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(Economic Summit, Williamsburg, Virginia,
05/29/1983-05/30/1983)
Case file Number(s): 128000-128999

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NATIONAL SECURITY COUNCIL

August 6, 1982

~~CONFIDENTIAL~~

ACTION

MEMORANDUM FOR WILLIAM P. CLARK

FROM: ROBERT B. SIMS

SUBJECT: Economic Summit

Charlie Wick suggests a SIG to handle media at the next economic summit.

Norman Bailey, Henry Nau, Carnes Lord and I believe the best framework would be a USICA-chaired IG handling media arrangements and reporting to the SIG-IEP.

Mike Deaver concurs.

Bailey, Nau, and Lord concur.

RECOMMENDATION

That you sign the attached reply (Tab I) to Wick's memo (Tab II).

Approve _____ Disapprove _____

Attachments

- Tab I Memo to Charles Wick
- Tab II Incoming memo from Wick

~~CONFIDENTIAL~~

DECLASSIFY ON: OADR

C. F.

128339

1140

F0006-0

FG298

PR 016

FG006-1

FG006-2

DECLASSIFIED
 Oct 21/94, E.O. 12858, as amended
 Under Executive Order, Sept. 11, 2001
 BY NAME db DATE 12/3/2017

NSC# 8204677

NATIONAL SECURITY COUNCIL

August 6, 1982

Mr. Tyson:

Per our conversation, would you please be kind enough to get Mr. Deaver's concurrence?

Thanks,

hh
Baerbel

8-23
To be discussed with Mike Deaver - per WC

THE WHITE HOUSE
WASHINGTON

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE CHARLES Z. WICK
The Director, International
Communication Agency

SUBJECT: Economic Summit (U)

I congratulate you on your foresight in beginning planning for the 1983 Economic Summit. As your memorandum of July 1 indicated, much of the logistical planning for the media will fall to USICA. (U)

While I understand your suggestion that a joint White House-State-Treasury-USICA Senior Interagency Group (SIG) be formed to assume responsibility for the media arrangements, I believe the SIG effort should relate to overall substantive issues and matters that must be resolved at the SIG level. I would prefer that an Interagency Working Group, subordinate to the SIG (IEP), deal with media accreditation, accommodations, and facilities. (C)

The whole effort will require extensive White House participation. It seems to me that your planning should begin right away. (U)

William P. Clark

cc: The Secretary of State
The Secretary of the Treasury
Michael Deaver
David Gergen

~~CONFIDENTIAL~~

DECLASSIFY ON: OADR

DECLASSIFIED
Exec 12808, EO 13526, 60 executed
White House, 12/11/2008
BY NAW/ dls DATE 12/3/2019

02-01-2 AIO: 55

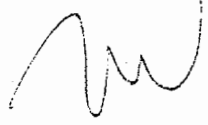
July 1, 1982

MEMORANDUM FOR : The Honorable
Judge William P. Clark, Jr. ✓
Assistant to the President
for National Security Affairs
The White House

The Honorable
David R. Gergen
Assistant to the President
for Communication
The White House

DECLASSIFIED
Authority State Waiver
BY dh WARD/12/13/2019

FROM : Charles Z. Wick
Director



SUBJECT : From Versailles to Pebble Beach:
Lessons Learned and a Recommendation

We gained valuable experience in public affairs planning from our participation in the Versailles Summit. We should now begin to plan for Pebble Beach in 1983. This will be the first time that the major industrial nations meet in the continental United States. Without the traditional on site support of our overseas embassies, much of the logistical planning for the media will fall to this Agency.

Because of recent, post-Versailles events vis-a-vis our European and Japanese partners, it is certain that media interest in Pebble Beach will be high and might surpass Versailles. In addition to their focus on the substance of the Summit, the media will also scrutinize the quality of our arrangements. Therefore, I believe it is not too early to begin planning the logistics of Pebble Beach. It is certain that how well we provide for the media will have a material impact on their reporting.

I believe that a SIG should be established in the very near future to concern itself with the following:

- channels for accreditation for more than 3000 media-related visitors must be established;
- approximately 4000 hotel rooms to accommodate media and others will be necessary;
- allocation of space for delegation press centers must be made.

Classified by: WICK, Charles
Discretion Symbol: GDS
Review on: _____

RECOMMENDATION

So that this kind of preliminary planning can get underway early, I recommend that a joint White House-State-Treasury-USICA SIG be formed to assume responsibility for Pebble Beach arrangements. It would be advantageous to make this decision as soon as possible, and I am prepared to discuss it with you at your earliest convenience.

cc: The Secretary of State
The Secretary of the Treasury

~~CONFIDENTIAL~~

MEMORANDUM

NATIONAL SECURITY COUNCIL

~~CONFIDENTIAL~~

ACTION

July 30, 1982

MEMORANDUM FOR WILLIAM P. CLARK

FROM: ROBERT B. SIMS *RBS*

SUBJECT: ~~Pebble Beach~~ Economic Summit

DECLASSIFIED
Sec 3.40, E.O. 13526, authorized
Wick's memo from Wick, Sept. 11, 2008
BY NAD: *dh* DATE 12/3/2015

Charlie Wick suggests a SIG to handle media at the next economic summit.

Norman A. Bailey, Henry R. Nau, Carnes R. Lord and I believe the best framework would be a USICA-chaired IG handling media arrangements and reporting to the SIG-IEP.

