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AMERICAN LITERARY SOCIETY, INC.

PUBLISHERS OF

The Yale Literary Magazine

STATEMENT OF PURPOSE

Advisory Committee: Joseph W. Bishop, Jr.; Robert H. Bork; Charles Causley; John R. Chamberlain; Ralph de Toledano; Richard Eberhart; M. Stanton Evans; Edwin J. Feulner, Jr.; Boris Goldovsky; Eugène Ionesco; Reed J. Irvine; Irving Kristol; Seymour Martin Lipset; Eugene V. Rostow; Rudolph Schirmer; Martin Seymour-Smith; Frank Shakespeare; Uwe Siemon-Netto; William E. Simon; George F. Will

STATEMENT OF PURPOSE

In 1980, the administration of Yale University and the editorial board of *The Yale Literary Magazine*, which had begun national publication a year earlier, came to the common conclusion that it was best to separate America's oldest review from the university under whose auspices it originated. Ensuing negotiations resulted in the incorporation of American Literary Society, a national non-profit organization charged with all responsibilities for the publication of *The Yale Literary Magazine*. The organization's name was derived from Yale Literary Society, which had borne those responsibilities during the first century and a half of the magazine's existence.

The original conversion of the magazine to the national format was carried out by the present editorial board, members of which have since become directors of the Society, in conjunction with a group of Yale undergraduates interested in the project. The board attracted financial assistance from a number of individuals, most notably Yale alumni, whose names appear on our Board of Patrons, followed by several foundations and corporations that joined our Founders Fund. More recently, the board began to be guided by its national Advisory Committee, formally constituted in 1981.

To understand the significance of our undertaking and the reasons for which it deserves broad support, it is necessary to address, within the scope of this brief statement of purpose, the principal goals toward which America's oldest review is directed by American Literary Society.

As publishers of *The Yale Literary Magazine*, we seek to bring about an understanding of the relationship between the American system of democratic capitalism, with its principles of economic and political freedom, and the world heritage of high culture. For, as intellectuals, we perceive the social realities of this system to be exceptionally conducive to the process of artistic creation, yet see them misrepresented, misinterpreted, and misjudged by the very people who stand to benefit from their perpetuation. It is our belief that this free civilization will be preserved by the enlightened opinion of its people, that such enlightenment will be impossible without the world heritage of high culture, and that this heritage will itself be lost unless it is accepted by the civilization it is meant to sustain.

High culture must needs not be partisan. If the cultural trends this nation has developed over the past few decades were merely partisan, the ensuing poverty of ideas would be a matter of relatively narrow concern. In reality, however, we find these trends to be sharply at odds with the social, economic, and political fundamentals upon which a free civilization rests, and consequently regard them as a matter of universal concern. It is our intent, therefore, to challenge the intellectual and artistic validity of these trends, which so often hide parochial poverty of ideas beneath a cosmopolitan veneer of shifting intellectual fashion, at the highest level, by maintaining a genuinely international forum for independent thought. *The Yale Literary Magazine*, America's oldest review, is that forum, and it is our estimation that its potential as a unique point of convergence for genius in the arts on the one hand, and as a refreshing alternative to the destructive provincialism, which has victimized the intellectual life of the nation, on the other, is unparalleled.

"*The Yale Literary Magazine*," wrote William E. Simon accepting our invitation to join the national Advisory Committee, "is the epitome of the kind of work we must do in culture to sustain the values that undergird democratic capitalism." It is essential to realize that, as a publication of American Literary Society, *The Yale Literary Magazine* is unique among cultural organizations in this country in that it seeks to cultivate an intellectual environment compatible with free enterprise and other values traditional to democracy. At the same time, it must be kept in mind that the intellectual dialogue we seek to maintain is indeed of the highest calibre.

In the words of another Advisory Committee member, Eugene V. Rostow, *The Yale Literary Magazine* is destined to become "a powerful highbrow review of real influence." Along with the other Committee members, Dr. Rostow believes that ideas have consequences, that no matter how elusively theoretical a cultural issue may appear, it soon translates into concrete political, economic, or social action. It is

the business of our organization to confront ideas translatable into actions unfavorable to fundamentals of free society, and because of its position as America's oldest, its cultural pedigree, its luxurious format, its academic reputation, and its international scope, *The Yale Literary Magazine* is uncommonly well-equipped for this confrontation.

The high cultural calibre of our publication, therefore, is vital to our success. Our magazine is not published on newsprint, to extol this week's writers, expound on last week's thinkers, and crumble to dust a week thereafter; the paper we print on permits the most accurate color reproduction and is guaranteed to endure for centuries; and we seek to publish and reproduce what will last at least as long. The content of the magazine, enhanced and augmented by its appearance, attracted an exceptional audience, comprised of some of the most influential and affluent individuals in the United States, in the very first year of national publication. Needless to say, our readership affects public policy formation, in which American Literary Society and its sponsors wish to take part, in ways that differ from the average voter's. The importance of communication with this powerful group should not be underestimated by those who intend to succeed in steering public policy away from notions destructive to the American way of life.

Furthermore, the enhancing ambience of the magazine is the key to its financial self-sufficiency, which we are determined to achieve in the nearest future. While we believe that private philanthropy, as a natural product of a free economy, is fully compatible with the Society's goals, *The Yale Literary Magazine's* success with its audience and its advertisers indicates that financial support of individuals, corporations, and private foundations is crucial only in these formative stages of its development. To see the publication through this initial period of readership expansion, essential to its ultimate stability, we have established the annual Board of Patrons and the permanent Founders Fund of *The Yale Literary Magazine*.

Finally, it is our conviction that if *The Yale Literary Magazine* were to disappear, there would be nothing to take its place. It is, in the words of Reginald H. Jones, "unique in our national intellectual life." As America's oldest review, with its exceptional content, appearance, and audience, *The Yale Literary Magazine* has few equals; as a fine instrument of public persuasion, with its objective to cultivate values fundamental to free society, it indeed stands alone.

It is for these reasons that *The Yale Literary Magazine*, an American Literary Society publication, deserves broad support.

