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THE WHITE HOUSE  
WASHINGTON

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MEMORANDUM FOR JACK SVAHN

FROM: RALPH BLEDSOE *Ralph Bledsoe*  
SUBJECT: EMERGENCY MANAGEMENT MATERIALS  
DATE: MAY 25, 1984

Jack, the following includes a summary and recommendations regarding the FEMA materials you sent me.

- o The materials were developed in response to "The National Plan of Action" signed by the President on March 30, 1983.
- o They include documents called Federal Preparedness Circulars, Guides, and Letters. The subjects, and my recommendations are as follows:
  - Public Affairs (FPC 8) This Circular gives guidance on public affairs actions during emergencies, and is for review. We might send it to Mike Baroody, Pam Bailey, and/or Marlin Fitzwater. (They aren't anxiously awaiting these.)
  - Mobilization of Transportation Resources (FPC 43) This Circular is also for review, and contains policies for mobilization of transportation resources during "the full spectrum of emergency situations." It could be reviewed by whomever in OPD handles DOT matters (Gunn has in the past).
  - Major Resource and Claimant Assignments (FPG 41.100) This Guide is for review, and outlines which agencies can claim which resources during emergencies. All OPD Assistant Directors should check this one.
  - Directory of Emergency Coordinators (FPG 6.101) This Guide is issued in final. Mike Uhlmann is listed as coordinator for the "Domestic Policy Staff," an incorrect organization title. There is a form attached for making directory changes.
  - Guidance Documents (FPG 1.300) This Guide is also issued in final, and lists all documents in the series. These can be assigned later for review by Executive Secretaries.

Actions - While emergency management is not a hot topic, two possible actions come to mind: 1) a discussion of the roles of OPD members in the event a major crisis throws the White House into an emergency management mode, and 2) a decision on whether The National Action Plan should be treated as a "domestic" policy issue. The first step might be seen as positive planning by OPD. The second step is much trickier. Let me know if you want to discuss this further.

*OK*  
*OK*



# Federal Emergency Management Agency

Washington, D.C. 20472

MAY 18 1984

Honorable Jack A. Svahn  
Assistant to the President  
for Policy Development  
Washington, DC 20503

Dear Mr. Svahn:

The National Plan of Action, signed by the President on March 30, 1983, tasks the Federal Emergency Management Agency with development of a new, comprehensive series of Federal Preparedness Guidance documents. The purpose of the new guidance series is to assist Federal departments and agencies and their counterparts at the State and local levels with the development of plans and programs to enhance their capability to respond to the full spectrum of emergencies.

Attached are three guidance documents for your review and comment. They are:

Federal Preparedness Circular 8, "Public Affairs in Emergencies"

Federal Preparedness Circular 43, "Emergency Mobilization Preparedness for Transportation Resources"

Federal Preparedness Guide 41.100, "Major Resource and Claimant Assignments for Resource Allocation"

Also enclosed are the following guidance documents which are being issued in final:

Federal Preparedness Guide 6.101, "Directory of Federal Emergency Coordinators"

Federal Preparedness Letter 1.300, "Federal Preparedness Guidance Documents"

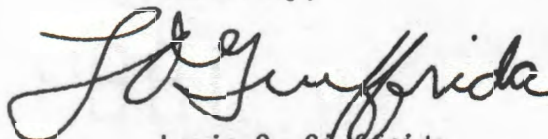
These documents will be revised periodically, with the Directory of Emergency Coordinators updated and reissued on a quarterly basis.

Please review the draft guidance documents and provide any comments you may have to the Honorable Bernard A. Maguire, Associate Director, National Preparedness Programs, Federal Emergency Management Agency, Washington, D.C. 20472. Questions on the new guidance series should be directed to Laurel C. Shannon, Planning Officer, Office of Mobilization Preparedness, at 287-3990.

I would appreciate it if your comments could be received by June 11, 1984. Following receipt of your comments, any outstanding issues will be resolved with your agency, and the draft guidance documents will be revised and issued in final form.

I look forward to receiving your comments. They should make an important contribution to enhancing the quality of the documents. Thank you for your attention to this matter.

Sincerely,

A handwritten signature in cursive script, appearing to read "Louis O. Guirrida".

Louis O. Guirrida  
Director

Enclosures

cc: Emergency Coordinators



## FEDERAL PREPAREDNESS CIRCULAR

Federal Emergency Management Agency  
Washington, D.C. 20472

FPC 8

March 29, 1984

TO: HEADS OF FEDERAL DEPARTMENTS AND AGENCIES

SUBJECT: Public Affairs in Emergencies

1. Purpose. This Federal Preparedness Circular (FPC) provides guidance to Federal departments and agencies and their counterparts at the State and local levels for the management of public affairs during the full range of domestic and national security emergencies.

2. Summary. This FPC establishes the Federal Interagency Committee on Emergency Public Information and outlines policies, procedures, and responsibilities for planning and coordination of interagency public information.

3. Applicability and Scope. The provisions of this FPC are applicable to Federal departments and agencies with responsibilities under Executive Order 11490, Assigning Emergency Preparedness Functions to Federal Departments and Agencies, and to their counterparts at the State and local levels. This FPC is applicable to the full range of emergencies as described in FPC 2, The Conceptual Framework for Emergency Mobilization Preparedness.

4. Authorities.

- a. National Security Act of 1947, as amended.
- b. Federal Civil Defense Act of 1950, as amended.
- c. Defense Production Act of 1950, as amended.
- d. Executive Order 11490, Assigning Emergency Preparedness Functions to Federal Departments and Agencies, October 28, 1969, as amended.
- e. Executive Order 12148, Federal Emergency Management, July 20, 1979.
- f. National Security Decision Directive (NSDD) Number 47, July 22, 1982.

5. Background.

a. Executive Order 11490, Assigning of Emergency Preparedness Functions to Federal Departments and Agencies, requires departments and agencies to prepare national plans and programs and to attain an appropriate level of readiness with regard to the functions assigned. It also requires the Director, Federal Emergency Management Agency (FEMA), to establish Federal policies for and coordinate emergency preparedness activities and functions of the Federal government and be responsible for preparation of guidance for and evaluation of Federal departments and agencies in performing their assigned functions.

b. NSDD 47 states that it is the policy of the United States to have an emergency mobilization capability to ensure that government, at all levels, in partnership with the private sector and the American people, can respond decisively and effectively to any major national emergency, with defense of the United States as the first priority. Critical to an effective response capability is the provision of adequate information to the public, with the the Federal government speaking with a single voice and providing timely, authoritative, clear, and nonconflicting information in consonance with State and local emergency managers.

c. The Federal Civil Defense Act of 1950, as amended, Section 210(f), mandates that FEMA "publicly disseminate appropriate civil defense information by all appropriate means."

d. Public affairs plans, systems, and materials should be developed to educate the public prior to emergencies and to ensure that the public is informed during emergencies. Because emergencies often require a Federal multiagency response, to ensure the necessary coordination, these plans, systems, and materials are to be developed under the coordination of the Director, FEMA.

6. Public Information Needs. The purpose of public information is to convey the following types of information to the news media and the public regarding actual or potential emergency situations:

a. Factual information on the scope and nature of the emergency;

b. Life saving information directed towards the survival of persons or families; and

c. The impact of the emergency situation on the military, industrial, economic, infrastructure, human, government, and civil preparedness resources of the nation and mobilization actions which are being taken in each of these areas. Examples include:

(1) Plans for military support of civil authorities, redirection of civil resources to military uses, and recruitment or conscription of military personnel;

(2) Information intended to enlist public support for increased industrial production efforts;

(3) Information intended to encourage the public to produce more and use sparingly goods or services produced by systems such as energy, transportation, communications, and other infrastructure resources;

(4) Information on the location and nature of essential jobs, training, and the necessities of life such as food, housing, medical care, etc;

(5) Governmental activities in managing the emergency situation; and

(6) Civil preparedness measures such as warning and communications, relocation to safe areas, and other human needs.

7. Coordination of Public Information Systems. An Interagency Committee on Emergency Public Information (ICEPI) is established to coordinate Federal emergency public information activities during all four phases of emergency management. The chairman of the ICEPI is to be designated by the Director, FEMA. The purpose of the ICEPI is to:

a. Provide an interagency coordinating mechanism for planning and development of materials to improve dissemination of emergency public information to the news media and the general public;

b. Provide public affairs personnel needed to disseminate authoritative information to the news media and the public during emergencies; and

c. Provide advice and assistance on public affairs to senior officials managing emergency situations.

8. Phases of Public Affairs Operations. Outlined below are the types of public affairs activities which should take place during each of the four time phases of emergency management, as described in FPC 2, The Conceptual Framework for Emergency Mobilization Preparedness:

a. Phase 1, Normal Operations. During Phase 1, Normal Operations, public affairs offices of Federal departments and agencies should be engaged in normal program support activities and in development of standby emergency public information plans and informational materials. Through the ICEPI, the Director, FEMA, should ensure that standby emergency plans and informational materials are consistent with one another and those of State and local emergency managers and voluntary organizations.

b. Phase 2, Preparation. Federal departments and agencies should bring emergency plans and informational materials in their areas of responsibility to an advanced state of readiness. As necessary, Federal public affairs mobilization activities may be expanded and augmented by National Defense Executive Reservists.

c. Phase 3, Emergency Phase. A coordinated interagency public information system may be implemented during major domestic or national security emergencies depending on the nature and pace of events, the level of present and prospective news media interest, and the ability of the press offices at individual Federal departments and agencies to deal effectively with the media interest on their own. As necessary, a Joint Information Center (JIC) will be established to make available coordinated emergency information to the public, and service news media inquiries at the FEMA headquarters in Washington, D.C., at a field location near the scene of the emergency, or both. The Director, FEMA, is responsible for coordinating activities of the JIC and for affording each participating Federal department or agency the opportunity to provide public information in line with its missions, while minimizing release of conflicting or unclear information. The purpose of the JIC is to:

(1) Serve as the primary news and information dissemination point;

(2) Achieve "one voice" in predictions, assessments, etc.;

(3) Bolster public confidence among local residents and avoid panic and the spread of rumors; and

(4) Assist the news media to present a coherent, uncomplicated, and timely report on the nature of the emergency.

