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WHORM Subject File Code: IT067

(International Organizations:

North Atlantic Treaty Organization (NATO))

Case file Number(s): 583000-599999

Box Number: 16

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WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name WHITE HOUSE OFFICE OF RECORDS MANAGEMENT
(WHORM): SUBJECT FILE

Withdrawer

DLB 5/22/2014

File Folder IT067 (NORTH ATLANTIC TREATY ORGANIZATION -
NATO) (583000-599999)

FOIA

S697

Box Number 16

SYSTEMATIC

50

ID	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
165044	MEMO	COLIN POWELL [TO THE PRESIDENT], RE: MEETING WITH NATO SECRETARY GENERAL MANFRED WOERNER	2	9/15/1988	B1
165045	MEMO	GEORGE SHULTZ TO THE PRESIDENT, RE: SCOPE PAPER FOR THE VISIT OF NATO SECRETARY GENERAL MANFRED WOERNER, SEPTMBER 12-16, 1988	3	9/10/1988	B1
165046	PAPER	POINTS TO BE MADE MEETING WITH SECRETARY GENERAL WOERNER	4	ND	B1
165047	REPORT		2	2/10/1988	B1

The above documents were not referred for declassification review at time of processing

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

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C. Closed in accordance with restrictions contained in donor's deed of gift.

C. F. 583750
IT 16

THE WHITE HOUSE
WASHINGTON

7/22/88

MEMORANDUM

TO: COLIN POWELL

FROM: FREDERICK J. RYAN, JR. ^X _{JP}

SUBJECT: APPROVED PRESIDENTIAL ACTIVITY

MEETING: Time reserved for Dr. Manfred Woerner,
Secretary General of NATO:
11:30 am - 30 min - Meeting - Oval Office
12:00 m - 60 min - Lunch - Residence

DATE: September 16, 1988

TIME:

DURATION:

LOCATION:

BACKUP LOCATION:

REMARKS REQUIRED: NSC to provide

MEDIA COVERAGE: Coordinate with Press Office

FIRST LADY
PARTICIPATION: No

NOTE: PROJECT OFFICER, SEE ATTACHED CHECKLIST

M. Archambault	Advance Office	P. Stevens
A. Kranowitz	J. Hooley	
J. Courtemanche	J. Kuhn	
E. Crispen	J. Lamb	
R. Dawson	J. Manning	
F. Donatelli	J. McKinney	
D. Dellinger	N. Risque	
A. Dolan	D. Johnson	
J. Erkenbeck	R. Shaddick	
L. Faulkner	G. Walters	
C. Fuller	WHCA Audio/Visual	
M. Fitzwater	WHCA Operations	
M. Maseng		

Sandy:

Is 60 minutes ok for the lunch?

Or should we show 75 minutes?

HCD

NSC
(still alive)
4/15

Wagner

THE WHITE HOUSE
WASHINGTON

Date: July 1, 1988

FOR: FRED RYAN

FROM: TOM GRISCOM

- Action
- Your Comment
- Let's Talk
- FYI

RECEIVED
JUL 1 1988
SCHEDULING
OFFICE
EP

Fred, I would do this.

CONFIDENTIAL

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

C.F. 4752
583750
ITA67
50003

June 30, 1988

SCHEDULE PROPOSAL

TO: FREDERICK J. RYAN, JR., Director
Presidential Appointments and Scheduling *PROOF FG006-12*

FROM: PAUL SCHOTT STEVENS *PS*

REQUEST: Meeting and Luncheon with the Secretary General of NATO, Dr. Manfred Woerner.

PURPOSE: To pledge our strong support to the new Secretary General of NATO.

BACKGROUND: Dr. Woerner assumes the position of Secretary General of NATO on July 1, 1988 succeeding Lord Carrington. The months ahead for the Alliance will be critical. NATO must complete a study on future arms control issues, handle the SNF nuclear modernization question issue, and forge an Alliance negotiating position on conventional arms control. We want to work closely with the NATO Secretary General on all these issues.

PREVIOUS PARTICIPATION: Brief meeting in the Oval Office earlier this year.

DATE AND TIME: September 14, 15 or 16, morning meeting followed by lunch.

LOCATION: Oval Office and Residence.

