

# Ronald Reagan Presidential Library Digital Library Collections

---

This is a PDF of a folder from our textual collections.

---

**Collection:** Burgess, Jack: Files  
**Folder Title:** National Restaurant Association  
**Box:** OA 8157

---

To see more digitized collections visit:

<https://www.reaganlibrary.gov/archives/digitized-textual-material>

To see all Ronald Reagan Presidential Library inventories visit:

<https://www.reaganlibrary.gov/archives/white-house-inventories>

Contact a reference archivist at: **reagan.library@nara.gov**

Citation Guidelines: <https://reaganlibrary.gov/archives/research-support/citation-guide>

National Archives Catalogue: <https://catalog.archives.gov/>

NATIONAL RESTAURANT ASSOCIATION  
311 FIRST STREET, NORTHWEST  
WASHINGTON, D.C. 20001

← for

ROBERT E. BRADFORD  
EXECUTIVE VICE PRESIDENT

Thur -

Jack -

Sorry we keep missing  
calls, hope we'll connect  
soon.

Now that you have  
been officially "announced" -  
congratulations!

Bob

NATIONAL  
RESTAURANT  
ASSOCIATION

April 10, 1981

Mr. Gregory J. Newell  
Special Assistant  
to the President  
The White House  
Washington, D.C.

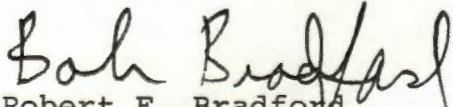
Dear Mr. Newell:

Thank you for your letter of April 6 to Mr. Neville,  
a copy of which is attached herewith.

Please see that any message from the President for  
the National Restaurant Association Convention May 17 is  
directed to me.

Thank you very much for your help and cooperation.

Sincerely,

  
Robert E. Bradford  
Executive Vice President

REB:ab

Attachment

cc: Mr. Jack Burgess

THE WHITE HOUSE

WASHINGTON

April 6, 1981

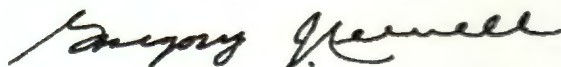
Dear Mr. Neville:

This is with reference to my letter of February 17 acknowledging your invitation to the President to be the keynote speaker on May 17 at the opening session of the Convention of the National Restaurant Association in Chicago on Sunday afternoon.

Although the President cannot be with you during your Convention, he does want you to know of his warm appreciation for your thoughtfulness in offering him this opportunity and that he plans to send a message which will reach you before May 17.

With the President's best wishes,

Sincerely,



Gregory J. Newell  
Special Assistant  
to the President

Mr. Robert B. Neville  
Acting Executive Vice President  
National Restaurant Association  
311 First Street, S.W.  
Washington, D.C. 20001

NATIONAL  
RESTAURANT  
ASSOCIATION

April 10, 1981

Mr. Mike McKeivitt  
Director of Federal Legislation  
National Federation of Independent  
Business, Inc.  
L'Enfant Plaza E, S.W. - 490  
Suite 3206  
Washington, D.C. 20024

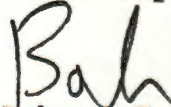
Dear Mike:

One of the things that the National Restaurant Association is doing to help the Reagan program is a structured challenge to our Board and industry leaders.

The enclosed booklet outlines that plan. Based on the last such challenge (involvement in the 1980 elections), we believe that this participation will be as meaningful.

Let us know how else we can be helpful.

Sincerely,



Robert E. Bradford  
Executive Vice President

REB:ab

cc: Robert Buehler  
bcc: Jack Burgess

Enclosure





TO: The NRA Board Family  
FROM: William F. Regas, President  
SUBJECT: NRA leadership Program, Phase II

Our industry and all of America will benefit if the program for economic recovery and regulatory reform put forward by the Reagan Administration is adopted. The President of the United States needs our help to accomplish these goals:

1. A substantial reduction in the growth of Federal expenditures;
2. A significant reduction in Federal tax rates;
3. Prudent relief of Federal regulatory burdens; and
4. A monetary policy on the part of the independent Federal Reserve System which is consistent with those policies.

Over the past nine months while I have been President of the NRA, you have answered the call for increased personal involvement in matters of Government Relations which affect our industry. You were involved in the elections of 1980, and you have followed and responded to developments in positive ways which have influenced change for the better. The most recent example is our victory in stopping the April 1 increase in milk price supports, saving our industry alone an estimated \$100 million during the coming year.

TODAY, I AM CHALLENGING EACH OF YOU TO PARTICIPATE IN A STRUCTURED PROGRAM OF SUPPORT FOR THE PRESIDENT'S PROPOSALS FOR ECONOMIC RECOVERY AND REGULATORY REFORM.

Instructions for how to proceed are attached. I will recognize and present awards at the May meeting to the five members of the NRA Board Family whose performance is the most outstanding.

INSTRUCTIONS FOR YOUR PARTICIPATION  
IN THE  
NRA LEADERSHIP PROGRAM, PHASE II

Purpose:

To motivate an outpouring of support for the Reagan Administration's economic recovery and regulatory reform program from the NRA Board Family, and through this example of leadership in action to influence others to join in the effort.

Methods and Rules:

The structure of this challenge program is uncomplicated. However, outstanding performance on your part will require considerable dedication and effort.