Each governmental entity involved in the emergency should provide spokespersons and supporting staff sufficient for a 24-hour daily operation, if needed, and maintain communications with the JIC at all times.

In a local, domestic emergency in which the Federal government's presence is in support of State and local governments, Federal public affairs plans and systems, when activated, would supplement but not supplant primary State and local public information response plans. The Director, FEMA, is responsible for coordinating Federal public affairs activities with those of State and local governments. In a Presidentially declared disaster, pursuant to the Disaster Relief Act of 1974, the Director, FEMA, would exercise his/her coordinating authorities in consonance with guidance or mission assignments from the President.

When the JIC is located in the field, the Director, FEMA, is also responsible for coordinating information with State and local officials, emergency managers, and others as appropriate. However, primary responsibility for information dissemination rests with the State Governor; any non-Federal information must be released by the JIC in cooperation with the Governor.

In cases where a local or State information center has already been erected prior to the arrival of Federal personnel, the JIC should be located so that it can supplement the local or State center. If practicable, Federal information coordination functions should be integrated into the local or State facility.

d. Recovery. During the recovery phase, efforts should be directed towards restoring public information systems to normal and for providing the public with information to assist in recovery operations.

## 9. Responsibilities.

a. Federal Emergency Management Agency. The Director, FEMA, is responsible for:

(1) Ensuring that there is a coordinated Federal response to any domestic or national security emergency requiring multiagency cooperation and/or Federal coordination with State and local emergency managers;

(2) Coordination of the development and review of emergency public information plans, systems, and informational materials by Federal departments and agencies; and

(3) Publicly disseminating coordinated information on the full range of domestic and national security emergencies by all appropriate means.



b. Other Federal Departments and Agencies. The heads of Federal departments and agencies assigned responsibilities in Executive Order 11490, Assigning Emergency Preparedness Functions to Federal Departments and Agencies, are responsible for:

(1) Publicly disseminating information in their respective areas of responsibility on the full range of domestic and national security emergencies;

(2) Development and review of emergency public information plans and systems consistent with interagency plans and systems developed under coordination of the Director, FEMA;

(3) As necessary during emergency situations, providing spokespersons and staff to support the JIC.

10. Evaluation. The Director, FEMA, is responsible for conducting evaluations of the emergency mobilization preparedness capability of responsible Federal departments and agencies. Federal departments and agencies are to provide the Director, FEMA, in accordance with established procedures, data and/or information concerning the status of their emergency preparedness programs to assist in the conduct of the evaluations. Consistency of agency policies, plans, and programs, with the guidance in this FPC, will be one element in the review.

11. Distribution. This FPC is to be distributed to heads of Federal departments and agencies, Emergency Coordinators, and other interested parties.

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Louis O. Giuffrida  
Director

**DRAFT**



# FEDERAL PREPAREDNESS CIRCULAR

Federal Emergency Management Agency  
Washington, D.C. 20472

FPC 43

April 24, 1984

TO: HEADS OF FEDERAL DEPARTMENTS AND AGENCIES

SUBJECT: Emergency Mobilization Preparedness for Transportation Resources

1. Purpose. This Federal Preparedness Circular (FPC) provides guidance to assist Federal departments and agencies in planning for mobilization of the Nation's civil transportation resources in emergencies.
2. Summary. This FPC outlines current policies, procedures, programs and responsibilities of Federal departments and agencies in mobilizing the Nation's civil transportation resources during the full spectrum of emergency situations.
3. Applicability and Scope. The provisions of this FPC are applicable to all Federal departments and agencies that have statutory, administrative and related responsibilities for civil transportation functions. They also apply to all forms of domestic and U.S. international civil transportation resources, including services, equipment, facilities and systems. The full spectrum of emergencies as described in FPC 2, The Conceptual Framework for Emergency Mobilization Preparedness, is addressed in this FPC.
4. Supersession. The provisions of this FPC supersede Office of Emergency Planning (OEP), The National Plan for Emergency Preparedness, dated December 1964, Chapter 6, Transportation.
5. Authorities.
  - a. National Security Act of 1947, Sections 103 and 303, as amended.
  - b. Defense Production Act of 1950, as amended.
  - c. Federal Civil Defense Act of 1950, as amended.
  - d. Disaster Relief Act of 1974, as amended.
  - e. Merchant Marine Act of 1936, as amended.
  - f. Executive Order 10480, Further Providing for the Administration of Defense Mobilization Programs, August 14, 1953, as amended.
  - g. Executive Order 11490, Assigning Emergency Preparedness Functions to Federal Departments and Agencies, October 28, 1969, as amended.
  - h. Executive Order 12148, Federal Emergency Management, July 20, 1979, as amended.

i. National Security Decision Directive Number (NSDD) 47, Emergency Mobilization Preparedness, issued July 22, 1982.

6. Background.

a. National Security Decision Directive (NSDD) 47 states that the Federal government has an obligation to have an emergency mobilization preparedness capability that will ensure that government at all levels, in partnership with the private sector and the American people, can respond decisively and effectively to any major national emergency, with defense of the United States as the first priority.

b. The Nation's civil transportation resources are critical to maintaining an effective capability to respond decisively and effectively to meet essential civilian and military needs during the full range of emergency situations.

c. Executive Order 11490, Assigning Emergency Preparedness Functions to Federal departments and agencies, requires the heads of Federal departments and agencies to prepare national emergency plans and programs and to attain an appropriate state of readiness with regard to the functions assigned. It also requires the Director of the Federal Emergency Management Agency (FEMA) to establish Federal policies for and coordinate emergency preparedness activities and functions of the Federal government and be responsible for the preparation of guidance for and evaluation of Federal departments and agencies in performing their assigned functions.

7. Emergency Transportation Programs. Outlined below are the respective roles and responsibilities of Federal departments and agencies, State and local governments and the private sector, and the current programs established for management of transportation resources during the full spectrum of emergencies.

a. During a local domestic emergency that occurs within a single geographic area, local and State resources can normally handle the emergency transportation response. Individual Federal departments and agencies are to provide assistance only when it is consistent with their statutes, and the State government requests supplemental help.

b. During a domestic emergency of sufficient severity and magnitude to require a Presidential declaration of major disaster under the Disaster Relief Act, State and local governments have initial responsibility to respond to immediate transportation needs. The Director of FEMA has the authority and funds to task Federal departments and agencies to provide assistance to supplement local and State resources. In addition, Federal departments and agencies are responsible for providing direct transportation assistance according to their own statutory authorities, resources, functions and capabilities. Immediate Federal transportation assistance to State and local governments will focus on preventing or minimizing loss of life; alleviating suffering; and providing for public health and safety, including delivery of life-support assistance.

c. A Federal Coordinating Officer (FCO) is appointed by the Director, FEMA, to coordinate disaster relief and recovery activities of all Federal, State and local governments, including transportation agencies and private relief organizations. The Department of Transportation (DOT) is the lead Federal agency for the civil transportation response, and the Department of Defense (DOD) has the lead for the military transportation response. The FCO will look to DOT and DOD in their respective areas of responsibility, and to the General Services Administration (GSA) for logistical support. Depending on the type and scope of the emergency, the Secretary of Transportation may activate all or part of DOT's emergency authorities, including DOT's Crisis Action Plan (DOT 1900.7A). This plan establishes DOT's responsibilities and procedures to be followed in nondefense emergencies caused by stoppage, strike, demonstration, or any other transportation disruption of such magnitude to require Federal involvement. The FEMA Director may activate the Emergency Response Team (ERT) to support the FCO in the affected area.

d. Without a Presidential Declaration of Major Disaster, the Director of FEMA may activate the Emergency Support Team (EST). In a transportation - related emergency, the Director, FEMA will coordinate with the Secretary of Transportation, as appropriate.

e. In a major conventional war situation, the Federal government has primary responsibility for managing the emergency. Plans and procedures should be developed for: deployment or reinforcement of U.S. Armed Forces abroad; providing logistical support to U.S. forces; meeting critical transportation surge requirements in a mobilizing economy; and providing sufficient transportation equipment and spare parts to meet massive new military and industrial mobilization requirements.

(1) Force deployment. Quick reaction management systems to deploy, reinforce, and sustain U.S. forces abroad depend heavily upon the commercial transportation industry. Specific systems include:

(a) The Civil Reserve Airfleet. The Civil Reserve Airfleet (CRAF) is a cooperative program among the Secretaries of Defense and Transportation, the Chairman of the Civil Aeronautics Board (CAB), and the civil air-carrier industry to increase DOD's transportation capability in defense emergencies. Under the program, CRAF aircraft will be operated under DOD's mission control, but remain privately owned.

(b) The CRAF program consists of three stages. Stage III includes all aircraft in the program, and Stages I and II embrace progressively fewer aircraft, based on plans of the Joint Chiefs of Staff. CRAF Stage III includes virtually all U.S. international capable civil cargo aircraft and a large percentage of U.S. international capable passenger aircraft. In a defense emergency, all civil air-carrier aircraft currently committed to CRAF Stage III are available to DOD through DOT under the Defense Production Act of 1950 (DPA), which authorizes the allocation of materials and facilities to promote the national defense. Executive Order 10480 delegates allocation authority to the Director of FEMA, who, in turn has redelegated authority for allocation of transportation resources in support of defense requirements to the Secretary of Transportation, subject to the Director of FEMA's overall direction and control.