MB
Bailey, Nau, and Lord concur.

RECOMMENDATION

That you sign the attached reply (Tab I) to Wick's memo (Tab II).

Approve _____ Disapprove ✓

Who said "Pebble Beach"?
This should also be cleared
W. Deaver -
WJ

Attachments

- Tab I Memo to Charles Wick
- Tab II Incoming memo from Wick

~~CONFIDENTIAL~~

Review 7/30/1988

THE WHITE HOUSE

WASHINGTON.

CONFIDENTIAL

DECLASSIFIED
 Sec. 1.4(a) E.O. 13526, as amended
 White House Guidelines, Sept. 14, 2013
 BY NARA *ah* DATE 12/3/2019

Charlie

MEMORANDUM FOR THE HONORABLE CHARLES Z. WICK
 The Director, International
 Communication Agency

SUBJECT: ~~Pebble Beach~~ Economic Summit

I congratulate you on your foresight in beginning planning for the ~~Pebble Beach~~ 1983 Economic Summit. As your memorandum of July 1 indicated, much of the logistical planning for the media will fall to USICA.

While I understand your suggestion that a joint White House-State-Treasury-USICA Senior Interagency Group (SIG) be formed to assume responsibility for Pebble Beach media arrangements, I believe the SIG effort should relate to overall substantive issues and matters that must be resolved at the SIG level. I would prefer that an Interagency Working Group, subordinate to the SIG (IEP), deal with media accreditation, accommodations, and facilities.

The whole effort will require extensive White House participation. It seems to me that your planning should begin right away.

William P. Clark

cc: The Secretary of State
 The Secretary of the Treasury
 David Gergen

Michael Deaton

CONFIDENTIAL

Review 7/30/1988

ds 12/3/2017

~~UNCLASSIFIED INFORMATION OF CLASSIFIED EXCLUDED~~

RECEIVED 02 JUL 82 17

TO CLARK

FROM WICK, C

DOCDATE 02 JUL 82

SIMS

30 JUL 82

SIMS

06 AUG 82

KEYWORDS: MEDIA

ICA

SIG

ECONOMICS

SUBJECT: REQUEST SIG FOR MEDIA POSSIBILITIES AT PEBBLE BEACH

ACTION: PREPARE MEMO FOR CLARK DUE: 04 AUG 82 STATUS C FILES WH

FOR ACTION

FOR CONCURRENCE

FOR INFO

SIMS

WHEELER

BOVERIE

COMMENTS

REF# LOG NSCIFID (M / J)

| ACTION OFFICER (S) | ASSIGNED | ACTION REQUIRED | DUE | COPIES TO |
|--------------------|----------|----------------------------|-----|---------------------------|
| | <i>C</i> | <i>8/23 Noted by Clark</i> | | <i>GI, BS, NB, HM, ho</i> |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

DISPATCH _____ W/ATTCH FILE *Wh* (C) *SR*

ID # 128624
F0006-0

**WHITE HOUSE
CORRESPONDENCE TRACKING WORKSHEET**

- O - OUTGOING
- H - INTERNAL
- I - INCOMING
Date Correspondence Received (YY/MM/DD) 83103107

Name of Correspondent: John W. Warner

MI Mail Report User Codes: (A) _____ (B) _____ (C) _____

Subject: writer met with the Western Coal Export Council on January 27. Suggests the U.S. energy export policy to be included as an agenda item at the upcoming Economic Summit in Williamsburg, VA.

| ROUTE TO: | | ACTION | DISPOSITION | | | |
|-----------------------------|--------------|-------------------|---------------------------|------------------|----------|-----------------------------|
| Office/Agency | (Staff Name) | Action Code | Tracking Date YY/MM/DD | Type of Response | Code | Completion Date YY/MM/DD |
| <u>LaDuke</u> | | <u>ORIGINATOR</u> | <u>83103107</u> | <u>KD</u> | <u>A</u> | <u>83103109</u> |
| <u>99 USTR / Bill Manni</u> | | <u>R</u> | <u>83031</u> | | | <u>A 83104107</u> |
| <u>00 NSC/SECRETARIAT</u> | | <u>A</u> | <u>83031</u> | | | <u>C 83103115</u> |
| <u>LaDuke</u> | | <u>A</u> | <u>83105120</u> | | | <u>C 83105124</u> |
| | | | <u>FYI</u> | | | |
| | | | <u>1 1</u> | | | <u>1 1</u> |

ACTION CODES:
 A - Appropriate Action
 C - Comment/Recommendation
 D - Draft Response
 F - Furnish Fact Sheet
 to be used as Enclosure

I - Info Copy Only/No Action Necessary
 R - Direct Reply w/Copy
 S - For Signature
 X - Interim Reply

DISPOSITION CODES:
 A - Answered
 B - Non-Special Referral
 C - Completed
 S - Suspended

FOR OUTGOING CORRESPONDENCE:
 Type of Response = Initials of Signer
 Code = "A"
 Completion Date = Date of Outgoing

Comments: ER NSC 8301706

Keep this worksheet attached to the original incoming letter.
 Send all routing updates to Central Reference (Room 75, OEOB).
 Always return completed correspondence record to Central Files.
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

LaDuke

April 7, 1983

The Honorable John W. Warner
United States Senate
Washington, D.C. 20510

Dear John:

This is a follow-up response to your letter of March 1, 1983, to Ken Duberstein regarding U.S. energy export policy.