PARTICIPANTS: The President, Vice President, Secretary Shultz, Secretary Carlucci, Kenneth Duberstein, Colin Powell, Assistant Secretary Ridgway, Nelson Ledsky, (or Barry Lowenkron), NSC; Secretary General Woerner and one Aide.

OUTLINE OF EVENTS: Photo op followed by a 30 minute Oval Office meeting and working lunch at the Residence.

REMARKS REQUIRED: NSC will provide.

MEDIA COVERAGE: Open press, writing pool.

RECOMMENDED BY: Department of State and NSC.

OPPOSED BY: None.

cc: Thomas Griscom

CONFIDENTIAL

Declassify on: OADR

NSC 8804752

db

5/21/14

~~CONFIDENTIAL~~

4752

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

RECEIVED
JUL 11
SCHEDULING
OFFICE

June 30, 1988

SCHEDULE PROPOSAL

TO: FREDERICK J. RYAN, JR., Director
Presidential Appointments and Scheduling

FROM: PAUL SCHOTT STEVENS *PS*

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DATE AND TIME: September 14, 15 or 16, morning meeting
followed by lunch.

LOCATION: Oval Office and Residence.

PARTICIPANTS: The President, Vice President, Secretary
Shultz, Secretary Carlucci, Kenneth
Duberstein, Colin Powell, Assistant
Secretary Ridgway, Nelson Ledsky,
(or Barry Lowenkron), NSC; Secretary
General Woerner and one Aide.

OUTLINE OF EVENTS: Photo op followed by a 30 minute Oval
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Residence.

REMARKS REQUIRED: NSC will provide.

MEDIA COVERAGE: Open press, writing pool.

RECOMMENDED BY: Department of State and NSC.

OPPOSED BY: None.

cc: Thomas Griscom

~~CONFIDENTIAL~~

Declassify on: OADR

db *5/21/14*

585682

IT067

FG00612

Carrington, Peter

Thanks and support of President

4153

ORGANISATION DU TRAITÉ
DE L'ATLANTIQUE NORD



NORTH ATLANTIC
TREATY ORGANIZATION

af

LE SECRÉTAIRE GÉNÉRAL
SECRETARY GENERAL

Mr has seen 25 May

BOULEVARD LÉOPOLD III
1110 - BRUXELLES
TÉL. 241.00.40 - 241.44.00 - 241.44.90

PY

13th May 1988

Dear Mr President

You paid me a very high & much appreciated honour earlier this week & I am deeply appreciative of it. You were also kind enough to say some flattering things about my tenure as Secretary General of Nato.

The truth is, of course, that Nato would not exist nor continue

unless the President of the United States
and his administration had both the will
and the skill to ensure it - and perhaps
more particularly the conviction of its
role. This is more than good measure
we have been fortunate enough to have
during your Presidency, and your
European allies are very much aware
of it. None more so than I.

I have had nothing but
help, kindness, & cooperation, &
most particularly from you yourself.
It has always been clear to me
that you considered the Alliance the



LE SECRÉTAIRE GÉNÉRAL
SECRETARY GENERAL

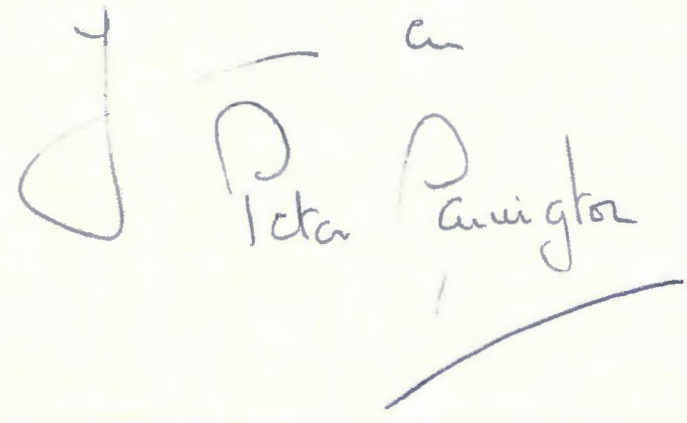
BOULEVARD LÉOPOLD III
1110 - BRUXELLES
TÉL. 241.00.40 - 241.44.00 - 241.44.90

Corner stone of U.S. Policy abroad &
that you had made that clear to all
in your administration. The free world
owes you a great debt & none is
more conscious of it than this departing
Secretary General.