(c) The Contingency Response Program. The Contingency Response (CORE) program is a cooperative program between DOD and DOT to provide civil transportation support and priority for rapid deployment during a national security emergency. The CORE program is designed to reduce the time required to ensure that civil rail, motor bus, and air assets (including containers, terminal service, facilities and equipment) meet defense priority requirements and resolve service shortages. The CORE team includes key officials of DOD, DOT, FEMA, Interstate Commerce Commission (ICC), CAB, other Federal agencies, the commercial transportation industry, and State transportation officials. Title I of the DPA may be used to ensure availability of required Continental United States (CONUS) surface transportation facilities to support defense deployment and sustainability. DOD and DOT have lead agency responsibility for managing the CORE program, while the FEMA Director directs and controls the use of the DPA authority.

(d) Sealift Programs.

(1) Chartering and Requisitioning. DOT's Maritime Administration (MARAD) is prepared to charter or, if necessary, requisition ocean-going vessels under the U.S. flag or foreign flag vessels under effective or contractual control. Requisitioning, if required, would be conducted under the provisions of Section 902 of the Merchant Marine Act of 1936, as amended.

(2) Sealift Readiness Program. Under the the Sealift Readiness Program (SRP), DOD, in conjunction with MARAD, can quickly augment its cargo-carrying capability. (SRP is a stand-by contractual agreement provided under the Merchant Marine Act and Military Sealift Command (MSC) shipping/ container agreements between MSC and private ship operators to provide ships under charter for defense use.) The Secretaries of DOD and DOT approve calling up of ships. When they make a joint call, 20 percent of the SRP would be made available in 10 days, an additional 30 percent within the following 20 days, and the remaining ships within the next 30 days.

(3) National Defense Reserve Fleet. The MARAD maintains the National Defense Reserve Fleet (NDRF), including the Ready Reserve component (RRF).

(e) Additional Plans and Procedures.

(1) War Air Service Plan. The War Air Service Plan (WASP) is a CAB program to provide for maintenance of essential civil air services and, if necessary, provide for distribution and redistribution of air-carrier aircraft among civil air transport carriers after withdrawal of aircraft allocated to the CRAF.

(2) Security Control of Air Traffic and Electromagnetic Radiation Plan. The Security Control of Air Traffic and Electromagnetic Radiation (SCATER) Plan requires the Federal Aviation Administration (FAA) and appropriate military authorities to take joint action during an air defense emergency to effect security control of all civil aircraft entering, departing, or moving with the U.S. or in coastal approaches. FAA would control such air navigation aides and aeronautical communications, as required.

(3) Transportation Mobilization Orders. The Transportation Mobilization Orders are a series of ICC emergency measures that may be implemented to address specific problems that could arise in the rail and motor freight industries.

(4) State and Regional Defense Airlift Plan. The State and Regional Defense Airlift (SARDA) Plan would be activated by joint or unilateral action of FAA and State Governors, according to existing arrangements in individual States. SARDA may be implemented, in whole or in part, to fulfill national and State emergency requirements.

(2) Conventional War Sustainability. Transportation resources are necessary to support industrial mobilization, and conversely, industrial mobilization is needed to produce goods and services to maintain the capability of essential military and civilian transportation resources to meet mobilization requirements. The Federal government may allocate raw materials, transportation, services, and other resources among competing claimants pursuant to the DPA Act.

f. Transportation plans are developed to expedite evacuation and support sheltered populations in a situation involving a period of threatened or actual nuclear attack. Such plans are developed by States and localities based, in part, on Federal guidance. Federal assistance is available to the States for developing plans for intrastate transportation and distribution of Statecontrolled food, medicine, fuel and other essential intrastate resources needed to support the population. If conflicts arise among defense and essential civil transportation requirements and cannot be resolved at a lower level, the Director, FEMA will resolve them based on Presidential or National Security Council directives, and in consultation with concerned heads of Federal departments and agencies, State Governors and the transportation industry.

## 8. Responsibilities.

a. Federal Emergency Management Agency. In close coordination with the Secretaries of Defense and Transportation, the Director of FEMA is responsible for establishing Federal policies for, and coordinating civil emergency preparedness activities of Federal departments and agencies. Specific responsibilities include:

(1) Developing and promulgating civil emergency preparedness policies and procedures;

(2) Reviewing national civil emergency policies, plans and programs of Federal departments and agencies;

(3) Coordinating emergency assistance in a Presidentially-declared domestic disaster or emergency, pursuant to Section 416 of the Disaster Relief Act of 1974;

(4) Directing and controlling the performance of functions under the DPA as they pertain to transportation resources; and

(5) In consultation with the Heads of Federal departments and agencies, State Governors and the transportation industry, resolving conflicts among resource and claimant agencies related to civil transportation.

b. Department of Transportation. The Secretary of Transportation is responsible for developing and promulgating overall national transportation preparedness policies, plans, programs, procedures and systems to meet essential civil and military needs in the full range of emergencies. Specific responsibilities include:

(1) Developing effective transportation resource management and continuity of government programs and systems, including:

(a) Civil transportation resource management programs that encompass determination of available and required resource capacity, allocation of the total or a portion of that capacity, collection and analysis of modal and functional requirements, development of supporting resource requirements and provision of transportation requirements to those Federal resource agencies responsible for such supporting assets;

(b) Provisions for ensuring timely evacuation of departmental facilities; administration and communications support for departmental management; and the functioning of national and regional emergency transportation organizations to assure the orderly continuation of essential departmental functions in emergencies; and

(c) Performance of vital emergency transportation functions and related requirements necessary for continued Federal operations during emergencies;

(2) Obtaining, analyzing and maintaining information, and developing systems to ensure a high state of readiness to satisfy transportation requirements during the full spectrum of domestic and national security emergencies. Such data, information and systems should include identification of national and regional civil transportation capacity and analysis of civil transportation resource requirements; and

(3) Development of policies, programs and procedures to manage civil transportation resources under national defense emergency conditions, including:

(a) Use of priorities affecting the emergency movement of passengers and cargo. After consulting with the Secretaries of Defense and Transportation and with other resource and claimant agencies, the FEMA Director would determine which categories would receive priority movement if priorities become necessary.

(b) Allocation of civil transportation capacity to meet the national defense requirements including:

(1) Civil air-carrier-type aircraft to the CRAF program;

- (2) General aviation-type aircraft to the SARDA program;
- (3) Specific ground, air and water port services, equipment, facilities and systems;
- (4) Specific ocean and Great Lakes shipping and inland waterway systems services, equipment, facilities and systems; and
- (5) Containerized systems and/or containers used in modal, intermodal, and multimodal service.

c. Department of Defense. The Secretary of Defense is responsible for:

- (1) Providing advice to the Secretary of Transportation concerning:
  - (a) Strategic guidance required for civil transportation emergency preparedness planning and programming; and
  - (b) Quantitative and time-phased defense transportation deployment and sustainability requirements for all forms of civil transportation for movement of troops, equipment, materials, components, facilities, petroleum, food, and all other requirements;
- (2) Assisting appropriate civil transportation agencies in planning for emergency transfer of certain Federal and civilian transportation resources to the jurisdiction and/or operational control of DOD, and the control of civil and military air traffic; and
- (3) Planning with DOT, other responsible Federal departments and agencies, and authorities such as the Tennessee Valley Authority (TVA) and the Army Corps of Engineers to develop emergency plans and procedures for inland waterways, canals, harbors, and navigation channels within the U.S. and its possession and territories, including:
  - (a) Emergency management of the Nation's navigable waterways;
  - (b) Emergency restoration, rehabilitation, operation, and maintenance of components of Federally authorized river and harbor projects; and
  - (c) Location and removal of obstructions to navigation in emergencies, and dredging to clear and straighten navigation channels.

d. Interstate Commerce Commission (ICC). The Chairman of the ICC, in coordination with the Secretary of Transportation, will prepare emergency plans and programs: to operate, maintain and restore railroads (other than the National Railway Passenger Corporation and the Alaska Railroad); to use and operate motor carriers; and to use equipment and shipping and reduce vulnerability of inland waterways. The Chairman will consult with States about developing their transportation plans in assigned areas. Specifically excluded are pipelines; petroleum and gas storage; agricultural food resources storage; the St. Lawrence Seaway, ocean and Great Lakes ports and port facilities; highways, streets, roads, bridges, and related accessories; maintenance of inland waterways; and any transportation owned or predesignated to DOD.



e. Civil Aeronautics Board. The CAB and the Secretary of Transportation will exercise emergency resource management of the War Air Service Program.

f. Tennessee Valley Authority (TVA). The Board of Directors of the TVA will:

(1) Cooperate with ICC, the U.S. Army Corps of Engineers and the U.S. Coast Guard in devising emergency procedures to locate and remove river obstructions and to rebuild or repair channels, channel markings and locking equipment on the Tennessee River and its navigable tributaries;

(2) Coordinate the emergency use of terminal facilities along the Tennessee River waterway with terminal operators and shippers for optimum use of the river;

(3) Cooperate with the ICC to assist in diverting Tennessee River shipments to land transport and vice versa for movement to final destination, as needed; and

(4) Prepare to construct necessary facilities to move goods and materials around inoperative locks.

g. National Oceanic and Atmospheric Administration. The Administrator, National Oceanic and Atmospheric Administration (NOAA) will:

(1) Provide nautical and aeronautical charts and related data about the U.S., its territories and possessions to meet emergency military and civil navigation requirements (except for the Great Lakes and inland waterways);

(2) Prepare to conduct hydrographic surveys to locate wrecks and other obstructions in ports and channels (except for the Great Lakes and inland waterways);

(3) Establish emergency geodetic control for special-purpose surveys;

(4) Produce special charts for emergency port and over-the-beach operations, as required;

(5) Determine by survey methods the location of emergency aids to air navigation; and

(6) Conduct special geophysical and photogrammetric surveys and provide required data for civil and military use.

h. Department of Energy. The Department of Energy (DOE), in coordination with DOT, is responsible for emergency preparedness planning and control of construction, operation and use of petroleum and gas pipelines. As the Federal agency responsible for petroleum and gas pipelines and related terminal facilities and their use, DOE will provide data about the capacity of such pipelines and the movement of petroleum and gas through them.