3218 North 17th Street
Arlington, VA 22201
November 2, 1981

The Honorable Gordon Humphrey
United States Senate
Washington, D.C. 20515

Dear Gordon:

You may remember that I did studies of the major corporate and association PACs after the 1976 and 1978 elections. This summer volunteers, using the method I established, analyzed for the 1980 election all the corporate and association PACs which gave more than \$ 25,000.

Candidates who received contributions from three or more of fifteen prominent conservative PACs were defined as conservative candidates. Opponents to these candidates were defined as liberal candidates.

Then each of the business PACs were rated based on the percentage of their contribution to conservative candidates in these selected liberal vs. conservative races. I hope that you can make use of this information in appropriate ways.

You will notice that in the list of association PACs, many of the ones at the very top of the list were energy related PACs. These PACs were largely organized by our friend, Bill Anderson of the Independent Petroleum Association.


As you know, Anderson is a big fan of yours, but he took me aside today to express a concern he has. It seems that one Howard Useem, who has a staff connection with you, has engendered some bad feelings in his discussions with industry people.

According to Anderson, "we received better treatment from John Dingall," the liberal House Democrat. He said that Useem "acted like a little Nazi," giving orders as to exactly what testimony industry representatives could give at a forthcoming hearing. He absolutely forbade them, for instance, to raise any decontrol issues.

Because I know the importance you place on these issues and the amount of dedicated effort you have expended on energy legislation, I knew you would like to be warned about this development among your friends.

If you would like to speak with Bill Anderson about this, his numbers are 857-4737 (O) and 560-2664 (H).

Cordially,



Morton C. Blackwell

THE WHITE HOUSE

WASHINGTON

September 30, 1981

Dear Jim:

About 1964, after our Students for Conservative Government at Louisiana State University had brought the famous economist Dr. G. Warren Nutter to campus for a speech, I was shocked to learn that Dr. Nutter had hired away from the L.S.U. economics faculty Dr. William Breit, the advisor to our College Republican Club.

I wrote a tongue-in-cheek letter to Dr. Nutter, who headed the economics department at the University of Virginia. In this letter I severely castigated Dr. Nutter for "stealing" our advisor, Dr. William Breit, who was a constant source of inspiration for us and our last resort when we were pressed in ideological arguments with leftists on campus.

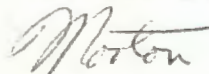
At that time the two main centers of conservative academic activity in economics were U.Va. and the University of Chicago. I told Dr. Nutter that we simply couldn't afford to concentrate all our resources in Chicago and Charlottesville.

In a memorable response, Dr. Nutter wrote he would see to it that a good economics teacher replaced Dr. Breit at L.S.U. And he did, in the person of Dr. William Campbell, a student of Dr. Nutter's.

More to the point of your clever letter to me, however, the late Dr. Nutter went on to say, "Any embattled group must face the choice of concentration or dispersal of its forces. One thing is certain, however. Without some points of concentration, the cause will be lost in a hostile sea. There comes a time when we must retreat to the citadel to save the books."

As our cause prospers, we branch out. Last year Jack Abramoff proved Massachusetts was savable. Can Maryland be far behind?

Cordially,



Morton C. Blackwell
Special Assistant to the
President

Mr. Jim Hughes
Committee to Save Maryland
1503 Crestline Road
Silver Spring, MD 20904

THE WHITE HOUSE
WASHINGTON

September 14, 1981

TO: Lyn

FROM: Morton 

Dick Plechner is a good conservative and a good friend. He was the person who organized the Goldwater capture of one-half of the New Jersey delegates in 1964. He fought a vicious, leftist Republican establishment in New Jersey and survived every battle, beating them occasionally.

He is persistent. He is now the Middlesex County Republican Chairman and of course, a strong Reagan supporter.

I urge you to accept this invitation.

Thank you.

RICHARD F. PLECHNER
ATTORNEY AT LAW
351 MAIN STREET
METUCHEN, N. J. 08840

RICHARD F. PLECHNER

(201) 548-4457

September 2, 1981

Mr. Lyn Nofziger
White House
Washington, DC

Dear Mr. Nofziger:

On behalf of the Middlesex County, New Jersey, Republican Organization, I wish to invite you to be our principal speaker at our annual pre-election dinner to be held in Edison, New Jersey, on a date hopefully convenient to you.

We would prefer, if possible, a Friday night, either October 2 or October 16, however if you are not available on one of those nights we can probably switch it to some other date.

This is a very important year as I am sure you are aware, as we hope to be able to elect a Republican Governor in New Jersey.

The time would be cocktails at 7:00 P.M. with dinner at 8:30 P.M. As part of this affair we would hope to have you present at a special fund raising cocktail party beginning at 7:00 at my home in Metuchen and we would then go from there to the general affair at approximately 8:00 P.M.

I would appreciate hearing from you as soon as possible so that we can get our tickets printed and make reservations for the restaurant. Thank you very much for your help in this matter.

Very truly yours,

RICHARD F. PLECHNER

mat

cc: Mr. Morton Blackwell

C
O
P
Y

THE WHITE HOUSE
WASHINGTON

^{Editor}
Lee Heber - Paris ^{Herald}
^{Tribune}

Mr John Peter Pres Eastern
Michigan U.

^{of Ed -}
Carolyn Warner Com from
Az

someone from White House

Tony Giroux worked
for Anne Armstrong
'70 in '71

Ken Cribbs

To Morton
Date 9/28 Time 2:30

WHILE YOU WERE OUT

M Terry Groux
of Natl Assoc of Secondary School Principals
Phone 860-0200
Area Code Number Extension

TELEPHONED	<input checked="" type="checkbox"/>	PLEASE CALL	<input type="checkbox"/>
CALLED TO SEE YOU	<input checked="" type="checkbox"/>	WILL CALL AGAIN	<input type="checkbox"/>
WANTS TO SEE YOU	<input type="checkbox"/>	URGENT	<input type="checkbox"/>

RETURNED YOUR CALL

Message Century III Leaders
are you going to be
involved very honored
Pres Assistant, Reagan Youth
effort.
no honorarium M
5 days impasse in Winsting



**National
Association of
Secondary School
Principals**

nassp

1904 Association Drive
Reston, Virginia 22091

703/860-0200

National Association
of Student Councils



National Association
of Student Activity Advisers

*Cannot do
10/1
regretted by
phone*

September 14, 1981

Dear Mr. Blackwell:

On behalf of the National Association of Secondary School Principals I respectfully invite you to serve as a member of the national selection committee for the Century III Leaders program. If I may, let me tell you a little bit about Century III.