This kit contains sample letters to President Reagan, Congressmen and Senators, and newspaper editors, as well as a sample speech. Bonus activities are also noted. Points will be accumulated by your performance of these activities in the following manner:

1. Letter to President Reagan.....25 points
2. Letter to Congressman or Senator.....10 points each
3. Letter to newspaper editor..... 5 points each
4. Speech.....1 point for each  
person in your  
audience(s)
5. Bonus Activities
  - (a) Newspaper ad in your name or  
the name of your company.....25 points each
  - (b) Personal TV appearance in which  
you support the program.....15 points each
  - (c) Radio appearance.....10 points each



INSTRUCTIONS CONTINUED

Page 2

At the Board Breakfast and Meeting Saturday, May 16, 1981, you will be asked to hand in your completed scoring sheet which is attached to these instructions. In addition, you are required to send a copy of each letter you write, or ad which is published, to the NRA Public Relations Division at the Washington office.

During the final Spring Board meeting, Tuesday, May 19, 1981, awards will be presented to the five members of the Board Family who have accomplished the most in the NRA Leadership Program, Phase II.

You have only four weeks. So, good luck and Godspeed.

-nra-

SCORING FORM ATTACHED



NRA LEADERSHIP PROGRAM, PHASE II

OFFICIAL SCORING FORM

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Firm: \_\_\_\_\_

I affirm by my signature below that I have accomplished  
or caused to be completed the following tasks:

	Total Points
1. Letter to President Reagan (25 points).....	_____
2. Letter to ___Congressmen and to ___Senators (10 points each).....	_____
3. Letter to ___newspaper editors (5 points each)...	_____
4. I gave ___speeches (1 point for each person in your audiences).....	_____
5. Bonus activities I completed:	
Newspaper ad (25 points each).....	_____
Personal TV appearances (15 points each).....	_____
Radio appearances*(10 points each).....	_____

\*Call-in talk shows are easy!

GRAND TOTAL POINTS \_\_\_\_\_

\_\_\_\_\_  
Signature

PLEASE TURN IN THIS FORM AT THE BOARD BREAKFAST AND MEETING

MAY 16, 1981.

(THIS IS A SAMPLE: PLEASE USE YOUR OWN WORDS FOR BEST EFFECT)

The President  
The White House  
1600 Pennsylvania Ave., N.W.  
Washington, D.C. 20500

Dear Mr. President:

I am writing to express my deep personal gratitude for your rapid recovery from the injuries you sustained March 30th, and to indicate my full support for your Administration's program for economic recovery and regulatory reform.

This is a critical crossroads for American business and society at large. I believe the programs you have proposed to slow inflation, reduce growth in government spending and taxation, improve productivity and create new jobs deserve the broadest support and I am working to influence others to that end.

Specifically, I heartily endorse your efforts to achieve a significant modification of depreciation schedules for plant and equipment; a three-year, 30 percent reduction in individual income tax rates; a thorough regulatory-reform program to ease unnecessary cost and compliance burdens, and; a revised monetary policy leading to a stable currency.

Mr. President, implementation of your proposals is urgently needed to promote renewed economic growth, create jobs and revitalize American industry. You may count me as another citizen in full support of your worthy goals.

Sincerely,

John Doe Foodservice

John Doe Foodservice  
Doe Enterprises  
1111 Future Street  
Anywhere, State 00000



(THIS IS A SAMPLE: PLEASE USE YOUR OWN WORDS FOR BEST EFFECT)

Hon. John Smith  
U.S. Senate  
Washington, D.C. 20510

Dear Senator Smith:

On February 18, President Reagan presented Congress with "A Program for Economic Recovery" which has my full support as a businessman/woman in           (town)          . Over the last few years inflation, interest rates, rising taxes and the burden of federal regulations have eroded the profit potential of my business to the detriment of my customers, employees and community. The time has come for me and others equally concerned to put aside our differences and special interests and fully support the President's program.

To the best of your ability, taking cognizance of the varied nature of your constituency, I hope you will be able to support the following general goals of the President's program:

- o To reduce government spending;
- o To reduce individual and business taxes;
- o To ease the burden of federal regulations, and;
- o To take steps which will stabilize monetary policy.

More specifically, I urge your support for significant modification of depreciation schedules for plants and equipment; a three-year, 30 percent reduction in individual income tax rates; a thorough regulatory-reform program to ease unnecessary and duplicative cost and compliance burdens, and; responsive cooperation with the Federal Reserve Board to achieve a stable currency.

Only by packaging the needed changes and voting for them in an omnibus bill will the Senate and House overcome the usual fragmentation caused by competing interests. The urgency of our problems requires expedited action, despite the sacrifices we are being asked to make in the national interest. I, for one, am more than ready for constructive change.

Sincerely,

John Doe Foodservice

John Doe Foodservice  
Doe Enterprises  
1111 Future Street  
Anywhere, State 00000



(THIS IS A SAMPLE: PLEASE USE YOUR OWN WORDS FOR BEST EFFECT)

Hon. John Smith  
U.S. House of Representatives  
Washington, D.C. 20515

Dear Mr. Smith:

The President's proposals for economic recovery and regulatory reform as contained in his message to Congress of February 18, 1981, are soundly drawn and have my full support. I am writing to urge your assistance in supporting appropriate legislation to achieve implementation of President Reagan's proposals.

This is a critical crossroads for American business and society at large. It will take courage on your part and mine to make the sacrifices required to reinvigorate the American economy. You may be sure that you will enjoy my fullest support in any efforts you make to encourage adoption of the President's program for economic recovery and regulatory reform.

Specifically, I hope you will endorse efforts to achieve a significant modification of depreciation schedules for plant and equipment; a three-year, 30 percent reduction in individual income tax rates; a thorough regulatory-reform program to ease unnecessary cost and compliance burdens, and; a revised monetary policy leading to a stable currency.

Mr. Smith, past and present policies, though well-intentioned, are not working. We need to achieve an environment which promotes predictable and fair incentives for employment, saving and investment. The President's program will do this and I most respectfully urge your support of it.