9. State and Local Responsibilities. State and local governments are responsible for the emergency use of intrastate transportation resources. In a national security emergency, the discharge of this responsibility is subject to Federal authorities and national systems designed to ensure that essential civil and military requirements are not interrupted. State authorities should coordinate with neighboring State officials for joint use of intrastate transportation during emergencies. In emergencies, State and local authorities, with the assistance of the Federal government, should develop requirements for additional civil transportation capacity and present needs to proper State and Federal officials.

10. Evaluation. The Director of FEMA is responsible for conducting evaluations of the emergency mobilization preparedness capability of Federal departments and agencies. Federal departments and agencies are responsible for providing the Director, FEMA, with data and/or information concerning the status of their emergency preparedness programs to assist in the conduct of the evaluations. Consistency with the requirements set forth in this FPC will be one element of this review.

11. Distribution. This FPC will be distributed to heads of Federal departments and agencies, emergency coordinators, and other interested parties.

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Louis O. Giuffrida  
Director

**DRAFT**



# FEDERAL PREPAREDNESS GUIDE

Federal Emergency Management Agency  
Washington, D.C. 20472

FPG 41.100

May 11, 1984

TO: HEADS OF FEDERAL DEPARTMENTS AND AGENCIES

SUBJECT: Major Resource and Claimant Assignments for Resource Allocation

1. Purpose. This Federal Preparedness Guide (FPG) supplements Federal Preparedness Circular (FPC) 41 by providing information on the specific assignments of Federal departments and agencies in the allocation of national resources to meet emergency mobilization requirements, and in the national priorities and allocations system.

2. Applicability and Scope.

a. Provisions of this FPG are applicable to Federal departments and agencies with assigned responsibilities for evaluating and estimating critical resource requirements under Executive Order 11490, Assigning Emergency Preparedness Functions to Federal Departments and Agencies, as amended, and for national defense support under Executive Order 10480, Further Providing for the Administration of the Defense Mobilization Program.

b. Provisions of this FPG are applicable to the full range of types of emergencies, mobilization categories and time phases as described in FPC 2, The Conceptual Framework for Emergency Mobilization Preparedness.

3. Background. FPC 41, National Resource Claimancy Procedures to Meet Emergency Requirements, outlines policies and procedures for the allocation and use of national resources to meet emergency mobilization requirements, and describes the national priorities and allocations system.

This FPG supplements FPC 41 by providing information on the specific assignments of Federal departments and agencies for resource claimancy.

The Attachments to this FPG provide the following:

- a. Attachment A lists Acronyms as used in the FPG.
- b. Attachment B lists major designated Federal resource agencies and their resource assignments.
- c. Attachment C lists major designated Federal claimant agencies and their claimancy assignments.

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Louis O. Giuffrida  
Director

Attachments

ATTACHMENT A

ACRONYMS

AID	Agency for International Development
AMTRAK	National Railroad Passenger Corporation
CAB	Civil Aeronautics Board
CIA	Central Intelligence Agency
DED	Department of Education
DOC	Department of Commerce
DOD	Department of Defense
DOE	Department of Energy
DOI	Department of the Interior
DOJ	Department of Justice
DOL	Department of Labor
DON	Department of Navy
DOS	Department of State
DOT	Department of Transportation
EEPA	Emergency Electric Power Administration
FAA	Federal Aviation Administration
FERC	Federal Energy Regulatory Commission
FCA	Farm Credit Administration
FCC	Federal Communications Commission
FDIC	Federal Deposit Insurance Corporation
FEMA	Federal Emergency Management Agency
FHLBB	Federal Home Loan Bank Board
FHWA	Federal Highway Administration
FPC	Federal Power Commission
FRA	Federal Railroad Administration
FRS	Federal Reserve System
GSA	General Services Administration
HHS	Department of Health and Human Services
HUD	Department of Housing and Urban Development
ICC	Interstate Commerce Commission
MARAD	Maritime Administration
MTB	Materials Transportation Bureau
NASA	National Aeronautics and Space Administration
NCUA	National Credit Union Administration
NHTSA	National Highway Traffic Safety Administration
NRC	Nuclear Regulatory Commission
OMB	Office of Management and Budget
OPM	Office of Personnel Management
OST	Office of the Secretary of Transportation
OSTP	Office of Science and Technology
REA	Rural Electrification Administration
RRB	Railroad Retirement Board
SBA	Small Business Administration
SEC	Securities and Exchange Commission
SLS	Saint Lawrence Seaway Development Corporation
TREAS	Department of the Treasury
TVA	Tennessee Valley Authority
UMTA	Urban Mass Transportation Administration
USACE	U.S. Army Corps of Engineers

ATTACHMENT A (continued)

USDA	Department of Agriculture
USPS	United States Postal Service
VA	Veterans Administration

ATTACHMENT B  
RESOURCE ASSIGNMENTS

Federal Resource Agency	Resource Assignments
Department of Agriculture (USDA)	Production, processing, distribution, and storage of food; domestic distribution of farm equipment and commercial fertilizer; cutting national forest timber and related activities.
Department of Commerce (DOC)	Production, processing, and distribution of materials, facilities, and services of manufactured goods and production and construction materials not otherwise assigned. Emergency price stabilization.
General Services Administration (GSA)*	Public building, Federal supply, and other common services of the Federal Government, except as otherwise assigned.
Department of Health and Human Services (HHS)	Domestic use and distribution of health resources as defined in amended Executive Order 11490.
Department of Housing and Urban Development (HUD)	Civilian housing, related rent stabilization, community facilities, and urban development.
Department of Defense (DOD) Army Corps of Engineers (USACE)	Water resources, as defined in amended Executive Order 11490.
Department of Energy (DOE)	Production, processing, distribution, and storage of solid fuels, petroleum, gas (including pipelines for movement of petroleum and gas), and electric power.
Department of the Interior (DOI)	Production and distribution of certain minerals according to delegation of authority by the Secretary of Commerce to the Secretary of the Interior, dated January 26, 1967.
Department of Labor (DOL)	Civilian work force. Wage and salary stabilization.

\*GSA acts as a Federal resource Agency only within the Federal Government sphere.

ATTACHMENT B (continued)

Federal Resource Agency	Resource Assignment
Office of Science and Telecommunications Policy (OSTP)	Telecommunications facilities and services subject to the jurisdiction of the United States.
Department of Transportation (DOT)	All forms of land, water, and air transportation, transportation services, and public storage. Excluded are: petroleum gas pipelines and storage; food resource facilities; transportation facilities and services organic to or controlled by the military activities of DOD.  Shipbuilding and ship repair facilities and services, except facilities and services organic to or controlled by the military activities of DOD.  Oceanborne transportation services (foreign, domestic, and Great Lakes-St. Lawrence Seaway) and related lighterage, towing, tugboat, marine cargo-handling facilities, and water transportation services not elsewhere classified, except facilities and services organic to or controlled by the military activities of DOD.
Department of the Treasury (TREAS.), Federal Reserve System (FRS), and other Federal financial Agencies	Monetary, credit, and financial facilities and services. Emergency operation of financial institutions.
Office of Personnel Management (OPM)*	Administers Federal Employment System that coordinates and controls civilian recruitment. Facilitates reassignment or transfer of Federal civilian employees from one Agency or location to another.

\*OPM acts as a Federal resource Agency only within the Federal Government sphere.

## ATTACHMENT C

### CLAIMANT ASSIGNMENTS

Resource claimancy assignments to Federal claimant Agencies cover the entire national economy, although formal claimant functions may be exercised in emergency only in areas of critical need. Designation of program assignments in this attachment has been divided into the civilian (private final demand), industrial, and Government sectors of the national economy.

Civilian sector covers resource requirements needed to sustain the civilian population in an emergency; to operate and maintain private households; and to construct, operate, maintain, and repair civilian housing.

Industrial sector covers resource requirements for operation, maintenance, repair, and construction of industrial, financial, commercial, and public service establishments and facilities. The resource designations for the industrial sector are listed by Standard Industrial Classification (SIC)\* title and code. The SIC structure, as given in the 1972 Manual, provides a comprehensive breakdown of the industrial sector of the economy.

Government sector includes the international and national activities of the Federal Government that require resources in an emergency. All State and local government activities act as associated claimants to the appropriate Federal claimant Agency for State government requirements.

Where there are coassignments of Federal claimancy, the first listed Agency is responsible for developing a Memorandum of Understanding.

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\*SIC Manual may be obtained from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402 (Stock #4101-0066).



ATTACHMENT C (continued)

SECTION I. CIVILIAN SECTOR

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
A. Food for civilian population in:	USDA		Covers the total domestic food requirements to sustain the civilian population, including food for private households, public and private eating establishments, institutions, and welfare organizations.
States, District of Columbia, Puerto Rico, and Virgin Islands			
U.S. possessions, territories, and trust territories			
Nonmilitary U.S. civilians abroad	DOI		
B. Clothing, soft goods, consumer-durable goods for private households	DOC		Covers domestic civilian requirements for clothing and related soft goods items purchased by individuals for own use.  Excludes fixed-equipment installed in integral and permanent parts of dwelling units.
C. Fuel and energy for private households	DOE		Covers the total domestic civilian residential requirements for fuel and energy items (oil, gas, solid, fuels, and electricity) used for heating, lighting, and cooking.

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
D. Health and medical supplies and equipment for civilian population	HHS		Covers domestic civilian requirements for health and medical items purchased by individuals for own use, including items purchased on doctor's prescription; also covers health personnel as stated in Executive Order 11490.
E. Water for civilian population	DOD/USACE, EPA		Covers total domestic requirements for potable water needed by the civilian population. EPA has responsibility for potable water in community facilities.  Excludes requirements for operation, maintenance, repair, and construction of water supply of all types (see SIC 494 in Industrial Section).
F. Welfare services	HHS		Covers work force needed to operate regular public welfare programs and emergency welfare services postattack and consumer items needed by people receiving public assistance and by people who will require emergency welfare services because of immediate and direct effects of an attack.  Excludes requirements for public and private welfare institutions (see SIC 867 in Industrial Section).

