

WITHDRAWAL SHEET

Ronald Reagan Library

Collection: Cicconi, James W.: Files
OA/Box: Box 8
File Folder: EPA Contacts – Miscellaneous [Investigation of Environmental Protection Agency, + Miscellaneous Topics] (1)

Archivist: kdb
FOIA ID: F1997-06649, D. Cohen
Date: 08/11/2004

| DOCUMENT NO. & TYPE | SUBJECT/TITLE | DATE | RESTRICTION |
|---------------------|---|---------|-------------|
| 1. notes | re 3/21 contacts, 1p | 3/21/- | B6 |
| 2. memo | Cicconi to Fred Fielding re contacts with EPA officials, 1p [Item is still under review under the provisions of EO 13233] | 3/23/83 | |
| 3. memo | Cicconi memo for the record re EPA sanctions, 1p [Item is still under review under the provisions of EO 13233] | 3/15/82 | |

RESTRICTIONS

- B-1 National security classified information [(b)(1) of the FOIA].
- B-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- B-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- B-7a Release could reasonably be expected to interfere with enforcement proceedings [(b)(7)(A) of the FOIA].
- B-7b Release would deprive an individual of the right to a fair trial or impartial adjudication [(b)(7)(B) of the FOIA].
- B-7c Release could reasonably be expected to cause unwarranted invasion or privacy [(b)(7)(C) of the FOIA].
- B-7d Release could reasonably be expected to disclose the identity of a confidential source [(b)(7)(D) of the FOIA].
- B-7e Release would disclose techniques or procedures for law enforcement investigations or prosecutions or would disclose guidelines which could reasonably be expected to risk circumvention of the law [(b)(7)(E) of the FOIA].
- B-7f Release could reasonably be expected to endanger the life or physical safety of any individual [(b)(7)(F) of the FOIA].
- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

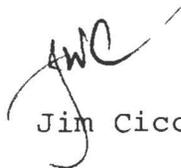
C. Closed in accordance with restrictions contained in donor's deed of gift.

THE WHITE HOUSE
WASHINGTON

March 21, 1983

NOTE TO THE FILE

Per JAB, he also asked Lee Atwater whether he had had any contacts with EPA involving politics. Atwater said he had had no such contacts.


Jim Cicconi

RONALD W. REAGAN LIBRARY

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER / LISTED ON THE
WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

JC memos

THE WHITE HOUSE
WASHINGTON

February 16, 1983

NOTE FOR FRED FIELDING

RE: Superfund

Per our discussion, attached are copies of the following documents:

1. Senior staff meeting agendas mentioning Superfund. These agendas are prepared by me for JAB's personal use.
2. Senior staff actions items mentioning Superfund. These are prepared by me, and are based on my notes of the discussions in our daily senior staff meeting.

The originals of these documents are in my files.

Jim Cicconi

12 copy

THE WHITE HOUSE

WASHINGTON

March 23, 1983

MEMORANDUM FOR FRED FIELDING

FROM: Jim Cicconi *we*

SUBJECT: Contacts with EPA Officials

My files reflect personal contact with EPA officials on two occasions within the purview of your request. Memoranda concerning such conversations are attached.

The first memo, dated March 15, 1982, was prepared by me following a meeting with Anne Gorsuch and John Daniel. The meeting was held at their request. The purpose (as I understood it) was to make me aware that, unless Congress passed revisions in the Clean Air Act by December 31, 1982 (the sanction deadline under present law), then the EPA would have to invoke the required sanctions against many states and localities. The Administrator went on to point out that notice of such sanctions would probably have to be issued prior to December, 1982. I should note that, at that time, and indeed through most of 1982, the Administrator seemed to feel that the WH was dragging its heels on Clean Air legislation; this is the context in which the meeting took place. If there are further questions about this meeting, please let me know.

The other EPA contact I am forwarding is described in my note of May 18, 1982. Senator Stafford had called JAB and expressed a concern that EPA was not following proper procedures in revising the CO standard; he specifically complained that the changes were not being reviewed by the Clean Air Science Advisory Committee. I checked with Kathleen Bennett at EPA regarding Stafford's concerns, and was able to assure the Senator that the normal procedures were indeed being followed.

I have had other miscellaneous contacts with EPA, including lunch last year with John Daniel, and a series of phone calls from Gorsuch late last year in which she was urging more of a WH push on Clean Air revisions. I also attended LSG meetings on Clean Air, various CENRE meetings, and the briefing on steel stretchout.

cc: James A. Baker, III

for memo



THE WHITE HOUSE
WASHINGTON

May 18, 1982

TO: JAB III

RE: Carbon Monoxide Standard

Sen. Stafford finally called me back on this issue that he'd discussed with you (and which he subsequently held a press conference on).

I had talked with EPA and was able to tell him that the proposed changes will indeed go through the Clean Air Science Advisory Committee (this was one of his concerns). I also told him the Committee had scheduled public meetings on the issue, published notice in the Register, and would be taking comments (this was his other main concern).

Stafford then expressed thanks for your interest, and said his only concern all along was to see that the normal procedures were followed to avoid criticism (he did not mention his very critical press conference where he said he'd called you on the subject).

This issue was never that big compared with other clean air issues, and should die unless Stafford keeps it alive.

cc: Ken Duberstein

JC

THE WHITE HOUSE
WASHINGTON

March 15, 1982

MEMORANDUM FOR THE RECORD

FROM: Jim Cicconi *W*
SUBJECT: EPA Sanctions Against Non-Attainment Areas .

On Friday, March 12, I met with Ann Gorsuch and John Daniel of EPA. This was a follow-up discussion to matters raised by Mrs. Gorsuch at an earlier meeting which she had requested. The particular matter discussed involved the imposition of sanctions prescribed by the Clean Air Act against non-attainment areas. Such sanctions would involve loss of federal funds (including highway funds) and a requirement of mandatory inspection and maintenance programs for automobiles in a number of states and localities.

At the onset of the conversation, I mentioned that I understood the matter to be entirely within the discretion of the agency and did not wish for our conversation to be interpreted as in any way attempting to influence the Administrator's decision as to the imposition of sanctions. The discussion was designed to provide further information as to the intentions of EPA on this matter. I repeated such a statement at the close of the conversation.

The discussion itself lasted 15 minutes. The Administrator stressed her view that imposition of sanctions was unavoidable. I asked about actions taken by the previous Administration (Costle in 1979) which made certain regulatory changes largely, it was felt, to avoid imposing such stringent sanctions; I was told that the timetable set up by law provided much more discretion to the administrator at that time. I also inquired as to whether certain administrative procedures would be set up to, for example, give notice of intent to impose sanctions, provide states with an opportunity to contest the decision, inform appropriate Congressional committees, etc. I was told that such procedures would, indeed, be formulated and I asked to be forwarded a copy on their completion.

Due to the fact that this discussion involved a regulatory agency, I verbally conveyed the above to Fred Fielding after the meeting.

