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**WHORM Subject File Code:** FE007  
(Federal Government: National Emergency)  
**Case file Number(s):** BEGIN-189999  
**Box:** 19

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**WHITE HOUSE  
CORRESPONDENCE TRACKING WORKSHEET**

O - OUTGOING

H - INTERNAL

I - INCOMING

Date Correspondence Received (YY/MM/DD)

8/102/104

ID # 001380

FE007

Name of Correspondent: Edward J. King

MI Mail Report

User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Under Section 110(f) of the Clean Air Act (42 U.S.C. 7410(f), New England Power Co. has requested him to petition the Pres. to determine that a regional energy emergency exists in Mass. Views and suggestions re same.

ROUTE TO:	ACTION	DISPOSITION			
Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u>CO Higg</u>	ORIGINATOR	<u>8/102/05</u>		<u>C</u>	<u>8/103/10</u>
<u>EPA</u>	<u>A</u>	<u>8/102/06</u>		<u>A</u>	<u>8/102/27</u>
<u>HAWKS / 122 EOB</u>	Referral Note:	<u>8/102/05</u>		<u>C</u>	<u>8/102/05</u>
	Referral Note:	<u>1 1</u>			<u>1 1</u>
	Referral Note:	<u>1 1</u>			<u>1 1</u>
	Referral Note:				

**ACTION CODES:**

- A - Appropriate Action
- C - Comments
- D - Draft Response
- F - Fact Sheet
- I - Info Copy
- R - Direct Reply w/Copy
- S - For Signature
- X - Interim Reply

**DISPOSITION CODES:**

- A - Answered
- B - Non-Special Referral
- C - Completed
- S - Suspended

**FOR OUTGOING CORRESPONDENCE:**

- Type of Response = Initials of Signer
- Code = "A"
- Completion Date = Date of Outgoing

Comments: \_\_\_\_\_

Keep this worksheet attached to the original incoming letter.  
Send all routing updates to Central Reference (Room 75, OEOB).  
Always return completed correspondence record to Central Files.  
Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

## RECORDS MANAGEMENT ONLY

### CLASSIFICATION SECTION

No. of Additional Correspondents: \_\_\_\_\_ Media: L Individual Codes: 2100 \_\_\_\_\_

Prime Subject Code: FE 007 Secondary Subject Codes: ST 021 CM 002  
HE 007-01 SC  
UT 002 BE 004-04

### PRESIDENTIAL REPLY

Code	Date	Comment	Form
C	_____	Time: _____	P- _____
DSP	_____	Time: _____	Media: _____

**SIGNATURE CODES:**

- CPn - Presidential Correspondence
  - n - 1 - Ronald Wilson Reagan
  - n - 2 - Ronald Reagan
  - n - 3 - Ron
  - n - 4 - Dutch
  - n - 5 -
- CLn - First Lady's Correspondence
  - n - 1 - Nancy Reagan
  - n - 2 -
  - n - 3 -
- CBn - Presidential & First Lady's Correspondence
  - n - 1 - Ronald Reagan - Nancy Reagan
  - n - 2 -

**MEDIA CODES:**

- B - Box/package
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- G - Message
- H - Handcarried
- L - Letter
- M - Mailgram
- O - Memo
- P - Photo
- R - Report
- S - Sealed
- T - Telegram
- V - Telephone
- X - Miscellaneous
- Y - Study

009300



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
WASHINGTON, D.C. 20460

FEB 27 1981

OFFICE OF ENFORCEMENT

Mr. Daniel Boggs  
Policy Advisor  
Office of Policy Development  
Room 235  
Old Executive Office Building  
Washington, D.C. 20500

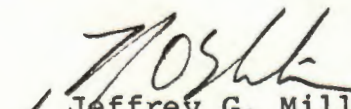
Dear Mr. Boggs:

Enclosed are copies of letters to Governor King of Massachusetts and Governor Garrahy of Rhode Island in response to substantively similar letters sent by both governors on January 29, 1981, to President Reagan.

Both governors raised the issue of coal conversion at particular power plants located in their respective States. Their letters and our responses discuss the statutory mechanism of the Clean Air Act that facilitates conversion to coal, Section 113(d)(5). This Section provides for periods of delayed compliance with the Clean Air Act for facilities ordered by the Department of Energy to convert to coal. The appropriate use of Section 110(f), which provides for the use of alternate fuel in emergency circumstances, is also discussed in these letters.

Should you have any questions concerning the past use or present capabilities of these sections of the Act, we would be pleased to have an opportunity to discuss these and any other issues that may be of concern to you.