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
G. Construction supplies and materials for civilian housing	HUD		Covers construction supplies and equipment needed for construction, major repair, and alterations of publicly and privately financed civilian housing of all types, including postattack erection of temporary emergency housing and conversion of nonresidential structures for emergency housing.
Nonfarm housing	HUD		
Farm housing	USDA	FHLBB/ FCA	Excludes construction requirements for hotels, motels, and establishments providing lodging on a free basis for military and civilian housing on DOD installations; housing under DOD jurisdiction off DOD installations; and civilian housing on DOE and NASA installations (see SIC 70 in Industrial Section).
H. Private transportation for civil population	DOT		Covers total domestic civilian requirement for privately owned and operated automobiles and tires and related supplies for their operation and maintenance.

ATTACHMENT C (continued)

SECTION II. INDUSTRIAL SECTOR

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
<b>A. AGRICULTURE, FORESTRY, FISHING</b>			
01-08 Agricultural Production and Forestry	USDA		
091 Fishing, (hunting and trapping ex- cept game propagation 097)	DOC		SIC 091: Delegation from Secretary of Agriculture to Secretary of Commerce.
092 Fish Hatcheries	DOI		
097 Hunting and Trapping	DOI		
<b>B. MINING</b>			
10 Metal Mining	DOI		
11 Anthracite Mining	DOI		
12 Bituminous Coal and Lignite Mining	DOI		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
13 Oil and gas Extrac- tion	DOE	FERC	
14 Mining and Quarry- ing of Nonmetallic Minerals, except fuels	DOI		
<b>C. CONSTRUCTION</b>			
15 Building Construc- tion--General Contrac- tors and Operative Builders	DOC		Division C: Covers personnel, supplies, equipment, and services owned or hired by general and special trade contractors but does not cover requirements that become an integral and permanent part of the building or facility to be constructed. Such requirements will be estimated and submitted by the Federal claimant Agency assigned responsibility for the particular building or facility. SIC 16 and 17: In several of the sub-contractors, DOC is assisted by DOI, DOT, and other agencies.
16 Construction Other Than Building Con- struction--General Contractors	DOC		
17 Constnution--Special Trade Contractors	DOC		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
<b>D. MANUFACTURING</b>			
20 Food and Kindred Products, except:	USDA		
2091-Fishery 2092 Products		DOC	
21 Tobacco Manufac- turers	USDA		
22 Textile Mill Products	DOC		
23 Apparel and Other Products	DOC		
24 Lumber and Wood Products, except Furniture	DOC		
25 Furniture and Fixtures	DOC		
26 Paper and Allied Products	DOC		
27 Printing, Publishing, and Allied Industries	DOC		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
28 Chemicals and Allied Products, except:	DOC		SIC 28: DOC and DOE share Petro- chemicals.
2875 Fertilizers, mixing only	USDA		
29 Petroleum Refining and Related Indus- tries, except:	DOE		
295 Paving and Roofing Materials	DOC		SIC 295: Covers paving materials not made in petroleum refineries.
30 Rubber and Miscel- laneous Plastic Products	DOC		
31 Leather and Leather Products	DOC		
32 Stone, Clay, and Glass Products	DOC, DOI		SIC 32 & 33: DOI acts as the claimant for a number of establishments in these major groups. See the June 21, 1962, agreement between the Secretary of the Interior and the Secretary of Commerce that defines establishments under the jurisdiction of the DOI. In addition, DOI also claims for beehive and byproduct coke.
33 Primary metal industries	DOC, DOI		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
34 Fabricated Metal Products	DOC		SIC 34: Excludes operation, maintenance, repair, and construction requirements for arsenals and weapons plants owned and operated by, or for the account of, DOD and DOE.
35 Machinery, except Electrical	DOC		
36 Electric and Elec- tronic Equipment and Supplies	DOC		
37 Transportation Equip- ment, except:	DOC	DOT	
3731 Shipbuilding, Repairing	DOT/ MA	DOD/DON	Excludes facilities owned and operated by DOD and claimancy-related requirements. Under Defense/Commerce Agreement of August 12, 1975, the Coordinator of ship repair and conversion consolidates and submits claims for resources for commercial and military ship repair and conversion requirements to be accomplished at nonmilitary facilities.
38 Measuring, Analyzing, and Controlling Instruments; Photo- graphic, Medical, and Optical Goods; Matches and Clocks	DOC		



ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
39 Miscellaneous Manu- facturing Industries	DOC		<p>Division E: Unless otherwise noted, Federal claimant agencies shown act on behalf of these service industries and establishments in estimating, assembling, and presenting their operation, maintenance, repair, and construction, including rehabilitation requirements.</p> <p>Includes Government-owned or operated facilities and establishments providing services for use by the general public. Unless otherwise noted, excluded those Government facilities and establishments providing services solely for their own use. (See III, Government Sector.)</p>
E. TRANSPORTATION, COMMUNICA- TION, ELECTRIC, GAS, AND SANITARY SERVICES			
40-47 Transportation	DOT		<p>SIC 40-47: Except as otherwise noted, DOT is the Federal claimant Agency for transportation. DOT will gather, assemble, review, coordinate, and claim requirements developed by the indicated transportation-associated claimant Agencies for their assigned programs.</p> <p>Claimancy responsibilities here do not imply claim upon the services of transportation by the various users.</p>

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
40 Railroad Transportation	DOT	ICC	SIC 40: The Railroad Retirement Board, as an associate of ICC, will develop and submit to ICC requirements data on railroad personnel. AMTRACK will develop and submit to ICC requirements data for passenger service for which AMTRACK is responsible.
41 Local and Suburban Transit and Inter- urban Highway Passenger Transpor- tation except:	DOT	DOT/UMTA	
4111 As pertains to local commuter-rail passenger transit	ICC		Assisted by DOT/UMTA
4131 Intercity and rural highway passenger transportation	ICC		
4142 Passenger transportation charter service, except local	ICC		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
4171 Terminal and joint terminal maintenance facilities for motor vehicle passenger trans- portation	ICC		Assisted by DOT/UMTA
42 Motor Freight Trans- portation and Warehousing except:	DOT	ICC	SIC 42: Excludes requirements for maintenance, repair, and construction on streets, roads, highways, and related appurtenances. (See SIC 47, Added XXX program "Highways and Streets.")
4212X Local trucking without storage; farm-to-market hauling agricul- tural commodities only	USDA		
4221 Farm product warehousing and storage	USDA		
4222 Refrigerated (food re- sources) warehousing	USDA		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
4226 Special ware- housing and storage, NEC, as petroleum and gas storage	DOE		
44 Water transportation except	DOT		SIC 44: Excludes transportation facili- ties and except services organic to or controlled by military activities of DOD included in Part III, Program B.
441 Deep sea foreign transportation	DOT/MA		
442 Deep sea domes- tic transportation	DOT/MA		
443 Great Lakes--St. Lawrence Seaway transportation	DOT/MA		
Above exception does not apply to:			
Shipping serv- ice on the Great Lakes between U.S. ports, in- cluding railroad car ferries	DOT	ICC	

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
Maintenance, repair, operation, and construction of the U.S.- controlled section of the St. Law- rence Seaway	DOT	DOT/SLS	
444 Transportation on rivers and canals except as pertains to	DOT	ICC	
The Alaska Rail- road's water operations		DOT/FRA	
Maintenance, repairs, operation, and construction of inland water- ways, canals, harborage, and navigable channels		USACE	Excludes SLS and TVA Systems.
Maintenance, re- pair, operations and construction of TVA system		TVA	DOD/Army/USACE perform certain oper- ational and maintenance functions under agreement between TVA and USACE.
445 Local water transportation	DOT	ICC	

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
4552 Ferries- passenger, local/metro- politan		DOT/UMTA	Assisted by ICC
4553- Lighterage, DOT/MA			
4554 towing, and tugboat services--in support of deep sea shipping at ocean and Great Lakes ports			
4559 Local water transporta- tion, not elsewhere classified		DOT/UMTA	Assisted by ICC
446 Services inci- dental water transportation except:	DOT	ICC	
4464 Canal operation		USACE	

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
4463 Marine cargo & handling and 4469 water trans- portation services, not elsewhere classified pertaining to transportation service to sup- port deep sea shipping and ocean and Great Lakes ports	DOT/MA		SIC 4463: Includes all activities di- rectly related to marine cargo hand- ling operation and maintenance of asso- ciated facilities--i.e., piers, docks, except for those facilities and services owned or controlled by DOD.  SIC 4469: Includes miscellaneous asso- ciated water transportation services not classified elsewhere.
4463 As pertains DOT & to the DOT 4469 Alaska Rail- road's water operations		DOT/FAA	
45 Transportation by Air	DOT	DOT/FAA	SIC 45: Excludes requirements for opera- tion and maintenance of DOD-owned air- craft but includes the Civil Reserve Air Fleet (CRAF).

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
451 Air transporta- tion, CAB certified carriers			SIC 451: Requirements for operations and maintenance of air-carrier operated and authorized by the CAB will be developed with the assistance of the CAB for the War Service Program (WASP) and the DOD/Military Airlift Command (MAC) for the CRAF.
452 Air transporta- tion, FAA-certi- ficated carriers			SIC 452: Requirements for operation and maintenance of carriers certificated by FAA (Computer Air Carrier--Mail; Commuter Carrier--Passenger and Cargo; Commercial Operator Small Aircraft; Commercial Operator Large Aircraft; and Air Taxi, not included in the WASP or CRAF programs.)
XXX Air transporta- tion, (added) noncarrier-- SARDA--aircraft			Includes responsibility for assembling, estimating, and presenting all non-carrier aircraft--i.e., State and Regional Airlift (SARDA) requirements including operation and maintenance requirements for aircraft owned and operated by private individuals and business concerns for own use and by companies that use aircraft in performing crop spraying or dusting, aerial photography, or other "for hire" air services on a contract or fee basis. Such requirements will be developed with the assistance of other Departments and Agencies, when necessary.



ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
458 Fixed facilities and services related to air transportation			SIC 458: Includes emergency management of construction, reconstruction, and maintenance of civil airports, airfields and airparks, all civil aviation operation National Air Space (NAS) system and its related support. Excludes operation, maintenance, repair and construction of DOD airports and facilities.
46 Pipeline Transportation			
461 Pipelines, except natural gas	DOE	DOT	Petroleum and natural gas, as defined in Sec. 702 of Executive Order 11490. (See SIC 492 for transmission of natural gas, etc.)
4619 Pipelines, not classi- fied else- where	DOT	DOT/MTB, DOI	Excludes petroleum and natural gas.
47 Transportation Services	DOT	ICC	SIC 47: Except as assigned to DOT/MA pertaining to deep sea marine services (see SIC 44 above), CAB pertaining to air carrier services, and FMC as pertains to foreign freight forwarders.

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
XXX Highways and streets (added). Includes SIC 4784, fixed facilities for handling motor vehicles transported elsewhere		DOT/FHWA	<p>Program pertains to the emergency management of all Federal, State, city, local, and other public highways, roads, streets, bridges, tunnels, appurtenant structures, and traffic service and control devices, including adaptation, development, construction, maintenance, and use of the Nation's highway and street systems and associated facilities.</p> <p>Program specifically includes pertinent Federal, State, and local publicly owned or controlled highway equipment and facilities.</p>
4789 Services incidental to transportation, not classified elsewhere pertaining to:		DOE	
XXXXX Pipeline terminal facilities (petroleum and gas only)		DOE	
XXXXX Pipeline terminal facilities (other than petroleum and gas)	DOT	DOT/MTB, DOI	For pipelines handling solid fuels and minerals based commodities, DOT and DOI should develop a Memorandum of Understanding about sharing responsibilities.

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
XXXXX Private (added) transportation for civilian population	DOT	DOT/NHSTA	<p>Program covers total domestic civilian requirement for privately owned and operated automobiles and gasoline, tires, and related supplies for their operation and maintenance.</p> <p>Claimant's responsibility ends with submission of estimated requirements to the appropriate resource Agencies.</p>
48 Communication except	OSTP	FCC	<p>SIC 48: Covers requirements of the telecommunication industry--i.e., all telephone and telegraph common carriers, radio and TV broadcasting companies, radio and TV broadcasting companies, and safety and special radio services entities licensed by the FCC. Excludes requirements for Government-owned and operated telecommunication facilities.</p>
XXXXX Telecommunications facilities controlled and operated by any business entity as an exclusive and integral part of its operation.	FCC	Appropriate Federal claimant Agency	<p>Resource requirements for telecommunications systems integral to a business entity will be developed by and submitted to the FCC through the Federal claimant Agency assigned functional responsibility for that special industry or entity.</p>
49 Electric, Gas and Sanitary Services			

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
491 Electric services	DOE	USDA, DOE, HUD, NRC	Electric power means all forms of electric power, including generation, transmission, distribution, and use and applies to all electric power capability, regardless of ownership, except plants owned and operated by the Federal Government at military bases.
492 Gas production and distribution	DOE		
493 Combined gas, electricity, and other utility services	DOE		
494 Water supply	DOD	EPA, HUD, USDA, DOC	As set forth in Executive Order 11490, as amended.
495 Sanitary services except:	EPA	HHS, USACE, HUD	HHS will claim sanitary services not classified elsewhere--e.g., malaria control and mosquito eradication.
4953X Refuse systems, dead, animal disposal only	USDA		
496 Steam supply	DOC		
497 Irrigation systems	USDA		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
<b>F. WHOLESALE TRADE</b>			
50 Wholesale Trade except	DOC	SBA	Division F: Covers requirements for personnel, goods, and services needed to operate, maintain, and construct wholesale and retail establishments serving the general public.
512 Drugs, drug pro- & prietaries and 516 druggists' sun- dries and chemical allied products	DOC	HHS	
514 Groceries and related products	USDA		
515 Farm products and raw materials except:	USDA		
5086 Wholesalers of pro- fessional equipment and supplies		HHS	Group includes wholesalers of surgical equipment and supplies, X-ray equipment, orthopedic supplies, etc.
5171 Petroleum DOE bulk sta- tions and terminals		DOT	

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency.	Associated Federal Claimant Agency	Explanatory Notes on Assignments
518 Beer, wine, and distilled alco- holic beverages	USDA		
519 Miscellaneous nondurable goods (farm supplies and agricultural commodities no classified else- where)	USDA		
5194 Tobacco and its products	USDA		
<b>G. RETAIL TRADE</b>			
52- Retail Trade except: 59	DOC	SBA	
Farm equipment dealers	USDA		
54 Food stores	USDA		This responsibility has been redelegated to State and local governments.
554 Gasoline service stations	DOE		
598 Fuel dealers	DOE		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
5912 Drug stores and propri- etary stores	DOC	HHS	
5999X Livestock sales, barn only		USDA	
<b>H. FINANCE, INSURANCE, REAL ESTATE</b>			
60 Banking	TREAS.	FRS, FDIC	
61 Credit Agencies Other Than Banks	TREAS.	FCA, NCUA, SBA, USDA, FHLBB, HUD	
62 Security and Commodity Brokers, Dealers, Exchanges and Services	TREAS.	SEC, USDA	
63- Insurance, Insurance 64 Agents, Brokers, and Services	DOC	VA, NCUA, HUD, SEC, HHS	
65 Real Estate	DOC		
66 Combination of Real Estate, Insurance, Loans, and Law Offices	DOC		
67 Holding and Other Investment Companies	TREAS.	FRS	

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
I. SERVICES			
70 Hotels, Rooming Houses, Camps, and Other Lodging Places	HUD		Division I: Includes publicly and pri- vately owned and operated establishments serving the general public.
72 Personal Services except:	DOC	SBA	
766 Funeral Services and crematories		HHS	
73 Business Services	DOC	SBA	
75 Automobile Repair, Services, and Garages except:	DOC	SBA	
7513 Truck rental and leasing without drivers		DOT	ICC
76 Miscellaneous Repair Services	DOC	SBA	
78 Motion Pictures	DOC	SBA	
79 Amusement and Recrea- tion Services, except motion pictures	DOC		
80 Health Services	HHS	VA	
81 Legal Services	DOC	DOJ	



ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
82 Educational Services	DED		SIC 82: Includes private and public schools, libraries, and other educational institutions serving the general public.
83 Social Services	HHS		
84 Museums, Art Galleries, Botanical and Zoological Gardens	DOI		
86 Membership Organiza- tions--Nonprofit except:	DOC		
861 Business asso- ciations, except agricultural growers associ- ations	USDA		
863 Labor unions and similar labor organizations	DOL		
866 Religious and charitable organi- zations and non- profit membership organizations, not classified else- where except:	HHS		
869 Farm or- ganizations	USDA		

ATTACHMENT C (continued)

Program by SIC Title & Code	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
88 Private Households	DOL		SIC 88: DOL's responsibility covers personnel requirements only. See Civil Section for other assignments.
89 Miscellaneous Services	DOC		
95 Administration of Environmental Quality and Housing Programs			
951 Administration of environmental quality programs	EPA		As set forth in Executive Order 11490, as amended.

ATTACHMENT C (continued)  
SECTION III. GOVERNMENT SECTOR

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
<b>A. International</b>	<b>State</b>		
1. Nonmilitary commerce and assistance to foreign nations.		AID, DDC, USDA HHS, DOI, DOL, DOT, DOE	Includes nonmilitary international organizations as well as direct nonmilitary commerce and assistance to foreign nations.
2. Military assistance to NATO and other nations.		DOD	Munition items procured directly by foreign governments through domestic commercial channels.
<b>B. Military programs of the U.S. Armed Forces, including work force</b>	<b>DOD</b>	CIA, Coast Guard	
1. Military assistance to NATO and other nations.			Includes grant aid, foreign military sales, and DOD stocks.
2. Operations and maintenance of DOD facilities, including military and civilian housing on DOD installations and military and civilian housing under the jurisdiction of DOD installations. Construction and major repair of facilities on DOD installations; military and			Excludes operating, maintenance, and construction requirements of civil works programs of COE. Requirements for waterways are covered under SIC 444 & 446; requirements for other civil works programs will be reported through Federal claimant Agency assigned overall claimancy responsibility for particular type of establishment--e.g., SIC 491, Electric Companies and Systems--DOI.

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
civilian housing off DOD installations; and facilities constructed by, or for the account of, DOD.			
C. Civil defense programs including:	FEMA		
1. Construction, provisioning, and equipping, of:			Programs carried out according to FEMA guidance and policies.
a. Public fallout shelters			
b. Emergency warning systems			
c. Emergency communication systems, except Federal emergency systems controlled by DOD and GSA			
d. Protected emergency operating centers for Government use			

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
e. Damage assessment systems			Excludes damage assessment services not related to civil defense that may be performed by various Agencies and activities.
2. Operation of chemical, biological, and radiological defense programs, including decontamination and any related construction.			
3. Operation, maintenance, repair, and construction of buildings and structures used primarily by local, State, and Federal Government civil defense organizations and by units and individuals assigned or designated to perform civil defense functions.			
4. Postattack emergency operations including:			Covers requirements for immediate post-attack emergency operations and for pre-attack assistance to State and local governments in preparing to carry out postattack emergency operations.
a. Rescue			
b. Debris clearance			

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
c. Fire protection			
d. Evacuation			
e. Immediate essential emergency repair of restoration of vital facilities damaged by attack			Requirements for immediate, essential emergency repairs cover resources civil defense organizations need in postattack for temporary repairs to damaged facilities or utilities vital to the conduct of civil defense operations, such as emergency repairs to a bridge, water lines, etc. Requirements for repairs or damaged facilities not immediately vital to civil defense operations and of major repairs to, and major reconstruction of, damaged facilities will be developed and presented by the Federal claimant Agency responsible for the particular facilities.
5. General administration of State and local government--postattack only			Covers requirements for general administration of legislative, judicial, and administrative functions of State and local governments postattack. (These general administrative functions are comparable to those performed for Federal Government Agencies by GSA and OPM and are covered under SIC 9290 and defined as regular Government functions in SIC manual.) Excludes operation, maintenance, and construction, including reconstruction of highways and streets. (See SIC 47, added XXX program--highways and streets.)