Since its beginnings in 1976, the Century III Leaders program has endeavored to regard young student leaders for their achievements while provoking them to engage head-on the issues which challenge America in its third century. Every high school in the country is invited to select its own winner, through review of an application, short essay, and current events test. School winners compete at the state level for two \$1,500 scholarships and two all-expense-paid trips to the Century III Leaders Conference, March 5-8, 1982, at historic Colonial Williamsburg, VA. There, while meeting together and with leaders from the worlds of business, education, and government, a national winner is selected from among the 102 Century III Leaders and that outstanding young person receives an additional \$10,000 scholarship.

The job of the national selection committee is to choose that national winner, along with nine semifinalists, who each receive additional \$500 scholarships. If you are able to serve this fine program, you would review each of the applications of the 102 Leaders, narrowing the field to ten semifinalists. At Williamsburg, you would work with the other committee members of our national selection committee to determine our 1981-82 Century III national winner.

As a member of the Century III national selection committee, you would be asked to stay in Williamsburg from the 4th of March until the 8th. Of course, you would be the guest of the NASSP and the Shell Oil Company, which funds Century III. Your travel and an honorarium would also be covered.

I look forward to your reply. We could not be more honored than to hear from you that you will indeed join our Century III team. Thanks for your support.

Sincerely,

Terry

Terry Giroux
Director
Office of Student Activities

TG:umb

THIS IS IMPORTANT-----PLEASE RETURN BY SEPTEMBER 25, 1981

(PLEASE INDICATE WHERE YOU MAY BE REACHED FOR THE
NEXT 6 MONTHS)

CENTURY III LEADERS

NATIONAL SELECTION COMMITTEE MEMBER

_____ I WILL ACCEPT THE POSITION.

_____ I WILL BE UNABLE TO ACCEPT THE POSITION.

NAME: _____

(HOME) ADDRESS: _____

_____ CITY STATE ZIP

TELEPHONE () _____

(OFFICE) ADDRESS: _____

_____ CITY STATE ZIP

TELEPHONE: () _____

PLEASE INDICATE YOUR PREFERENCE IN RECEIVING MAIL:

_____ HOME _____ OFFICE

THE WHITE HOUSE

WASHINGTON

September 23, 1981

Dear Mr. Dickson:

I am responding to your letter of September 14 to Mrs. Dole regarding the bias of the Corporation for Public Broadcasting.

Your letter struck a responsive note with me. I feel just as you do about the abuse of public money in public broadcasting, particularly in the program "All Things Considered." That show might be better titled "All Things to the Left, March."

My own view is that any government-dominated news media are inimical to a free society. Even worse, however, is the situation where government funds news media which are beyond control of the elected representatives of the people. In this latter situation, the taxpayers have little recourse but to grit their teeth as views they abhor are broadcast with their own money.

No doubt the reason given for setting up an independent corporation was to prevent the abuse of power by those controlling the government at any given time. Clearly this "cure" is as bad as the disease. It is another manifestation of the old problem identified by Plato: Who guards the guardians? The answer in our country must be: the people, through periodic elections.

I would suggest you do the following things:

1. Communicate directly with members of the Board of Directors at the Corporation for Public Broadcasting. A list is enclosed and the main address for the Corporation is 1111 16th Street, N.W. Washington, D.C. 20036. Make specific suggestions of the changes you want made.
2. Work with your congressional representatives in both Houses of the Congress to change the law to eliminate these abuses. If I understand you properly, you would like to see an end to at least the news coverage on public broadcasting. My guess is that most, if not all, of the Virginia delegation would agree with you.

Please keep me posted on your progress in this matter.

Yours most sincerely,



Morton C. Blackwell

Special Assistant to the President

J. Allan Dickson, President
Dickson and Company
P.O. Box 128
Upperville, Virginia 22176

cc. Elizabeth H. Dole

Memorandum

To: Kathy Christiansen

From: Mary Sutphin

Attached is a list of the Board of Directors at the Corporation for Public Broadcasting.

Mr. Richard Holwill, Vice President and Director of Government Affairs here at the Heritage Foundation, formerly worked as White House correspondent for National Public Radio. He has checked those Board members whom he felt would be most receptive to a complaint that the Corporation's broadcasting was too liberal.

Please contact Mr. Holwill if you have any further questions on this matter.



Address: Corporation for Public Broadcasting
1111 16th Street, N.W.
Washington, D.C. 20036



513 C Street, N.E. • Washington, D.C. 20002
(202) 546-4400

September 1981

THE CORPORATION FOR PUBLIC BROADCASTING
THE BOARD OF DIRECTORS

CHAIRMAN

Mrs. Sharon P. Rockefeller (1982)*
Governor's Mansion
Charleston, West Virginia 25311
(304) 348-3588 or (304) 348-3587

VICE CHAIRMAN

Jose' A. Rivera, Esq. (1984)*
16 Court Street, Suite 1603
Brooklyn, New York 11241
(212) 858-0066

DIRECTORS

Geoffrey Cowan, Esq. (1984)*
Center for Law in the Public
Interest
10203 Santa Monica Boulevard
Los Angeles, California 90067
(213) 879-5588

✓ Mr. Clyde M. Reed (1982)*
Editor & Publisher
The Parsons Sun
220 S. 18th Street (PO Box 836)
Parsons, Kansas 67357
(316) 421-2000

Mrs. Diana Lady Dougan (1986)*
Dougan Associates
4300 Parkview Drive
Salt Lake City, Utah 84117
(801) 272-1125

Mr. Charles W. Roll, Jr. (1982)*
2797 Main Street
Lawrenceville, New Jersey 08648
(609) 896-0647

Mr. Paul S. Friedlander (1984)*
Friedlander and Sons, Inc.
Fifth Avenue at Pike
Seattle, Washington 98101
(206) 223-7474

Donald E. Santarelli, Esq. (1980)*
Santarelli & Gimer
2033 M Street, N. W., Suite 700
Washington, D. C. 20036
(202) 466-6800

