

THE WHITE HOUSE

WASHINGTON

September 21, 1984

MEMORANDUM FOR SENIOR STAFF

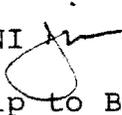
FROM: JAMES W. CICCONI *JWC*  
SUBJECT: Senior Staff Meetings

There will be no senior staff meeting on Monday, September 24, due to the President's trip to New York.

Thank you.

September 28, 1984

MEMORANDUM FOR MARGARET D. TUTWILER

FROM: JAMES W. CICCONI   
SUBJECT: President's trip to Biloxi

Mel Bradley called me today to suggest that during the President's trip to Mississippi, we attempt to include Charles Evers in some way. I think this is a good idea, and JAB felt it was worth checking with Atwater. There may be some political mileage in it, but we'd want to be sure it did not anger our supporters in the state.

As you know, Evers backed the President in 1980, and suffered for it subsequently in his political endeavors. His independent candidacy for the Senate also helped make Thad Cochran's win possible.

Thanks.

THE WHITE HOUSE

WASHINGTON

September 28, 1984

MEMORANDUM FOR THE FILE

FROM: JAMES W. CICCONI

SUBJECT: Conversation with Senator Rudy Boschwitz

This morning, I received a phone call from Senator Rudy Boschwitz, who inquired about a UDAG grant he was seeking for St. Paul, Minnesota. He questioned whether Jim Baker was going to be involved in deciding the amount of UDAG money to be spent prior to the end of the fiscal year. I informed Senator Boschwitz that I was unaware of Jim Baker's involvement in any such decision, but would be happy to check.

After talking with Jim Baker, I returned a second call from Boschwitz. Before our conversation began, the Senator asked his aide to also get on the line; concurrently, Under Secretary of Education Gary Jones, who had an 11:00 appointment with me, came into my office, and was present during my phone conversation with Boschwitz. I informed the Senator that I had had an opportunity to check with Jim Baker, and that JAB had informed me he was not involved in any decision regarding the amount of UDAG funding. Further, JAB was adamant that he would not become involved in any aspect of the issue. Senator Boschwitz then asked if some other person in the White House would be handling the matter; I said that I doubted any White House staff would be involved. He then asked if I could give him the name of someone in the Administration he could deal with on the UDAG issue, and I referred him to OMB and HUD as the appropriate agencies with whom he should talk.

THE WHITE HOUSE  
WASHINGTON  
September 28, 1984

MEMORANDUM FOR SENIOR STAFF

FROM: JAMES W. CICCONI   
SUBJECT: Senior Staff Meetings

There will be no senior staff meeting on Tuesday, October 2  
or Wednesday, October 3 due to the President's travel schedule.

Thank you.

THE WHITE HOUSE

WASHINGTON

October 4, 1984

MEMORANDUM FOR RICHARD HAUSER

FROM: JAMES W. CICCONI 

SUBJECT: National Institute of Education

The attached packet of material which alleges certain abuses of authority at NIE, was sent to me anonymously (envelope also attached).

I would appreciate your handling it in whatever manner you deem appropriate.

Thank you.

THE WHITE HOUSE

WASHINGTON

October 4, 1984

MEMORANDUM FOR SENIOR STAFF

FROM: JAMES W. CICCONI

SUBJECT: Senior Staff Meetings

Please note that there will be no senior staff meeting on Monday, October 8 due to the federal holiday.

Thank you.

THE WHITE HOUSE

WASHINGTON

October 9, 1984



MEMORANDUM FOR LARRY SPEAKES

FROM: JAMES W. CICCONI   
SUBJECT: Conversation with Beryl Osborne  
of Dallas Morning News

At the request of Anne Armstrong, I called Beryl Osborne, who is Senior Vice President of the Dallas Morning News.

Osborne was upset about the fact that, during the convention, we agreed to an interview with the L.A. Times, while turning down such a request from the Morning News. Since the L.A. Times owns the Dallas Times Herald, he says we, in effect, gave the interview to their competitor. The Morning News is bothered by this because they have been consistently supportive of the President. Further, Osborne says virtually the same thing happened in 1980: the Morning News was among the first papers to endorse the President, yet an interview was granted to the Times Herald instead.

Apparently, John Rector, President of the Morning News, has written to complain about this incident, though they have received no response from the White House.

The main reason for my call was to fulfill Anne Armstrong's request (actually she asked that JAB make the call), and I pass this information on simply to be certain you are aware of these concerns.

Thanks.

cc: Michael A. McManus, Jr.

bcc: ✓ James A. Baker, III

THE WHITE HOUSE  
WASHINGTON

October 11, 1984

NOTE FOR THE FILE

Mr. George Bolin returned my telephone call today (he had been in Europe). I indicated to him that I was responding on JAB's behalf to his letter of August 14.

I indicated that he should contact either Dick Whittington or Jack Ravan of EPA if he had any questions about their policy on offshore disposal of hazardous waste. (This course of action was cleared beforehand with Dick Hauser of the Counsel's Office.)

Bolin appreciated this information, and indicated that he would contact EPA regarding a particular problem that had just arisen involving offshore disposal of phosphorus.

Jim Cicconi

TEXAS  
PARKS AND WILDLIFE COMMISSION



GEORGE R. BOLIN  
Vice Chairman

1800 Bering Drive, Suite 600  
Houston, Texas 77057

August 14, 1984

Mr. James A. Baker  
Chief of Staff  
The White House  
Washington, D. C.

Dear Jim:

✓  
The luncheon was quite a tribute to you and your accomplishments, and it is for me a sincere pleasure to have you as a friend.

8/26  
To GRC  
to discuss  
w/ me.  
GRB

I could sure use a little help from you in regard to the Environmental Protection Agency. For some reason, which remains unclear to me, they seem to consider the Gulf of Mexico their garbage dump, and any time they encounter something toxic or volatile or unpredictable, their solution is to dump it in the Gulf. My fear is that, one day, this is going to jump up and bite us all in the ass. Would you please direct me to someone within the EPA who can address this problem and see if there is a viable alternative. I would be happy to meet with them here in Houston, in our offices in Austin or in their office in Washington. I would propose to include the Executive Director of Texas Parks and Wildlife and the head of our Environmental Protection Division.

I wish I had known you were in Port Mansfield. I would liked to have shown you The Mansfield Club and what our plans are for the future for this area. We think it is a neat club for a reasonable investment where we can fish and hunt some of the best areas left along the Texas coast. I think you know most of the members, and if you are ever coming back this way, I would like to have you stop in as my guest, or better yet, I would like to have you join with us in this venture.

Please let me hear from you when it is convenient.

Sincerely yours,

Handwritten signature of George R. Bolin in cursive script.  
George R. Bolin

GRB/jac

THE WHITE HOUSE

WASHINGTON

September 28, 1984

MEMORANDUM FOR JAMES CICCONI

FROM: RANDALL E. DAVIS *R.E.D.*

SUBJECT: Offshore Incineration

The status of offshore incineration is as follows:

1. EPA has disapproved of all research and operating permits for ocean incineration. One of the applicants would have based operations in Texas, but after public hearings, permits were denied because too many unanswered questions remained.
2. EPA has established a three-part program which will lead to the promulgation of regulations in this area sometime next spring. This program consists of further research into the health effects of incineration, a study of various incineration methods and the establishment of a framework for the ultimate issuance of ocean disposal permits.
3. This area is obviously extremely complex and health concerns are causing EPA to move slowly.

THE WHITE HOUSE

WASHINGTON

October 16, 1984

MEMORANDUM FOR ANNE HIGGINS

FROM: JAMES W. CICCONI   
SUBJECT: Presidential Letter Request

This is to request a Presidential letter to be sent to Mr. and Mrs. Frederick D. McClure on the occasion of the birth of their first child, Frederick D. McClure, Jr. on October 10, 1984.

Mr. McClure is the former Legislative Assistant to Senator John Tower, and currently is an Associate Deputy Attorney General at the Department of Justice.

I would appreciate it if you could send the completed letter to my office (West Wing/First Floor) to be hand delivered. If you should have further questions, please don't hesitate to call my office at extension 2174.

Thank you in advance for your help with this request.