It has been the greatest
pleasure to work with you & long
& I send you our warm & heartfelt
thanks for your generosity &
our hope that you will have many

years of happiness & enjoyment, after
your term ends.

Thank you so much

A handwritten signature consisting of a large, stylized initial 'P' followed by the name 'Peter Anington'. The signature is written in dark ink on a light-colored paper. A horizontal line is drawn below the name.

UNCLASSIFIED
ACTION DATA SUMMARY REPORT

RECORD ID: 8804153

DOC ACTION OFFICER

CAO ASSIGNED ACTION REQUIRED

001

X 88060617 NOTED BY PRES

UNCLASSIFIED

UNCLASSIFIED
NSC/S PROFILE

RECORD ID: 8804153
RECEIVED: 06 JUN 88 17

TO: PRESIDENT

FROM: CARRINGTON, PETER

DOC DATE: 06 JUN 88
SOURCE REF:

KEYWORDS: NATO

EUROPE WEST

PERSONS:

SUBJECT: LTR FM CARRINGTON TO PRES / EXPRESSION OF THANKS & SUPPORT OF PRES

ACTION: NOTED BY PRES

DUE DATE: 09 JUN 88

STATUS: C

STAFF OFFICER: SNIDER

LOGREF:

FILES: WH

NSCIF:

CODES:

DOCUMENT DISTRIBUTION

FOR ACTION

FOR CONCURRENCE

FOR INFO

COBB
COCKELL
EBNER
LEDSKY
MAHLEY
SNIDER

COMMENTS:

DISPATCHED BY

SF

DATE

6/6

W/ATTCH: YES NO

OPENED BY: NSSRF

CLOSED BY: NSSRF

DOC 1 OF 1

UNCLASSIFIED

WITHDRAWAL SHEET

Ronald Reagan Library

17067
588931

Collection Name

WHITE HOUSE OFFICE OF RECORDS MANAGEMENT
(WHORM): SUBJECT FILE

Withdrawer

DLB 5/22/2014

File Folder

IT067 (NORTH ATLANTIC TREATY ORGANIZATION - NATO)
(583000-599999)

FOIA

S697

SYSTEMATIC

Box Number

16

50

<i>ID</i>	<i>Document Type</i> <i>Document Description</i>	<i>No of</i> <i>pages</i>	<i>Doc Date</i>	<i>Restric-</i> <i>tions</i>
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165044 MEMO

2 9/15/1988 B1

COLIN POWELL [TO THE PRESIDENT], RE:
MEETING WITH NATO SECRETARY GENERAL
MANFRED WOERNER

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Freedom of Information Act - [5 U.S.C. 552(b)]

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165045	MEMO GEORGE SHULTZ TO THE PRESIDENT, RE: SCOPE PAPER FOR THE VISIT OF NATO SECRETARY GENERAL MANFRED WOERNER, SEPTMBER 12-16, 1988	3	9/10/1988	B1

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POINTS TO BE MADEMEETING WITH SECRETARY GENERAL WOERNERTETE-A-TETE

- Congratulations. Glad to see you have taken charge quickly at NATO. Know you will do a superb job.

- Your accession brings welcome recognition of the enormous contribution to the common defense made by the Federal Republic.

- You may count on the full support of the U.S. government for the difficult work ahead.

TETE-A-TETE WITH SECRETARY GENERAL WOERNER

- CONGRATULATIONS. GLAD TO SEE YOU HAVE TAKEN CHARGE QUICKLY AT NATO. KNOW YOU WILL DO A SUPERB JOB.
- YOUR ACCESSION BRINGS WELCOME RECOGNITION OF THE ENORMOUS CONTRIBUTION TO THE COMMON DEFENSE MADE BY THE FEDERAL REPUBLIC.
- YOU MAY COUNT ON THE FULL SUPPORT OF U.S. GOVERNMENT FOR THE DIFFICULT WORK AHEAD.