The question of energy exports, particularly to our major trading partners in Europe and the Far East, has been a subject of active discussion within the Administration for several months now. This week we are participating in the first meeting of the U.S.-Japan Energy Working Group, established by the President and Prime Minister Nakasone during the Prime Minister's visit here in January. The main focus of the meeting will be the potential for U.S. energy exports to Japan.

As you know, the Department of Commerce has had the lead responsibility for promoting exports of U.S. coal. We have consistently supported their efforts through our participation in the Coal Interagency Working Group. Indeed, as you point out, coal could become one of our most important exports, not only from a balance of trade point of view but also from an international security and economic stability point of view. We will continue to make every effort to assure the competitiveness of U.S. coal in international markets.

Energy policy and the economic effects of energy prices will certainly be an issue of concern to the leaders of developed and developing countries for many years to come. In this regard, the role of U.S. energy exports could be a key one, and is thus an appropriate topic for discussion at the highest levels.

If I can be of further assistance on this issue, please let me know.

Very truly yours,

WILLIAM E. BROCK

WEB:rgb

T H E W H I T E H O U S E O F F I C E

3074007

83 MAR 15 AIO: 22

REFERRAL

MARCH 15, 1983

TO: UNITED STATES TRADE REPRESENTATIVE, OFFICE OF
ATTN: BILL MARONI

ACTION REQUESTED:
DIRECT REPLY, FURNISH INFO COPY

DESCRIPTION OF INCOMING:

ID: 128624

MEDIA: LETTER, DATED MARCH 1, 1983

TO: KENNETH DUBERSTEIN

FROM: THE HONORABLE JOHN WARNER
UNITED STATES SENATE
WASHINGTON DC 20510

SUBJECT: WRITER MET WITH THE WESTERN COAL EXPORT
COUNCIL ON JAN 27; SUGGESTS THE U. S. ENERGY
EXPORT POLICY TO BE INCLUDED AS AN AGENDA
ITEM AT THE UPCOMING ECONOMIC SUMMIT IN
WILLIAMSBURG, VIRGINIA

PROMPT ACTION IS ESSENTIAL -- IF REQUIRED ACTION HAS NOT BEEN
TAKEN WITHIN 9 WORKING DAYS OF RECEIPT, PLEASE TELEPHONE THE
UNDERSIGNED AT 456-7486.

RETURN CORRESPONDENCE, WORKSHEET AND COPY OF RESPONSE
(OR DRAFT) TO:
AGENCY LIAISON, ROOM 91, THE WHITE HOUSE

SALLY KELLEY
DIRECTOR OF AGENCY LIAISON
PRESIDENTIAL CORRESPONDENCE

RECEIVED 14 MAR 83 19

TO DUBERSTEIN, K

FROM WARNER, JOHN W

DOCDATE 01 MAR 83

DUBERSTEIN, K

09 MAR 83

KEYWORDS: CO

ENERGY

WILLIAMSBURG SUMMIT

SUBJECT: SUGGESTS US ENERGY EXPORT POLICY BE INCLUDED AS SUMMIT AGENDA

ACTION: ANY ACTION NECESSARY

DUE: 17 MAR 83 STATUS S FILES

FOR ACTION

FOR CONCURRENCE

FOR INFO

SOMMER

NAU

MARTIN

MCMINN

TYSON

BAILEY

COMMENTS

No further reply required.

Agree

REF#

128624

LOG

NSCIFID

(J /

| ACTION OFFICER (S) | ASSIGNED | ACTION REQUIRED | DUE | COPIES TO |
|--------------------|--------------|----------------------------|-----|-----------|
| | <i>C 3/5</i> | <i>no action necessary</i> | | |
| | | | | |
| | | | | |
| | | | | |

DISPATCH

W/ATTCH FILE *al* (C)

March 9, 1983

Dear Senator Warner:

Thank you for your March 1 letter suggesting that the subject of U.S. energy export policy be included in the agenda for the upcoming Economic Summit Meeting in Williamsburg.

I appreciate having your thoughts in this regard, and have taken the liberty of directing your recommendation to the President's trade and foreign policy advisers. Please know that every consideration will be given to your request.

With best wishes,

Sincerely,

Kenneth M. Duberstein
Assistant to the President

The Honorable John W. Warner
United States Senate
Washington, D.C. 20510

KMD:CMF:KRJ:krj

cc: w/copy of inc to Bill Maroni - for DIRECT response by Ambassador Brock

cc: w/copy of inc to NSC Secretariat - for appropriate action

WH RECORDS MANAGEMENT HAS RETAINED ORIGINAL

United States Senate

WASHINGTON, D.C. 20510

March 1, 1983

128624

The Honorable Kenneth Duberstein
Assistant to the President for
Legislative Affairs
The White House
Washington, D. C. 20500

Dear Ken,

On January 27th I met with the Western Coal Export Council which promotes the increased export of American coal. It is a newly formed group which includes railroads, coal producers, and port interests.

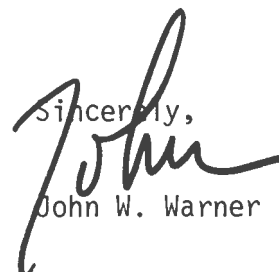
As we discussed the importance of the United States being a stable supplier of coal to our Allies, it occurred to me that it would be highly appropriate for U. S. energy export policy to be included as an agenda item at the upcoming Economic Summit in Williamsburg. The focus would be on the importance of American coal exports in the continued economic strength of the U. S. as well as that of our Allies. An equally important part of the discussion would be the role of coal exports in fulfilling our national security commitments to our Allies.