THE WHITE HOUSE

WASHINGTON

October 19, 1984

MEMORANDUM FOR SENIOR STAFF

FROM: JAMES W. CICCONI   
SUBJECT: Senior Staff Meetings

Please note that there will be no senior staff meeting next Monday, Tuesday, or Wednesday (October 22-24) due to the President's travel schedule.

Regular meetings will resume on Thursday, October 25.

Thank you.

THE WHITE HOUSE

WASHINGTON

October 23, 1984

MEMORANDUM FOR THE FILE

FROM: JAMES W. CICCONI *JWC*  
SUBJECT: Telephone Calls From Jeanine Perrignon

Last night, and again this morning I received phone calls from Jeanine Perrignon of the Small Business Administration.

She was seeking guidance regarding a request from the Ferraro campaign to speak at a Women in Business Conference in Oregon being sponsored and partially funded by SBA. On both occasions I told her that the decision was entirely up to SBA. Further, I suggested that whatever decision they conveyed to the Ferraro campaign be based on the legal advice of their general counsel's office (due to the involvement of government funds in the event).

On both occasions, I emphasized that no one at the White House or at the campaign would attempt to influence or second-guess their decision, and that the most important point was to base their response on a careful interpretation of the law.

THE WHITE HOUSE

WASHINGTON

October 31, 1984

MEMORANDUM FOR MICHAEL K. DEEVER

FROM: JAMES W. CICCONI *JWC*

SUBJECT: White House Conference on  
Private Sector Initiatives

While Jim Coyne's memo suggesting a White House Conference on Private Sector Initiatives raises some interesting points, I must confess to a lack of enthusiasm for the idea.

White House Conferences have proven, over the years, to be costly efforts which produce little of substance. They require a serious concentration of effort, and have often turned into exercises in damage control (witness the White House Conference on Aging). There is no reason to believe that a conference on PSI would be any different.

Nearly all the advantages of a conference outlined in Jim's memo could be realized without the conference itself, in my opinion. For example, the suggestions for Presidential participation include presentation of PSI reports, a speech by the President on PSI, and the awarding of Presidential Citations. All of these could be set up as separate events without convening a White House Conference of 3,000 people.

I might suggest that we lower our sights somewhat. There is nothing to prevent Jim Coyne from organizing a lesser meeting or seminar on PSI, which could accomplish many of the same goals set forth in his memo. In fact, all of the substantive, political, and public relations advantages could be realized without a White House Conference per se.

Per your request, I have also discussed this subject with Jim Baker, and, for the same reasons outlined above, he agrees that a White House Conference is inadvisable.

cc: James A. Baker, III

THE WHITE HOUSE  
WASHINGTON

October 30, 1984

MEMORANDUM FOR MICHAEL K. DEEVER

FROM: JAMES K. COYNE *Jim Coyne*  
SUBJECT: White House Conference on Private Sector  
Initiatives

*Bill*  
*Access*  
*with Council*  
*what also he*  
*4 JAB*  
*think*

The White House Conference on Private Sector Initiatives would be the first national effort to capture the full impact of private sector initiative activities across the country. The scope would be broad, encompassing activities in the areas of volunteerism, corporate social responsibility, public-private partnerships, philanthropy and privatization.

THEME

It would be a celebration of the American tradition of individual initiative and neighbor helping neighbor. The excitement that the President's leadership has generated can be displayed at a time when the national debate of public vs. individual responsibility for the nation's social agenda will be affecting the budget and tax battles in Congress.

All the major elements of the PSI effort would present their accomplishments to President Reagan and the American people. Presentations would include reports on current activities, special awards, new initiatives, and proposals to remove impediments that discourage private sector solutions to public problems.

"America's Partnerships: Government and the People Working Together" would be a possible theme. Central topics would be:

The Partnership in Education Program  
A Partnership for our Cities (Urban Enterprise Zones)  
Young Americans: The Responsibility of Citizenship  
Entrepreneurship in the Non-Profit Sector  
Corporate Responsibility - Self-Regulation and Social Awareness  
Communities of Caring: State and Local Programs  
Privatization: Implementing Grace Commission Recommendations  
Jobs Training Partnership Act: Partnerships that work in the workplace

### LOCATION

The conference would be held for three days in Washington, D.C., preferably in mid-May. Two to three thousand people would be invited to attend the meetings and workshops. Teleconferences can be held in other parts of the country.

### PRESIDENTIAL PARTICIPATION

The President would participate in two ways. First, on the final day of the conference selected representatives would present their report to President Reagan and honor him for his unique leadership and inspiration. The occasion would provide the platform for a major PSI address by the President.

Second, a highlight of the conference will be the awarding of the first Presidential Citations for PSI. This will be a Rose Garden or East Room event where the President honors 30 businesses and associations for their outstanding PSI. The "C Flags" from the December kickoff of this program will be flying and broad coverage in business and regional media can be expected.

The stimulus for the conference should come from the President, himself. To those that have been leaders in various PSI's, the President would say "thank you". To the millions of uninvolved, the young, the cynical, those who still long for vast Federal programs, the President would say "Get on Board".

### ORGANIZATION

This should be a PSI in and of itself, not another burden on the taxpayer. A Chairman and several Co-Chairmen should be appointed from the private sector. Their job would be to set policy, motivate staff, and be the visible, non-partisan head of the conference. Co-Chairmen should be appointed for each of the operational areas: Invitations, Public Relations, Speakers, Publications, etc.

Invitations should be sent in the name of the President to a carefully selected list of media, labor, business (large, medium, and small), non-profit organizations, appropriate minority groups, state and local government, and the Congress.

A concurrent publication should be assembled for mass distribution during the Conference. Also, a follow-up academic report would be produced with the help of AEI, the Heritage Foundation, and the United Way. The session should yield a film edited to about 20 minutes for use at Rotary Clubs and other community organizations.

Funding, other than in-house salaries and related costs, should come from the private sector -- foundations, corporations, individuals, to the extent that White House Counsel approves. Most attendees would pay their own way. We estimate, including the movie, the total cost to be \$300,000 to \$400,000. Staff salaries, travel, etc., would be absorbed by the applicable agencies or departments.

I have discussed this concept with John Phelan, Chairman of the New York Stock Exchange. He is interested in financially supporting the efforts. I am sure there will be many others who feel the same.

Based upon our review of past White House Conferences, we estimate that a volunteer staff of 10-15 people should be assembled shortly. These people could be detailed from both federal agencies and the private sector. Their assignment will run several months beyond the conference to prepare reports, edit the movie, etc.

It would be very helpful to have your personal assistance and ideas for making this a blockbuster event. The excitement and enthusiasm generated will be an important plus for implementing the President's second term agenda and heighten the grass roots support for the legislative proposals of next Spring.

With your approval, we will proceed with the above proposal.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

The Christmas season is the best time to lay the foundation for such an ambitious undertaking, to develop commitments, and solicit financial support. Therefore, we want to propose a Presidential announcement of the White House Conference on Private Sector Initiatives at the next Presidential Advisory Council meeting here in Washington, D.C. on December 10, 1984. The President would invite the private sector to participate in the development of the Conference and demonstrate America's unique tradition of private sector initiative.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

THE WHITE HOUSE

WASHINGTON

November 1, 1984

MEMORANDUM FOR SENIOR STAFF

FROM: JAMES W. CICCONI *JWC*  
SUBJECT: Senior Staff Meetings

Please note that, due to the President's travel schedule, there will be no senior staff meetings from Friday, November 2 through Monday, November 12.

Regular meetings will resume on Tuesday, November 13.

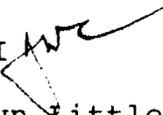
Thank you.

THE WHITE HOUSE

WASHINGTON

November 5, 1984

MEMORANDUM FOR TAD THARP

FROM: JAMES W. CICCONI   
SUBJECT: Resume of Kathryn Little

Attached, per our previous conversation, is the resume of Kathryn Little, who is interested in a position with the Administration.

I have known Kathryn for some time, and would give her my highest recommendation. She is extremely capable, and politically savvy.

Kathryn has been working for the U.S. Chamber of Commerce for the past three years. She played a key role in the 1980 Reagan campaign in Texas, and is working as a volunteer this year. Kathryn also helped in Bill Clements' campaign for Governor in 1978, and in Tom Loeffler's race for Congress.