Sincerely,

John Doe Foodservice

John Doe Foodservice  
Doe Enterprises  
1111 Future Street  
Anywhere, State 00000

(THIS IS A SAMPLE: PLEASE USE YOUR OWN WORDS FOR BEST EFFECT)

The Editor  
Letters to the Editor  
The Anywhere Paper  
2222 Future Street  
Anywhere, State 00000

Dear Editor:

I have been a \_\_\_\_\_ (or) restaurant operator  
in \_\_\_\_\_ (town) for \_\_\_\_\_ (number) years. As a businessman/woman  
I have experienced the problems of runaway inflation along with  
the rest of the citizens of \_\_\_\_\_ (town). As an employer and  
citizen-taxpayer, I am writing to offer my personal endorsement  
to your readers of President Reagan's program for economic recovery  
and regulatory reform. My goal is not to tell others how to  
think, but to urge everyone to become familiar with the critical  
issues involved, and let their voices be heard in Washington.

Inflation and growth of government have become virtually  
out of control in recent years. The impact hurts us here at  
home in the form of higher prices, unemployment, reduced savings,  
high interest rates and few incentives to join past generations  
in trying to get ahead. Economic life for many families is  
literally life on a treadmill which goes faster each month.

The President has made proposals to Congress which are  
designed to slow the spiral of government spending, reduce the  
burden on all taxpayers and untangle the web of harmful regulations  
which protect no one while hobbling the ability of business to  
create employment opportunities.

Please, everyone, get involved and do your part to  
get America growing again.

Sincerely,

John Doe Foodservice

John Doe Foodservice  
Doe Enterprises  
1111 Future Street  
Anywhere, State 00000

NRA BOARD FAMILY

SAMPLE SPEECH

ON

WHY AMERICA MUST STAND BEHIND THE PRESIDENT



I SERVE ON THE BOARD OF THE NATIONAL RESTAURANT ASSOCIATION. OUR MEMBERS OPERATE MORE THAN 100-THOUSAND EATING PLACES IN THE 50 STATES. THE RESTAURANT INDUSTRY HAS BECOME RATHER BASIC TO LIFE IN AMERICA. TODAY, FORTY CENTS OF EVERY FOOD DOLLAR IS SPENT EATING AWAY FROM HOME. OUR INDUSTRY HAS 8-MILLION EMPLOYEES...THE LARGEST SOURCE OF JOBS IN THE RETAIL SECTOR.

SO, I FEEL A SENSE OF RESPONSIBILITY WHEN I'M WEARING MY NRA BOARD HAT...A SENSE OF RESPONSIBILITY GOING BEYOND MY OWN TOWN AND MY OWN OPERATIONS.

TODAY, I'M ASKING YOU TO LOOK AT HOW YOU'VE DONE IN THE LAST THREE OR FOUR YEARS. TO LOOK AT YOUR HEATING BILLS, YOUR GROCERY BILLS, YOUR PAY CHECK IN REAL TERMS, AFTER INFLATION. I THINK YOU'LL BE DISSATISFIED. WE CAN DO BETTER FOR YOU... AMERICA CAN DO BETTER BY YOU.

FOR THE FIRST TIME IN 60 YEARS, INFLATION HAS BEEN AT DOUBLE-DIGIT LEVELS TWO YEARS IN A ROW.

THE BURDEN ON THE AVERAGE AMERICAN TAXPAYING FAMILY HAS INCREASED BY 67 PERCENT DURING THE LAST FIVE YEARS.

RECORD-HIGH INTEREST RATES MAKE IT ALMOST IMPOSSIBLE FOR YOUNG FAMILIES TO THINK OF BUYING A HOUSE. EVERYONE'S REAL INCOME--AFTER ADJUSTING FOR INFLATION--HAS DECLINED FIVE PERCENT OVER THE PAST FIVE YEARS.

PRESIDENT REAGAN HAS PUT FORWARD A PLAN FOR ECONOMIC AND REGULATORY REFORM. AT THIS MOMENT, CONGRESS IS BUSY HEMMING AND HAWING IT , CHEWING IT OVER, COMPROMISING TO THE UNIONS AND OTHER SPECIAL INTERESTS. THE NIGHT AIR OF WASHINGTON IS FILLED WITH THE EARNEST MURMUR OF THE SAME VOICES WHO BROUGHT US THIS TROUBLE IN THE FIRST PLACE. THEY'RE SAYING..."DON'T CUT MINE...DON'T CUT MINE...DON'T CUT MINE."

WELL, I SAY ITS TIME TO CUT THE SPECIAL INTEREST GRUMBLING AND START TO CUT THE MUSTARD ON THE BUDGET.

IT WON'T HAPPEN WITHOUT YOUR HELP...WITHOUT AMERICA LICKING SOME STAMPS...ROCKING BACK ON HER HEELS AND SAYING, "ENOUGH IS ENOUGH...SUPPORT THE PRESIDENT."

ON FEBRUARY 18 OF THIS YEAR, PRESIDENT REAGAN SENT A BOLD NEW PLAN TO CONGRESS TO PROVIDE AMERICA WITH A NEW BEGINNING...A PROGRAM FOR ECONOMIC RECOVERY.

HIS FOUR PART-PROGRAM CONSISTS OF:

- REDUCTIONS IN GOVERNMENT SPENDING AND OTHER MEASURES TO REDUCE THE BUDGET DEFICIT.
- REDUCTIONS IN INDIVIDUAL AND BUSINESS TAXES.
- REDUCTIONS IN THE BURDEN IMPOSED BY FEDERAL REGULATION; AND
- A RENEWED COMMITMENT TO A STABLE MONETARY POLICY.