Mr. Michael A. Gammino (1984)*
President
Columbus National Bank
One Turks Head Place
Providence, Rhode Island 02901
(401) 751-9200

Mrs. Gillian M. Sorensen (1982)*
N.Y. City Commissioner for the
UN and Consular Corps
809 United Nations Plaza, 8th Floor
New York, New York 10017
(212) 986-4321 (W)
(212) 765-0645 (H)

Mrs. Lillie E. Herndon (1986)*
525 North Trenholm Road
Columbia, South Carolina 29206
(803) 787-0556

Howard A. White, Esq. (1986)*
Sr. Vice President & General Counsel
ITT World Communications, Inc.
67 Broad Street
New York, New York 10004
(212) 797-4825

✓ Dr. Michael R. Kelley (1982)*
George Mason University
3623 Parklane Road
Fairfax, Virginia 22030
(703) 691-1119

HONORARY CHAIRMAN:
James R. Killian, Jr.

Ms. Kathleen Nolan (1984)*
223 Bonhill Road
Los Angeles, California 90049
(213) 476-2879

*Term Expires

SEP 16 1981



DICKSON AND COMPANY

MECHANICAL CONTRACTORS

POST OFFICE BOX 128
UPPERVILLE, VIRGINIA 22176
METRO AREA 703-471-6650
LOCAL AREA 703-592-3641

September 14, 1981

RC	
RC	<i>ML</i>
B	
DL	
NWMS	

Reply for EWJ

Mrs. Elizabeth Hanford Dole
1600 Pennsylvania Avenue
Washington, D. C. 20500

Dear Mrs. Dole:

We are distressed to the point of rebellion to have our tax dollars funding the liberal bias that comes across radio and television through the Corporation for Public Broadcasting. While admitting that there are periods during the day that are entertaining because of the absence of commercialism, the distress experienced during talk shows and news time reaches heights that are difficult to describe. Listen some time between 6:30 PM and 8:00 PM to "All Things Considered" and reflect on the grossly unfair treatment of almost any subject that pertains to our national interests. Their very liberal, as well as carefully concealed, pro-communist philosophies must certainly be convincing in a world of confusion to large segments of our population, and certainly on future generations of adults.

I strongly protest the Federal Government using my money to promote anti-American philosophies in each and every situation around this globe. It really hurts.

Very truly yours,

DICKSON AND COMPANY

J. Allan Dickson
J. Allan Dickson, President

JAD:pt

*Blackwell
Loves*

R & D TAX SERVICES
MANAGEMENT AND FINANCIAL CONSULTANTS

AREA CODE: 513
PHONE: 274-7983

P. O. Box 174
DAYTON, OHIO 45402

October 13, 1981

Morton C. Blackwell
Special Assistant to the President
The White House

Dear Morton,

Thank you so much for taking time to critique my essay, as a student of politics, that meant a great deal to me.

I thoroughly enjoyed the Institute and I am looking forward to a long and prosperous association.

Enclosed is a copy of the letter I sent to Peter Keisler concerning the Black College Republican Organization we built at Central State University.

Thank you,

Ron

Ronald J. Crutcher
Senior Consultant

P.S.

Please send me some factual information on monies funneled through CETA and VISTA programs wused to forward Democratic partisan efforts.

*For
HP*

R & D TAX SERVICES
MANAGEMENT AND FINANCIAL CONSULTANTS

AREA CODE: 513
PHONE: 274-7983

P. O. Box 174
DAYTON, OHIO 45402

October 13, 1981

Peter Keisler'
Leadership Institute
8001 Braddock Rd., Suite 402
Springfield, Virginia 22151

Dear Peter,

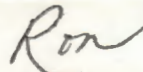
I was delighted to have had the opportunity to participate in such a fine institute of political technology. We have attended many such schools in the nation, but the Institute was by far the most prestigious. I will be attending the Outreach Seminar in Los Angeles, November 20th-22nd.

As a result of Huck Wather's lecture, we discovered the Black College Republican Organization we built at Central State University in Wilberforce, Ohio, is America's first. That organization is headed by my younger brother, James H. Crutcher, Jr.

Here is an opportunity for our party to expand leadership through college campus organization and to improve the image of the Republican Party in Black America.

I would appreciate any assistance in preparing this effort; press release, press conference, or whatever you feel would be most appropriate and beneficial for all concerned.

Sincerely,



Ronald J. Crutcher
Senior Consultant

cc Morton Blackwell
John Mularoni



DICKSON AND COMPANY

MECHANICAL CONTRACTORS

*add
to
Correspondence
file*

POST OFFICE BOX 128
UPPERVILLE, VIRGINIA 22176
METRO AREA 703-471-6650
LOCAL AREA 703-592-3641

November 23, 1981

Mr. Morton C. Blackwell
The White House
Washington, D. C. 20500

Dear Mr. Blackwell:

In previous correspondence, we expressed our conviction that it was definitely wrong to spend tax money to promote philosophies contrary to the best interest of this country and, indeed, which bring about serious misunderstandings and even false notions about the workings of a free society and a free market economy.

Now comes the information that National Public Radio Satellite Program Development Fund has awarded \$14,695.00 to the National Lesbian and Gay Men's Radio Project for them to produce "documentaries" on such topics as the Family Protection Act and alleged discrimination against lesbians and gay men. The programs are to be produced, quite naturally it would seem, in San Francisco (where else?) at the studios of Western Public Radio.

We desperately want whoever in the Government is responsible for approving the use of the Corporation of Public Broadcasting funds, as well as each member of the Board of Directors, to explain how this funding is in the best interests of this country. And we anxiously await their response.

Sincerely,

DICKSON AND COMPANY

J. Allan Dickson
J. Allan Dickson, President

JAD:pt

cc: Members,
Board of Directors
Corporation for Public Broadcasting

THE WHITE HOUSE
WASHINGTON

December 8, 1981

Dear Harlan:

Thanks for the note and the clipping. Carmen is doing a good job.

Enclosed is a paper I prepared at the request of Mrs. Dole last month. She gave it to Jim Baker on November 5.

My love to Barbara.