She would be well suited for any agency position requiring policy and political skills (and would, for example, make an excellent special assistant for a top agency official). Intergovernmental or public affairs would be other areas where Kathryn might be well utilized. Given her business background, Commerce might be a natural fit, though she is also interested in HHS, Education, Labor, FTC or FCC.

I would appreciate it if someone in Presidential Personnel could sit down with Kathryn at an early date, and explore whatever possibilities might exist. I believe she could be a real asset to the Administration.

Thanks.

KATHRYN M. LITTLE

OFFICE: National Chamber Foundation                      HOME: 2506 D South Arlington Mill  
1615 H Street, N.W.    Arlington, Virginia 22206  
Washington, D.C. 20062    (703)931-3358  
(202)463-5552

EDUCATION: University of Georgia  
Athens, Georgia  
Bachelor of Science Degree in Education  
Minor in Communications, School of Journalism  
  
Converse College  
Spartanburg, South Carolina

EXPERIENCE:

June 1981 -                      CHAMBER OF COMMERCE OF THE UNITED STATES                      Washington, D.C.  
Present                      NATIONAL CHAMBER FOUNDATION (NCF)  
Assistant Vice President and Director of Development

- o Responsible for securing operating and project funds from corporate and foundation sources for affiliated public policy research organization
- o Manager, Space Enterprise Project and Nationwide Videoconference on commercial development of space
- o Implement all aspects of NCF program, including public image, future projects, publicity; Liaison to NCF Board
- o Supervise NCF marketing, research, and public relations staff

CITIZEN'S CHOICE  
Director, Citizen's Trust

- o Development and management of major donor program for affiliated grassroots lobbying organization

January -                      POLITICAL CONSULTING SERVICES                      Austin, Texas  
May 1981                      Campaign Manager and Consultant to Local Elections

September -                      TEXAS REAGAN / BUSH CAMPAIGN COMMITTEE                      Austin, Texas  
December 1980                      Ballot Security Coordinator for 198 of the 254 Counties

October 1979-                      TEXAS MEDICAL POLITICAL ACTION COMMITTEES                      Austin, Texas  
July 1980                      Executive Director and Treasurer (TEXPAC and TEXPAC-cec)

- o Administrative supervision over all daily operations and staff
- o Coordinated political activities of Texas Medical Association and 254 member county medical societies, in addition to coordinating statewide fundraising and political activities with American Medical Association PAC and other state medical PAC's.
- o Solicited and disbursed all political and administrative dollars; responsible for candidate evaluations and for all state and Federal Election Commission reports

April - RESPONSE MARKETING GROUP, INC. Washington, D.C.  
September 1979 Finance Consultant and Events Coordinator for Presidential  
Election Account (federal matching funds qualification)

November 1978 - TEXAS INAUGURAL COMMITTEE FOR GOV. CLEMENTS Austin, Texas  
February 1979 Coordinator of Two Inaugural Balls and Related Activities

July - LOEFFLER FOR CONGRESS COMMITTEE San Antonio, Texas  
November 1978 Director of Get Out The Vote Program  
Consultant on Press, Scheduling and Ballot Security

FISHER FOR CONGRESS COMMITTEE Abilene, Texas  
Director of Scheduling, Press, Volunteer Program and  
Special Projects

November 1977 - MISSOURI FREEDOM TO WORK COMMITTEE Jefferson City, Mo.  
July 1978 Coordinator, Speakers' Bureau and Voter Education Program

CONCURRENT INDEPENDENT POLITICAL CONSULTING:

1979 - 1981 Young and Associates Advertising, Inc. Texas

1980 Concklin for Congress Committee (Primary-General) Texas  
Eugenio for State Senate Campaign (Primary) Texas

1978 Skeen for Governor Campaign (Primary-General) New Mexico  
Hardage for Senate Committee (Primary) Kansas  
Woodward for Governor Campaign (Primary) Arkansas

1977 Coverdell for Congress (Special Election) Georgia

1975 - 1976 President Ford Committee (Primary - General) Georgia

ACTIVITIES AND AWARDS:

Member, National Society of Fundraising Executives  
Member, American Association of University Women  
Member, American Association of Political Consultants  
Member, Texas State Society

Outstanding Young Women of America 1981

THE WHITE HOUSE  
WASHINGTON

14 Nov 1984

TO: KEN CRIBB

Just wanted you to be aware of the fact that Manuel Leal's name will probably surface for the US District Court vacancy in Houston.

Leal is a Reagan-appointed bankruptcy judge in Houston, and is really top drawer. He has a fine reputation in the Houston legal community, and has been a solid Republican (and RR supporter for some time).

Tower thinks the world of Leal, but is deferring to Gramm at this point. It looks like Phil will be formally recommending Leal, though.

(FYI, Leal has also been a key player in the Texas RNHA effort for R-B '84, and was invited to last night's state dinner.)

  
Jim Cicconi

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF TEXAS  
UNITED STATES COURTHOUSE  
515 RUSK  
HOUSTON, TEXAS 77002

CHAMBERS OF  
MANUEL D. LEAL  
JUDGE

September 21, 1984

The Honorable John Tower  
United States Senate  
179 Russell Senate Office Building  
Washington, D.C. 20510

Dear Senator Tower:

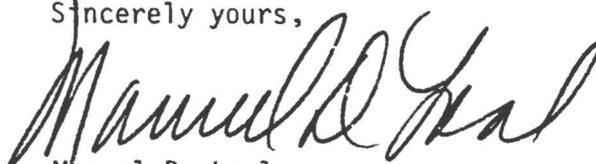
It has come to my attention that Judge Robert O'Connor Jr. has resigned from the United States District Court for the Southern District of Texas, Houston, effective September 30, 1984. I would be highly honored to have your recommendation to our President for an appointment to fill that vacancy.

I was privileged to have been appointed Judge, United States Bankruptcy Court for the Southern District of Texas by the Judges of the United States District and the United States Court of Appeals for the Fifth Circuit. Your endorsement and good recommendation was crucial in obtaining that appointment. I would once again be honored to have your endorsement in recommending my nomination to the President as Judge for the United States District Court for the Southern District of Texas, here in Houston.

As you will recall, it was my privilege to have been appointed by Governor Clements as a State District Judge. I have been in private practice, taught law as a law school professor, and have been an Assistant United States Attorney. In addition to my law degree, I have an advanced Masters of Laws degree (LL.M). Now, as Judge on the United States Bankruptcy Court here in Houston, I cover 45 counties and have regularly held court in Houston, Laredo and Victoria for the past year.

Needless to say, I welcome your inquiries for information from my friends and colleagues. Attached is a detailed resume. Please feel free to contact me. My telephone numbers are: (office) 713-221-9780 and (home) 713-497-4352. My home address is: 14907 Chadbourne Drive, Houston, Texas 77079.

Sincerely yours,



Manuel D. Leal

MDL/mdl  
cc: Mr. Will Ball III  
Mrs. Molly Pryor

April 26, 1984

The Honorable John Tower  
U.S. Senate  
176 Russell Office Building  
Washington, D.C. 20510

Dear John:

Usually, when it comes time to appointments I do not take the initiative in pushing this or that individual but prefer to try to act as a sounding board for those who want my suggestions on nominated candidates. In this case, however, I would like to deviate a bit from that procedure in mentioning to you, for your file, that I would strongly endorse the candidacy of Mr. Manuel D. Leal, who is currently the United States Bankruptcy Court Judge for the Southern District of Texas. I think Manuel would make an outstanding candidate for one of the Federal District Benches if and when a vacancy occurs on one of the old or perhaps even a new Bench.

I was partly responsible for Manuel being appointed to the State District Court by Governor Clements. He was later a victim of the 1982 Democrat deluge and, therefore, the people of Harris County denied themselves one of the best Family Court Judges we have ever had. He has since served as Assistant United States Attorney and is currently the Federal Bankruptcy Judge, as you well know, but I just repeat that to refresh your memory and to give you the benefit of my strong endorsement of Manuel should an opening occur on a Federal Bench.

Thanks for your consideration.

Sincerely yours,

  
George W. Strake, Jr.