OBVIOUSLY, SUCH A PROGRAM WILL NOT COME INTO BEING WITHOUT SACRIFICES BEING FELT BY NEARLY EVERY CITIZEN. TO ME, ITS A QUESTION OF GIVING A LITTLE NOW, OR GETTING TAKEN A LOT, LATER.

THE PRESIDENT NEEDS THE FULL SUPPORT OF ALL AMERICANS. WE MUST BE WILLING TO PUT ASIDE OUR SPECIAL INTERESTS IN THE NATIONAL INTEREST. WE IN BUSINESS MUST SET THE EXAMPLE BY RESISTING THE TEMPTATION TO SEEK EXEMPTIONS FOR OUR OWN PET PROJECTS.

HERE'S WHAT I'M ASKING YOU TO JOIN ME IN DOING. TODAY...WHEN YOU GET BACK HOME OR BACK TO THE OFFICE... WRITE TO YOUR SENATORS AND CONGRESSMAN. ASK THEM TO SUPPORT A RECONCILIATION MEASURE TO SPEED THE PRESIDENT'S BUDGET CUTS. THIS ALLOWS A VOTE ON AN OMNIBUS PACKAGE RATHER THAN LETTING THE ELEMENTS GET PICKED APART IN SEVERAL VOTES. TELL YOUR ELECTED LEADER WHO YOU ARE AND WHY YOU SUPPORT THE PRESIDENT'S TOTAL PROGRAM...BOTH SPENDING CUTS AND TAX CUTS. URGE THEM TO RESIST THE SPECIAL INTEREST GROUPS TRYING TO PRESERVE THEIR PET PROGRAMS. AND, LET THEM KNOW YOU THINK THE SITUATION IS URGENT...THAT DELAY WON'T DO...THAT THE STATE OF THE ECONOMY DEMANDS PROMPT ACTION IN CONGRESS.

THEY CAN MOVE FAST, YOU KNOW. REMEMBER BACK IN 1975 WHEN A BILL TO PROVIDE ANNUAL COST-OF-LIVING INCREASES TO MEMBERS OF CONGRESS PASSED BOTH THE SENATE AND HOUSE IN JUST TWO DAYS?

--MORE--



AMERICA MUST GET BACK ON TRACK... WE DON'T RUN OUR BUSINESSES WITHOUT REGARD TO WHERE THE MONEY TO EXPAND WILL COME FROM. WE DON'T JUST KEEP ON WRITING CHECKS BECAUSE WE WANT MORE AND MORE. LET'S TEACH UNCLE SAM HOW TO BALANCE HIS CHECKBOOK. WE'RE TIRED OF PAYING FOR THE CONSEQUENCES OF DEFICIT SPENDING.

PLEASE...IT WON'T HAPPEN WITHOUT YOUR CARING ENOUGH TO SPEAK UP. SO CALL AND WRITE TODAY...AND TELL YOUR FRIENDS TO HELP OUT. ENOUGH IS ENOUGH...SUPPORT THE PRESIDENT!





Idaho	Phone No.	Office No.
Sen. James A. McClure (R)	42752	5229
Sen. Steven D. Symms (R)	46142	125
Rep. Larry E. Craig (R)	56611	515
Rep. George Hansen (R)	55531	1125

Illinois	Phone No.	Office No.
Sen. Alan J. Dixon (D)	42854	456
Sen. Charles H. Percy (R)	42152	4321

Rep. Frank Annunzio (D)	56661	2303
Rep. Cardiss Collins (D)	55006	2438
Rep. Tom Corcoran (R)	52976	1107
Rep. Daniel B. Crane (R)	55001	115
Rep. Philip M. Crane (R)	53711	1035
Rep. Edward J. Derwinski (R)	53961	1401
Rep. John N. Erlenborn (R)	53515	2206
Rep. John G. Fary (D)	55701	1121
Rep. Paul Findley (R)	55271	2113
Rep. Henry J. Hyde (R)	54561	1203
Rep. Robert McClory (R)	55221	2109
Rep. Edward R. Madigan (R)	52371	2457
Rep. Lynn Martin (R)	55676	1208
Rep. Robert H. Michel (R)	56201	2112
Rep. George M. O'Brien (R)	53635	2439
Rep. John Edward Porter (R)	54835	1529
Rep. Melvin Price (D)	55661	2110
Rep. Tom RAILSBACK (R)	55905	2104
Rep. Dan Rostenkowski (D)	54061	2111
Rep. Marty Russo (D)	55736	2464
Rep. Gus Savage (D)	53406	1233
Rep. Paul Simon (D)	55201	227
Rep. Harold Washington (D)	54372	1610
Rep. Sidney R. Yates (D)	52111	2234

Indiana	Phone No.	Office No.
Sen. Richard G. Lugar (R)	44814	5107
Sen. Dan Quayle (R)	45623	363A
Rep. Adam Benjamin Jr. (D)	52461	410
Rep. Dan Coats (R)	54436	1427
Rep. Joel H. Decker (R)	54636	125
Rep. David W. Evans (D)	52276	438
Rep. Floyd J. Fithian (D)	55777	1210
Rep. Lee H. Hamilton (D)	55315	2187
Rep. John Hiler (R)	53915	1338
Rep. Elwood Hillis (R)	55037	2336
Rep. Andrew Jacobs Jr. (D)	54011	1533
Rep. John T. Myers (R)	55805	2301
Rep. Philip R. Sharp (D)	53021	2452