I don't see how any Economic Summit could fail to include a session on energy policy. The recent collapse of the OPEC price cartel presents us with the stark reality of the potentially devastating impact of sharp energy price changes on many of our Allies. Congress is now confronted with increasing the line of credit for the International Monetary Fund in order to shore up the governments of Mexico, Nigeria and others which are devastated by dropping oil prices.

Likewise, if the situation were reversed and oil and gas prices were escalating, the economies of many energy consuming nations which are our Allies would also be devastated. The answer to their problems would be stable supplies of American coal which can be sold at competitive prices.

I trust you agree with me that U. S. Energy Export Policy is so vital that it must be included in the Economic Summit. I hope you will bring this issue to the attention of those developing the agenda for the Summit for their consideration. I would be pleased to work with them on the specifics of how a session on U.S. Energy Export Policy might be structured.

With continuing best wishes, I am

Sincerely,

John W. Warner

JWW/jum



U.S. National Archives & Records Administration

Current Status Details for CTRH RECID: 128792 MAIN SUBCODE: FO006

| | |
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| Current Status | Open |
| User Name | dbarrie |
| Status Date | 2019-08-07 |
| Case Number | F16-011 |
| Notes | 28 p. Transferred to FO006-06 |

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| No. | Status | Date | User | Case Number | Notes |
|-----|--------|------------|---------|-------------|-------------------------------|
| 1 | Open | 2019-08-07 | dbarrie | F16-011 | 28 p. Transferred to FO006-06 |

C.F. 6001
128792
F0006

MEMORANDUM

NATIONAL SECURITY COUNCIL

INFORMATION

NOTED August 23, 1982

MEMORANDUM FOR ROBERT C. McFARLANE

FROM: HENRY NAU HN

SUBJECT: 1983 Summit Organization

I alert you to the attached memo (Tab A) which is being sent over to Clark from Beryl Sprinkel. It recommends that the SIG-IEP establish an interdepartmental group on Summits to be chaired by State.

I would recommend one modification. It should be the NSC that establishes the interdepartmental group. This group then reports directly to the NSC, but uses the SIG-IEP as the interagency sounding board for Summit preparations. This ensures direct control by Clark (and Deaver) of the Summit preparations, while still providing for wider participation by all the relevant agencies.

Making the IG a subordinate body of the SIG, which in turn is a subordinate body of the NSC, buries the Summit preparations under so many layers of bureaucracy, it will never work. As you know from my earlier memo to Clark (see Tab B), I strongly recommend that the White House take a more direct role in the next Summit, and that Clark or Deaver, or both, act as the head sherpa. It is absolutely vital that we have a strong, authoritative structure to run our own Summit.

Attachments

- Tab A - Incoming from Sprinkel
- Tab B - Nau to Clark Memo



RECEIVED

The Under Secretary of the Treasury
for Monetary Affairs

82 AUG 19

August 18, 1982

FOR JUDGE CLARK

Bill,

Per our conversation this morning,
the attached is submitted for your
approval.

Beryl Sprinkel



THE SECRETARY OF THE TREASURY
WASHINGTON

**MEMORANDUM FOR THE SENIOR INTERDEPARTMENTAL GROUP
ON INTERNATIONAL ECONOMIC POLICY**

SUBJECT: U.S. Participation in Economic Summits

The SIG-IEP establishes an Interdepartmental Group on Economic Summits, to be chaired by the State Department, for the purpose of Summit content preparations. The IG will assure necessary coordination with all interested agencies and will report to the SIG-IEP. Summit preparatory discussions with other participating countries will be coordinated and conducted by W. Allen Wallis, Under Secretary of State for Economic Affairs (Designate); Beryl W. Sprinkel, Under Secretary of the Treasury for Monetary Affairs; and Henry R. Nau, Senior Staff Member, National Security Council. Under Secretary (Designate) Wallis will also chair the IG on Economic Summits.

Donald T. Regan
Chairman

MEMORANDUM

NATIONAL SECURITY COUNCIL

*Subj.*INFORMATION

August 12, 1982

MEMORANDUM FOR WILLIAM P. CLARK

FROM: HENRY R. NAU *HEN*

SUBJECT: Galbraith Letter on Summit Sherpas

*File
France
Summit
Follow-up*

Van Galbraith has sent you a copy of his letter to Buckley, reporting on a breakfast meeting with Attali. Attali made some self-serving comments to Galbraith about the U.S. Sherpa, saying that Hormats, "for all his charm and talent, simply did not represent the President, and that the laborious Sherpa preparations had not really involved the President." Attali is using this argument, along with others, to support his contention that Versailles was a fiasco and that the U.S. was responsible because it misled or did not provide any guidance at all on the President's true feelings.

We should come down hard on the Attali argument. In the most fundamental sense, it is false. Hormats and I personally warned Attali on at least a dozen occasions how strongly the President felt about the East-West issue. Attali chose to ignore us, believing that the President would not risk disunity to press his point of view.