GWS,jr/ed

bcc: The Honorable Judge Manuel Leal



C  
O  
P  
Y

PHIL GRAMM

5TH DISTRICT, TEXAS

COMMITTEE ON THE  
BUDGET

COMMITTEE ON  
VETERANS' AFFAIRS

RUTH CYMBER  
ADMINISTRATIVE ASSISTANT

Congress of the United States  
House of Representatives  
Washington, D.C. 20515

October 31, 1984

WASHINGTON OFFICE:  
1230 LONGWORTH HOUSE OFFICE BUILDING  
WASHINGTON, D.C. 20515  
PHONE: (202) 225-2002

DISTRICT OFFICES:  
FEDERAL BUILDING  
218 W. 28TH STREET  
BRYAN, TEXAS 77803  
(409) 846-0687

210 WEST 5TH AVENUE  
CORSIANA, TEXAS 75110  
(214) 672-4411

INTERFIRST TOWER  
300 WEST DAVIS  
SUITE 502  
COWBOY, TEXAS 77301  
(409) 780-2291

Don Navarro  
Brownie Trevino  
Mexican American Republican of Texas  
2001 Bryan Tower, Suite 820  
Dallas, Texas 75201

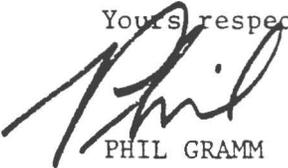
Dear Don and Brownie:

Thank you for contacting me to inform me of Judge Manuel Leal's candidacy for the Federal District Court Bench vacated by Judge Bob O'Connor.

I have reviewed your endorsement of Judge Leal and agree that he possesses the qualifications and the character to sit on the federal bench. I am pleased to assist you in this matter and have forwarded my letter of recommendation to President Reagan. I wish Judge Leal great success in his aspirations and, once again, thank you for contacting me on this matter.

I appreciate your help and friendship. If I can be of service to you, please contact me.

Yours respectfully,

  
PHIL GRAMM  
Member of Congress

PG:dn

THE WHITE HOUSE

WASHINGTON

November 15, 1984

MEMORANDUM FOR SENIOR STAFF

FROM: JAMES W. CICCONI

SUBJECT: Senior Staff Meetings

Please note that there will be no senior staff meetings next week, November 19 through 23, due to the Thanksgiving holiday.

Regular meetings will resume on Monday, November 26.

Thank you.

THE WHITE HOUSE  
WASHINGTON

28 November 1984

TO: JOHN HERRINGTON

Per our previous conversation, attached is the legislation that Nick Brady is interested in securing as part of his agreement to serve as chairman of the pay commission.

Thanks.

  
Jim Cicconi

THE WHITE HOUSE

WASHINGTON

November 30, 1984

MEMORANDUM FOR JOHN HERRINGTON

FROM:

JIM CICCONI 

SUBJECT:

Resume of Ed Tiryakian

Jim Baker asked that I forward to you the attached letter and resume from Ed Tiryakian, whose father is a friend of JAB's.

Tiryakian is a lawyer, who recently ran a hard, but unsuccessful campaign for State Representative in Connecticut. I met with him at JAB's request, and he seems mainly interested in a Schedule C level position, perhaps in the commerce or financial area. His current salary is around \$35,000.

Thanks for your help.

Attachments

cc: Lee Verstandig

THE WHITE HOUSE  
WASHINGTON

December 3, 1984

MEMORANDUM FOR JACK SVAHN

FROM: JAMES W. CICCONI   
SUBJECT: Title IX Legislation

Are there any plans to move forward with our own Title IX legislation when the new Congress convenes?

I know there are two schools of thought on this, but I would welcome the opportunity to make a pitch in support of introducing our own bill.

Thanks.

cc: James A. Baker, III

THE WHITE HOUSE  
WASHINGTON

4 December 1984

TO: JOE SALGADO

The attached resume of Manuel Garcia was forwarded by a friend of mine who normally is a very good judge of people.

Garcia has political ties in Puerto Rico with those elements most friendly to the GOP, and seems to have decent party credentials.

I'd suggest you may want to sit down with him if you get a chance-- from what I hear, he's very impressive.

Thanks.

  
Jim Cicconi

THE WHITE HOUSE  
WASHINGTON

December 4, 1984

MEMORANDUM FOR BRUCE CHAPMAN

FROM: JAMES CICONI 

Ken Cribb suggested I forward  
a copy of the attached to you.  
I'd be happy to discuss it  
further at your convenience.

Attachment

THE WHITE HOUSE

WASHINGTON

November 29, 1984

MEMORANDUM FOR JAMES A. BAKER, III

FROM: Jim Cicconi   
SUBJECT: Hispanic Vote Totals in the 1984 Election

Attached is a memo I requested on various estimates of Hispanic support for the President in the recent election. It was prepared by Cathi Villalpando in conjunction with Bob Estrada of the Reagan-Bush campaign.

The figures are striking when compared with our totals in 1980. At that time, the various polls placed the President's support at between 17% and 35%. This year, the range is between 35% and 50%. Clearly, our efforts have paid off.

I might add one other explanatory point: Willie Velasquez's Southwest Voter Registration Group has estimated the President's percentage at between 35% and 40%. This is plainly out of line with every other poll, and can be explained by two factors. First, Velasquez's survey tends to give greater weight to poorer Mexican-American precincts, ignoring the rapid demographic shifts in that population (predictably, we do much better among Hispanics in the more integrated, upwardly-mobile areas). Second, and perhaps foremost, Velasquez's group is predominantly Democratic in its composition and in its financial support; thus, they have an institutional interest in "lowballing" our vote totals. However, they have still admitted publicly that the President improved his support significantly over 1980.

The average of the non-partisan polls shows the President obtained around 46% of the Hispanic vote nationally. The last Gallup Poll before the election placed our support at 47%, which shows the pre-election and post-election surveys are consistent. Our best estimates in four key states are as follows:

Texas	43%
California	46%
Florida	80%
New York	49%

Of the above states, the most surprising is perhaps New York since the bulk of that vote is Puerto Rican-- the Hispanic group which has historically been our weakest.

## HISPANICS - THE DIFFERENCE IN '88?

### INTRODUCTION-THE '84 RESULTS:

The Reagan/Bush Hispanic national vote - the majority was composed of Democrats and Independents, even though targeted GOP voter registration drives did increase Hispanics GOP Party members in Florida, Texas and California. The voting results definitely show a shift from the Democrats' traditional Hispanic support which had been of 80 percent and above.

National Population of Hispanics:

1980	14.6 million (Census Fig.)	
1983	15.9 million, est.	
1980	Mexican American	8.7 million
	Puerto Rican	2.0 million
	Cuban	800,000
	Others	3.0 million

National Hispanic vote polls show the following results:

For Reagan/Bush

U.S.A. TODAY	50%
Los Angeles Times	47%
NBC T.V.	47%
*S.I.N. T.V.	45%
ABC T.V.	44 - 56%
Christian Science Monitor	45%
R/B National Office	45 - 50%
Southwest Voter Registration/ Education Project	35 - 40%

\*The poll taken by SIN T.V. was composed of the following sample within the Hispanic community:

Nationally - For President

		<u>R/B</u>	<u>Mondale</u>	<u>Total votes for R/B</u>
Mex-American	66%	44%	56%	<u>3,828,000</u>
Puerto Rican	16%	42%	58%	<u>840,000</u>
Cuban	8%	90%	10%	<u>720,000</u>
Other	8%	38%	62%	<u>1,140,000</u>

(Other category - South Americans or those Hispanics who do not want to identify as Hispanics such as in New Mexico.)

States with Large Hispanic Population

	<u>SWVRP</u>	<u>SIN-TV</u>	<u>ABC</u>	<u>GOP POLLS</u>
California R/B	32%	51%		46% / 46% (Field Poll)
Texas	21%	68%		40% / 43% (Tarrance)
New York	33%	59%	45%	49%
Florida		83%		80%

Cities with Large Hispanic Population

	<u>SWVRP</u>	
Miami	90%	(500 Hispanics Polled)
Los Angeles	68%	(230 Hispanics Polled)
New York City	31%	(Many polled were Puerto Rican)

Other races indicate that Hispanics are splitting their vote against the traditional "straight lever mentality."

First example: Texas with second largest population of

Hispanics:

Presidential R/B	43%
Mondale	53%
Wouldn't say	4%
U.S. Senate Gramm	31%
Doggett	66%
Wouldn't say	3%

(Telephone poll taken by Lance Torrance - Nov. 9-13)

Second example: Bexar County Texas-46% Hispanic population

	<u>'80</u>	<u>'84</u>
R/B	51.7%	59.6%

In Bexar County, Texas with 46% Hispanic population an incumbent Hispanic, 20 year veteran State Senator was defeated by a Republican female with 60% of the vote.