Iowa	Phone No.	Office No.
Sen. Charles E. Grassley (R)	43744	344
Sen. Roger W. Jepsen (R)	43254	5327
Rep. Berkley Bedell (D)	55476	2440
Rep. Cooper Evans (R)	53301	317
Rep. Tom Harkin (D)	53806	2411
Rep. Jim Leach (R)	56576	1406
Rep. Neal Smith (D)	54426	2373
Rep. Thomas J. Tauke (R)	52911	319

Kansas	Phone No.	Office No.
Sen. Robert Dole (R)	46521	2213
Sen. Nancy Landon Kassebaum (R)	44774	304
Rep. Dan Glickman (D)	56216	1507
Rep. Jim Jeffries (R)	56601	424
Rep. Pat Roberts (R)	52715	1428
Rep. Robert Whittaker (R)	53911	516
Rep. Larry Winn Jr. (R)	52865	2268

Kentucky	Phone No.	Office No.
Sen. Wendell H. Ford (D)	44343	4107
Sen. Walter D. Huddleston (D)	42541	2121
Rep. Larry J. Hopkins (R)	54706	331
Rep. Carroll Hubbard Jr. (D)	53115	2244
Rep. Romano L. Mazzoli (D)	55401	2246
Rep. William H. Natcher (D)	53501	2333
Rep. Carl D. Perkins (D)	54935	2328
Rep. Harold Rogers (R)	54601	413
Rep. Gene Snyder (R)	53465	2185

Louisiana	Phone No.	Office No.
Sen. J. Bennett Johnston (D)	45824	421
Sen. Russell B. Long (D)	44623	217
Rep. Lindy (Mrs. Hale) Boggs (D)	56636	2353
Rep. John B. Breaux (D)	52031	2159
Rep. Jerry Huckaby (D)	52376	228
Rep. Bob Livingston (R)	53015	206
Rep. Gillis W. Long (D)	54926	2311
Rep. W. Henson Moore (R)	53901	2404
Rep. Buddy Roemer (D)	52777	1725
Rep. W.J. (Billy) Tauzin (D)	54031	222

Maine	Phone No.	Office No.
Sen. William S. Cohen (R)	42523	1251
Sen. George J. Mitchell (D)	45344	145
Rep. David E. Emery (R)	56116	2437
Rep. Olympia J. Snowe (R)	56306	130

Maryland	Phone No.	Office No.
Sen. Charles McC. Mathias Jr. (R)	44654	358
Sen. Paul S. Sarbanes (D)	44524	2327
Rep. Michael D. Barnes (D)	55341	1607
Rep. Beverly B. Byron (D)	52721	1216
Rep. Roy Dyson (D)	55311	1020
Rep. Marjorie S. Holt (R)	58090	2412
Rep. Clarence D. Long (D)	53061	2405
Rep. Barbara A. Mikulski (D)	54016	407
Rep. Parren J. Mitchell (D)	54741	2367
Rep. Gladys Noon Spellman (D)	54131	308

Massachusetts	Phone No.	Office No.
Sen. Edward M. Kennedy (D)	44543	109
Sen. Paul E. Tsongas (D)	42742	342
Rep. Edward P. Boland (D)	55601	2426
Rep. Silvio O. Conte (R)	55335	2300
Rep. Brian J. Donnelly (D)	53215	1019
Rep. Joseph D. Early (D)	56101	2349

Massachusetts (Cont'd.)	Phone No.	Office No.
Rep. Barney Frank (D)	55931	1609
Rep. Margaret M. Heckler (R)	54335	2312
Rep. Edward J. Markey (D)	52836	403
Rep. Nicholas Mavroules (D)	58020	1204
Rep. Joe Moakley (D)	58273	221
Rep. Thomas P. O'Neill Jr. (D)	55111	2231
Rep. James M. Shannon (D)	53411	224
Rep. Gerry E. Studds (D)	53111	1501

Michigan	Phone No.	Office No.
Sen. Carl Levin (D)	46221	3327
Sen. Donald W. Riegle Jr. (D)	44822	1207
Rep. Donald Joseph Albosta (D)	53561	1318
Rep. James J. Blanchard (D)	52101	2453
Rep. David E. Bonior (D)	52106	1130
Rep. William M. Brodhead (D)	54961	1114
Rep. Wm. S. Broomfield (R)	56135	2306
Rep. John Conyers Jr. (D)	55126	2313
Rep. Geo. W. Crockett Jr. (D)	42261	1531
Rep. Robert W. Davis (R)	54735	1224
Rep. John D. Dingell (D)	54071	2221
Rep. Jim Dunn (R)	54872	1630
Rep. William D. Ford (D)	56261	239
Rep. Dennis M. Hertel (D)	56276	1017
Rep. Dale E. Kildee (D)	53611	314
Rep. Carl D. Pursell (R)	54401	1414
Rep. Harold S. Sawyer (R)	53831	123
Rep. Dave Stockman (R)	53761	1502
Rep. Bob Traxler (D)	52806	2448
Rep. Guy Vander Jagt (R)	53511	2409
Rep. Howard Wolpe (D)	55011	1118

Minnesota	Phone No.	Office No.
Sen. Rudy Boschwitz (R)	45641	2107
Sen. David Durenberger (R)	43244	353
Rep. Arlen Erdahl (R)	52271	1518
Rep. Bill Frenzel (R)	52871	1026
Rep. Tom Hagedorn (R)	52472	2344
Rep. James L. Oberstar (D)	56211	2351
Rep. Martin Olav Sabo (D)	54755	426
Rep. Arlan Stangeland (R)	52165	1519
Rep. Bruce F. Vento (D)	56631	230
Rep. Vin Weber (R)	52331	514

