts to discredit union leadership on the Hobbs Act fight may weaken the ability of Big Labor to work its will on other matters such as budget and tax cuts.

#### National Tax Limitation Committee

Lewis Uhler

Organizing a number of "Citizen's Steering Committees, particularly in Districts of members of the House Rules Committee or the House Ways and Means Committee. These local committees will involve community leaders and elected officials in putting heat on members of the Congress to support the Economic Package.

The core of these groups will often be local activists who have led previous tax limitation battles, either before state legislatures or statewide referenda.

Groups are already in place in Washington, Oregon, Texas, and Michigan.

They have committed \$350,000 in the next several months to be spent on mailings and organizational activities in behalf of the Package.

One interesting element of their plan is to obtain from the Federal Election Commission the names and addresses of all the contributors of \$100 or more to each of the targeted House members. Then NTLC will contact these contributors, urging them to use their best efforts to convince those who received their contributions to support the President's economic package.

The Viguerie Company

Richard A. Viguerie

Viguerie is now writing seven or eight direct mail packages for various clients, all strongly supportive of the President's economic package.

He estimates that his clients alone will mail 35 to 40 million letters in the next six months urging grassroots pressure on members of the Congress to support the spending and tax cuts.

These Viguerie-prepared letters will contain from three to a dozen postcards. With different themes for different clients, these letters will include such things as the addresses and phone numbers of the District and D.C. offices of Members of Congress, instructions on how to write letters, how to urge action over the phone, how to write an effective mailgram, how to organize a grassroots rally on the budget and tax cuts, etc.

The 35 to 40 million letters will include well in excess of 100 million postcards, of which perhaps 10% will in turn be actually mailed by constituents to congressmen and senators.

Some of these letters will call for deeper cuts.

Viguerie, who specializes largely in right of center clients, says the President proposals "give us all the pieces we need" for stirring up vigorous grassroots efforts. He listed:

1. Issues pre-sold by the national media.
2. Issues highly popular with conservatives.
3. Good support from well known conservative spokesmen.
4. The right set of opponents on the opposite side of these issues.

Noting that he and other conservative activists have been publicly critical of some of the staffing decisions of the new Administration, Viguerie said:

"I hope the Administration is sophisticated enough to understand that on some things we will be critical and on other occasions we will do things for them no one else can."

He added: "Our effort on these cuts will make our Panama Canal treaty fight look small by comparison."

Young Americans for Freedom

Bob Heckman

This campus-oriented group held a news conference supporting the President's economic package on February 19.

They sent mailgrams to their 600 local leaders urging local activism in support of the package. They have set up a "hot line" to provide advice for their local leaders on this new project they call "Youth for the Reagan Agenda."

They will have flyers and posters ready for campus use on this project before March 1.

Other Efforts

1. Human Events editor Tom Winter ran this week a lead story headlined: "Reagan Presents Solid Economic Package".
2. American Conservative Union chairman Representative Mickey Edwards held a news conference February 19 triumphantly describing the President's economic package as "The beginning of a political revolution" and calling on all Americans to get on with the job of getting the proposals through Congress.
3. Phyllis Schlafly has written favorably to her network, urging them to lobby in support of the President's economic package.
4. John T. "Terry" Dolan plans to run strong commercials attacking, say, Senator Paul Sarbanes if Sarbanes does not line up in favor of the President's economic package. Dolan feels that showing these TV commercials on D.C. area television will have a healthy effect on members of Congress from around the country.