Cordially,



Morton C. Blackwell
Special Assistant to the President

Harlan K. Schlicher, Jr.
2 Park Lane
Mountain Lakes, New Jersey 07046

THE WHITE HOUSE
WASHINGTON

Date _____

To: _____

From: Morton C. Blackwell

_____ Please respond on behalf of
the President

_____ Please prepare draft for
Elizabeth Dole's signature

Please prepare draft for
my signature *responses*

_____ FYI

_____ Let's discuss

Harlan K. Schlicher, Jr.
2 Park Lane
Mountain Lakes, New Jersey 07046

16 November, 1981

Dear Eyes and Ears,

Barbara and I thought that you were extremely tele-
genic on the Nightly News last week. It might be useful
to send the tape to the editors of Harpers, who mistaken-
ly missed the formative aspects of your profile.

I'm glad that the Viet Nam veterans movement is
gaining momentum. Keep up the good work.

I received a nice note from Peter Keisler. Good
man. Hope that the Leadership Institute is thriving.

About two months ago, the following appeared in
the New York Times. If I can be of any help to Jerry,
please let me know.

Sorry that the Schlichers have seen so little of
the Blackwells this fall. Hope to remedy this soon.

Sincerely,

Harlan

Dear Harlan,

Thanks for the note + clipping.
Carmen is doing a good job.

Enclosed in a paper I prepared at
the request of Mrs Dole last month.
She gave it to Jim Baker on

~~December 5~~ November 5.

My love to Barbara.
Cordially,

MB

504
1831
2271

G.S.A. Head Is Seeking Private Sector Advisers

Gerald P. Carmen, head of the General Services Administration, hopes to bring together "the best minds from the private sector" to supplement the staff of his \$5-billion-a-year agency, which acts as business manager for the Government.

The wiry, energetic, self-made businessman who was President Reagan's Northeast coordinator and helped mastermind the President's campaign, appears determined to do his part in fulfilling Mr. Reagan's promise to run the Government like a business.

"We will borrow ideas from industry and bring outside perspective to our problems," the hard-driving Mr. Carmen said yesterday in announcing the planned formation of a 15-man, unsalaried advisory board from industry, business and labor.

"I am here to make changes to restore credibility to this agency's reputation," Mr. Carmen said. The board will advise the G.S.A. on policy issues, new management projects and major organizational changes. The G.S.A. supplies equipment and services, of-

ice space and maintenance to other agencies of the Government.

Mr. Carmen, who took over as head of the agency on May 26, already has named private-sector executives to top jobs with his agency. Steven L. Hammer, formerly with a subsidiary of the Goodyear Tire and Rubber Company will become associate administrator for operations while Charles S. Davis 2d, formerly with the Ford Motor Company, will be associate administrator for policy and management systems.

"In the past there has been little private sector influence and generally people have moved around from within in the bureaucracy," Mr. Carmen said in a telephone interview from Washington.

"It takes a partnership between the private and the Government sectors," Mr. Carmen concluded. For more than 30 years he was active in Republican politics in New Hampshire, where he ran his own auto supply and service center chain.

Mr. Carmen, 51, said that he hoped the panel would become "a major problem-solving board" and establish better cost efficiencies.

THE WHITE HOUSE

WASHINGTON

December 14, 1981

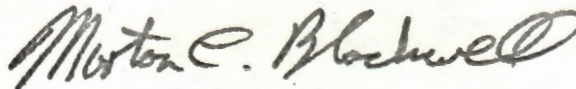
Dear Mr. DiRosa:

On behalf of Mrs. Dole, I want to thank you for your letter of November 27.

The Voice of America is prohibited by law from directing its broadcasts at American citizens. However, the VOA can be picked up in the United States by using short-wave radio. A change in this law would be up to your elected representatives in Congress.

You might also be interested in knowing that the VOA is excluded from the Senate and House galleries, but that the Soviet Union's TASS is credentialed to those galleries.

Sincerely,



Morton C. Blackwell
Special Assistant to the President

Albert DiRosa
4101 Norman Mayer #66
New Orleans, LA 70122

Draft

THE WHITE HOUSE
WASHINGTON

TO: *MORTON*

FROM: Diana Lozano

SUBJECT:

The attached is for your:

- | | |
|---|---|
| <input type="checkbox"/> Information | <input type="checkbox"/> Review & Comment |
| <input checked="" type="checkbox"/> Direct Response | <input type="checkbox"/> Appropriate Action |
| <input type="checkbox"/> EHD Draft Letter | <input type="checkbox"/> Signature |
| <input type="checkbox"/> File | <input type="checkbox"/> Other |

Comments: _____

Please respond by
12/9/81

DEC 1 REC'D MB

27 November , 1981

Elizabeth Dole , Asst. to the President/
Public Liasion

Dear M's Dole:

I read in Call for Action , Oct 1981 about the
American Forum , conservative TV shows on the
air are not heard in New Orleans . If a need was
ever felt greater than in this city , for relief
from the constant biased news we are fed , it
would make one cry .

Why cannot the VOA be permitted to beam messag-
es of factual information to the cities , as
well as to foreign places . I know the cry would
be heard even in the Kremlin , not to say the
new's media loudest of all .

M's Dole if you have the President's ear please
tell him we love and respect his courageous
efforts , to bring us back to fiscal sanity .

With kindest regards I am

Sincerely ,

Albert J. di Rosa

4101 Norman Mayer #66

New Orleans , La 70122

THE WHITE HOUSE

WASHINGTON

December 11, 1981

*Blackwell
Cares*

Dear Harold:

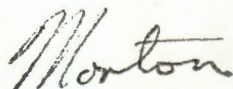
I can't begin to thank you for all you did to make my trip to Princeton University so enjoyable this past week. You were certainly thorough in your planning and scheduling, and really took great care of me.

I am returning your tie and pen, and thanks also for the idea of a "CARE" package.

I found it very interesting to speak before Princeton's ancient, august Whig-Clisophic and at the Woodrow Wilson School.

Thanks again.

Cordially,



Morton C. Blackwell
Special Assistant to the President

Mr. Harold Zullo
18 Little Hall
Princeton University
Princeton, NJ 08544

Princeton University

DEPARTMENT OF POLITICS

PRINCETON, NEW JERSEY 08540

December 16, 1981

Mr. Morton C. Blackwell
Special Assistant to
the President
The White House
Washington, D.C.