Mississippi	Phone No.	Office No.
Sen. Thad Cochran (R)	45054	328
Sen. John C. Stennis (D)	46253	205
Rep. David R. Bowen (D)	55876	2421
Rep. John C. Hinson (R)	55865	238
Rep. Trent Lott (R)	55772	2400
Rep. G.V. Montgomery (D)	55031	2184
Rep. Jamie L. Whitten (D)	54306	2314

Missouri	Phone No.	Office No.
Sen. John C. Danforth (R)	46154	460
Sen. Thomas F. Eagleton (D)	45721	1209
Rep. Wendell Bailey (R)	55155	504
Rep. Richard Bolling (D)	54535	2365
Rep. William (Bill) Clay (D)	52406	2264



<b>Missouri (Cont'd.)</b>			<b>New York</b>			<b>Ohio</b>		
	Phone No.	Office No.		Phone No.	Office No.		Phone No.	Office No.
Rep. Thomas E. Coleman (R)	57041	1527	Sen. Alfonse M. D'Amato (R)	46542	321	Sen. John Glenn (D)	43353	204
Rep. Bill Emerson (R)	54404	418	Sen. Daniel Patrick Moynihan (D)	44451	442	Sen. Howard M. Metzenbaum (D)	42315	347
Rep. Richard A. Gephardt (D)	52671	218	Rep. Joseph P. Addabbo (D)	53461	2256	Rep. Douglas Applegate (D)	56265	435
Rep. Ike Skelton (D)	52876	1404	Rep. Mario Biaggi (D)	52464	2428	Rep. John M. Ashbrook (R)	56431	1436
Rep. Gene Taylor (R)	56536	2430	Rep. Jonathan B. Bingham (D)	54411	2262	Rep. Clarence J. Brown (R)	54324	2217
Rep. Harold L. Volkmer (D)	52956	1007	Rep. Gregory W. Carman (R)	53865	1729	Rep. Dennis E. Eckart (D)	56331	1222
Rep. Robert A. Young (D)	52561	1317	Rep. William Carney (R)	53826	1113	Rep. Willis D. Gradison Jr. (R)	53164	1117
<b>Montana</b>			Rep. Shirley Chisholm (D)	56231	2182	Rep. Tennyson Guyer (R)	52676	2209
Sen. Max Baucus (D)	42651	1107	Rep. Barber B. Conable Jr. (R)	53615	237	Rep. Tony P. Hall (D)	56465	1728
Sen. John Melcher (D)	42644	1123	Rep. Thomas J. Downey (D)	53335	303	Rep. Thomas N. Kindness (R)	56205	2434
Rep. Ron Marlenee (R)	51555	409	Rep. Geraldine A. Ferraro (D)	53965	312	Rep. Delbert L. Latta (R)	56405	2309
Rep. Pat Williams (D)	53211	1512	Rep. Hamilton Fish Jr. (R)	55441	2227	Rep. Thomas A. Luken (D)	52216	240
<b>Nebraska</b>			Rep. Robert Garcia (D)	54361	223	Rep. Bob McEwen (R)	55705	507
Sen. J. James Exon (D)	44224	4327	Rep. Benjamin A. Gilman (R)	53776	2160	Rep. Clarence E. Miller (R)	55131	2208
Sen. Edward Zorinsky (D)	46551	432	Rep. William S. Green (R)	52436	1417	Rep. Ronald M. Mottl (D)	55731	2459
Rep. Douglas K. Bereuter (R)	54806	1314	Rep. Frank Horton (R)	54916	2229	Rep. Mary Rose Oaker (D)	55871	107
Rep. Hal Daub (R)	54155	1008	Rep. Jack F. Kemp (R)	55265	2235	Rep. Donald J. Pease (D)	53401	1127
Rep. Virginia Smith (R)	56435	2202	Rep. John J. LaFalce (D)	53231	2447	Rep. Ralph Regula (R)	53876	401
<b>Nevada</b>			Rep. John LeBoutillier (R)	55956	417	Rep. John F. Seiberling (D)	55355	1022
Sen. Howard W. Cannon (D)	46244	259	Rep. Gary A. Lee (R)	53333	322	Rep. Bob Shamansky (D)	55231	1225
Sen. Paul Laxalt (R)	43542	315	Rep. Norman F. Lent (R)	57896	2228	Rep. J. William Stanton (R)	55306	2466
Rep. Jim Santini (D)	55965	2429	Rep. Stanley N. Lundine (D)	53161	231	Rep. Louis Stokes (D)	57032	2465
<b>New Hampshire</b>			Rep. Raymond J. McGrath (R)	55516	506	Rep. Ed Weber (R)	54146	512
Sen. Gordon J. Humphrey (R)	42841	4203	Rep. Matthew F. McHugh (D)	56335	306	Rep. Lyle Williams (R)	55261	1004
Sen. Warren Rudman (R)	43324	3319	Rep. David O'B. Martin (R)	54611	502	Rep. Chalmers P. Wylie (R)	52015	2335
Rep. Norman E. D'Amours (D)	55456	2242	Rep. Donald J. Mitchell (R)	53665	2305	<b>Oklahoma</b>		
Rep. Judd Gregg (R)	55206	503	Rep. Guy V. Molinari (R)	53371	501	Sen. David L. Boren (D)	44721	440
<b>New Jersey</b>			Rep. Henry J. Nowak (D)	53306	1514	Sen. Don Nickles (R)	45754	123
Sen. Bill Bradley (D)	43224	4104	Rep. Richard L. Ottinger (D)	56506	2241	Rep. Mickey Edwards (R)	52132	208
Sen. Harrison A. Williams Jr. (D)	44744	352	Rep. Peter A. Peyser (D)	55536	301	Rep. Glenn English (D)	55565	104
Rep. James A. Courter (R)	55801	325	Rep. Charles B. Rangel (D)	54365	2432	Rep. James R. Jones (D)	52211	203
Rep. Bernard J. Dwyer (D)	56301	437	Rep. Frederick W. Richmond (D)	55936	1707	Rep. Dave McCurdy (D)	56165	313
Rep. Millicent Fenwick (R)	57300	1230	Rep. Benjamin S. Rosenthal (D)	52601	2372	Rep. Mike Synar (D)	52701	1713
Rep. James J. Florio (D)	56501	1741	Rep. James H. Scheuer (D)	55471	2402	Rep. Wes Watkins (D)	54565	137
Rep. Edwin E. Forsythe (R)	54765	2210	Rep. Charles E. Schumer (D)	56616	126	<b>Oregon</b>		
Rep. Frank J. Guarini (D)	52765	1530	Rep. Stephen J. Solarz (D)	52361	1536	Sen. Mark O. Hatfield (R)	43753	463
Rep. Harold C. Hollenbeck (R)	55061	1526	Rep. Gerald B. H. Solomon (R)	55614	323	Sen. Bob Packwood (R)	45244	1321
Rep. James J. Howard (D)	54671	2245	Rep. Samuel S. Stratton (D)	55076	2205	Rep. Les AuCoin (D)	50855	2446
Rep. William J. Hughes (D)	56572	436	Rep. Ted Weiss (D)	55635	132	Rep. Denny Smith (R)	55711	1207
Rep. Joseph G. Minish (D)	55035	2162	Rep. George C. Wortley (R)	53701	508	Rep. James Weaver (D)	56416	1226
Rep. Matthew J. Rinaldo (R)	55361	2338	Rep. Leo C. Zeferetti (D)	54105	2436	Rep. Ron Wyden (D)	54811	1440
Rep. Peter W. Rodino Jr. (D)	53436	2462	<b>North Carolina</b>			<b>Pennsylvania</b>		
Rep. Robert A. Roe (D)	55751	2243	Sen. John P. East (R)	43154	5313	Sen. John Heinz (R)	46324	443
Rep. Marge Roukema (R)	54465	226	Sen. Jesse Helms (R)	46342	4213	Sen. Arlen Specter (R)	44254	253
Rep. Christopher H. Smith (R)	53765	513	Rep. Ike Andrews (D)	51784	2201	Rep. Eugene V. Atkinson (D)	52565	412
<b>New Mexico</b>			Rep. James T. Broyhill (R)	52576	2340	Rep. Don Bailey (D)	55631	116
Sen. Pete V. Domenici (R)	46621	2317	Rep. L.H. Fountain (D)	54531	2188	Rep. William F. Clinger Jr. (R)	55121	1221
Sen. Harrison Schmitt (R)	45521	248	Rep. W.G. (Bill) Hefner (D)	53715	2161	Rep. Lawrence Coughlin (R)	56111	2467
Rep. Manuel Lujan Jr. (R)	56316	1323	Rep. Bill Hendon (R)	56401	212	Rep. James K. Coyne (R)	54276	1513
Rep. Joe Skeen (R)	52365	1508	Rep. Eugene Johnston (R)	53065	128	Rep. William J. Coyne (D)	52301	511
<b>North Dakota</b>			Rep. Walter B. Jones (D)	53101	241	Rep. Charles F. Dougherty (R)	58251	422
Sen. Mark Andrews (R)	42043	5205	Rep. James G. Martin (R)	51976	341	Rep. Bob Edgar (D)	52011	2442
Sen. Quentin N. Burdick (D)	42551	451	Rep. Stephen L. Neal (D)	52071	2463	Rep. Allen E. Ertel (D)	54315	1211
Rep. Byron L. Dorgan (D)	52611	427	Rep. Charles Rose (D)	52731	2435	Rep. Thomas M. Foglietta (D)	54731	1217
			Rep. Charles Whitley (D)	53415	404	Rep. Joseph M. Gaydos (D)	54631	2366
						Rep. William F. Goodling (R)	55836	109
						Rep. William H. Gray III (D)	54001	429