THE WHITE HOUSE
WASHINGTON
March 21, 1983

Cicconi
3/22

NOTE FOR THE FILE

SUBJECT: Medas Statement Concerning His Meeting with Rita Lavelle

Background:

A Congressional committee made public today the fact that it had testimony and notes concerning a meeting between Rita Lavelle, Jim Medas, and Susan Baldyga. In releasing the information, certain Congressmen alleged that this was evidence of political manipulation of EPA/Superfund by the White House. Having previously denied knowledge of any such manipulation, and having previously not reported upon any such meeting on behalf of the White House, Larry Speakes (and others) were determined -- for obvious reasons -- to establish the facts of the matter, and to make these available to appropriate interested parties.

Meeting/Participants:

The following individuals met in Jim Baker's office to develop the relevant information: Jim Medas, Rich Williamson, Jim Baker, Fred Fielding, Dave Gergen, Larry Speakes, and Dick Darman. The meeting took place in two afternoon sessions. The first was without the benefit of a copy of the Congressionally-released notes. The second was with the benefit of such notes.

Purpose:

The purposes of the meeting were: (a) to elicit the relevant facts from Jim Medas; (b) to assure that such facts were reflected in a written statement by Jim Medas; (c) to determine why such facts were not originally noted in the "Fielding review"; and (d) to determine how best to get all this information to the public and to relevant members of Congress.

Product:

The attached statement represents the product of the two afternoon sessions. It was released publicly, and provided to the interested Congressional parties. It accurately reflects the oral statements made by Medas to the above-noted participants. (Of course, whether this is indeed a full and fair rendering of all the facts cannot be known on the basis of the Medas interview alone.) NOTE: This statement amounts to a partial correction of an earlier Speakes representation on the subject; that earlier representation was based on information provided by Medas (through an intermediary) to Speakes, independently of the meetings noted above.



Richard G. Darman

cc: Fred Fielding
James A. Baker III ✓

March 21, 1983
5:15 p.m.

MEMORANDUM TO LARRY SPEAKES

FROM:

JIM MEDAS 

In view of the questions raised by the Press at the daily briefing today, the following are my recollections.

A day or two before July 13, 1982 Rita Lavelle called regarding meeting with me. She said we had many mutual California friends including State Senator Bill Campbell, for whom I worked in Sacramento and who had told her to call me when she got to Washington, D.C.

I met with Lavelle at 3:00 p.m. on the 13th in my office. The meeting lasted about 15 minutes. Another EPA person, a woman, was present.*

Lavelle indicated she worked with the Governors and this other woman handled many of the specifics on the issues. Lavelle said she wanted us to have met one another and be able to communicate. She stressed our mutual California background. She did most of the talking. She spoke generally about EPA issues, with which I was not familiar. I do not recall the specifics of her remarks.

I discussed in general my approach on how I worked with various governors, since Lavelle and the other woman appeared to be just getting started. I pointed out that some governors handled issues personally and others used their chief of

*Apparently the woman accompanying Miss Lavelle was Susan Baldyga.

staff or Washington office director. I did not mention any EPA issue.

As I discussed the procedures for dealing with governors and their staff, Lavelle would make political comments about individual governors. Although we discussed a number of races, the only race I recall we discussed in any detail was the California governor's race because of our mutual California background. Several of the governors we discussed were not engaged in political campaigns in 1982. At no time did I say, suggest, or imply that EPA policies ought to be shaped to meet political considerations.

There was no follow-up by me after this meeting on any issue nor did I have any contact with any White House official regarding the meeting.

When the Fielding request on EPA was made on February 15, 1983, I mentioned the Lavelle meeting to Alan Holmer, my immediate supervisor. I stated it was a courtesy call. Therefore, we decided the meeting was not relevant to the Fielding review and did not report it to Fred Fielding and did not include it in our staff report to Rich Williamson.

Having had an opportunity to review Ms. Baldyga's notes, it appears to me her notes include comments made by Ms. Lavelle in addition to remarks I may have made. This would be consistent with Ms. Baldyga's role as a note-taker in the meeting.

THE WHITE HOUSE
WASHINGTON

February 17, 1983

MEMORANDUM FOR FRED FIELDING

FROM: Jim Cicconi *VC*
SUBJECT: Contacts with EPA

At Jim Baker's direction, his schedule books were reviewed for any meetings with Ann Gorsuch, or relating to EPA issues, since the beginning of the Administration. Copies of those schedules are attached.

You will note that, of the eleven meetings, six were legislative strategy sessions on proposed revisions to the Clean Air Act, and three related to the recent controversy over documents subpoenaed by Congress. Jim Baker met twice with Ann Gorsuch at her request. I was present during the meeting of February 23, 1982, and my notes from the session are attached. Gorsuch mentioned certain issues with which EPA was dealing, though this was strictly informational: guidance was neither requested nor given on such items. The notes in pencil were made as follow-up. Rita Lavelle was mentioned solely in connection with Senate confirmation problems. (Lavelle was nominated on February 19, 1982, and confirmed on March 31, 1982.)

If there are any questions on this material, please call.

cc: James A. Baker, III

all
Mac B. Mar 30 in Washington

Fork Fields

Anne Gorsuch meeting - 2-23-82

1. PCB's in Hudson - Moynihan = not a decision
- toss up
2. PASIVE \leftrightarrow Long Is power plant
voluntary fighting it = said \leftarrow AB committed \leftarrow in mission
3. I & M
- check w/ (P&E Aff?) \leftarrow look at options - EPA decide
inform us = let w/ CF
4. Fire Ints
- license use on ltd basis? \leftarrow Sit. & need symposium w/ USDA
- burden is on Mex. to show new E.
5. Rita Lavelle - Solid Waste norm.
- catching polit problem
6. UN Environ
- Nairobi - Gorsuch call
7. Nat. Ambient Air Stds
- up for revision - CO & TSP w/in next 3 mos
8. Budget

exit visa -
Mex assume oblig
to prosecute those
who

2-23-82 Clements Meeting = report on meetings w/ Mex. ldr

- ① exit visa to leave Mexico
- ② common data base - entry visa into US
- ③ when enter US, give non-counterfeitable Sec Sec card
- as new cards are issued, all would be the same (non-discrim)
- ④ employer sanctions - in form of relocation costs; less closer to border
- expeditions = send back fast = (Right to hearing?)
DELAY
- ⑤ Fast Track to Citizenship / those here 5 yrs

STAY
UP TO ONE YR.