Nueces County, also in Texas, with a Hispanic population of 48% R/B got 53.9%. This county had not gone Republican in a Presidential election since Eisenhower. Phil Gramm obtained 50.5%.

Hispanic pollster, Willie Velasquez of the Southwest Voter Registration and Education Project has stated in defense of Hispanic incumbents and new candidates being defeated in locales with large Hispanic populations that Hispanics did not turn out to offset the White and Republican vote. It is interesting to note that in Starr County of South Texas - which is 96 percent Hispanic and the Democrats' strongest pocket, both Democrats and Republicans picked up votes on this Presidential election:

	<u>Demos</u>	<u>GOP</u>
1980	4782	1389
1984	<u>5074</u>	<u>1658</u>
Increase	+265	+269

Again, reference Bexar County in Texas where the GOP candidate defeated the incumbent Hispanic State Senator with 60% of the vote and a GOP sheriff was elected over the Hispanic candidate with 54%. Both GOP candidates appeared to be more attractive to Hispanics.

REASONS FOR HISPANIC SUPPORT:

Hispanics are becoming of age, no longer voting blindly:

- In 1980 the Hispanic support came by them "taking a chance", voting for a change from the Carter Administration.

- In 1984 the Hispanic support came due to their approval of the President "doing a good job" - President's popularity, charisma, etc. Reagan stands for traditional Hispanic values, family unit; religion; patriotism; strong defense; pro-life, etc. When the Catholic Bishops came out and reprimanded Ferraro on the abortion issue, this had an impact on the older Hispanics which had been voting Democratic for many years, especially around New York.

- Mondale never turned Hispanics on. He was always negative and criticising the "President of the United States". Hispanics respect elected offices even if they dislike the individual holding these positions. Mondale was too harsh, should have offered better solutions or alternatives together with his criticisms to soften his negative tone. (GOP had a better alternative in 1980 versus Carter's).

- Hispanics resented Jessie Jackson's potential influential role if Mondale had been elected - Hispanics were neglected during Carter/Mondale Administration over the blacks. (Hispanics strategy was to never let Hispanics forget this.)

- Hispanics voted with their pocketbook. More Hispanics are at medium income level and enjoy a prosperous economy.

- Hispanic Democratic elected leadership at state and local failed to adequately utilize their power and/or influence as in prior elections (i.e. 1980 in Texas).

- Hispanics are of a younger voting age and Watergate was not that important of an issue. They do, however, remember the hard times under Carter/Mondale and the ridicule the United States went through during the Iranian hostage ordeal. Hispanics want their country to be strong.

- The President has made himself accessible to the Hispanic community particularly during the last two years. Hispanics feel welcomed at the White House and feel that Reagan sees them as equal "Americans". His being the first President to attend two conventions of Hispanic national organizations was a major accomplishment.

CONCLUSION: Hispanics are giving the President and the GOP a second chance. This trust, however, must be developed in the next four years if we are to maintain their support in 1986 and most important through 1988.

THE WHITE HOUSE  
WASHINGTON

December 4, 1984

MEMORANDUM FOR JAMES G. ROSEBUSH

FROM: JAMES W. CICCONI   
SUBJECT: Resume of Mrs. Nancy Ireland

Attached is a resume of Mrs. Nancy Ireland, who is the wife of Congressman Andy Ireland. You may recall that the Congressman recently switched parties and won reelection as a Republican.

Mrs. Ireland is interested in employment within the Administration and will be talking to Presidential Personnel. She expressed a particular interest, though, in the First Lady's staff. I indicated that I was not aware of any vacancies, but would be happy to put her in touch with the First Lady's Chief of Staff.

Would you be able to chat for ten minutes? Even if nothing is available it would be regarded as a very responsive gesture.

Thank you very much.

Attachments

THE WHITE HOUSE

WASHINGTON

December 4, 1984

MEMORANDUM FOR ROBERT MACKICHAN

FROM: JAMES W. CICCONI   
SUBJECT: Resume of Mrs. Nancy Ireland

Attached is the resume of Mrs. Nancy Ireland, as well as a letter of recommendation I received. As I mentioned in our phone conversation, Mrs. Ireland is the wife of Congressman Andy Ireland (R-Fla) who recently won reelection.

Mrs. Ireland is interested in exploring the possibility of employment within the Administration, and seems well qualified for a variety of jobs.

I have assured her, on Jim Baker's behalf, that we would do our best to see whether something can be found that matches her qualifications. I might add that Mrs. Ireland expressed a particular interest in the Peace Corps.

Many thanks for your help on this. Please let me know if difficulties arise.

Attachments



NANCY HAYDOCK IRELAND

2718 P Street, N. W.  
Washington, D. C. 20007

202-338-7899

202-225-5015 (*Ireland's Congl Office*)

Birth: March 18, 1984  
Married: Andy Ireland, MC, Florida  
Health: Excellent

WORK EXPERIENCE

Andy Ireland Campaign Committee, Washington, D. C.

1984

Finance Chairman

Orchestrated campaign fund raising in Washington and Florida. (\$500,000)

Washington Corporative Arts, Washington, D. C.

1983

Event Coordinator

Developed event programs and orchestrated details for:  
.. OPIC - State Department Reception  
.. ABC-HARVARD Voter Registration Symposium dinners, receptions,  
transporation, etc.

Champion International Corporation, Stamford, Connecticut

1980-1981

Relocation Coordinator for Executive Corporate Move and  
Employee Activities Coordinator

Designed and implemented programs for 200 families moving from the  
Mid-West to Stamford's Corporate Headquarters such as:

- .. Home finding, home disposal, legal services, banking services,  
spouse assistance and community orientation.
- .. Editor of Relocation Corporate Headquarter's Newsletter.
- .. Originated and administered Neighborhood Network Guides to assist  
entire family.

Designed and administered employee services and activities for  
corporate headquarters such as:

- .. Selected and administered High School Trainee Program
- .. Developed educational programs for employees in-house during  
noon hour and after work.
- .. Administered headquarter programs such as: United Way, Red Cross,  
Voter's Registration, Sports Council, etc.

NANCY HAYDOCK IRELAND

New Canaan Country School, New Canaan, Connecticut

1977-1979            In House Coordinator of Trustee Search Committee for Head of School  
Assistant for Secondary School Counseling  
Editor of school newsletter

Roth Robertson Interiors, New York City and Stamford, Ct.

1971-1977            Administrative Assistant

VIP Travel, New Canaan, Connecticut

1968-1970            Office manager

J. Walter Thompson, New York, New York

1954-1957            Assistant Account Representative

VOLUNTEER EXPERIENCE

Andy Ireland Circus Party	1982-present	Chairman	Washington, D. C.
Florida House	1982-present	Board of Trustees	Washington, D. C.
Florida State Society	1982	Board of Trustees	Washington, D. C.
New Canaan Land Trust	1976-1981	Board of Trustees Vice-President	New Canaan, Ct.
New Canaan Inn (Elderly housing)	1977-1981	Board of Trustees One of Founders	New Canaan, Ct.
Vitam, Inc (Drug rehabilitation)	1970-1975	Board of Trustees	Norwalk, Ct.
New Canaan Winter Club	1970-1975	Board of Trustees	New Canaan, Ct.
New Canaan Country School	1974-1979	Chairman-Boys Sports Fundraising Chairman for PTA-'76 & '78 Founder of School Book on summer activities PTA Treasurer	New Canaan, Ct.
St. Paul's Vestry	1972	Diocesan delegate	Darien, Ct.

References upon request.

THE WHITE HOUSE  
WASHINGTON

December 5, 1984

MEMO FOR ROGER PORTER  
JOHN GORDLEY

FROM: JIM CICONI *jc*

I met today with William Sprague and Joel Williams from Savannah Sugar Refiners and Denny Kempner from Imperial Sugar re sugar quotas on behalf of Jim Baker at Senator Mattingly's request. Ron Dietrich was also present.

The attached copies of their report are for your information.