Quite by accident, however, Attali's argument does pinpoint a basic problem in our organization for past Summits. I have watched two Sherpas now -- Rashish at Ottawa and Hormats at Versailles -- suffer from lack of sufficient identification with the White House and the President's interests. This was not a question of policy or substantive differences (as Attali implies), but a matter of lack of authority to make decisions on procedural issues -- the President's schedule, protocol matters, etc. Indeed, it is this divorce between substance (handled by the State Department's personal representative for the President), and process (handled by the advance team and the White House), which is the debilitating weakness in our organization for the Summits. We cannot perpetuate this divorce in the preparations for the next Summit. We are the host and decisions relating substance and process will be terribly important to achieving our overall objectives at the next Summit.

You will need to give this matter careful thought. But it clearly means, in my mind, that full authority will have to be given to the next Sherpa to run all aspects of the Summit. If that Sherpa is outside the White House, this will mean somewhat less control for you and Deaver over the details of the arrangements. That does not seem a likely alternative to me. The other option is for you, Deaver or both to act as the Sherpa. You could have your substantive people from the agencies handle most of the actual work. But there would be no doubt who spoke for the President and who had the authority to make decisions. This option too has drawbacks. It puts you and Deaver much more up front. Hence, the choice is really a dilemma, and you should start giving it some careful thought as soon as possible.

Rentschler concurs.

Attachment

Tab A - Galbraith Letter

EMBASSY OF THE UNITED STATES OF AMERICA
PARIS

July 22, 1982

~~CONFIDENTIAL~~

The Honorable James L. Buckley
Counselor-Designate of the Department
Department of State
Washington, D.C.

Dear Jim:

On July 20 I had breakfast for Jacques Attali to discuss, inter alia, the lessons to be learned from the Versailles Summit, which we agreed has left a bad taste all around.

An important question he raised is who is to be the next U.S. Sherpa, an issue I raised with you in my letter of June 23rd.

Attali was emphatic in his conviction that the U.S. representative must be someone who is close to the President and who understands and reflects his views. He commented that Bob Hormats, for all his charm and talent, simply did not represent the President, and that the laborious Sherpa preparations had not really involved the President.

This situation contributed to a Summit declaration which was very difficult to complete at Versailles and which was subsequently disowned in part by a number of the participants.

Jacques and I talked over my ideas for a shortened, de-bureaucratized, informal Summit. He was sympathetic and to some extent receptive, but I got the impression that his basic concern at this point is less the format than proper preparation, and in particular having a man of the President's to prepare the next go-round.

~~CONFIDENTIAL~~

DECLASSIFIED
Authority State Waiver
BY dlb PARADISE 8/1/2019

~~CONFIDENTIAL~~

2.

He mentioned that he will probably call a post-Summit Sherpa meeting for late September or early October. This date will help push us into a decision on who will represent the U.S. and what kind of summit we are to have.

Jacques will continue as the French Sherpa despite the reshuffle in the Elysee two weeks ago that has substantially increased his responsibilities and influence.

All the best,

Evan G. Galbraith

✓ cc: William Clark

~~CONFIDENTIAL~~



THE SECRETARY OF THE TREASURY

WASHINGTON

MEMORANDUM FOR THE SENIOR INTERDEPARTMENTAL GROUP
ON INTERNATIONAL ECONOMIC POLICY

SUBJECT: U.S. Participation in Economic Summits

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Donald T. Regan
Chairman

MEMORANDUM

NATIONAL SECURITY COUNCIL

August 18, 1982

ACTION

MEMORANDUM FOR WILLIAM P. CLARK

FROM: NORMAN A. BAILEY *NAB*

SUBJECT: Division of Responsibility in the Area of
International Economic Affairs

There continues to be some confusion on the respective areas of responsibility in the general subject of international economic affairs.

A memo from you such as the one attached (Tab I) would be most helpful. It simply reconfirms what has been the general understanding but which has been getting a bit unstuck by what Henry Kissinger used to call constructive ambiguity.

Attachment
Tab I Draft Memo

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR NORMAN A. BAILEY
GUS WEISS
HENRY NAU
ROGER W. ROBINSON
WILLIAM F. MARTIN

FROM: WILLIAM P. CLARK

SUBJECT: Division of Responsibilities in the Area
of International Economic Affairs

In order to avoid overlapping of responsibilities and duplication of effort, I wish to reconfirm the following areas of responsibility within the general subject of international economic affairs:

Norman Bailey
General planning responsibility
International Financial and Monetary Affairs
Executive Secretary, SIG-IEP

Gus Weiss
Technology Transfer

Henry Nau
West-West Trade and Economic Relations
North-South Trade and Economic Relations
Alternate Representative to the SIG-IEP

Roger Robinson
East-West Trade and Economic Relations
SIG-IEP Secretariat

William Martin
Energy
SIG-IEP Secretariat

All important papers and memos prepared by any of you should either be sent to the others (as well as other relevant staff members) for concurrence or copied to them. Gus Weiss is exempted from this requirement at his discretion.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

It should look something like this but I would want to check details with him before it was issued.