WHAT ABOUT NUMBERS? Not discussed; huge numbers (back & forth)

Spirit of "Mutuality of Interests" = ① CONSULTATION
② COOPERATION
③ COORDINATION

November 2, 1981

MDT
COPY

JAMES A. BAKER III
Daily Schedule For TUESDAY NOVEMBER 3, 1981

| TIME | | SUBJECT/VISTOR | LOCATION | TIME |
|-----------------|---------------|---|---|--------------------|
| 7:10 | | <u>WH PICK UP</u> | HOME | |
| 7:30 | | <u>LIFE PHOTOGRAPH WITH EM/MD</u> Michael Melford is the photographer | ROOSEVELT ROOM | 10 min. |
| | | <u>DAILY BREAKFAST</u> | JAB | 20 min. |
| 8:00 | | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| 8:30 | | <u>ELIZABETH DOLE</u> | JAB | 20 min. |
| 9:00 | RR | <u>DAILY STAFF</u> | OVAL | 30 min. |
| 9:30 | RR | <u>MEETING BROOKE re VOTING RIGHTS BILL</u> | OVAL | 20 min. |
| 10:00 | | <u>ANN GORSCH</u> | JAB | 15 min. |
| 10:30 | RR | <u>SECOND MEETING WITH HUSSEIN</u> | OVAL | 45 min. |
| 11:15 | RR | <u>DEPARTURE STATEMENTS</u> - DAVE GEYEN - | C-9 STATION | 10 min. |
| 11:30 | | <u>WILLIAM HUDNUT/WILLIAMSON/RHODES</u> Plus Film Crew For 3 min. - | JAB | 20 min. |
| 11:50 | | <u>Stockman/DD/JAB</u> | JAB | 10 min. |
| 12:00 | RR | <u>WORKING LUNCH - BUDGET</u> | CABINET | 90 min. |
| 1:45 | | <u>TONY DOLAN</u> | JAB | 30 min. |
| 2:30 | RR | <u>CABINET COUNCIL ON COMMERCE & TRADE</u> | CABINET | 90 min. |
| 4:15 | | <u>DAVID KEENE</u> | JAB | 15 min. |
| 4:30 | RR | MEETING WITH SELECTED MEMBERS OF SENATE & HOUSE re phased decontrol of gas | OVAL | 30 min. |
| 5:00 | RR | <u>MEETING SENATORS BAKER, HATCH, THURMOND re -</u> <u>voting rights</u> | OVAL | 20 min. |
| 5:30 | RR | CONGRESSIONAL TIME - FART RITE | OVAL | 30 min. |
| 6:00 | | WEEKLY WILLIAMSON/DOLE/VON DAMM/MAX/NOFZINGER | JAB | 30 min. |
| 6:30 | | <u>JAB DEPART WH FOR NBC RECEPTION</u> | FOUR SEASONS HOTEL M St. Georgetown 28th St. | |
| 7:15 | | <u>WH PICK UP FOR HOME</u> | across from - FOUR SEASONS HOTEL | |

MDT
COPY

| TIME | | SUBJECT/VISITOR | LOCATION | TIME |
|-----------------|----|---|-----------|---------|
| 7:10 | | <u>WH PICK UP</u> | HOME | |
| 7:30 | | <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| 8:00 | | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| 8:30 | | <u>MAX FRIEDERSDORF & HELENE VON DAMM</u> | JAB | 10 min. |
| 8:45 | | <u>JIM CICCONI</u> | JAB | 10 min. |
| 9:00 | RR | <u>DAILY STAFF</u> | OVAL | 30 min. |
| 9:30 | RR | <u>SENIOR STAFF</u> | OVAL | 15 min. |
| 9:45 | | <u>JAB PERSONAL TIME</u> | JAB | 45 min. |
| 10:30 | RR | <u>CONGRESSIONAL TIME</u> | OVAL | 90 min. |
| 12:00 | | <u>LUNCH</u> | MESS | 60 min. |
| 1:00 | | <u>JIM CICCONI</u> | JAB | 30 min. |
| 1:30 | | <u>HALEY BARBER</u> | JAB | 10 min. |
| 2:00 | | <u>CLARK REED</u> | JAB | 10 min. |
| 2:30 | | <u>JAB RETURN PHONE CALLS ETC.</u> | JAB | 60 min. |
| 2:30 | | <u>FRANK / KATE MACRE - DETENTION POLICY</u> | JAB | 20 min. |
| 3:30 | | HALEY B. & MARCIA | | |
| 4:00 | | CLARKE | | |
| 4:30 | | Jim Cicconi | | |
| 5:00 | | CLARK REED | | |

* NOTE RR DEPARTS FOR N.Y. AT 4:40 P.M.

Daily Schedule For

1101
COPY

| | SUBJECT/VISTOR | LOCATION | TIME |
|----|---|--|---------|
| | <u>WH PICK UP</u> | HOME | |
| | <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| RR | <u>DAILY STAFF</u> | RESIDENCE | 15 min. |
| RR | <u>BREAKFAST WITH PRESIDENTIAL APPOINTEES</u> | RESIDENCE | 75 min. |
| RR | <u>SENIOR STAFF</u> | OVAL | 15 min. |
| | <u>ELIZABETH DOLE & VIRGINIA KNAUER</u> | JAB | 30 min. |
| | <u>ELIZABETH DOLE</u> | JAB | 20 min. |
| | <u>ATTORNEY GENERAL/WEINBERGER/HODSOLL/ KM/JC/MU/JS - refugees</u> | JAB | 30 min. |
| RR | <u>RE-OPENING WW PRESS OFFICE</u> | BRIEFING RM. | 15 min. |
| RR | <u>WORKING LUNCH PRE NEWS CONFERENCE</u> | CABINET | 2 hrs. |
| | <u>JAB PERSONAL TIME</u> Steve Neal | JAB | 30 min. |
| | <u>JACK WARREN</u> | JAB | 10 min. |
| | <u>BILL CONNOR</u> | JAB | 10 min. |
| | <u>JJ/MD/MF/DD/DG/CF/DS/AG/BG - CLEAN AIR</u> | JAB | 30 min. |
| | <u>PERSONNEL</u> Go To Hill — Howard Baker off. S-2.30 Somerset, Dole, Glick, Jensen, Hatfield, Laxalt, Stockman, DD, | JAB | 60 min. |
| | <u>STEVE NEAL</u> | JAB | 20 min. |
| | <u>FRANK ZARB/FELIX ROHTAYN</u> | JAB | 30 min. |
| | <u>LOYE MILLER</u> | JAB | 20 min. |
| | <u>DEPART WH FOR HAYAKAWA RECETIION</u> | WW BASEMENT | |
| | Reception hosted by Laxalt & H. Baker | Gil Nettleton home 4101 Cathedral Ave. N.W. | |
| | <u>WH PICK UP FOR HOME</u> | | |