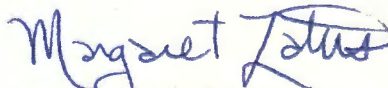
Dear Mr. Blackwell:

This is to thank you for your patience in discussing the conservative movement with me during your visit at Princeton. Your two talks and the private conversations we had gave me renewed interest in working toward a better understanding of the efforts and goals of this important political movement.

Your insightful and prompt response to my two papers was also greatly appreciated. It is always rewarding to receive suggestions from the most knowledgeable people in the field. (And in this field, even supposed academic "experts" are far less knowledgeable than individuals in key leadership positions, such as yourself.) I would greatly value your continued assistance and guidance in my work.

Thanking you again for your help and for the time you spent with me, and with best wishes for the holidays, I am

Respectfully yours,


Margaret Latus

THE WHITE HOUSE

WASHINGTON

December 21, 1981

Dear Senator Jepsen:

I want to thank you very much for sending me the box of fruit cake for Christmas. We cheated and opened it early. It's very good.

I appreciate your thoughtfulness.

Give my best to Dee, and have a good Christmas.

Cordially,



Morton C. Blackwell
Special Assistant to the President

Hon. Roger Jepsen
U.S. Senate
Washington, D.C. 20510

THE WHITE HOUSE

WASHINGTON

December 21, 1981

Dear John:

Thank you very much for sending me the lovely 1982 Appointment Diary. The pictures are magnificent and remind me of my visit to the Republic of China.

I appreciate your kindness.

Sincerely,



Morton C. Blackwell
Special Assistant to the President

John Feng
Coordination Council for
North American Affairs
Office in U.S.A.
5161 River Rd.
Bethesda, MD 20816

THE WHITE HOUSE
WASHINGTON

December 22, 1981

Dear Peter:

Thank you very much for sending me the 1982 executive planner. The one thing the Executive Branch needs now is 1982 planning.

I appreciate your kindness.

Cordially,



Morton C. Blackwell
Special Assistant to the President

Peter Gemma
National Pro-Life PAC
101 Park Washington Court
Falls Church, VA 22046

THE WHITE HOUSE
WASHINGTON
January 4, 1982

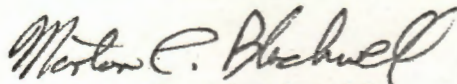
Dear Tony:

Thank you very much for inviting me to attend the USIC Educational Foundation's February 26, 1982 conference, "New Challenges to American Business: Domestic and International Problems Ahead".

Unfortunately, I cannot attend because the travel budget of the Office of Public Liaison is limited.

Please keep up your excellent work.

Cordially,



Morton C. Blackwell
Special Assistant to the President

Mr. Anthony Harrigan
USIC Educational Foundation
Realtor's Building
Nashville, Tennessee 37201

OK

Dear Tony:

Thank you very much for inviting me to attend the USIC Educational Foundation's February 26, 1982 conference, "New Challenges to American Business: Domestic and International Problems Ahead".

Unfortunately, I cannot attend because the travel budget of the Office of Public Liaison is limited.

Ⓟ Please keep up your excellent work.

Cordially,

MCB

Anthony Harrigan
USIC Educational Foundation
Realtor's Building
Nashville, Tenn. 37201



UNITED STATES INDUSTRIAL COUNCIL
EDUCATIONAL FOUNDATION

December 11, 1981

*Write Down Tony's
response but
on travel budget
or don't commit
me to accept
for wages?
shall we
schedule?*

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President
Florida East Coast Railway
St. Augustine, Florida

*Director

Mr. Morton C. Blackwell
The White House
Washington, D. C. 20500

Dear ~~Mr. Blackwell~~ *Wooten*:

It is my pleasure to invite you to a conference, "New Challenges to American Business: Domestic and International Problems Ahead," to be held in Chicago at the Sheraton-Plaza hotel, Friday, February 26, 1982. The USIC Educational Foundation is sponsoring this special meeting to bring together concerned business leaders, journalists, and public policy analysts for discussion of some of the issues which we see as vital to American business, and the interests of all American citizens.

The enclosed brochure includes our confirmed agenda for the conference. As you can see, the discussions will be led by presentations from truly outstanding scholars and public policy analysts. We will invite you to participate in exchanging ideas with professionals from business, the news media, and the academic world.

Our speakers include Prof. Joseph Bishop of the Yale University Law School; William P. Cheshire, editor-in-chief of the Charleston, West Virginia Daily Mail; Dr. John Howard, president of the Rockford Institute; and Talbot S. Lindstrom, Deputy Director of the U. S. Commerce Department's Office of Export Administration. The conference will cover such timely issues as the trends in international trade which affect American markets, and will focus on some of the domestic problems which are limiting the competitiveness of U. S. business.

I urge you to mark this conference on your calendar as a necessary briefing on the business and public policy issues of concern to us all in coming months and years. The conference was designed to make possible your participation, with all discussions scheduled for a single day.

I look forward to seeing you in Chicago on February 26.

Sincerely,

Anthony A. Harrigan

Anthony Harrigan
Member, Board of Directors

AHH:er

Enclosures

HOTEL REGISTRATION REQUEST

Use of this card reserves your accommodations at the special rate for attendees of the USIC Educational Foundation's conference. Please complete the card and mail it to:

The Sheraton-Plaza Hotel
160 East Huron Off North Michigan Avenue
Chicago, Illinois 60611

Attn: Reservations

I wish to reserve _____ room(s) for Thursday, February 25, 1982.

Conference rates \$75 single occupancy \$90 double occupancy

Name _____

Address _____

City, State _____ Zip _____

Guests wishing to stay through Friday, February 26, with checkout on the 27th may reserve a room at the conference rate also.

I wish to reserve _____ room(s) for Friday, February 26, also.

\$75 single occupancy \$90 double occupancy

Enclosed is my check for \$ _____.

Please use my (_____)

Credit card (# _____)
to guarantee this room reservation.

Reservation cut off date is February 4. To reserve by telephone, call the Sheraton-Plaza, 312/787-2900, and ask for reservations manager Dave March. Be sure to mention that you are attending the USIC Educational Foundation's conference, to reserve a room at the special conference rate.