Sincerely yours,

  
Jeffrey G. Miller  
Acting Assistant Administrator  
for General Enforcement

Enclosure



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
WASHINGTON, D.C. 20460

FEB 27 1981

OFFICE OF ENFORCEMENT

Honorable Edward J. King  
Governor of Massachusetts  
Boston, Massachusetts 02133

Dear Governor King:

Your January 29, 1981, letter to the President concerning the energy situation in New England has been brought to EPA's attention. In your letter, you described the serious energy problems facing Massachusetts and urged that prompt action be taken to alleviate these problems. We share your concern that appropriate steps be taken to reduce the region's dependency on imported petroleum. The high and rising cost of that fuel, as well as its vulnerability to sudden and severe interruptions in supply, makes a shift toward cheaper and more secure energy sources desirable. We are committed to working with you and with electric utilities in your State toward the goal of substituting domestically produced coal for imported oil in ways that do not harm the environment.

Your letter stated that the State had recently held hearings pursuant to Section 110(f) of the Clean Air Act to determine whether an emergency suspension of the State Implementation Plan was appropriate. Such a suspension would have allowed the New England Power Company to burn coal without installing pollution controls. We agree with your conclusion that a Section 110(f) waiver is inappropriate in this case. As you are aware, this Section addresses situations in which shortages of energy supplies cause actual losses of home heating oil or high levels of unemployment. Waivers are intended to serve as short-term relief in severe emergency conditions and cannot be effective for more than a four-month time period. As your letter indicates, the conditions necessary for a Section 110(f) waiver do not exist in this situation. The price rises presently being experienced by New England businesses are chronic and long-term and are not properly addressed by the provisions of this Section.

On the other hand, Section 113(d)(5) of the Clean Air Act is a statutory mechanism which can facilitate permanent, environmentally acceptable conversion to coal-burning by industry and electric utilities. We believe that this Section strikes an appropriate balance between the needs of industry and utilities to realize expeditiously the economic benefits of burning cheaper, domestically-produced fuel and the right of the public to enjoy air quality that meets standards designed to protect human health.

Under this Section, a facility that has received an order from the Department of Energy prohibiting the use of oil or natural gas may be eligible to receive a delayed compliance order that will allow the conversion to coal before the installation of pollution control equipment necessary to meet all applicable emissions limitations. The recipient facility must agree to an expeditious schedule for installing such pollution control equipment and must also be able to demonstrate that during the period of the conversion, its emissions will not cause or contribute to violations of the primary national ambient air quality standard.

We understand that New England Power Company's Salem Harbor facility wishes to convert to coal-burning and has been discussing the terms of a possible delayed compliance order with the EPA staff in Region I over the last several months. Another New England Power Company facility, Brayton Point, received an order under Section 113(d)(5) in 1979. At that time, EPA staff cooperated with New England Power Company in processing expeditiously an order that satisfied the terms of the Clean Air Act and met the concerns of all parties. EPA is prepared to make similar efforts to facilitate the Salem Harbor conversion. The specific terms of the conversion, such as the sulfur content of the coal to be burned and necessary pollution controls, should be the subject of further discussion between EPA regional personnel and the New England Power Company.

Your letter also pointed out that new coal-fired power plants can replace existing oil-fired plants in an economically and environmentally sound fashion. EPA agrees. We also expect that an "oil backout" program such as the one you suggest will receive due consideration as Congress addresses itself to energy issues.

New England's fuel price and supply problems cannot be solved overnight. As you recognize, a Section 110(f) waiver that would allow immediate coal-burning with no pollution control equipment for a four-month maximum time period is inappropriate in this case and would not provide a long-term solution to the problems of rising oil costs. However, we are committed to working closely with utilities that desire to convert to coal and which may be eligible for orders under Section 113(d)(5) of the Clean Air Act. Together we can alleviate the economic dislocation that you have described and achieve a reliable domestic supply of fuel for our energy needs without degrading the quality of our environment.

Sincerely yours,

ORIGINAL SIGNED BY  
RICHARD D. WILSON

*JGM*  
Jeffrey G. Miller  
Acting Assistant Administrator  
for Enforcement

THE WHITE HOUSE OFFICE

REFERRAL

FEBRUARY 6, 1981

TO: ENVIRONMENTAL PROTECTION AGENCY

ACTION REQUESTED:  
APPROPRIATE ACTION

DESCRIPTION OF INCOMING:

ID: 001380

MEDIA: LETTER, DATED JANUARY 29, 1981

TO: PRESIDENT REAGAN

FROM: THE HONORABLE EDWARD J. KING  
GOVERNOR OF MASSACHUSETTS  
BOSTON MA 02133

SUBJECT: UNDER SECTION 110(F) OF THE CLEAN AIR ACT  
(42 USC 7410 (F)) - NEW ENGLAND POWER COMPANY  
HAS REQUESTED HIM TO PETITION THE PRESIDENT  
TO DETERMINE THAT A REGIONAL ENERGY EMERGENCY  
EXISTS IN MA; VIEWS AND SUGGESTIONS REGARDING  
SAME

PROMPT ACTION IS ESSENTIAL -- IF REQUIRED ACTION HAS NOT BEEN  
TAKEN WITHIN 9 WORKING DAYS OF RECEIPT, PLEASE TELEPHONE THE  
UNDERSIGNED AT 456-2717.