| <u>SUBJECT/VISITOR</u> | <u>LOCATION</u> | <u>TIME</u> |
|---|-----------------------------|-------------------------------|
| <u>H PICK UP</u> | HOME | |
| <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| <u>SENIOR STAFF</u> GERGEN & SPEAKES | ROOSEVELT | 30 min. |
| <u>DAILY STAFF</u> | OVAL | 30 min. |
| <u>SENIOR STAFF</u> GERGEN, SPEAKES & DARMAN | OVAL JAB | 15 min. 15 min. |
| <u>JAB/EM/MF/DD/Boyden Gray/Fred Kehdouri-Clean Air</u> POWELL TROORE | JAB | 15 min. |
| <u>DROPBY MEETING WITH PRESIDENTS AND EXECUTIVE DIRECTORS OF STATE MUNICIPAL LEAGUES AND COUNTY ASSOCIATIONS * Item A</u> | EAST ROOM | 20 min. |
| <u>LUNCH</u> | MESS | 45 min. |
| <u>DEPART WW BASEMENT FOR SENATOR BAKER'S OFFICE</u> | | |
| <u>SENATORS BAKER, DOMENICI, STAFFORD, SIMPSON & CHAFEE/JAB/MF/DD/BOYDEN GRAY</u> | S-230 | 60 min. |
| <u>ARRIVE WW BASEMENT</u> | | |
| <u>NATIONAL SECURITY COUNCIL MEETING</u> | OVAL | 60 min. |
| <u>GEORGE KEYWORTH</u> <u>MANAGING EDITORS *Item C</u> | JAB ROOSEVELT | 30 min. |
| <u>OVERVIEW OF ECONOMIC & BUDGET POLICY ISSUES</u> | ROOSEVELT | 60 min. |
| <u>FIELDING JUDICIAL</u> <u>DEPART WW BASEMENT FOR SEN. BAKER'S OFFICE</u> <u>CONGRESSMAN NEWT GINGRICH</u> | ROOSEVELT S-230 JAB | 60 min. 30 min. |
| <u>SENATOR BAKER (CONTINUING RESOLUTION)</u> <u>JERRY WEINTRAUB</u> | JAB | 10 min. |
| <u>DEPART WH FOR DINNER AT VIN & JACK HANKS</u> | 4425 GARFIELD 244-3385 | |

NOTE: ~~SGB WILL PICK UP MR. BAKER FOR DINNER AT HANKS~~

Jack will wait for JAB & take him home.
or if it is almost 8 to the Hanks.

JAMES A. BAKER III

Daily Schedule For WEDNESDAY, JANUARY 13, 1982

| ME | SUBJECT/VISTOR | LOCATION | TIME |
|-------|--|--|---------|
| 10:10 | <u>WHITE HOUSE PICK UP</u> | HOME | |
| 10:30 | <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| 11:00 | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| 11:00 | RR <u>DAILY STAFF</u> | OVAL | 30 min. |
| 11:30 | RR <u>NATIONAL SECURITY BRIEFING</u> | OVAL | 15 min. |
| 11:45 | RR <u>SENIOR STAFF</u> | OVAL | 15 min. |
| 12:30 | <u>LEGISLATIVE STRATEGY-Clean Air</u> EM/MD/DG/DD/CF/KD/DS/Boyden Gray | JAB | 15 min. |
| 1:00 | RR <u>MEETING WITH THE PRESIDENT'S FOREIGN INTELLIGENCE ADVISORY BOARD</u> | CABINET | 15 min. |
| 1:15 | <u>BRIEFING-Gergen/Darman/J.Cicconi/Mort Allin</u> | JAB | 60 min. |
| 12:00 | <u>LUNCH</u> | MESS | 60 min. |
| 1:45 | <u>NBC SET-UP-Kathy Porter</u> | JAB | |
| 2:00 | <u>FILMING WITH NBC MAGAZINE FOR VICE PRESIDENT BUSH</u> | JAB | 15 min. |
| 2:30 | <u>DEFRANK/CLIFT</u> | JAB | 20 min. |
| 3:00 | <u>PERSONNEL</u> | JAB | 45 min. |
| 4:00 | <u>LEGIS. STRAT. -VOTING RIGHTS</u> ✓ ✓ ✓ ✓ JAB PERSONAL/STAFF TIME (JJ) EM/MD/DG/DD/CF/KD ED/RW/ER/FF/MUI ✓ JAB AG SMITH/BRAD REYNOLDS/JC | JAB | 45 min. |
| 5:45 | <u>LEGISLATIVE STRATEGY-'83 Economic Program</u> EM/MD/DG/DD/CF/KD/DR/DS/RW/DT ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ | JAB | 45 min. |
| 7:00 | <u>DINNER FOR LYN NOFZIGER</u> *Black-tie | SHERATON-WASHINGTON WOODLEY 334 Constitution Ave., N.E. 224-0474 | |

Note: Driver will pick up SGB and bring to WW (6:20 PICK-UP) FOR SGB

DAILY SCHEDULE FOR ~~WEDNESDAY, JANUARY 27, 1982~~

| TIME | SUBJECT/VISITOR | LOCATION | TIME |
|-------|---|---|--------------------|
| 10:00 | <u>WHITE HOUSE PICK UP</u> | HOME | |
| 10:50 | <u>ARRIVE CBS STUDIO</u> | 2020 M St., N.W. | |
| 11:00 | <u>CBS MORNING SHOW</u> Bill Plante/ Leslie Stahl/Diane Sawyer | 2020 M St., N.W. | 10 min. |
| 12:20 | <u>WHITE HOUSE PICK UP FOR RETURN TO OFFICE</u> | | |
| 12:30 | <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| 1:00 | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| 1:30 | <u>CLEAN AIR MEETING</u> JAB/SEN. BAKER/SEN. STAFFORD/DD/BOYDEN GRAY | MESS | 30 min. |
| 2:00 | RR <u>DAILY STAFF</u> | OVAL | 30 min. |
| 2:30 | RR <u>NATIONAL SECURITY BRIEFING</u> | OVAL | 15 min. |
| 2:45 | <u>DEPART WHITE HOUSE FOR NATIONAL PRESS BUILDING</u> | WW BASEMENT | |
| 3:00 | <u>FOREIGN PRESS CENTER BRIEFING</u> *See Item A | NAT'L PRESS BLDG. 529 14th Street Room 202 | 50 min. |
| 3:50 | <u>DEPART NATIONAL PRESS BUILDING FOR WHITE HOUSE</u> | | |
| 4:05 | <u>ARRIVE WHITE HOUSE</u> | WW BASEMENT | |
| 4:35 | <u>DEPART WHITE HOUSE FOR NEWSWEEK</u> | WW BASEMENT | |
| 4:45 | <u>MEETING WITH EDITORIAL BOARD OF NEWSWEEK</u> | 1750 PA. Ave. N.W. | 90 min. |
| 5:15 | <u>DEPART NEWSWEEK FOR WASHINGTON HILTON</u> | | |
| 5:30 | <u>RNC STATE CHAIRMEN</u> | WASH. HILTON Monroe Room Concourse Level 1919 Conn. Ave., N.W. | 30 min. |
| 6:00 | <u>DEPART WASHINGTON HILTON FOR WHITE HOUSE</u> | WW BASEMENT | |
| 6:30 | <u>PRESS BRIEFING</u> | EOB 450 | 30 min. |
| 6:15 | <u>FRED DENT GROUP</u> *See Item B/EM/B. GRAY/J. CICCONI | JAB | 15 min. |
| 6:00 | <u>PERSONNEL</u> FRED DENT SANDY TROWBRIDGE JOHN FINCH | JAB | 60 min. |
| 6:15 | BO CALLAWAY JOHN WILLIAM HOWELL JIM CARTY | JAB | 10 min. |
| 6:00 | <u>JAB PERSONAL/STAFF TIME</u> CALL THE PRESIDENT | JAB | 90 min. |
| 6:00 | <u>FRED FIELDING</u> | ROOSEVELT | 60 min. |