MEMORANDUM FOR NORMAN A. BAILEY

~~GUS WEISS~~
HENRY NAU
ROGER W. ROBINSON
WILLIAM F. MARTIN

FROM: WILLIAM P. CLARK

SUBJECT: Division of Responsibilities in the Area of International Economic Affairs

In order to avoid overlapping of responsibilities and duplication of effort, I wish to reconfirm the following areas of responsibility within the general subject of international economic affairs:

Norman Bailey

~~General planning responsibility~~ *SPECIAL ASST TO APNSA (ECONOM)*
~~International Financial and Monetary Affairs~~
Executive Secretary, SIG-IEP

~~Gus Weiss~~
~~Technology Transfer~~

Henry Nau *GENERAL ECONOMIC PLANNING*
~~West-West Trade and Economic Relations~~
~~North-South Trade and Economic Relations~~
NSC ~~Alternate Representative to the SIG-IEP~~

Roger Robinson
~~East-West Trade and Economic Relations~~
SIG-IEP Secretariat *(ADDITIONAL DUTY AS NEEDED)*

William Martin
Energy
SIG-IEP Secretariat *(ADDITIONAL DUTY AS NEEDED)*

All important papers and memos prepared by any of you should either be sent to the others (as well as other relevant staff members) for concurrence or copied to them. Gus Weiss is exempted from this requirement at his discretion.

McMINN
TRADE RELATIONS

To: JH & WPC by pouch eyes only
Personal Not for any
System!

MEMORANDUM

NATIONAL SECURITY COUNCIL

August 20, 1982

MEMORANDUM FOR ROBERT C. McFARLANE

FROM:

HENRY NAU *HN*

Judge
[Signature]

SUBJECT:

Responsibilities of Executive Secretary for
SIG-IEP and NSC Economic Staff

I thought it useful to set down the terms of a workable arrangement between Bailey's role in Treasury as the Executive Secretary of the new SIG-IEP and the NSC Economic Staff.

1. The arrangement should involve total separation of Bailey from the NSC. If he retains a direct link with the NSC or with Clark, Clark will be identified prematurely with positions emerging from the SIG-IEP or, worse, with Treasury positions when Treasury is unable to maintain a neutral role in the eyes of the other agencies (which is inevitable in some instances, given Treasury's constituency). Bailey is not adverse to using the Judge's name. He did so on the U.S.-USSR Grain Agreement, and had Jack Block telling the other agencies that Bailey (and hence Judge Clark) favored an extension of that agreement with higher limits. He recently sent a memo on other subjects to Shultz and Regan with no clearance from Clark. He is a bit of a loose cannon, and this cannot serve Judge Clark's interests. Secondly, he will continue to use NSC Staff and interfere in the work of the economic section on the NSC. He has already informed Martin and Robinson that they are members of the SIG Secretariat and ordered Martin to initiate a study of previous Summits. He said nothing to me, although he is fully aware that Summits are my responsibility. Thirdly, no one can serve two bosses. For anyone to try is only going to create possible and unnecessary misunderstandings between Clark and Regan. Each needs to be able to rely fully on his own people. Regan then reports to the President through the NSC, and Clark has his own staff to help him perform his private staff role for the President.

The proposed split appointment cannot be compared to Porter and his work for Regan and OPD. Porter's immediate White House boss, Ed Harper, is not a principal in the same sense as Clark. The neutral coordinator of domestic policy is Meese working through Fuller. Clark has got to retain a completely separate staff or his credibility as a neutral coordinator, not to mention the privacy of his White House role, will be impaired.

agree
Thus, it should be absolutely clear in the arrangement that Bailey is a Treasury employee and works exclusively for Regan. Obviously, he will continue to relate to his former colleagues, on the NSC as his Treasury duties require. But there should be no confusion among the agencies that he also represents Clark.

agree
2. Once Bailey is assigned to Treasury, Martin and Robinson (also perhaps Gus Weiss who has asked to become a member of this division) should be placed under the Division of International Economic Affairs. If this is not done, they will continue to work for Bailey (not with him, as we will all do, in any case, as NSC participants in the SIG-IEP). Or, if it is felt that the Executive Secretary in Treasury should be further staffed, Robinson and Martin should be transferred to Treasury.

3. It must be clear that Clark's staff will represent him on all SIG activities, including Working Groups. Currently, Bailey often speaks for Clark in these Working Groups, although he has not done so in the SIG.

agree
4. Action responsibility on the NSC staff for the CCEA and for international financial issues, which Bailey has covered, will be assigned to the Division of International Economic Affairs.

National Security Council
The White House

311

Package # _____

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| | SEQUENCE TO | HAS SEEN | ACTION |
|-----------------|-------------|-------------------|----------|
| John Poindexter | <u>1</u> | <u>[initials]</u> | _____ |
| Bud McFarlane | <u>2</u> | <u>[initials]</u> | _____ |
| Jacque Hill | <u>3</u> | _____ | _____ |
| Judge Clark | <u>4</u> | _____ | <u>A</u> |
| John Poindexter | <u>5</u> | _____ | _____ |
| Staff Secretary | _____ | _____ | _____ |
| Sit Room | _____ | _____ | _____ |

I-Information A-Action R-Retain D-Dispatch N-No further Action

DISTRIBUTION

cc: VP Meese Baker Deaver Other _____

COMMENTS

This is Norman's view of the staff assignments. See my thoughts at last page. Recommend we hold this until we have memo of agreement with Treasury.