7009  
2636

THE WHITE HOUSE  
WASHINGTON

11/30/84

JAB:

SENATOR MATTINGLY HAS REQUESTED 15  
MINUTES NEXT WEEK FOR YOU TO MEET  
WITH WILLIAM SPRAGUE OF SAVANNAH  
SUGAR REFINERS AND DENNY KEMPNER  
OF IMPERIAL SUGAR. THEY WOULD LIKE  
TO DISCUSS SUGAR QUOTAS. THEY ARE  
MEETING WITH SEC. BALDRIGE NEXT  
WEDNESDAY. DO YOU WANT TO MEET WITH  
THEM?

*Jim  
Wallace  
E R*

YES \_\_\_\_\_

NO *JAB*

or *Sarah Lee Collier*

Jim

JAB asked if you would see  
the two people for him. I have  
to Mattingly's AA that you  
will call him.

*Cliff Humphrey  
224-3643*

bh

REQUEST FOR APPOINTMENTS

To: Officer-in-charge  
Appointments Center  
Room 060, OEOB

Please admit the following appointments on Wednesday, December 5, 1984

for James Cicconi of White House  
(NAME OF PERSON TO BE VISITED) (AGENCY)

~~Humphrey, Clifford~~

Kempner, Denny

Sprague, William

Williams, Joel

*Dietzick, Ron*

MEETING LOCATION

Building White House

Requested by Nancy Meinking

Room No. Cicconi's Ofc-WW

Room No. WW Telephone 2174

Time of Meeting 3:00

Date of request December 4, 1984

Additions and/or changes made by telephone should be limited to five (5) names or less.

APPOINTMENTS CENTER: SIG/OEOB - 395-6046 or WHITE HOUSE - 456-6742

THE WHITE HOUSE  
WASHINGTON

6 December 1984

TO: TAD THARP

Since some questions have  
been raised re how our polit-  
ical people view Kampelman,  
I thought we should see that  
the attached makes its way into  
his personnel file.

Thanks.

  
Jim Cicconi



THE COMMITTEE  
FOR THE  
50TH AMERICAN  
PRESIDENTIAL  
INAUGURAL

Washington, D.C.  
20599  
202/433-7100

November 21, 1984

The Honorable Max Kampelman  
Freid, Frank, Harris,  
Shriver & Kampelman  
Suite 1000  
600 New Hampshire Avenue, N.W.  
Washington, D.C. 20037

Dear Ambassador Kampelman:

It is with a great deal of pride and privilege that I ask you to accept the Chairmanship of the Jewish Committee for the 50th American Presidential Inaugural. You represent the Jewish community and should feel a sense of pleasure knowing the wide number who nominated you to serve in this well-deserved honorary position.

This Inaugural is very special, as it commemorates the 50th anniversary observance. We want to make participation as broad as possible.

You bring to this leadership position the best qualities of commitment, sensitivity, perseverance, responsiveness, and responsibility. Come help us celebrate the great election victory of President Reagan and Vice President Bush, January 18-21, 1984.

As Chairman, we merely ask your advice and counsel and welcome the suggestions you make regarding names to include for invitations or for special events.

I've asked Stewart McLaurin to call and confirm your acceptance. He will coordinate your group's efforts.

Thanks for all you've already done to support this Administration.

Best wishes,

*Mike*

Michael K. Deaver  
General Chairman  
The Committee for the 50th  
American Presidential Inaugural

THE WHITE HOUSE  
WASHINGTON

December 7, 1984

MEMORANDUM FOR FAITH WHITTLESEY

FROM: JAMES A. BAKER, III *JAB III*

As I understand it, Bud intends to present the subject of UNESCO to the President next week. I would expect an announcement to be made as soon as the decision is formalized, and know of no reason why the President would re-consider his previous decision to withdraw.

You may want to go ahead and reassure our friends regarding this issue.

THE WHITE HOUSE

WASHINGTON

December 6, 1984

MEMORANDUM FOR JAMES A. BAKER, III

FROM: FAITH RYAN WHITTLESEY *FRW*

SUBJECT: U. S. Pullout from UNESCO

Last year the President made a commitment to withdraw from UNESCO because it had become unacceptably politicized and anti-American. That decision will come to fruition at the end of this month. Attached is a list of conservative and patriotic groups who believe that if we were to waiver at all in this decision, it would damage the Administration's credibility here at home and throughout the world.

Attachment

American Conservative Union  
38 Ivy Street, SE  
Washington, DC 20003

American Council for a Free Asia  
241 Mass. Ave., NE  
Washington, DC 20002

American Defense Foundation  
214 Mass. Ave., NE  
Washington, DC 20002

American Defense Institute  
214 Mass. Ave., NE  
Washington, DC 20003

American Security Council  
499 S. Capitol Street, SE  
Washington, DC 20003

American Society for Tradition,  
Family & Property  
4301 Columbia Pike, Apt. 405  
Arlington, VA 22204

Americans for a Sound  
Foreign Policy  
418 "C" Street, NE  
Washington, DC 20002

Americans for Religious Freedom  
214 Mass. Ave., NE, #580  
Washington, DC 20002

Ban Coalition  
1326 "G" Street, SE  
Washington, DC 20003

Catholic Study Committee  
214 Mass. Ave., NE, #580  
Washington, DC 20002

Christian Voice  
418 "C" Street, NE  
Carriage House  
Washington, DC 20002

Citizens for Reagan  
302 Fifth Street, NW  
Washington, DC 20002

Coalition for Jobs, Peace and  
Freedom in the Americas  
214 Mass. Ave., NE, #580  
Washington, DC 20002

Coalitions for America  
721 Second Street, NE  
Washington, DC 20002

Committee for a Free Afghanistan  
214 Mass. Ave., NE, #480  
Washington, DC 20002

Committee for the Survival of  
a Free Congress  
721 Second Street, NE  
Washington, DC 20002

Committee to Prevent Nuclear War  
214 Mass. Ave., NE, #580  
Washington, DC 20002

Committee to Stop Chemical Atrocities  
214 Mass. Ave., NE, #580  
Washington, DC 20002

Conservative Alliance (CALL)  
1001 Prince St., Suite 100  
Alexandria, VA 22314

Conservative Alliance Foundation  
1001 Prince St., Suite 100  
Alexandria, VA 22314

Conservative Caucus  
501 Church Street  
Vienna, VA 22180

Conservative Youth Federation  
214 Mass. Ave., NE, #580  
Washington, DC 20002

Council for Inter American  
Security  
729 8th Street, SE  
Washington, DC 20003

Council of Volunteer Americans  
418 "C" Street, NE  
Washington, DC 20002

Freeman Institute  
P.O. Box 76331  
Washington, DC 20013

Heritage Foundation  
214 Mass. Ave., NE  
Washington, DC 20002

Moral Majority  
499 S. Capitol St., #101  
Washington, DC 20003

Nat'l Captive Nations Committee  
810 18th St., NW, #807  
Washington, DC 20006

Nat'l Center for Constitutional  
Studies  
P.O. Box 76331  
Washington, DC 20013

Nat'l Center for Public Policy  
Research  
214 Mass. Ave., NE, #580  
Washington, DC 20002

National Conservative Foundation  
1001 Prince Street  
Alexandria, VA 22314

National Defense Council  
108 S. Columbus Street  
Alexandria, VA 22312

National Forum Foundation  
235 Penn. Ave., SE  
Suite 201  
Washington, DC 20003

NCPAC  
1001 Prince Street  
Alexandria, VA 22314

Pro-America  
2230 California St., NW  
Washington, DC 20008

TCCRAEF  
450 Maple Avenue, East  
Vienna, VA 22180

Ukranian Nat'l Infor. Service  
810 18th Street, NW  
Washington, DC 20006

United States Defense Committee  
3238 Wynford Drive  
Fairfax, Virginia 22031

Young Conservative Alliance  
1326 "G" Street, SE  
Washington, DC 20003

Young Conservative Foundation  
1326 "G" Street, SE  
Washington, DC 20003

THE WHITE HOUSE

WASHINGTON

December 7, 1984

MEMORANDUM FOR THE FILE

FROM: JAMES W. CICCONI 

SUBJECT: Meeting with Representatives of Federal Express

On December 4, 1984, Jim Baker and I met with Senator Howard Baker, and Nat Breed and Fred Smith of Federal Express. The meeting was held at the request of Senator Baker.