RETURN BASIC CORRESPONDENCE, CONTROL SHEET AND COPY OF RESPONSE  
(OR DRAFT) TO:  
AGENCY LIAISON, ROOM 94, THE WHITE HOUSE

BY DIRECTION OF THE PRESIDENT:  
DIRECTOR OF AGENCY LIAISON  
PRESIDENTIAL CORRESPONDENCE

RECEIVED  
EPA  
CORR. CONTROL  
001514  
81 FEB 10 A8:23





THE COMMONWEALTH OF MASSACHUSETTS  
EXECUTIVE DEPARTMENT  
STATE HOUSE · BOSTON 02133

EDWARD J. KING  
GOVERNOR

January 29, 1981

001590

Honorable Ronald W. Reagan  
The President of the United States  
The White House  
Washington, D. C.

Dear Mr. President:

Under section 110(f) of the Clean Air Act (42 U.S.C. 7410(f)), New England Power Company has requested me to petition you to determine that a regional energy emergency exists in Massachusetts. Under section 110(f) of the Clean Air Act, once the President has determined the existence of an energy emergency, the Governor of an affected State may suspend portions of the Clean Air Act Implementation Plan for the State. New England Power Company desires such a suspension, in order to burn coal at two generating units at its Salem Harbor generating plant in Salem, Massachusetts. I understand that New England Power Company's affiliate, Narragansett Electric Company has filed for similar relief with the Governor of Rhode Island for its South Street station in Providence, Rhode Island.

New England Power Company and its affiliates, Massachusetts Electric Company, Narragansett Electric Company and Granite State Electric Company provide electric power to approximately one million customers in Massachusetts, Rhode Island and New Hampshire.

Section 110(f) of the Clean Air Act requires that the Governor of the state petition the President to determine that a national or regional emergency exists of such severity that temporary suspension may be necessary and that other means of responding may be inadequate. High levels of unemployment or loss of necessary energy supplies for residential dwellings must be found. Such unemployment or loss must be a type that can be totally or partially alleviated by such emergency suspension.

After public notice, hearings were held in Massachusetts on January 6 and 9, 1981. The report from the Massachusetts hearing panel indicates that the required findings cannot be made under section 110(f). However, we are reporting to you on this matter because the testimony reveals the economic hardship imposed on New England from use of oil in electrical generation facilities.

Ronald W. Reagan  
January 29, 1981  
Page 2

Even though our extreme conditions do not meet the very legal definitions of a 110(f) emergency we believe that electric energy prices have become prohibitive in this state. As a result, we request your review of the record and a determination under your general authority so that relief similar to a Massachusetts suspension of portions of the Clean Air Act Implementation Plan under Section 110(f) of the Clean Air Act may be obtained.

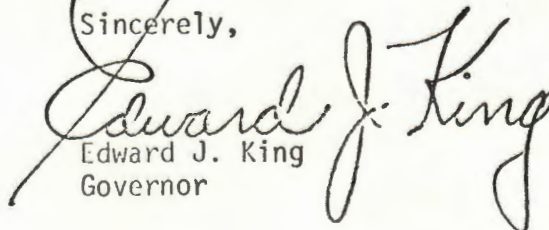
We continue to seek additional means of alleviating the energy crisis which threatens our region with economic strangulation and excessive dependence on unreliable foreign energy sources. The following should be developed:

- 1) The economics of permanent conversion of these two plants and others to coal utilizing available technology to reduce emissions should be explored. Once the utility has committed to proceed with the conversion, it should apply to the U. S. Environmental Protection Agency for a Delayed Compliance Order under Section 113(d)(5) of the Clean Air Act to burn coal on a temporary basis while the conversion is proceeding. In the case of the Salem Harbor plant, permanent conversion could be accomplished using coal with a sulfur content equivalent to that in the oil now being used.
- 2) New, environmentally acceptable, non-oil fired generating units should be built to replace older oil fired units when conversion of the older units is uneconomic.
- 3) Federal "oil backout" legislation to fund coal conversions and facility replacements should be enacted. Funding should be retroactive to cover already commenced projects so as not to penalize ratepayers of companies which have already taken steps to convert to coal.

We respectfully ask for your cooperation as we explore these and other alternatives to relieve New England's dependence on expensive and unreliable foreign oil. Severe economic dislocation is imminent if we do not solve this problem very soon. We will be in further communication with you on this subject, and will greatly appreciate the attention of your administration to our concerns.

I understand that Governor Garrahy of Rhode Island is sending you a report of the Rhode Island hearings and I join him in urging you to give prompt attention to this matter.