RECEIVED 24 AUG 82 19

TO MCFARLANE

FROM NAU

DOCDATE 23 AUG 82

SPRINKEL, B

18 AUG 82

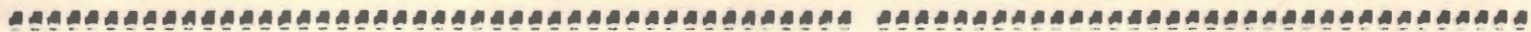
KEYWORDS: ECONOMICS

SUMMIT

SIG

IG

SUBJECT: 1983 ECONOMIC SUMMIT ORGANIZATION



ACTION: FOR INFORMATION DUE: STATUS C FILES WH



FOR ACTION FOR CONCURRENCE FOR INFO
MCFARLANE

COMMENTS

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MEMORANDUM

NATIONAL SECURITY COUNCIL

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INFORMATION

August 23, 1982

MEMORANDUM FOR ROBERT C. McFARLANE

FROM: HENRY NAU HN

SUBJECT: 1983 Summit Organization

I alert you to the attached memo (Tab A) which is being sent over to Clark from Beryl Sprinkel. It recommends that the SIG-IEP establish an interdepartmental group on Summits to be chaired by State.

I would recommend one modification. It should be the NSC that establishes the interdepartmental group. This group then reports directly to the NSC, but uses the SIG-IEP as the interagency sounding board for Summit preparations. This ensures direct control by Clark (and Deaver) of the Summit preparations, while still providing for wider participation by all the relevant agencies.

Making the IG a subordinate body of the SIG, which in turn is a subordinate body of the NSC, buries the Summit preparations under so many layers of bureaucracy, it will never work. As you know from my earlier memo to Clark (see Tab B), I strongly recommend that the White House take a more direct role in the next Summit, and that Clark or Deaver, or both, act as the head sherpa. It is absolutely vital that we have a strong, authoritative structure to run our own Summit.

Attachments

- Tab A - Incoming from Sprinkel
- Tab B - Nau to Clark Memo

NSC# 8206001



The Under Secretary of the Treasury
for Monetary Affairs

August 18, 1982

FOR JUDGE CLARK

Bill,

Per our conversation this morning,
the attached is submitted for your
approval.

Beryl Sprinkel



THE SECRETARY OF THE TREASURY
WASHINGTON

**MEMORANDUM FOR THE SENIOR INTERDEPARTMENTAL GROUP
ON INTERNATIONAL ECONOMIC POLICY**

SUBJECT: U.S. Participation in Economic Summits

The SIG-IEP establishes an Interdepartmental Group on Economic Summits, to be chaired by the State Department, for the purpose of Summit content preparations. The IG will assure necessary coordination with all interested agencies and will report to the SIG-IEP. Summit preparatory discussions with other participating countries will be coordinated and conducted by W. Allen Wallis, Under Secretary of State for Economic Affairs (Designate); Beryl W. Sprinkel, Under Secretary of the Treasury for Monetary Affairs; and Henry R. Nau, Senior Staff Member, National Security Council. Under Secretary (Designate) Wallis will also chair the IG on Economic Summits.

Donald T. Regan
Chairman

MEMORANDUM

NATIONAL SECURITY COUNCIL

INFORMATION

August 12, 1982

MEMORANDUM FOR WILLIAM P. CLARK

FROM:

HENRY R. NAU *HRN*

SUBJECT:

Galbraith Letter on Summit Sherpas

*Subj.**File
France
Summit
(follow-up)*

Van Galbraith has sent you a copy of his letter to Buckley, reporting on a breakfast meeting with Attali. Attali made some self-serving comments to Galbraith about the U.S. Sherpa, saying that Hormats, "for all his charm and talent, simply did not represent the President, and that the laborious Sherpa preparations had not really involved the President." Attali is using this argument, along with others, to support his contention that Versailles was a fiasco and that the U.S. was responsible because it misled or did not provide any guidance at all on the President's true feelings.

We should come down hard on the Attali argument. In the most fundamental sense, it is false. Hormats and I personally warned Attali on at least a dozen occasions how strongly the President felt about the East-West issue. Attali chose to ignore us, believing that the President would not risk disunity to press his point of view.