Federal Express was interested in the granting of U.S. landing rights to Nippon Cargo Airlines (NCA). Their expressed hope was that Japan would reciprocate by allowing Federal Express similar landing rights in that country. They argued that treaty obligations dictated the granting of rights to NCA, and that it could prove embarrassing if Prime Minister Nakasone raised the subject with the President.

The group indicated that they were not seeking help, but instead sought to convey their side of an issue that has become contentious. JAB thanked them for their views.

Following the meeting, Jim Baker indicated to me that no action should be taken on the subject.

bcc: James A. Baker, III

THE WHITE HOUSE

WASHINGTON

December 7, 1984

MEMORANDUM FOR THE FILE

FROM: JAMES W. CICCONI *JWC*

SUBJECT: Meeting on FAA Noise Regulations

On December 4, 1984, Jim Baker and I met with Jeb Bush and former Congressman Bill Cramer at their request.

They raised the subject of the impact of FAA noise regulations on certain small airlines operating in Florida. A particular example cited was that of George Bachelor, whose airline operates between Miami, which is legislatively exempt from the rules, and Puerto Rico, which is not. Since "hush kits" have not yet been approved by the FAA, Bachelor would have to cease operations on January 1, 1985 unless granted a temporary exemption.

Jim Baker explained several times that the White House could not become involved in any exemption decision, and that the matter rested solely with the FAA and the Secretary of Transportation. The group indicated that they would seek a meeting with Secretary Dole, despite the fact that JAB indicated he could not assist them in such a request.

Jim Baker indicated afterward that his office should not contact DOT or the FAA regarding this request.

bcc: James A. Baker, III

THE WHITE HOUSE  
WASHINGTON

December 7, 1984

TO: PETER MCPHERSON

Jim and Susan Baker asked that I  
forward the attached to you for  
you consideration.

Thanks.

  
Jim Cicconi

December 5, 1984

"Mother-Prepared Atemite"  
A Proposal for the Feeding  
of the Ethiopian Nation and the  
Starving People of Africa

Today, in the world's rush to respond appropriately to the starving thousands -- and perhaps millions -- in Ethiopia, there is a major problem with the type of food being sent there. First of all, the bread being made from the wheat when ingested in bulk by a starving human being cannot be immediately assimilated or digested by the weakened body; the tragic result can often be a painful and agonizing death -- caused, in fact, by the very food that was intended to save them. Secondly, corn, if prepared properly, requires at least three hours of cooking time in boiling water. However, there <sup>are</sup> is not only minimal water resources but very little fuel with which to feed their fires. In addition, in the process of fereting out the fuel and water necessary for cooking, these people are left even more depleted and weakened physically. What is needed to adequately feed these people is a soft diet, rich in nutrients and prepared with ingredients indigeneous to their normal diet.

In a concerted effort to solve this tragic problem of her people, Mrs. Marta Gabre-Tsadik, the first woman to ever serve in the Ethiopian parliament, has improvised on an old Ethiopian recipe to produce what could be the most viable solution to the problem of starvation in Ethiopia and, for that matter, in other starving nations of Africa. Based upon a common foodstuff familiar to both the Ethiopian and the African, fortified oats, sugar and

powdered milk are milled into a powder to which boiling water is added to create a type of porridge. Called "Mother-Prepared Atemite" by Senator Marta, it is a food product which would be instantaneously known and popularly accepted by the Ethiopians. The beauty of this powder is that it can be easily packaged and labeled with simple directions for its preparation and consumption, and also easily transported and distributed with no spoilage. But, most importantly, the nutritional value of this powder is so great that a mere four ounces can provide the total food necessary to sustain one malnourished adult per day. (More would be needed for a healthy person.) In addition, this foodstuff is so palatable and digestible that in liquid form it can be easily given by bottle to babies and, in fact, for centuries has been fed to mothers following birth and to the sick of all ages, much as milk toast and chicken soup are known "cure-all's" in the American diet today. The Ethiopians have long believed that "atemite" (pronounced a-tee-meet) makes them strong; therefore, it is commonplace for children from the ages of three and four months to consume this food into adulthood.

In order to produce this powder, what is needed immediately is a major joint effort by the private sector with the cooperation of the USDA. If major U.S. corporations, such as Carnation and General Mills, would jointly agree to provide the ingredients and/or the processing necessary to produce this powder, and the U.S. relief agencies such as World Vision and others, the transportation and distribution, no doubt thousands of Ethiopian lives could be saved in short order.

Should you wish to discuss this proposal further with Mrs. Gabre-Tsadik, she can be reached at the following numbers: (219) 478-1608 - office; (219) 484-9477 - home. She and her husband now reside in Fort Wayne, Indiana where they have settled as political refugees by the invitation of their close personal friend, former U.S. Ambassador to Ethiopia, E. Ross Adair.

THE WHITE HOUSE  
WASHINGTON

December 7, 1984

MEMORANDUM FOR CONNIE HORNER

FROM: JIM CICCONI *JCC*

Attached is a memorandum outlining budget concerns of the Reserve Officers Association with regard to the Coast Guard.

We would appreciate it if someone in your office could respond to the memorandum via a letter to Mr. John C. Wallace (business card attached).

Thanks very much.



# Reserve Officers Association of the United States

THE PROFESSIONAL ASSOCIATION REPRESENTING ALL MILITARY OFFICERS  
ARMY ★ NAVY ★ AIR FORCE ★ MARINE CORPS ★ COAST GUARD ★ PUBLIC HEALTH SERVICE ★ NOAA

5 December 1984

Memorandum for Commander Wallace

Subj: ROA CONCERNS IN REGARD TO FY86 BUDGET CONSIDERATIONS FOR THE COAST GUARD

1. During the past few years, DOT and OMB have attempted to reduce the strength and budget of the Coast Guard, as well as recommending reductions in roles and missions, without taking into account the national security implications of such actions. An earlier major effort along this line was significantly slowed by the actions of the Defense Department and the National Security Advisor. (See attached letters)
2. Nevertheless, there have been continuing efforts, primarily in OMB, I believe, to chip away at the Coast Guard, both through the budget process and through the use of OMB Circular A-76, which mandates the contracting out of all feasible government functions.
3. All of these OMB/DOT initiatives appear to be taken looking only at the Coast Guards peacetime role and disregarding the statutory mandate that at all times, the Coast Guard is to be maintained and supported as an Armed Force of the U.S. By many at OMB, the Coast Guard is perceived as primarily a civilian regulatory agency.
4. Recent media "trial balloons" indicate that the Coast Guard will again be a target in FY86 for budget and strength cuts and loss of missions through the contracting out process. Aids to Navigation and Icebreaking missions have been mentioned as two likely candidates for contracting out.
5. In its mobilization planning, the Navy expects to obtain, in the event of war or national emergency, a strong, capable military force in the Coast Guard. Such will not be the case if the Coast Guard is permitted to deteriorate. Its current capability of carrying out directed war time missions is questionable at best; further degradation must not be permitted to occur. The Navy depends entirely on the Coast Guard to carry out the two missions noted above -- since the Navy possesses in-house capability in neither. That Navy dependence certainly will be misplaced, if upon mobilization, or national emergency, it is discovered that the Coast Guard no longer has the required capability -- that the missions are being performed entirely by Civilian Contractors.

Page Two

Subj: ROA CONCERNS IN REGARD TO FY86 BUDGET CONSIDERATIONS FOR THE COAST GUARD

6. ROA urges, in the strongest possible terms, that National Security considerations be paramount in any decisions affecting the Coast Guard, and, further, that DOD, the Navy Department, as well as the National Security advisor, be specifically asked to comment on any proposed reductions in strength or missions of the Coast Guard.

Sincerely,

A handwritten signature in black ink, appearing to read "Roy B. Moody, Jr.", written over the typed name.

Roy B. Moody, Jr.  
Captain, USNR (Ret.)  
Director, Navy, Marine Corps,  
and Coast Guard Affairs

RBMjr:vw

Enclosure (2)



ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301

20 DEC 1981

In reply refer to:  
I-15907/81

INTERNATIONAL  
SECURITY AFFAIRS

MEMORANDUM FOR THE ASSISTANT SECRETARY OF TRANSPORTATION FOR  
BUDGET AND PROGRAMS

SUBJECT: Coast Guard Roles & Missions Study

We appreciate the opportunity to provide comments on the draft of the above study, and to participate in the process which is producing the study.