<b>Pennsylvania (Cont'd.)</b>		
	Phone No.	Office No.
Rep. Raymond F. Lederer (D)	56271	119
Rep. Joseph M. McDade (R)	53731	2370
Rep. Marc L. Marks (R)	55406	1424
Rep. Austin J. Murphy (D)	54665	204
Rep. John P. Murtha (D)	52065	2423
Rep. James L. Neilligan (R)	56511	1711
Rep. Don Ritter (R)	55761	2444
Rep. Richard T. Schulze (R)	56411	124
Rep. Bud Shuster (R)	52431	2455
Rep. Doug Walgren (D)	52135	117
Rep. Robert S. Walker (R)	52411	1028
Rep. Gus Yatron (D)	55546	2267

**Rhode Island**

Sen. John H. Chafee (R)	42921	3103
Sen. Claiborne Pell (D)	44642	325
Rep. Fernand J. St. Germain (D)	54911	2108
Rep. Claudine Schneider (R)	52735	1431

**South Carolina**

Sen. Ernest F. Hollings (D)	46121	115
Sen. Strom Thurmond (R)	45972	209
Rep. Carroll A. Campbell Jr. (R)	56030	408
Rep. Butler Derrick (D)	55301	133
Rep. Thomas F. Hartnett (R)	53176	509
Rep. Ken Holland (D)	55501	2431
Rep. John L. Napier (R)	53315	1631
Rep. Floyd Spence (R)	52452	2427

**South Dakota**

Sen. James Abdnor (R)	42321	4241
Sen. Larry Pressler (R)	45842	2104
Rep. Thomas A. Daschle (D)	52801	439
Rep. Clint Roberts (R)	55165	1009