MG

JAMES A. BAKER III

Daily Schedule For TUESDAY, FEBRUARY 23, 1982

| TIME | | SUBJECT/VISTOR | LOCATION | TIME |
|-------|----|--|-----------|---------|
| 7:10 | | <u>WHITE HOUSE PICK UP</u> | HOME | |
| 7:30 | | <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| 8:00 | | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| 9:00 | RR | <u>DAILY STAFF</u> | OVAL | 30 min. |
| 9:30 | RR | <u>NATIONAL SECURITY BRIEFING</u> | OVAL | 15 min. |
| 9:45 | RR | <u>SENIOR STAFF</u> | OVAL | 15 min. |
| 10:00 | | <u>JAB PERSONAL/STAFF TIME</u> | JAB | 30 min. |
| 10:30 | RR | <u>MEETING WITH GOP CONGRESSIONAL LEADERS</u> | CABINET | 60 min. |
| 11:40 | RR | SENIOR STAFF <u>PHOTO WITH REPRESENTATIVES OF THE CAPITOL HISTORICAL SOCIETY</u> | OVAL | 5 min. |
| 11:45 | RR | <u>PRESENTATION OF THE AMVETS GOLD HELMET AWARD</u> | OVAL | 10 min. |
| 12:00 | | <u>LUNCH</u> | MESS | 60 min. |
| 1:00 | | <u>JAB PERSONAL/STAFF TIME</u> | JAB | 60 min. |
| 2:00 | | <u>ANNE GORSUCH</u> | JAB | 15 min. |
| 2:15 | RR | <u>MEETING WITH MASUMI ESAKI, SPECIAL TRADE REPRESENTATIVE FROM JAPAN</u> | OVAL | 15 min. |
| 2:30 | RR | <u>MEETING WITH CABINET COUNCIL ON FOOD AND AGRICULTURE</u> | CABINET | 60 min. |
| 3:30 | | <u>LEGIS. STRAT. BUDGET</u> JAB/EM/MD/OG/DD/EF/RD | | |
| 3:45 | RR | <u>MEETING WITH GOVERNOR BILL CLEMENTS</u> DS/DR | OVAL | 15 min. |
| 4:00 | | GOVERNOR BILL CLEMENTS *See Item A JAB/EM/AG SMITH DAVID HILLER KENNETH STARR | JAB | 20 min. |
| 4:30 | | <u>JAB/MD/DG/DD</u> | JAB | 30 min. |
| 5:00 | | <u>POLITICAL COUNCIL</u> | JAB | 30 min. |
| 6:00 | | <u>LOYE MILLER</u> | JAB | 20 min. |
| 6:30 | | <u>SUSAN PAGE</u> | JAB | 20 min. |
| 7:30 | RR | <u>THE PRESIDENT & MRS. REAGAN HOST DINNER FOR THE NATION'S GOVERNORS</u> *Black Tie | EAST ROOM | |
| 10:00 | | <u>WHITE HOUSE PICK UP FOR HOME</u> | | |

Daily Schedule For WEDNESDAY, APRIL 21, 1982

| TIME | | SUBJECT/VISTOR | LOCATION | TIME |
|-------|----|--|---------------|---------|
| 7:10 | | <u>WHITE HOUSE PICK UP</u> | HOME | |
| 7:30 | | <u>DAILY BREAKFAST</u> | JAB | 30 min. |
| 8:00 | | <u>SENIOR STAFF</u> | ROOSEVELT | 30 min. |
| 9:00 | RR | <u>DAILY STAFF</u> | OVAL | 30 min. |
| 9:30 | RR | <u>NATIONAL SECURITY BRIEFING</u> | OVAL | 15 min. |
| 9:45 | RR | <u>SENIOR STAFF</u> | OVAL | 15 min. |
| 10:00 | | <u>JAB PERSONAL STAFF TIME</u> - 10:00 - | JAB | 30 min. |
| 10:30 | RR | <u>NATIONAL SECURITY COUNCIL</u> | CABINET | 60 min. |
| 11:30 | RR | <u>MEETING WITH ROBERT ANDERSON</u> | OVAL | 15 min. |
| 12:00 | | <u>LUNCH</u> (4) | MESS | 60 min. |
| 1:00 | | <u>JAB PERSONAL STAFF TIME</u> | JAB | 60 min. |
| 2:00 | | <u>LEGISLATIVE STRATEGY-Clean Air</u> <u>JAB/EM/MD/DG/DD/CF/KD/B-GRAY/A.GORSUCH/EH/FE</u> | JAB | 30 min. |
| 2:45 | | <u>DEPART WHITE HOUSE FOR THE CAPITOL</u> | VW BASEMENT | |
| 3:00 | | <u>PRESENT YOURSELF IN ROOM H-204</u> | | |
| 3:30 | | <u>JOINT MEETING OF THE CONGRESS OF THE UNITED STATES</u> <u>TO BE ADDRESSED BY HER MAJESTY QUEEN BEATRIX</u> | HOUSE CHAMBER | |
| 5:00 | | <u>JAB PERSONAL STAFF TIME</u> | JAB | 60 min. |

Daily Schedule For Monday, 1/24/83

Barbara

| TIME | SUBJECT/VISTOR | LOCATION | TIME |
|-------------|---|---------------------------|--------|
| 6:40 am | White House pick-up | | |
| 6:55 am | Arrive ABC | | |
| 7:05 am | ABC/Good Morning America | | |
| 7:30 am | Breakfast | Mess | 30 min |
| 8:00 am | Senior Staff | RR | 30 min |
| 8:30 am | Ben Elliott | JAB | 10 min |
| 8:40 am | JAB personal time | JAB | 20 min |
| 9:00 am RR | Staff Time (Baker, Meese, Deaver) | Oval | 30 min |
| 9:30 am RR | National Security Briefing | Oval | 15 min |
| 9:45 am RR | Donald Kendall | Oval | 15 min |
| 10:00 am | JAB Personal time | JAB | 60 min |
| 11:00 am RR | Economic Policy Advisory Board (Harper) | RR | 60 min |
| 12:00 RR | Issues Briefing/Lunch | Cabinet Room | 60 min |
| 1:00 pm | JAB Personal time | JAB | 30 min |
| 1:30 pm | <i>Cleared</i> Laxalt, RW, <i>Cleared</i> Fahrenkopf, Rollins | JAB | 30 min |
| 2:00 pm RR | Taping Session | Diplomatic Recep. Room | 30 min |
| 2:30 pm | JAB Personal time | JAB | 15 min |
| 2:45 pm | FFF meeting re: Gorsuch EM, JAB, MD, KD, DG, DD, Attorney General, CF, Paul McGrath | Ward Room | 45 min |