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
D. U.S. Postal Service including:	USPS		
1. Operation and maintenance of essential uninterrupted mail service to government (Federal, State, and local); the military; commerce (banks and financial institutions); and the general public.			Work force requirements for postal employees will be reported through OPM to DOL.
2. U.S. Postal Service (USPS)-owned building service.			
a. Operation, maintenance of, and provision of public utility services to USPS-owned and leased buildings.			Excludes GSA-controlled Federal buildings in which the USPS is tenant. (Agreement between GSA and USPS covering real and personal property relationships and associated services.)
b. Construction and alteration of USPS buildings.			Excludes the work force, goods, and services needed by a commercial company to provide the service.

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
<p>E. Atomic energy program including:</p> <ol style="list-style-type: none"> <li>1. Development, production, and control of nuclear weapons and related equipment (except DOD holdings), license-exempt reactors and facilities, and license-exempt special nuclear material.</li> <li>2. General atomic energy research and development.</li> <li>3. Construction, operations, maintenance, and repair of DOE facilities.</li> </ol>	DOE		Excludes those program responsibilities and resources assigned to NRC.
<p>E-E' Atomic energy program, including:</p> <ol style="list-style-type: none"> <li>1. Regulation of the construction and operation of licensed production and use of nuclear facilities and of the possession and use of licensed source, special nuclear materials, and by-product material.</li> </ol>	NRC		Excludes those program responsibilities and resources assigned to DOE.



ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
<p>2. Research necessary to confirm the safety of NRC-regulated facilities and activities, including those under licensing review and those DOE facilities dedicated to the support of such research.</p>			
<p>F. Federal Government civilian work force</p>	OPM		<p>Each Federal Agency will report and justify its own civilian work force requirements through OPM to DOL, within approved ceilings of OMB, if any. Each Federal Agency will report and justify its own civilian health work force requirements through OPM to HHS, within approved ceilings of OMB, if any.</p>
<p>G. General Services Administration program, including:</p>	GSA		
<p>1. Public Buildings Service</p>			<p>Excludes buildings and facilities on DOD, DOE, and NASA installations; buildings owned or leased by USPS; separate HHS and VA health facilities; and other buildings and facilities not under the Public Buildings Service or serviced by GSA under present or future support agreements.</p>

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
a. Operation, maintenance of, and pro-public utility services to Federally-owned and Federally-occupied buildings.			Provision of service covers the demands for gas, water, steam heat, electric portation movements, storage, etc., procured from commercial companies.
b. Construction and alteration of public buildings.			Excludes the work force, goods, and services needed by a commercial company to provide the service. (See SIC 40 through 49.)
2. Automated Data and Tele-Communications Service			
a. Provision, operation, and maintenance of telecommunication services and facilities serving activities of Federal civil Agencies and their emergency relocation sites.			Includes provision of both services and facilities procured from communication common carriers and equipment suppliers see SIC 48), but excludes requirements for telecommunication services procured by and facilities operated or controlled by DOD under existing "letters of areas of understanding" with GSA. (See J. 1 for Communications Services Claimancy Action Channels.)

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
3. Federal supply service			
<p>a. Operation and maintenance of Government-wide procurement and supply service to support civil activities of Federal Agencies and military activities to the extent covered by present and future DOD/GSA supply agreements and emergency requirements of State and local governments.</p>			<p>Includes supply requirements for all general administrative activities where such requirements are necessary to maintain the continuity of the Federal Establishment emergency operations, whether such requirements are presently obtained from FSS sources of supply. Excludes requirements for immediate essential rural fire prevention and suppression of rural land fires resulting from attack. USDA will develop and present such requirements.</p>
<p>b. Transportation service to provide:</p> <p>(1) General transportation and traffic management services to civilian activities of Federal Agencies; and</p>			<p>Covers requirements for transportation facilities and services provided by GSA and procurement from commercial carriers by GSA to meet needs of other civilian Agencies according to present and future interagency agreements. Includes operation of motor pools and noncommercial systems and movement by commercial carriers of Government shipments supporting Federal Agencies.</p>

ATTACHMENT C (continued)

Program by Resource	Federal Claimant Agency	Associated Federal Claimant Agency	Explanatory Notes on Assignments
(2) Motor vehicle service to meet the administrative needs of Federal Agencies.			
c. Excess and surplus personal property management.			Includes use of such property by Federal Government Agencies or by State and local governments with emergency assignments and the rehabilitation or disposal of the property dependent upon the necessity of the items.
H. Stockpile management, including storage, maintenance, and movement by commercial carriers of:			Requirements for facilities, and services provided or procured by GSA under present and future interagency agreements will be estimated or assembled and submitted to GSA.
1. Strategic and critical materials stockpile.	FEMA		
2. National industrial reserve and machine tool program.	DOD		
I. Veterans' programs.	VA		Includes the emergency conduct of patient care and treatment in VA facilities and the conduct of related compensation, pension, rehabilitation, education, and loan guarantee services.



# FEDERAL PREPAREDNESS GUIDE

Federal Emergency Management Agency  
Washington, D.C. 20472

FPG 6.101

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## DIRECTORY OF FEDERAL EMERGENCY COORDINATORS

### Foreword

This Directory of Federal Emergency Coordinators has been compiled as a ready reference for those concerned with the important tasks of emergency preparedness.

This edition of the directory supersedes Federal Preparedness Circular (FPC) 26, Directory of Federal Emergency Coordinators, issued September 1982.

The title of Emergency Coordinator and Alternate Emergency Coordinator used in the directory does not necessarily reflect the Agency organizational title of the individual.

Page changes to the directory will be distributed on a quarterly basis by issuance of a Federal Preparedness Letter. Changes to the current listing, other than personnel changes, should be made by telephone to the Operations Division, Office of Readiness Planning and Operations, Emergency Operations Directorate, Federal Emergency Management Agency (FEMA), telephone number (202) 287-0130.

When reporting changes in personnel, please use FEMA Form 85-10, Changes to the Directory of Federal Emergency Coordinators, provided in back of the directory. New personnel are requested to return the completed form to the address indicated on the form. Additional copies of this form may also be obtained from the Operations Division.

The individuals have granted authorization for the inclusion of their home telephone numbers for the purpose of this instruction. Any other use or dissemination of the home telephone numbers is prohibited without the consent of the individuals. Without the individuals' consent, the home telephone numbers must be deleted prior to public release.

  
Louis O. Giuffrida  
Director

**Distribution:** Heads of Federal Departments and Agencies  
Federal Emergency Coordinators  
Special

TABLE OF CONTENTS

<u>Department/Agency</u>	<u>Page</u>
Department of Agriculture.....	1
Central Intelligence Agency.....	1
Civil Aeronautics Board.....	1
Department of Commerce.....	2
International Trade Administration.....	2
National Oceanic and Atmospheric Administration.....	2
National Telecommunications and Information Administration.....	3
Commodity Futures Trading Commission.....	3
Consumer Products Safety Commission.....	3
Council of Economic Advisors.....	3
Department of Defense.....	4
Domestic Policy Staff.....	4
Department of Education.....	4
Department of Energy.....	4
Federal Energy Regulatory Commission.....	5
Environmental Protection Agency.....	5
Export-Import Bank of the United States.....	5
Farm Credit Administration.....	5
Federal Communications Commission.....	6
Federal Deposit Insurance Corporation.....	6
Federal Emergency Management Agency.....	6
Federal Home Loan Bank Board.....	6
Federal Maritime Commission.....	7
Federal Mediation and Conciliation Board.....	7
Federal Reserve Board.....	7
Federal Trade Commission.....	7
General Accounting Office.....	8
General Services Administration.....	8
Government Printing Office.....	8
Department of Health and Human Services.....	9
Health Care Financing Administration.....	9
National Institutes of Health.....	9
Office of Human Development Services.....	9
Public Health Service.....	10
Social Security Administration.....	10
Department of Housing and Urban Development.....	10
Department of the Interior.....	11
Interstate Commerce Commission.....	11
Department of Justice.....	11
Federal Bureau of Investigation.....	12
Department of Labor.....	12
National Aeronautics and Space Administration.....	12
National Communications System.....	12
National Credit Union Administration.....	13
National Labor Relations Board.....	13
National Mediation Board.....	13
National Science Foundation.....	13
National Security Agency.....	14

	<u>Page</u>
National Security Council.....	14
National Transportation Safety Board.....	14
Nuclear Regulatory Commission.....	14
Office of Management and Budget.....	15
Office of Personnel Management.....	15
Office of Science and Technology Policy.....	15
Railroad Retirement Board.....	15
Securities and Exchange Commission.....	16
Selective Service System.....	16
Small Business Administration.....	16
Department of State.....	16
Tennessee Valley Authority.....	17
Department of Transportation.....	17
Federal Aviation Administration.....	17
Federal Highway Administration.....	18
Federal Railroad Administration.....	18
Maritime Administration.....	18
National Highway Traffic Safety Administration.....	19
Research and Special Programs Administration.....	19
St. Lawrence Seaway Development Corporation.....	19
Urban Mass Transportation Administration.....	20
United States Coast Guard.....	20
Department of the Treasury.....	20
United States Secret Service.....	21
United States Information Agency.....	21
United States Postal Service.....	21
Veterans Administration.....	22
White House Communications Agency.....	22
INDEX.....	23