The principal concern of the Defense Department lies with the draft paper on "Military Preparedness/Military Operations/Reserve Training." The paper seems designed to limit the Coast Guard's military activities to the extent possible. Indeed, the paper at several points appears inconsistent with some of the ongoing Navy-Coast Guard Board (NAVGARD) efforts.

The Coast Guard has an explicit statutory duty from its modern origins to be at all times a military service and a branch of the Armed Forces. It is required to maintain a state of readiness to function as a specialized service of the Navy in time of war. These responsibilities are not a mere adjunct to the Coast Guard's other duties, but a centerpiece of the Coast Guard's roles and missions. The Department of Defense relies on the Coast Guard to meet vital requirements in the event of war, and objects to any attempt to reduce the Coast Guard's basic support of our national security.

The Navy and Coast Guard maintain a close working and planning relationship, which includes Navy funding of certain military hardware on Coast Guard vessels. However, to imply as this paper does (pp. 58-59) that the Navy should reimburse the Coast Guard for the cost of the Coast Guard reserve, additional cutters, and military readiness training time is to stretch Navy support for the Coast Guard beyond reasonable limits.

We recommend that this paper be redrafted in close cooperation with the Navy to more closely reflect the statutory and historical view of Coast Guard roles and missions.

FRANCIS J. WEST, JR.  
ASSISTANT SECRETARY OF DEFENSE  
(INTERNATIONAL SECURITY AFFAIRS)

cc: The Secretary of the Navy  
Chief of Naval Operations

THE WHITE HOUSE  
WASHINGTON

February 16, 1982

MEMORANDUM FOR THE HONORABLE ANDREW L. LEWIS, JR.  
Secretary of Transportation

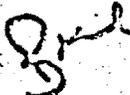
SUBJECT: Coast Guard Roles and Missions Study

I am concerned about the direction we appear to be headed in the ongoing Coast Guard Roles and Missions Study. In recent correspondence, the Defense Department has expressed grave reservations with the draft paper on "Military Operations/Military Preparations/Reserve Training." My staff has reviewed the most recent draft of this paper. We believe that the issues articulated by Defense are significant and worthy of consideration by the Roles and Missions Study Policy Committee in their March review.

We appreciate your need to examine opportunities for improved efficiency and economy in the operation and management of the Coast Guard. Specific recommendations, however, must take full cognizance of the Coast Guard's contribution to national security. A call for major changes to the organization's military/civilian personnel mix, or to the provisions for statutory transfer to the Navy in time of war may well dilute our Administration's long-overdue improvement in defense capabilities.

Would you please ensure that your Policy Committee considers these views in their forthcoming deliberations.

FOR THE PRESIDENT:

  
William P. Clark

THE WHITE HOUSE  
WASHINGTON

December 7, 1984

MEMORANDUM FOR SHERRIE COOKSEY

FROM: JIM CICONI 

Larry Krause, who is a Vice President with the U.S. Chamber of Commerce, gave me the attached information in support of Mr. Jeffrey Cole for a Federal judgeship in Illinois.

Thanks.

THE WHITE HOUSE

WASHINGTON

December 10, 1984

MEMORANDUM FOR FAITH WHITTLESEY

FROM: JAMES A. BAKER, III   
SUBJECT: Contract of Edward Lynch

I appreciate the concerns outlined in your memorandum of December 4 regarding Ed Lynch's contract. However, Mr. Lynch's service contract was a temporary expedient, and was never intended as a permanent arrangement. If you feel his help is still necessary, you are free to hire him in a regular OPL staff position provided a slot is available.

Given the resources currently devoted to the Central America outreach program, we should still be able to maintain something close to the current level of effort without regard to this particular contract.

cc: John Rogers

bcc: Frank Donatelli

THE WHITE HOUSE

WASHINGTON

December 4, 1984

MEMORANDUM FOR JAMES A. BAKER, III

FROM: FAITH RYAN WHITTLESEY *FRW*

SUBJECT: Edward H. Lynch

The attached memorandum inaccurately characterizes Ed Lynch's service as that of a speechwriter. The contract position which Ed Lynch now holds was authorized by you, if you recall, for the specific purpose of writing White House materials to assist in the explanation of the President's Central America policy. Copies of some of the White House Digests which are the results of Ed Lynch's work are attached.

The White House Digests have been invaluable in clarifying the President's policies on Central America to a wide audience -- including the Congress and their staffs. Thousands of these Digests have been distributed to those who have attended our Central America Outreach briefings and have contributed enormously to their success. If Ed Lynch were to be terminated now, we would be unable to continue the White House Digests. This would seriously hamper our attempts to make the President's policies on Central America understood, and to build support for those policies.

Just this morning, the CBS Morning News aired the most inflammatory, biased report on our Nicaragua policy that I have seen in a very long time. With Congress reconvening, and with propaganda like that going out over the airwaves, it is more crucial than ever that we make an effective presentation of the President's policies. I respectfully urge you to reconsider your decision in light of the importance of the Central America Outreach effort and Ed Lynch's vital role in that effort.

THE WHITE HOUSE

WASHINGTON

December 4, 1984

MEMORANDUM FOR: FAITH RYAN WHITTLESEY

FROM: JOHN F. W. ROGERS  
ASSISTANT TO THE PRESIDENT FOR  
MANAGEMENT AND ADMINISTRATION

SUBJECT: EDWARD H. LYNCH

This memorandum responds to yours requesting that Ed Lynch's contract be increased to \$30,000 per annum and extended for nine months. I have reviewed this with the Chief of Staff, and he has disapproved the request.

Mr. Lynch's service was approved as a temporary measure to assist in writing speeches. Over time, it has turned into a full-time position. If you wish to retain Mr. Lynch's services, you should hire him; a Service-By-Agreement contract is not the proper vehicle.

THE WHITE HOUSE  
WASHINGTON

December 11, 1984

TO: FRANK DONATELLI

Thought you'd want to see  
the attached. (Since the  
original correspondence was  
not included with our copy,  
I'm not sure what event FFF  
is talking about.)

JC

THE WHITE HOUSE

WASHINGTON

December 7, 1984

MEMORANDUM FOR FAITH RYAN WHITTLESEY  
ASSISTANT TO THE PRESIDENT  
FOR PUBLIC LIAISON

FROM: FRED F. FIELDING **Orig. signed by FFF**  
COUNSEL TO THE PRESIDENT

SUBJECT: Corporate Sponsorship of White House Briefings

The attached correspondence, which contains an invitation issued by a private corporation to a White House Office of Public Liaison briefing, has recently come to our attention. This correspondence is the source of serious concern to us, as it is contrary to established White House policy for private entities to issue invitations for official events in public buildings. This is especially so when the private entity is a "for-profit" organization. Accordingly, I request that you correct this situation immediately. I further request that you take appropriate steps to insure that the newer members of your staff are advised of this policy.

Thank you for your attention to this matter.

cc: James A. Baker, III



League of  
United Latin  
American Citizens

MARIO G. OBLEDO

National President  
1001 17th St.  
N.W. Washington, D.C. 20036

November 14, 1984

ARNOLDO TORRES

National Executive Director  
1001 First Street, N.W. Suite 722  
Washington, D.C. 20001  
202-331-5310

Ms. Cathi Villalpando  
Special Assistant to the  
President  
The White House  
Washington, D.C. 20500

Dear Cathi:

Thank you for letter of November 7, 1984.

Each of us is acquainted with the workings of government so that both of us know full well the President could meet if he so desired. His failure to do so does not serve our Country well, particularly the Hispanic-American who has language, cultural, familial, and historical ties to and with the nations of the Western Hemisphere. But that is his decision.

I know you have no control over the President's schedule and were merely performing your work in responding to my request. If per chance you have the opportunity, share this correspondence with him personally.

Sincerely,

MARIO OBLEDO  
National President

MO:mp

Cathi:  
What did we ever do re  
this obnoxious letter?

Thanks  
Jim C.  
12/11

THE WHITE HOUSE

WASHINGTON

December 11, 1984

MEMORANDUM FOR EDWARD WILSON

FROM: JAMES W. CICCONI 

I would like to request that Nancy Meinking be detailed from the Correspondence Office to my office for the immediate future. If necessary, I will be happy to discuss this matter further with you.

Thanks.