3:30 *John F. ... (cleared)* JAB 15 min
Cancelled

| TIME | SUBJECT/VISITOR | LOCATION | TIME |
|-------|--|----------------------------|---------|
| 7:10 | WH PICK UP | HOME | |
| 7:30 | BREAKFAST | MESS | 30 min. |
| 8:00 | SENIOR STAFF | ROOSEVELT | 30 min. |
| 8:30 | JAB PERSONAL TIME | JAB | 30 min. |
| 9:00 | RR DAILY STAFF | OVAL | 30 min. |
| 9:30 | RR NSC BRIEFING | OVAL | 15 min. |
| 10:45 | RR SR. STAFF TIME | OVAL | 15 min. |
| 10:00 | LYNN LOWE | JAB | 10 min. |
| 10:30 | PERSONNEL - EM/ES/MD/HVD | JAB | 30 min. |
| 11:00 | RR BRIEFING FOR MUBARAK MEETING <i>Leg. Strategy</i> | OVAL <i>SAB</i> | 30 min. |
| 11:30 | RR MEETING WITH MUBARAK <i>Cancelled</i> | OVAL | 30 min. |
| 12:15 | RR LUNCH WITH PRESIDENT MUBARAK <i>Cancelled</i> | RESIDENCE | 75 min. |
| 1:30 | RR DEPARTURE STATEMENTS <i>Army Speeches - 5 mins</i> | SOUTH GRDS. | 10 min. |
| 2:00 | RR PERSONNEL <i>Did not attend</i> | OVAL | 30 min. |
| 2:30 | RR JAB STAFF PHOTO | OVAL | 5 min. |
| 3:00 | CHRIS WALLACE | JAB | 20 min. |
| 3:30 | ANN DEVROY | JAB | 20 min. |
| 4:15 | FIELDING MEETING RE: GORSCH | WARD RM. | 45 min. |
| 5:00 | FIELDING JUDICIAL | ROOSEVELT | 60 min. |
| 5:30 | RR DROBY RECEPTION FOR RICHARDS | HILTON | 15 min. |
| 5:15 | RICH JAROSLOVSKY | JAB | 20 min. |

NOTE * NEWSWEEK & TIME APE DESPERATE FOR A PHONE CALL EACH IF POSSIBLE SINCE THEIR WEEKLY DRILL WAS CANCELED.

DAILY SCHEDULE FOR THURSDAY, FEBRUARY 10, 1983

| | SUBJECT/VISTOR | LOCATION | TIME |
|-----------|---|---|--------------------|
| 1a.m. | White House Pick Up | | |
| 1a.m. | Breakfast | Mess | 30 min. |
| 1a.m. | Senior Staff meeting | Roosevelt Room | 30 min. |
| 10a.m. | JAB Personal Time | JAB | 30 min. |
| 10a.m. | RR Staff Time (Meese, Baker, Deaver) | Oval | 30 min. |
| 10a.m. | RR National Security Briefing | Oval | 15 min. |
| 11a.m. | RR Senior Staff Time | Oval | 15 min. |
| 11:00a.m. | <i>File Fielding</i> JAB Personal Time | JAB | 30 min. |
| 11:30a.m. | MD/Jack Courtemanche | JAB | 15 min. |
| 11:45a.m. | Meeting on Outreach Program (EM/MD/RW/DG/DD/ER/ KD/RC/CF) | JAB | 15 min. |
| 12:00a.m. | RR Cabinet Time <i>Did not go</i> | Cabinet Room | 60 min. |
| 12:30 | <i>L. Johnson Johnson</i> Lunch and Personal Time | JAB | 90 min. |
| 1:30p.m. | Ed Spencer, CEO of Honeywell | JAB | 10 min. |
| 1:45 | <i>HARRY GARY - United Technology</i> JAB Personal-Time | JAB | 15 20 min. |
| 2:00p.m. | George Skelton | JAB | 20 min. |
| 2:20p.m. | JAB Personal Time | JAB | 10 min. 40 min. |
| 2:30 pm | DD/D/DS - Jobs | | |
| 2:00p.m. | RR Dropby briefing for Business Leaders | Cabinet Room | 15 min |
| 3:15p.m. | JAB Personal Time | JAB | 1 hr. |
| 3:30 | <i>Speaker</i> <i>Judicia Reason</i> ***** EPA Matter <i>Atty Gen/Fussler/ff</i> | <i>White</i> <i>Roosevelt</i> <i>Room</i> | 45 min. 60 min. |
| 5:00 | | | |
| 5:15 | | | |
| 10p.m. | WH Pick Up Mrs. Baker | | |
| 11:30p.m. | Black Tie Dinner | 1612 21st Street | |
| 12:00p.m. | WH Pick Up | | |

THE WHITE HOUSE
WASHINGTON

January 7, 1985

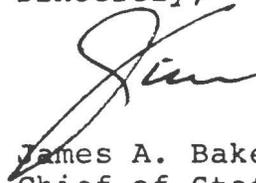
Dear Will:

Thank you for your recent letter expressing an interest in serving with the Administration.

I have forwarded a copy of your resume to our Office of Presidential Personnel, and asked that they consider you for openings in the international affairs field. Should appropriate vacancies arise, I am sure they will be in touch with you.

I am pleased you are considering the possibility of government service, and hope we will be able to help you realize that goal.

Sincerely,



James A. Baker, III
Chief of Staff and
and Assistant to the President

Mr. Will Garwood, Jr.
Graves, Dougherty, Hearon
& Moody
Post Office Box 98
Austin, Texas 78767

cc: Kathy Camalier
Central Files

5-1-1985, 10:11

C

THE WHITE HOUSE
WASHINGTON

January 10, 1985

MEMORANDUM FOR JOSEPH SALGADO

FROM: JAMES W. CICCONI *JWC*
SUBJECT: Resume of Will Garwood, Jr.

Attached is the resume of Will Garwood, Jr., who is interested in an international affairs position with the Administration.

Will is the son of Judge Will Garwood, a Reagan appointee to the Fifth Circuit. Will comes highly recommended from various party officials in Texas, has an excellent academic record and currently practices with one of the top law firms in Austin. Jim Baker knows his father quite well and would appreciate any consideration Will might be given for a job, possibly at State or Defense. I would think that a position in the General Counsel's Office at the State Department, or in their Office of Legislative Affairs, would be strong possibilities that Will would have an interest in.

Thanks very much. If you would, please let me know the disposition of this.

Attachment

cc: Kathy Camalier w/copy of incoming
Central Files w/copy of incoming

WILLIAM L. GARWOOD, JR.

BUSINESS ADDRESS AND TELEPHONE

Graves, Dougherty, Hearon & Moody
2300 InterFirst Tower
P. O. Box 98
Austin, Texas 78767
(512) 480-5600

HOME ADDRESS AND TELEPHONE

7804 Lindenwood Circle
Austin, Texas 78731
(512) 346-0977

LEGAL EDUCATION

The University of Texas School of Law: J.D. with Honors, May 1982

GPA: 83.2 (82.50 = approximately top 10%)

Order of the Coif (honorary legal fraternity for graduates
in top 10%)

Teachers Award in International Business Transactions, Criminal
Law, and Texas Civil Procedure (highest grade in course)

PRELEGAL EDUCATION

Princeton University: BA with honors in American History, June 1979

Senior thesis at Princeton in the area of post World War II
American foreign policy (Will Clayton: Economic Statesman)
published by the American Studies Center, Washington, D.C.,
July 1981

Princeton Rugby Football Club: 1975-1979

Vice President of the Tiger Inn Club: 1978-1979

EMPLOYMENT

Attorney with Graves, Dougherty, Hearon & Moody, Austin, Texas
(1982-present): Civil litigation practice

POLITICAL EXPERIENCE

Chairman, Ballot Security Program for the Republican Party of
Texas (June - November 1984): Organized, administered, provided
legal counsel, and spokesman for the statewide Ballot Security
Program implemented in 210 Texas counties for the 1984 general
election. The program had a budget of \$250,000, a paid staff of
approximately 16 persons under me, and more than 5,000 volunteers
statewide (county chairmen and legal advisors, election night
reporters and poll watchers).