FEDERAL DEPARTMENT AND AGENCY EMERGENCY COORDINATORS

May 10, 1984

Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
Agriculture, Dept. of	Leora G. Day Office of Intergovernmental Affairs, GPA Room 102-A, Admin. Bldg. Washington, D.C. 20250 O: (202) 447-6643 H: (202) 573-0392	Buster E. Horton O: (202) 447-5711 H: (703) 491-6751	Xerox Telecopier 200 Automatic 447-9764	Autodin Telex
Central Intelligence Agency	Dr. John Milligan Planning Staff Office of Executive Director Room 7E19 Washington, D.C. 20505 O: (202) 351-6287 H: (703) 560-0978	H. Lawrence Sandall O: (202) 351-7481 H: (703) 241-2605	Litton Dialog System 351-4332 Manual 351-6500	Autodin Telex
Civil Aeronautics Board	Joseph F. Laufer, B-777 Bureau of Domestic Aviation Regulatory Analysis Division, Room 929 1825 Connecticut Ave., NW. Washington, D.C. 20428 O: (202) 673-5197 H: (703) 560-4560	Curtis B. Maloy O: (202) 673-5330 H: (301) 776-0414	Xerox 410 Manual 673-5037 Automatic after hours	Telex TWX 710-822-9066

PPG 6.101



Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
Defense, Dept. of	<b>Craig Alderman, Jr.</b> Office of the Secretary Room 1D462, The Pentagon Washington, D.C. 20301 O: (202) 697-5491 H: (703) 280-2143	<b>Colonel Gonzales</b> O: (202) 697-4540 H: (703) 360-1316	<b>Xerox 200</b> 697-5644	<b>Autodin</b>
Domestic Policy Staff	<b>Michael Uhlmann</b> Room 228, Old EOB Washington, D.C. 20500 O: (202) 456-2372 H: (202) 456-1414 (White House Switchboard)	<b>Michael M. Uhlmann</b> O: (202) 456-2372 H: (202) 456-1414 (White House Switchboard)	<b>QUIP 200</b> 456-6560 <b>Manual</b> 456-6281	<b>Autodin</b>
Education, Dept. of	<b>Robert Lewis</b> Office of the Under Secretary for Management Room 4015, FOB 6 400 Maryland Avenue, SW. Washington, D.C. 20202 O: (202) 755-1100 H: (202) 328-3648		<b>Xerox Telecopier 200</b> <b>Automatic</b> 472-5483	<b>ARS Telex</b>
Energy, Dept. of	<b>Barton R. House</b> Deputy Assistant Secretary for Energy Emergencies Room 3G-072 Forrestal Building Washington, D.C. 20585 O: (202) 252-9892 H: (301) 840-5816	<b>Richard E. Weiner</b> Room GE-262 Forrestal Building O: (202) 252-1311 H: (301) 963-4594	<b>Xerox 200</b> 252-5054 <b>3M Express</b> 252-2706	<b>TWX</b> 710-822-0176

FPC 6.101

MAY 10. 1984

May 10, 1984

FPG 6.101

Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
ELEMENT SUPPORTING DOE EMERGENCY COORDINATOR				
Federal Energy Regulatory Commission	Lang D. Soo-Hoo 825 N. Capitol St., NE. Washington, D.C. 20426 O: (202) 357-5572 H: (301) 279-9486	William G. McDermott O: (202) 357-5565 H: (301) 977-8397	Xerox 400 Telecopier Attended 376-9002	TWX 710-822-0176
Environmental Protection Agency	T. Jackson Verell, Sr. Facilities and Support Services Division PM-215 Security Branch 401 M Street, SW. Washington, D.C. 20460 O: (202) 382-2021 H: (703) 971-7210	Harrison Hoft O: (202) 382-2012 H: (703) 536-3677	DEX 4100 Automatic 382-7869	Autodin Telex 710-822-1101
Port-Import Bank of the U.S.	Helene H. Wall 811 Vermont Avenue, NW. Washington, D.C. 20571 O: (202) 566-8111 H: (703) 356-4569		Graphic Sciences Burroughs DEX 580 566-8828 Xerox 495 566-7524	Autodin Telex
Credit Administration	Jerry L. Barringer Office of the Governor 490 L'Enfant Plaza East, SW. Washington, D.C. 20578 O: (202) 755-6738 H: (301) 949-6859	Barbara V. Mitchell O: (202) 755-2130 H: (703) 476-9498	Xerox 400 Attended 472-5950	Autodin Telex

Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
Federal Communications Commission	Edward J. Minkel Executive Director 1919 M St., NW. Washington, D.C. 20554 O: (202) 632-6390 H: (703) 354-3530	Allan McKie O: (202) 632-6390 H: (703) 451-2198	Burroughs DEX-4200 653-5402	TWX 710-822-0160
Federal Deposit Insurance Corporation	Thomas Loudon Sr. Director, Div. of Accounting and Corp. Services 550 - 17th St., NW. Washington, D.C. 20429 O: (202) 389-4251 H: (301) 730-6866	Donald R. Rosholt O: (202) 389-4225 H: (703) 533-0177	Burroughs 3200 347-2773 Pitney Bowes 347-2775	Telex 710-822-1905
Federal Emergency Management Agency	William F. W. Jones Assistant Associate Director Emergency Coordination and Support 500 C St., SW. Washington, D.C. 20472 O: (202) 287-0118 H: (703) 385-9468	John J. Pollicastro O: (202) 287-0075 H: (703) 759-5725	RAPICOM 3300 646-2504 Xerox 455 646-2435 Verification No. 646-2530	Autodin Telex
Federal Home Loan Bank Board	Robert J. Gilbert Administrative Services Division Fourth Floor 1700 G St., NW. Washington, D.C. 20552 O: (202) 377-6222 H: (301) 942-2148	Lynnae Henderson O: (202) 377-6229 H: (703) 671-9420	3M-EMT-2000 377-6942  Exxon Qwip - 2310 789-2670	Telex

May 10, 1984

PPG 6.101

Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
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**PERCE ELEMENTS SUPPORTING COMMERCE EMERGENCY COORDINATOR (CONTINUED)**

Federal Communications and Information Administration	Charles L. Hutchinson Office of Spectrum Mgmt. 14th & Constitution Ave., NW. Room 4701 Washington, D.C. 20203 O: (202) 377-0805 H: (703) 256-8780	Rocco G. Santilli O: (202) 377-1132 H: (703) 569-2894	Xerox Telecopier 200 Automatic 377-1706	Autodin
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Commodity Futures Trading Commission	Joseph S. Mink 3033 K Street, NW. Washington, D.C. 20581 O: (202) 254-9735 H: (703) 759-2382	William S. Smith O: (202) 254-9735 H: (703) 668-6928	3M Digital 9165 Automatic FTS 254-6265	Telex Western Union 710-822-9327
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Consumer Products Safety Commission	Brannon Thompson Room 329 5401 Westbard Avenue Washington, D.C. 20207 O: (301) 492-6500 H: (301) 371-7524	Landy Thompson O: (301) 492-6666 H: (202) 387-8910	Graphic Sciences DEX 3500 Automatic 492-6924 492-6925	Telex DEX 4100 492-6516
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Council of Economic Advisors	Elizabeth Kaminski Admin. Office Room 318, Old EOB Washington, D.C. 20500 O: (202) 395-5108 H: (301) 627-1337	Geoffrey Carlner O: (202) 395-5084 H: (301) 983-9424	DEX 4150 395-4006 395-4040	Autodin
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Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
General Accounting Office	Arthur A. Klekner Director Office of Security 441 G St., NW. Washington, D.C. 20548 Room 4844 O: (202) 275-4700 H: (703) 560-1537	David A. Dittmeier O: (202) 275-5712 H: (703) 569-1936		Telex
General Services Administration	Clarence A. Lee, Jr. Director, Office of Administrative Services/OR GSA Bldg., Rm. 5128 Washington, D.C. 20405 O: (202) 566-0573 H: (703) 241-4075	Alexander J. Eucare O: (202) 566-1877 H: (301) 736-2324	Xerox 400 535-7614	Telex Autodin
Government Printing Office	William J. Barrett Deputy Public Printer of U.S. Ofc. of Public Printer North Capitol and H Sts., NW. Washington, D.C. 20401 O: (202) 275-2234 H: (703) 549-7960	Manuel M. Brito O: (202) 275-2861 H: (703) 455-2310	Burroughs DEX 4100 Automatic 724- 2565	TELEX (TW) 710-822-9413 (Routing Indicator) RUEVDEF

May 10, 1984

PPG 6.101

Agency	Emergency Coordinator	Alternate	Facsimile Service	Other Commo Systems Available
Federal Maritime Commission	James K. Cooper Office of the Managing Director 1100 L St., NW., Rm. 12411 Washington, D.C. 20573 O: (202) 523-5800 H: (301) 622-1564	Ronald Murphy O: (202) 523-5900 H: (703) 759-3222	QWIP 1200 Series 523-5800	Telex
Federal Mediation and Conciliation Board	Dan W. Funkhouser 2100 K St., NW. Washington, D.C. 20427 O: (202) 653-5310 H: (703) 631-9419	Gary W. Crawford O: (202) 653-5310 H: (202) 234-4999	Xerox Telecopier 400 Automatic 653-5247	
Federal Reserve Board	Kenneth Balge (Acting) Office of the Staff Director for Federal Reserve Bank Activities Room M 4106 21st & C St., NW. Washington, D.C. 20551 O: (202) 452-3972 H: (301) 881-4571	Robert Frazier O: (202) 452-3816 H: (703) 938-9121	PANAFAX MV 3000 452-3819	Telex
Federal Trade Commission	James McCoy Asst. to Deputy Director Division of Administrative Services 6th and Pennsylvania Avenue, NW. Washington, D.C. 20580 O: (202) 523-3699 H: (301) 894-1232	Marvin F. Hendershot O: (202) 523-3699 H: (301) 559-6382	DEX 4100 Automatic 523-3424	

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