**Tennessee**

Sen. Howard H. Baker Jr. (R)	44944	4123
Sen. James R. Sasser (D)	43344	405
Rep. Robin L. Beard (R)	52811	229
Rep. William Hill Boner (D)	54311	118
Rep. Marilyn Lloyd Bouquard (D)	53271	2334
Rep. John J. Duncan (R)	55435	2458
Rep. Harold E. Ford (D)	53265	2445
Rep. Albert Gore Jr. (D)	54231	1131
Rep. Ed Jones (D)	54714	108
Rep. James H. Quillen (R)	56356	102

**Texas**

Sen. Lloyd Bentsen (D)	45922	240
Sen. John Tower (R)	42934	142
Rep. Bill Archer (R)	52571	1135
Rep. Jack Brooks (D)	56565	2449
Rep. James Collins (R)	54201	2419

**Texas (Cont'd.)**

Rep. E. de la Garza (D)	52531	1434
Rep. Jack Fields (R)	54901	510
Rep. Martin Frost (D)	53605	1238
Rep. Henry B. Gonzalez (D)	53236	2252
Rep. Phil Gramm (D)	52002	1721
Rep. Ralph M. Hall (D)	56673	1228
Rep. Sam B. Hall Jr.	53035	318
Rep. Kent Hance (D)	54005	1039
Rep. Jack Hightower (D)	53706	2348
Rep. Abraham Kazen Jr. (D)	54511	2408
Rep. Marvin Leath (D)	56105	336
Rep. Mickey Leland (D)	53816	419
Rep. Tom Loeffler (R)	54236	1212
Rep. Jim Mattox (D)	52231	1111
Rep. Bill Patman (D)	52831	1408
Rep. Ron Paul (R)	55951	1234
Rep. J.J. Pickle (D)	54865	301
Rep. Charles W. Stenholm (D)	56605	1232
Rep. Richard C. White (D)	54831	2186
Rep. Charles Wilson (D)	52401	1214
Rep. Jim Wright (D)	55071	1236

**Utah**

Sen. Jake Garn (R)	45444	5121
Sen. Orrin G. Hatch (R)	45251	411
Rep. James V. Hansen (R)	50453	1407
Rep. Dan Marriott (R)	53011	1133

**Vermont**

Sen. Patrick J. Leahy (D)	44242	232
Sen. Robert T. Stafford (R)	45141	5219
Rep. James M. Jeffords (R)	54115	1524

**Virginia**

Sen. Harry F. Byrd Jr. (I)	44024	417
Sen. John W. Warner (R)	42023	6239
Rep. Thomas J. Bliley Jr. (R)	52815	214
Rep. M. Caldwell Butler (R)	55431	2330
Rep. Dan Daniel (D)	54711	2368
Rep. Robert W. Daniel Jr. (R)	56365	2236
Rep. Stan Parris (R)	54376	428
Rep. J. Kenneth Robinson (R)	56561	2233
Rep. Paul S. Trible Jr. (R)	54261	326
Rep. William C. Wampler (R)	53861	2407
Rep. G. William Whitehurst (R)	54215	2469
Rep. Frank R. Wolf (R)	55136	414

**Washington**

Sen. Slade Gorton (R)	42621	127
Sen. Henry M. Jackson (D)	43441	137
Rep. Don Bonker (D)	53536	434
Rep. Norman D. Dicks (D)	55916	1122
Rep. Thomas S. Foley (D)	52006	1201
Rep. Mike Lowry (D)	53106	1206
Rep. Sid Morrison (R)	55816	1330
Rep. Joel Pritchard (R)	56311	2263
Rep. Al Swift (D)	52605	1511

**West Virginia**

Sen. Robert C. Byrd (D)	43954	133
Sen. Jennings Randolph (D)	46472	3203
Rep. Cleve Benedict (R)	54331	1229
Rep. Robert H. Mollohan (D)	54172	339
Rep. Nick Joe Rahall II (D)	53452	440
Rep. David Michael Staton (R)	52711	425

**Wisconsin**

Sen. Robert J. Dasten Jr. (R)	45323	221
Sen. William Proxmire (D)	45653	5241
Rep. Les Aspin (D)	53031	442
Rep. Steve Gunderson (R)	55506	416
Rep. Robert W. Kastenmeier (D)	52906	2232
Rep. David R. Obey (D)	53365	2230
Rep. Thomas E. Petri (R)	52476	1024
Rep. Henry S. Reuss (D)	53571	2413
Rep. Toby Roth (R)	55665	215
Rep. F. James Sensenbrenner Jr. (R)	55101	315
Rep. Clement J. Zablocki (D)	54572	2183

**Wyoming**

Sen. Alan K. Simpson (R)	43424	6205
Sen. Malcolm Wallop (R)	46441	452
Rep. Richard Bruce Cheney (R)	52311	225

**District of Columbia**

Del. Walter E. Fauntroy	58050	2350
-------------------------	-------	------

**Puerto Rico**

Resident Commissioner Baltasar Corrada	52615	1410
---	-------	------

**Gaun**

Del. Antonio Borja Won Pat	51188	2441
----------------------------	-------	------

**Virgin Islands**

Ron deLugo	51790	2443
------------	-------	------

**American Samoa**

Fofu I.F. Sunia	58577	1709
-----------------	-------	------





NATIONAL RESTAURANT ASSOCIATION



file  
DRA



The Board of Directors  
is pleased to announce  
the appointment  
of  
Robert E. Bradford  
as  
President  
and  
Chief Executive Officer  
of the  
National Restaurant Association  
May 1981

311 First St., N.W.  
Washington, D.C. 20001

(202) 638-6100