REGISTRATION REQUEST

New Challenges to American Business: Domestic and International Problems Ahead

Yes, I plan to attend the USIC Educational Foundation Conference in Chicago, Friday, February 26.

Name _____ Title _____

Firm _____

Address _____

City, State _____ Zip _____

Telephone _____

Additional guests who will be attending _____

(Please list other guests on a separate sheet)

Early registration fee (\$90 per person), enclosed _____
Registration fee after February 4 will be \$100 per person. Hotel registrations should be made separately, using the card enclosed with this form. Both registration and room reservations must be received no later than February 4 for special conference rates.

Registration fee includes lunch, coffee breaks, and all conference materials.

Schedule Registration will begin at 5 p.m. on Thursday, February 25 and 8 a.m. on Friday, February 26. The conference will begin at 8 a.m. and conclude before 4 p.m. on the 26th.

Confirmation Your registration will be confirmed by mail if received by February 15th. Complete conference packets will be available upon check-in at the conference.

Cancellation Conference registration fees will be refunded in full upon notification of cancellation. Hotel registration fees will be refunded in full if notification of cancellation is received before February 24.

Please complete this card and mail it to:

USIC Educational Foundation
Suite 303, Realtors Building
Nashville, TN 37201
Attn: Conference Registration

ABOUT THE FOUNDATION

The United States Industrial Council Educational Foundation is concerned with the analysis of the long term challenges to American economic strength for the benefit of college students, journalists, and the business community. Established in 1967 as an affiliate of the United States Industrial Council, the Foundation is legally separate of the Council, and is supported strictly by voluntary contributions.

The Foundation devotes its resources to four major programs: • an Overseas Lecturers Program, which brings able scholars and spokesmen from Europe, especially Britain, to the United States for lecture tours of American colleges and universities; • a series of Special Reports on a wide array of economic and national security issues; • annual competitions of editorial writers and editorial cartoonists; and • periodic conferences and seminars dealing with issues of long term significance to the future strength of the U.S. In addition, the Foundation provides grants to promising conservative writers and scholars, and publishes brief commentaries on current economic and cultural developments.

Since its inception, the Foundation has achieved recognition throughout the United States as a versatile, thorough, and forward-looking organization that can and will contribute significantly in the education of young people to the large questions of public policy, and as a principled defender of the traditional American free enterprise system.

UNITED STATES
INDUSTRIAL COUNCIL
**EDUCATIONAL
FOUNDATION**



UNITED STATES INDUSTRIAL COUNCIL
EDUCATIONAL FOUNDATION

303 Realtors Bldg.
Nashville, Tennessee 37201



A conference sponsored by the
UNITED STATES INDUSTRIAL COUNCIL
EDUCATIONAL FOUNDATION

NEW CHALLENGES TO **AMERICAN BUSINESS:** DOMESTIC AND INTERNATIONAL PROBLEMS AHEAD



February 26, 1982

**THE SHERATON-PLAZA HOTEL
CHICAGO, ILLINOIS**

WELCOME

PROGRAM OF EVENTS

The United States Industrial Council Educational Foundation takes pleasure in presenting this important conference on "New Challenges to American Business: Domestic and International Problems Ahead."

The United States is experiencing a period of serious economic uncertainty. American business and industry are subject to much misunderstanding at home and hostility abroad, challenging our once-unparalleled competitive position.



The Foundation has gathered together a very knowledgeable group of experts on nine of these crucial problems affecting America's economic role in the world. The conference speakers will deal with the workings of Japan's economic offensives, the direction of anti-business terrorist groups, unfair trade policies facing America's service industries, the domestic legal impediments to American world competitiveness, strategic trade issues, the propaganda and regulatory attack on the multi-nationals, the problem of business communication with an often hostile news media, and New Left strategy for the late 1980's.

These topics are of great concern not only to business executives, but also to opinion leaders in the media and in the academic world. All speakers will allot ample time for questions and discussion following their presentations.

We seek in this conference a fresh understanding of some of the most pressing problems that confront American business and industry, and of the challenges facing the United States as it seeks to retain its role as the No. 1 business and industrial power in the world. We believe that we will chart new ground in this conference. Your participation in these discussions is most welcome.

Sincerely,



William B. Lambert, *President*
USIC Educational Foundation

Thursday, February 25

7:30 p.m. Reception for Early Arrivals—The Library and Hampshire Rooms, Mezzanine Level

Friday, February 26

Morning Session

The Berkshire Room, Mezzanine Level

8:30 a.m. Opening remarks by William B. Lambert, President, USIC Educational Foundation

8:45 a.m. "The Attack on the Multi-Nationals", Rafael D. Pagan, Jr., President, Nestle Coordination Center for Nutrition, Inc.

"Protecting the American Public and Corporate Personnel: Law in the Control of Terrorism", Prof. Joseph Bishop, Yale Law School

"Strategic Trade with the Eastern Bloc", Talbot S. Lindstrom, Deputy Director of the Office of Export Administration, U.S. Department of Commerce

Question and answer session

10:30 a.m.

Coffee break

10:45 a.m.

"Domestic Legal Impediments to U.S. World Trade", Gregory N. Jonsson, Director of Research and Legislative Counsel, United States Industrial Council

"Unfair Trade Restrictions on America's Service Industries", Alan J. Stoga, Vice President and Head of Country Risk Management, First National Bank of Chicago

Question and answer session

12:00 noon

Break

12:15 p.m.

Lunch—The Yorkshire Room, 13th Floor

"The Economic Challenge Posed by Japan and the Newly Industrializing Countries of Asia", Dr. Chalmers Johnson, Professor of Political Science, University of California, Berkeley

Afternoon Session

The Berkshire Room, Mezzanine Level

2:00 p.m.

"American Business and Cultural Forces", Dr. John Howard, President, The Rockford Institute

"Business and the Media: The Failure of Understanding", William P. Cheshire, Editor in Chief, Charleston, West Virginia *Daily Mail*

"Trends on the Left: Anti-business Attitudes in America", Edward J. Walsh, Director of Public Affairs, United States Industrial Council

Question and answer session

4:00 p.m.