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<i>ID</i>	<i>Document Type</i> <i>Document Description</i>	<i>No of</i> <i>pages</i>	<i>Doc Date</i>	<i>Restric-</i> <i>tions</i>
165046	PAPER POINTS TO BE MADE MEETING WITH SECRETARY GENERAL WOERNER	4	ND	B1

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PARTICIPANTS LIST FOR MEETING WITH NATO SECRETARY GENERAL WOERNERPhoto Op and Tete-a-Tete - Oval Office (11:15-11:25 a.m.)U.S.

The President
Rudolf Perina (Notetaker)

NATO

Secretary General Manfred Woerner
Juergen Staks (Notetaker)

Plenary - Cabinet Room (11:25-12:00 noon)U.S.

The President
Secretary Shultz
Secretary Carlucci
Kenneth Duberstein
Colin L. Powell
O.B. Oglesby
Marlin Fitzwater
Assistant Secretary Rozanne Ridgway
Ambassador Alton Keel
Donald A. Mahley-NSC (Notetaker)
Rudolf V. Perina-NSC (Notetaker)
Avis Bohlen, Dept of State (Notetaker)

NATO

Secretary General Manfred Woerner
W. Robert Pearson
Juergen Staks
James Cunningham

Lunch - Residence (12:00-1:00 p.m.)U.S.

The President
Secretary Shultz
Secretary Carlucci
Kenneth Duberstein
Colin L. Powell
O.B. Oglesby
Assistant Secretary Rozanne Ridgway
Senator John McCain (R-Arizona)
Ambassador Kampelman
Ambassador Nitze
Ambassador Rowny
Ambassador Alton Keel
Donald A. Mahley-NSC (Notetaker)
Rudolf V. Perina-NSC (Notetaker)

NATO

Secretary General Woerner
W. Robert Pearson
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165047	REPORT	2	2/10/1988	B1

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WHITE HOUSE
CORRESPONDENCE TRACKING WORKSHEET

O - OUTGOING

H - INTERNAL

I - INCOMING

Date Correspondence Received (YY/MM/DD)

88, 08, 09

88 AUG 22 AM 8:31

352
WHITE HOUSE MAIL

Name of Correspondent: Orvin Hatch

MI Mail Report

User Codes: (A) _____ (B) _____ (C) _____

Subject: Recommends Brigadier General Harry D. Walker for General Manager of the NATO Maintenance and Support Agency

ROUTE TO:

ACTION

DISPOSITION

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u>LAKRAN</u>	<u>ORIGINATOR</u>	<u>88, 08, 10</u>	<u>OK</u>	<u>A</u>	<u>88, 08, 12</u>
<u>SP Slyer</u>	<u>A</u>	<u>88, 08, 16</u>		<u>C</u>	<u>88, 08, 15</u>
<u>LTOD</u>	<u>R</u>	<u>88, 08, 15</u>		<u>A</u>	<u>88, 09, 01</u>
<u>LAKRAN</u>	<u>A</u>	<u>88, 09, 09</u>	<u>FYI</u>	<u>C</u>	<u>88, 09, 09</u>
		<u>1 1</u>			<u>1 1</u>

ACTION CODES:

- A - Appropriate Action
- C - Comment/Recommendation
- D - Draft Response
- F - Furnish Fact Sheet to be used as Enclosure

- I - Info Copy Only/No Action Necessary
- R - Direct Reply w/Copy
- S - For Signature
- X - Interim Reply

DISPOSITION CODES:

- A - Answered
- B - Non-Special Referral
- C - Completed
- S - Suspended

FOR OUTGOING CORRESPONDENCE:

- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: _____

Keep this worksheet attached to the original incoming letter.
 Send all routing updates to Central Reference (Room 75, OEOB).
 Always return completed correspondence record to Central Files.
 Refer questions about the correspondence tracking system to Central Reference, ext. 2590.



THE OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301-8000

050# W21264

PRODUCTION AND
LOGISTICS
(L/IL)

SEP 01 1988

Honorable Orrin G. Hatch
United States Senate
Washington, DC 20510

Dear Senator:

Thank you for your letter of July 22, 1988, to President Reagan concerning your nomination of Brigadier General Harry D. Walker for General Manager of the NATO Maintenance and Supply Agency (NAMSA).