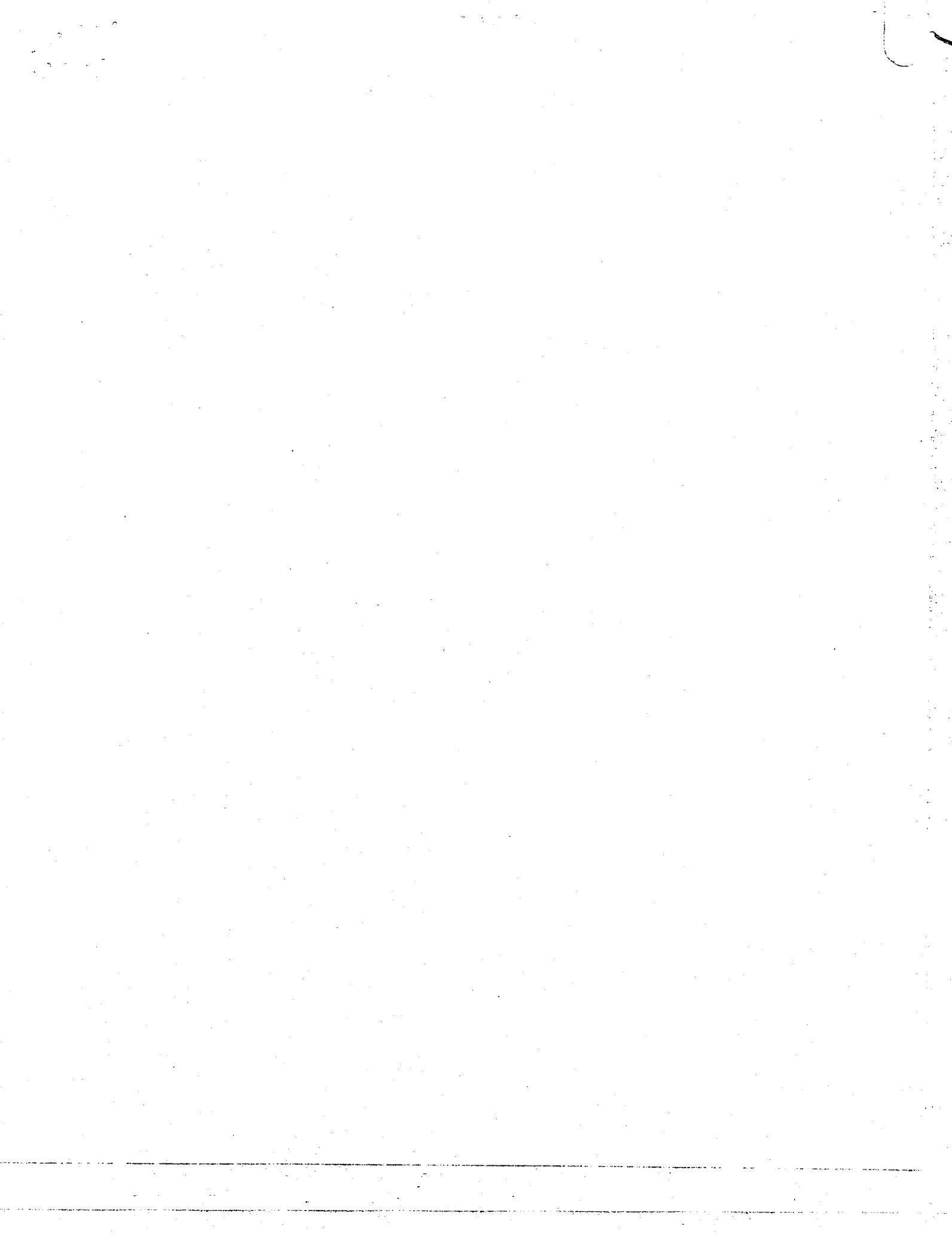
Quite by accident, however, Attali's argument does pinpoint a basic problem in our organization for past Summits. I have watched two Sherpas now -- Rashish at Ottawa and Hormats at Versailles -- suffer from lack of sufficient identification with the White House and the President's interests. This was not a question of policy or substantive differences (as Attali implies), but a matter of lack of authority to make decisions on procedural issues -- the President's schedule, protocol matters, etc. Indeed, it is this divorce between substance (handled by the State Department's personal representative for the President), and process (handled by the advance team and the White House), which is the debilitating weakness in our organization for the Summits. We cannot perpetuate this divorce in the preparations for the next Summit. We are the host and decisions relating substance and process will be terribly important to achieving our overall objectives at the next Summit.

You will need to give this matter careful thought. But it clearly means, in my mind, that full authority will have to be given to the next Sherpa to run all aspects of the Summit. If that Sherpa is outside the White House, this will mean somewhat less control for you and Deaver over the details of the arrangements. That does not seem a likely alternative to me. The other option is for you, Deaver or both to act as the Sherpa. You could have your substantive people from the agencies handle most of the actual work. But there would be no doubt who spoke for the President and who had the authority to make decisions. This option too has drawbacks. It puts you and Deaver much more up front. Hence, the choice is really a dilemma, and you should start giving it some careful thought as soon as possible.

Rentschler concurs.

Attachment

Tab A - Galbraith Letter



EMBASSY OF THE UNITED STATES OF AMERICA
PARIS

July 22, 1982

~~CONFIDENTIAL~~

The Honorable James L. Buckley
Counselor-Designate of the Department
Department of State
Washington, D.C.

Dear Jim:

On July 20 I had breakfast for Jacques Attali to discuss, inter alia, the lessons to be learned from the Versailles Summit, which we agreed has left a bad taste all around.

An important question he raised is who is to be the next U.S. Sherpa, an issue I raised with you in my letter of June 23rd.

Attali was emphatic in his conviction that the U.S. representative must be someone who is close to the President and who understands and reflects his views. He commented that Bob Hormats, for all his charm and talent, simply did not represent the President, and that the laborious Sherpa preparations had not really involved the President.

This situation contributed to a Summit declaration which was very difficult to complete at Versailles and which was subsequently disowned in part by a number of the participants.

Jacques and I talked over my ideas for a shortened, de-bureaucratized, informal Summit. He was sympathetic and to some extent receptive, but I got the impression that his basic concern at this point is less the format than proper preparation, and in particular having a man of the President's to prepare the next go-round.

CONFIDENTIAL

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BY ds NO DATE 8/1/2019

~~CONFIDENTIAL~~

2.

He mentioned that he will probably call a post-Summit Sherpa meeting for late September or early October. This date will help push us into a decision on who will represent the U.S. and what kind of summit we are to have.

Jacques will continue as the French Sherpa despite the reshuffle in the Elysee two weeks ago that has substantially increased his responsibilities and influence.

All the best,

Evan G. Galbraith

✓ cc: William Clark

~~CONFIDENTIAL~~

NSC/S PROFILE

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ID 8206001

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TO MCFARLANE

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SPRINKEL, B

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DUE:

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COMMENTS

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