Closing address by Anthony Harrigan, President, United States Industrial Council and director, USIC Educational Foundation

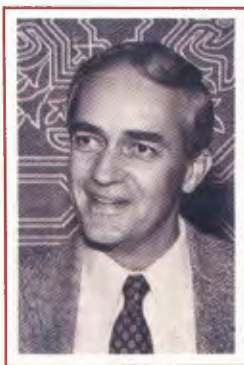
SPEAKERS



Joseph Warren Bishop, Jr., Richard Ely Professor of Law at Yale Law School, has served on the faculty at Yale since 1957. A graduate of Dartmouth College, Professor Bishop received his LL.B. cum laude from Harvard Law School and was note editor of the Harvard Law Review. Mr. Bishop has been visiting professor of law at the Universities of Munster and Munich, and visiting fellow at Cambridge University. He is the author of books and articles on military, corporate and international law, including "Can Democracy Defend Itself Against Terrorism?" (*Commentary*), and "Law in the Control of Terrorism and Insurrections: The British Laboratory Experience" (*Law and Contemporary Problems*).



Gregory N. Jonsson is Director of Research and Legislative Counsel for the United States Industrial Council. A cum laude graduate of Holy Cross College, he earned an M.A. in political science/public policy from the University of Pennsylvania, and a J.D. degree from Vermont Law School. A former law clerk in the Office of Enforcement at the Environmental Protection Agency, he is the author of newspaper columns and pamphlets for USIC dealing with a wide spectrum of economic and political issues including labor law, government regulation and fiscal policies affecting the competitiveness of American business.



William P. Cheshire is Editor in Chief of the Charleston, West Virginia, *Daily Mail*. A career journalist, he has received numerous awards for his writing, including the George Washington Honor Medal from the Freedoms Foundation at Valley Forge and the first place award for editorial writing from the USIC Educational Foundation. A former television commentator in Raleigh, North Carolina, he has worked on newspapers throughout the Southeast. He served as chairman of the North Carolina Editorial Writers Conference, and has been a contributor to *National Review* and other journals.



Talbot S. Lindstrom is Deputy Director of the Office of Export Administration, U.S. Department of Commerce. He is the former chief of the U.S. International Trade Commission's Unfair Imports Investigations Division. A partner in a Washington law firm specializing in trade regulations and international finance, he was attorney for the Export-Import Bank of the United States (1971-73) negotiating credit agreements with foreign borrowers, an international economist with the Department of Defense and trial attorney with the Department of Justice Foreign Commerce Section. He has written several books and articles on legal and geopolitical affairs.



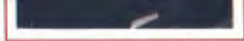
Anthony Harrigan is President of the United States Industrial Council, a national association of senior business executives headquartered in Nashville, Tennessee, and a director of the USIC Educational Foundation. He is the author of eight books, and of a twice weekly newspaper column published in more than 125 daily papers across the U.S. He has



Rafael D. Pagan, Jr., is President of the Nestle Coordination Center for Nutrition, Inc., and former Vice President for Government and Industry Affairs with Castle & Cooke, Inc. A graduate of the University of Puerto Rico, Texas University, and the University of Maryland where he obtained his M.A. in International Economics and Trade, Mr. Pagan has participated in several agricultural and nutri-



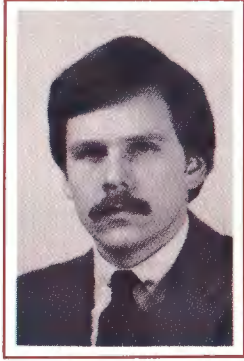
contributed scores of articles to leading journals in the U.S., Canada, and Europe. Mr. Harrigan has served as a reporter, editorial writer and newspaper editor, and has received a number of honors for his writing from around the world, including two *Military Review* awards from the U.S. Army Command and General Staff College for excellence in military writing.



tion programs in the Third World, and is a frequent speaker at national forums on Third World development. He is a member of the Board of Trustees of various professional and private organizations, including the Fund for Multi-National Management Education, Meals for Millions-Freedom from Hunger Foundation, and the Council of the Americas.



Dr. John A. Howard, a nationally known educator and author, is President of the Rockford Institute and former President of Rockford College. His works include contributions to *Dilemmas Facing the Nation* and *Capitalism and Culture*. In addition to honorary degrees from Brigham Young University, Grove City College, and Rockford College, Dr. Howard holds degrees in education, counseling, and literature from Northwestern University. He has served on the White House Task Force on Priorities in Higher Education (1969-70) and is President of the American Association of Presidents of Independent Colleges and Universities, and of the Philadelphia Society.



Alan J. Stoga, Vice President of First National Bank of Chicago, is the head of country risk management and former head of country analysis for the bank. He is a graduate of Michigan State University, and holds an M.A. from Yale University in International Relations with a concentration in Economics. A former international economist with the U.S. Treasury Department, he is the author of articles for *Banker* magazine, the *Journal of Commerce*, *Euromoney* and the *Gazetta Mercantile* (Brazil), as well as numerous contributions to the *First Chicago World Report*, the bimonthly journal published by the economics department of the First National Bank of Chicago.



Dr. Chalmers Johnson is a professor and former chairman of the Department of Political Science at the University of California, Berkeley. He has written extensively on the subjects of East Asian politics, including *Japan's Public Policy Companies* and *MITI and the Japanese Miracle*, a history and analysis of the Japanese Ministry of International Trade and Industry. A fellow of the American Academy of Arts and Sciences and former chairman of the University of California's Center for Chinese Studies, Dr. Johnson reads both Japanese and Chinese and has traveled extensively in Asia. He holds A.B., M.A., and Ph.D. degrees in economics and political science from the University of California, Berkeley.



Edward J. Walsh is Director of Public Affairs for the United States Industrial Council, and staff writer for the USIC specializing in national security and energy issues. He is the author of numerous newspaper columns and articles on defense and foreign policy issues, as well as articles and reviews published in the *Marine Corps Gazette*, *National Defense*, *The American Spectator*, *Barron's Financial Weekly*, *Modern Age*, *America*, and *Chronicles of Culture*. A graduate of St. Anselm College, Mr. Walsh has written several studies published by the USIC Educational Foundation, including the most recent *Latin America and the Resource War*.