Your letter is timely in that we have just informed the U.S. Mission to NATO we will offer an official nominee for the post of NAMSA General Manager. The nomination is due to the Chairman of the NAMSO Board of Directors by December 1, 1988; election by the Board of Directors will be held in June 1989; and the new General Manager will assume office on January 1, 1990.

As you know, the new General Manager must be unanimously elected by the Board of Directors. Achieving unanimity is expected to be difficult since we understand the United Kingdom, Germany, Canada, Italy, and Denmark will also offer candidates. However, we believe we have a good chance of getting the U.S. nominee elected. Our basic argument is simply that the U.S. has more to offer NAMSA in terms of potential business and there has been no U.S. General Manager since 1964.

The official announcement soliciting U.S. candidates for the NAMSA General Manager is currently in preparation. When it is released, we will ensure General Walker receives it. As you pointed out, General Walker's credentials make him a very strong candidate for this important NATO position.

Thank you for your interest in this matter.

Sincerely,

(signed)

Col Robert J. Wielatz, USAF
(FOR)

John A. Mittino
Deputy Assistant Secretary
(Logistics)

W 21264

August 12, 1983

Dear Senator:

Thank you for your July 22 letter to the President recommending that Brigadier General Harry D. Walker be appointed as General Manager of the NATO Maintenance and Support Agency in Cappellen, Luxembourg.

We appreciate your sharing with us your interest on behalf of General Walker. You may be assured that we will see to it that your views are shared with the appropriate officials.

Thank you again for taking the time to write.

With best wishes,

Cordially,

Alan M. Kranowitz
Assistant to the President

The Honorable Orrin G. Hatch
United States Senate
Washington, D.C. 20510

AMK:KRJ:PAP:pap

cc: w/copy of inc to Joni Stevens for app. action

598382

ORRIN G. HATCH
UTAH

KEVIN McGUINNESS
ADMINISTRATIVE ASSISTANT

135 RUSSELL SENATE OFFICE BUILDING
TELEPHONE: (202) 224-5251

United States Senate
WASHINGTON, DC 20510

COMMITTEES:
LABOR AND HUMAN
RESOURCES
JUDICIARY
INTELLIGENCE
OFFICE OF TECHNOLOGY
ASSESSMENT
SELECT COMMITTEE
ON SECRET MILITARY
ASSISTANCE TO IRAN
AND THE NICARAGUAN
OPPOSITION

July 22, 1988

The President
The White House
Washington, D. C. 20500

Dear Mr. President:

It is a high honor to bring to your attention the name of Brigadier General Harry D. Walker, U.S. Army, Retired, for nomination by the Department of Defense as the General Manager of the NATO Maintenance and Support Agency, headquartered in Cappellen, Luxembourg.

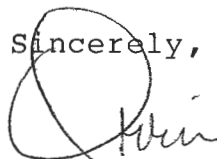
The incumbent General Manager, a retired French general officer, will retire at the end of this year for reasons of age. We urge the designation of General Walker as an American replacement. In our collective judgment, this action will lead to a more meaningful coalitional logistics effort among NATO members, a longstanding goal of the Alliance.

General Walker is uniquely qualified for this important mission. He has spent nearly a decade in NATO, serving in positions of the highest sensitivity and involving continual, direct negotiations with industrial as well as political and military leaders at the highest organizational levels.

As Commanding General of the U.S. Army Materiel Command, Europe, he managed one of the world's largest logistics and maintenance networks. In 1983, he established all maintenance and repair facilities critical to the implementation of the NATO decision to deploy the Pershing II missiles. This involved delicate negotiations with the Governments of Italy, Germany, Belgium, England, and the Netherlands.

We are pleased to commend to your consideration a gentleman like General Walker, whose time-tested loyalty, trustworthiness and commitment to U.S. foreign and defense policy goals will represent our nation's interests well.

Sincerely,


Orrin G. Hatch
United States Senator

This would be a great choice.

SUMMARY

Manager, coordinator, and facilitator with more than 25 years of increasingly challenging and highly diversified managerial experience in international marketing, manufacturing production, and quantitative analysis. History of highest awards and achievements, culminating in appointment as Brigadier General, United States Army. Extremely sensitive and productive high-level contracts with U.S. and foreign government, military, and corporate officials. Proven forward-looking ability with accurate analysis of policy implications. Committed to the highest levels of professional and personal excellence. Strong written and verbal skills.