Fund Raising, Political Organization, Campaign Travel: Campaign
for Judge Will Garwood of the Texas Supreme Court, Austin,
Texas, July - November, 1980.

ACTIVITIES

American Bar Association
State Bar of Texas
Austin Young Lawyers Association
Austin Council on Foreign Affairs
Stephen Lay Minister, St. Matthews Episcopal Church, Austin, Texas

PERSONAL DATA

Born: January 11, 1957 in Charlottesville, Virginia
Marital Status: Married (Deborah Campbell)
Children: William L. Garwood, III (born 8-30-82)
 Laura Campbell Garwood (born 3-21-84)

December 4, 1984

GRAVES, DOUGHERTY, HEARON & MOODY

ATTORNEYS AT LAW
2300 INTEREST TOWER
POST OFFICE BOX 98
AUSTIN, TEXAS 78767
TELEPHONE (512) 460-9600

TELETYPE (512) 478-876

WILLIAM L. GARWOOD, JR.
(512) 480-5619

December 7, 1984

Mr. James A. Baker, III
Chief of Staff and
Assistant to the President
White House
Washington, D.C. 20500

Dear Mr. Baker:

I am interested in serving in the Reagan Administration and would greatly appreciate the opportunity to talk with you about this matter. My primary interest is in the area of international affairs and a position with the State Department, Security Council or the White House.

I have practiced law with the firm of Graves, Dougherty, Hearon & Moody in Austin, Texas since graduating the University of Texas Law School in May 1982. My experience has been in the civil litigation area. I recently took a four-month leave of absence from my law practice to run the statewide Ballot Security Program for the Texas Republican Party in this past general election. A resume is enclosed for your general information.

I look forward to hearing from you.

Sincerely,

Will Garwood, Jr.
Will Garwood, Jr.

WGjr:kdh
Enclosure

HAROLD R. DEMOSS, JR.
2900 SOUTH TOWER PENNZOIL PLACE
HOUSTON, TEXAS 77002

December 10, 1984

The Honorable James A. Baker, III
Chief of Staff
The White House
Washington, D.C. 20270

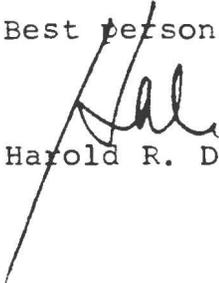
Dear Jim:

Enclosed is a resume of William L. Garwood, Jr., who advises me that he is interested in serving in the Reagan Administration. He is particularly interested in international affairs and would prefer a position with the State Department, the Security Council or the White House staff.

Will Jr. organized and directed the statewide ballot security program for the Republican Party during the recent general election and did an outstanding job in that capacity. His academic record in undergraduate and law school was superior; and in my opinion, he is the type of poised, articulate and dedicated young person who could make a significant contribution in a whole variety of areas.

Please pass his resume on to the appropriate person in the White House personnel office for further review and evaluation. I am sure Will Jr. would be happy to come to Washington, D.C. for whatever interviews might be necessary.

Best personal regards,



Harold R. DeMoss, Jr.

HRD/db
Enclosure
HRDSP

Forward Strategy Mtg

1. Military manpower
 2. Basic mil. improvements (ammo, etc)
 3. Arts + Humanities
 4. Enterprise zones + for cities + poor.
 5. New intl econ issues
 6. World hunger
 7. Social security funding + structure
 8. Welfare
 9. ~~Crime~~ -- ? fed crim code
 10. Crime control.
-

Washington Post

- Koss • 54-49% on econ. program
• 28-41% against "
- Wittlin • Wittlin says not this kind of erosion

Two surveys just prior to assassination

- 10-11% increase in job rating after shooting.
- 17 over W support 12-16% ; W. Supp. gap will close; neither Post nor Times show that.

- 67% approval rate on way handling economy
- haven't reduced concern over possible conflict.
- Women
 - possible conflict
 - not compassionate
 - women's rights 10-11%
abortion doesn't cut that much
one way or other.

Spencer

- RR got elected to:

| | | |
|-------------------|---|--------------------------------|
| Reasonable Man | { | -- stop inflation |
| | | -- improve economy |
| | | -- improve image of US abroad. |
- not women's rights
- Martyred surviving hero.
- look at what Eisenhower did when came home from hospital
 - got big name to come to RR

• Econ package key

-- Pres has to be flexible to get package

-- Use incident to help justify satisfactory econ. plan.

-- Assumption: private sector will fill in gaps

- don't; put \$ in pockets

-- 800,000 CETA jobs going; bring in industry to take up these jobs

- Private National Recovery Act.

-- Meals on Wheels: call churches throughout country to pick up slack.

-- Needs to be leader of compromise

-- let Cabinet play with social issues, not President; this not a winner

-- Turn to foreign affairs after
econ package.

- Dems wouldn't be doing what
doing today if it weren't for R.R.

Wristelin

- When do you compromise?

Spencer

- Conable needs a signal; feels
can't deliver votes on tax
package.

Derman

- GOP in H can't be left out end. Issue
is not now; but have to know
where they are at the end.
- Let other fight details; keep
R.R. on high road.

Nofziger

- Go back to 60s -- creative society.

Spencer

- Business MBAs, not entrepreneurs -- don't have philosophy

Deaver

- Send NR around country to export private business

Darman

- 1% after taxes : \$2.2b
- even if 5% : \$12.0b.

Wright

- Don't go full bore on big social push

Senger

- Finish economic thrust before crusade for compassion

- Big cities: summer problem.

Wirthlin

- Hostility towards big corporations.

Sergin

- One thing like summer jobs.
- Call in CEOs, hire people

Deaver

- Call in diverse group (churches, business, etc).
- Cardinal Cooke.

Sergin

- As we finish, come out

- Cronkite to restore American dream

Deaver

- Hand in business leaders

April

- Koeman,
-

Jergen

- New style for Presidency.
 - Audience like seeing Pope;
 - Do away with 2-3 mtgs with Cabinet.
 - More radio.
-

Jarman

- 4 focus points between now & August.
 - Do we want P to articulate coherent FP?
-

Jarman

- Need coherent FP; may have done better on substance, but no

framework Kissinger fraudulent
but sensational politics.

Wirthlin: don't go forward now
with major FP strategy.

April-May talk about foreign
policy.

Agencies

→ Haig keeper; back-up to Haig

- o Keep quiet
 - o Prepare major policy speech
later.
-

1-1/2 hr AM 1-1/2 hr PM

- two hours a day
- 5 weeks before, same.
- Camp David.