SELECTED PROFESSIONAL SKILLS, ACCOMPLISHMENTS AND EXPERTISE

MANAGEMENT

- o Plant Manager with a budget in excess of \$200 million and in-depth experience in management and motivation of large numbers of personnel
- o Manage U.S. Army Nuclear stockpile in Europe with over 8,000 troops in more than 100 locations
- o Manage and coordinate all facets of the Army wholesale logistics functions in Europe
- o Organize, direct, coordinate and effectively utilize assigned personnel in security assistance and international program activities
- o Understand all facets of industrial complex with military and civilian organizations

PRODUCTION

- o Operate the Army's prime maintenance facility for the Army tank fleet and the Army small arms inventory
- o Exercise command and control over a geographically separate multi-mission depot activity of civilian and military personnel and an annual operating budget of \$31 million
- o Manage a \$2+ billion inventory with more than 350,000 tons of ammunition and general supplies shipped and received annually

INTERNATIONAL MARKETING

- o Coordinate sales of military equipment and supplies to more than 100 countries in the Americas and European, Middle and Far Eastern Counties
- o Execute the President's U.S. foreign policy regarding sale of Army materiel and services to foreign countries
- o Plan, negotiate and monitor cooperative programs, including co-production of military items in foreign countries
- o Exercise command of the Research, Development and Standardization Groups in Australia, Canada, United Kingdom, France and Germany
- o Direct export licensing process and foreign technology exchanges.

PROFESSIONAL INSTRUCTION

- o Conduct graduate-level instruction in Management Sciences to U.S. and international senior command and staff-level military and civilian students
- o Moderate seminars, deliver lectures, advise students in research and report writing and prepare case studies and other instructional material
- o Teach operation research techniques, mathematics, statistics and computer science at undergraduate and graduate levels

EXPERIENCE

UNITED STATES ARMY

COMMANDING GENERAL, UNITED STATES ARMY SECURITY AFFAIRS COMMAND, Alexandria, VA, 1986-1987
COMMANDING GENERAL U.S. ARMY MATERIEL COMMAND-EUROPE, 1984-1986
COMMANDING GENERAL, 59TH ORDNANCE BRIGADE, USA-EUROPE, 1982-1984
COMMANDER, USA DEPOT, Anniston, AL, 1980-1982
PROFESSOR OF MANAGEMENT, Naval War College, Newport, RI, 1976-1979
COMMANDER, 85TH MAINTENANCE BATTALION, USA-EUROPE, 1972-1974
PROGRAM ANALYST, OFFICE OF THE CHIEF OF STAFF, DEPARTMENT OF THE ARMY, 1971-1972

EDUCATION AND PROFESSIONAL TRAINING

M.B.A. - Quantitative Analysis, Indiana University, Bloomington, Indiana,
B.A. - Business Administration, Northeast Louisiana University, Monroe, Louisiana

Additional Training:

Airborne, 1979
Naval Way College, 1976
USA Command General Staff College, 1969

PROFESSIONAL RECOGNITION

"Walker's keen insight and broad logistical experience have been the driving force to better the Corps' logistical posture...He is aggressive, tough, smart and a team builder. He is a first-rate coach and teacher..."
--XVIII Airborne Corps

"He has been innovative in his approach and aggressive in his accomplishments. He improved every facet of his command. Anniston Army Depot is renowned for its logistics excellence and maintenance capability. Colonel Walker played the leading role in making that happen."
--U.S. Army Depot, Anniston

"Harry Walker performed his extremely high visibility, politically sensitive task in an absolutely outstanding fashion. Relationships with foreign governments on security assistance matters continue at a high, due to his skillful diplomacy and ability...Harry is a bright, no-nonsense leader, yet sensitive to the welfare of persons under his command...His achievements have contributed immensely to our international goals of mutual defense and political stability."
--U.S. Army Materiel Command

"Walker's tremendous knowledge of OR/SA techniques and concepts, coupled with his outstanding ability to communicate such information to his student, made him an exemplary instructor...His great appreciation of the use and limitations of quantitative analysis in defense economics and decision-making enabled him to make significant contributions to curriculum development..."
--Naval War College