- 2-3 weeks before TV
- late April vote 4/25-29.

Unilateral

- first time on TV blackbunter.
- Joint session with Congress
3-4 days before floor vote.

Speaker spokesman for medical
not Ruge

Unilateral

1. Not to keep econ package main track
2. Personnel on FP; FP lightly July
3. Have to preserve Pres after margin of.
- but need to get him to
leave appearances
4. Voluntarism, reorganized, crime
secondary issues. Point towards
Fall.

5. SALT next year
6. lack of support from women;
need to show compassion
Blue Ribbon Comm.
7. Farmers drifting off.

Crisis Agenda

- hung but summer
 - drought
 - El Salvador.
- Buch re telecom
 - alternate date

How do you get larger than life?
- people coming in

Spencer

Don't talk to press

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

April 7, 1981

File

MEMORANDUM

TO: DAVE GERGEN
FRANK URSOMARSO
LYN NOFZIGER
FRANK HODSELL

FROM: MICHAEL K. DEEVER

SUBJECT: Meeting - April 9, 1981

Please join me, Stu Spencer, Bob Teeter and Dick Wirthlin for a special meeting beginning with breakfast at 8:00 AM, this Thursday, April 9th in the 2nd floor dining room at Blair House. You can plan on being free around noon.

MEETING ON LONG TERM STRATEGY (4/9/81)

DEAVER: Notes Post/ABC News Poll showing decrease in belief that economic package will help end inflation-- 64% to 49%; and increase in belief that economic package will not help end inflation -- 28% to 41%.

WIRTHLIN: Does not believe that there was this kind of erosion, notes different figures when phrased in terms of reducing inflation. Recent surveys show 10-11% increase in President's job rating after shooting, but gap between male and female support remains 12-16%. Wirthlin hopes cap will close. Basic to this is that we have not reduced concern over the Reagan Administration leading us into an international conflict. Women are concerned about possible conflict, that RR is not compassionate, and less significantly about RR's stand on women's rights (abortion doesn't cut much one way or the other). Wirthlin notes 67% approval rating on way RR handling economy.

- SPENCER:
- o RR got elected to stop inflation, improve the economy, and improve the image of the U.S. abroad-- not for his stand on women's rights. He is perceived as a reasonable man; that is what the people want.
 - o RR is now perceived as a martyred surviving hero.
 - o With regard to RR's return from the hospital, we need to look at what was done when Eisenhower returned from the hospital after heart surgery. Bryce Harlow got big names to come to Eisenhower. We need to consider this for RR.
 - o The economic package is the key.
 - The President has to be flexible to get a semblance of his package. He needs to be a leader of compromise.
 - We need to use the shooting incident to help jawbone a satisfactory economic package.
 - We need to make real the assumption that the private sector will fill in the gaps resulting from budget cuts. RR is putting dollars in peoples' pockets instead of spending them on social programs.
 - 800,000 CETA jobs will be abolished; we need to bring in industry to take up the slack-- a private National Recovery Act.

-- Meals on Wheels are being reduced; we need to call on the churches to take up the slack.

-- Let the Cabinet play with the social issues, not the President; these are not winners.

- o We should turn to foreign affairs after we have succeeded on the economic package.
- o We need to get across the fact that the Democrats would not be doing what they are doing today in Congress were it not for RR.

WIRTHLIN: When do you compromise?

SPENCER: Conable and others need a signal; they feel they cannot deliver votes on the tax side of our package.

DARMAN: House GOP can't be left out on a limb at the end. They are probably alright now, but they need to know now that they will not be left holding the bag. We should let the Cabinet and others fight the fights on details, keep RR on a high road.

NOFZIGER: We should go back to RR's beliefs of the 60's -- a creative society based on individual initiative.

SPENCER: Business today does not necessarily have RR philosophy; they are no longer entrepreneurs; they are MBA's.

DEAVER: We should send NR around the country to exhort private business to increase their charitable donations for the needy, to help create jobs.

DARMAN: Business today only gives 1% of gross profit, although the tax code permits 5%. The aggregates are \$2.2 billion which can be increased to \$12 billion; even at \$12 billion, this peanuts.

WIRTHLIN: Don't go full bore on big social program until economic package through.

GERGEN: Complete economic thrust before crusade for compassion, but we may have a summer problem in the big cities.

WIRTHLIN: There is general hostility towards big corporations; Wirthlin queries public reaction to the companies picking up the slack.

GERGEN: While perhaps we should not move forward with big compassion push, we might wish to single out one specific program like summer jobs. RR could call in CEO's and jawbone them to hire people.

- DEAVER: RR should call in diverse groups, not just companies; churches are important. We need a Republican Father Hesburgh, perhaps Cardinal Cooke.
- NOFZIGER: Maybe get Cronkite to lead private sector push to restore American dream.
- DEAVER: Need to bring in business leaders in April, jawbone them to help. Need youthful active types like Borman of Eastern Airlines.
- GERGEN: Following the shooting, we need to create a new style for the Presidency. Seeing the President should be more like seeing the Pope. Suggestion made that we should do away with so many Cabinet meetings. Consideration should be given to more RR radio spots.
- DARMAN: We have a problem on foreign policy. Need to consider when we want President to articulate coherent foreign policy. RR Administration may have done better than Kissinger in substance, but there is no framework. Kissinger approach fraudulent but sensational politics.
- WIRTHLIN: We should not go forward now with major foreign policy strategy. Maybe in April - May we could talk about this.
- SPENCER: Haig needs a keeper; we have to be prepared for his replacement.
- HODSOLL: In summary, need to be quiet on foreign policy for the next month or two, keep the reins on Haig and Weinberger; but prepare ourselves for major policy speech, perhaps in the context of the Economic Summit.
- DEAVER: When President returns from hospital, we can expect he will be working 1 to 1½ hours in the morning and 1 to 1½ hours in the afternoon. It will be a month before he can come back on a regular schedule, 5 weeks before he can go on an airplane. He will be visiting Camp David or Wexford regularly. There will probably be 2-3 weeks before he should appear on TV, perhaps in late April when we have the House floor vote (4/30).
- WIRTHLIN: The first time RR is on TV must be a block-buster. How about a joint session of Congress 3-4 days before floor vote. This would throw Democrats for a loop.

UNKNOWN: Speakes should be spokesman for medical details after RR leaves hospital, not Ruge.

WIRTHLIN SUMMARY:

1. The economic package must be the main event.
2. We need to resolve the personnel situation on foreign policy, do foreign policy lightly until July.
3. Have to preserve the President for the next month, just as after a major operation, but he should have appearances; people should come to him.
4. Volunteerism/new federalism/crime are secondary issues. We should point towards using these in the fall.
5. SALT next year.
6. We need to increase our support from women, RR must show more compassion. Perhaps we should put together a blue ribbon commission to look at ways the government and the private sector can do this.
7. We need to stop the erosion of political support among farmers (Hodsoll noted importance of grain embargo).
8. We need to be developing crises agenda: long hot summer, drought, El Salvador.