Sincerely,

  
Edward J. King  
Governor



THE COMMONWEALTH OF MASSACHUSETTS

EXECUTIVE DEPARTMENT

STATE HOUSE · BOSTON 02133

EDWARD J. KING  
GOVERNOR

January 29, 1981

001380

Honorable Ronald W. Reagan  
The President of the United States  
The White House  
Washington, D. C.

Dear Mr. President:

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Ronald W. Reagan  
January 29, 1981  
Page 2

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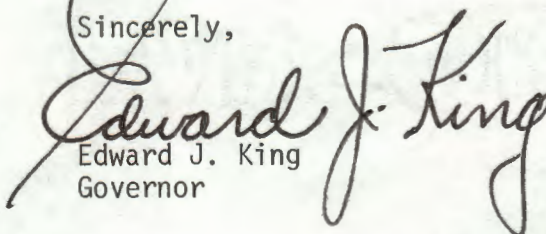
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- CALL LAA
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  - 3) Federal "oil backout" legislation to fund coal conversions and facility replacements should be enacted. Funding should be retroactive to cover already commenced projects so as not to penalize ratepayers of companies which have already taken steps to convert to coal.

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Sincerely,

  
Edward J. King  
Governor

022774-

1140

WS

FEOO7

PRO16-01

FG331

FG128

FG006-01

FG006-12

THE WHITE HOUSE

WASHINGTON

February 5, 1981

MEMORANDUM TO FRED FIELDING

FROM: Larry Speakes *LS*

SUBJECT: Emergency Broadcast System

Representatives of the Federal Emergency Management Agency were in to talk to me today about the emergency broadcast system. At present the President's press secretary is the only one who can activate the system. In the event of his inability to do so, there is no provision for anyone else to assume that authority.

Could you have someone review the attached proposal from FEMA and make a recommendation.

Thank you.

## EMERGENCY BROADCAST SYSTEM (EBS)

Problem: Under Executive Order 12127 of April 1, 1979, FEMA has oversight responsibility for the Emergency Broadcast System, and the Federal Communications Commission has operational authority, working with the broadcast industry through its National Industry Advisory Committee. When the Emergency Broadcast System is activated for a national emergency or a localized life-threatening crisis, there are four program priorities for messages to the public by the President and other officials. At question here are "Priority 4" messages consisting mainly of generalized FEMA survival instructions for the public on audio tapes stored at the Special Facility. The problem involving these tapes is that present regulations forbid feeding this information into the EBS network except and only with the permission of the President's Press Secretary or his designee.

Option 1: Continue operations of the Emergency Broadcast System network as currently constituted. This makes it imperative that the Press Secretary reach the FEMA Special Facility during a nuclear attack on the U.S.

Option 2: Accept proposal by FEMA and the Federal Communications Commission through the National Security Council for a new "Statement of Requirements for Presidential Communications with the General Public During Periods of National Emergency." The proposal provides that the Federal Emergency Management Agency Director, in his role as Chairman of the Emergency Management Council, be given alternate authority to approve programming on the Emergency Broadcast System. The Press Secretary may wish to have others as designated representatives, such as the FEMA Director or his designee. The more officials designated, the better the odds that one of them will be available when needed.

**WHITE HOUSE  
CORRESPONDENCE TRACKING WORKSHEET**

O - OUTGOING

H - INTERNAL

I - INCOMING

Date Correspondence Received (YY/MM/DD) 8/10/5120

ID # 025760

FE007

Name of Correspondent: Charles Percy

MI Mail Report

User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Indicate that the Committee on Foreign Relations has determined that no reason exists for the introduction and the Senate debate of a resolution to terminate the declaration of a national emergency to deal with the situation in Iran.

ROUTE TO:

ACTION

DISPOSITION

Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
<u>LA</u>	<u>FRIE</u>	<u>ORIGINATOR</u>	<u>8/10/5120</u>	<u>MF</u>	<u>A</u>	<u>8/10/05</u>
<u>NSC</u>		<u>A</u>	<u>8/10/618</u>	<u>NAN</u>	<u>C</u>	<u>8/10/622</u>

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**FOR OUTGOING CORRESPONDENCE:**

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- Completion Date = Date of Outgoing

Comments: NSC # 8103438. RG

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## RECORDS MANAGEMENT ONLY

### CLASSIFICATION SECTION

No. of Additional Correspondents: 0001 Media: L Individual Codes: 12201210 . . . . .

Prime Subject Code: FE 007 . . . . . Secondary Subject Codes: FG 002-38 FG 036-10  
CO 071 JL 009  
JL 00303 FG 006-12

### PRESIDENTIAL REPLY

Code	Date	Comment	Form
C		Time:	P-
DSP		Time:	Media:

**SIGNATURE CODES:**

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  - n - 4 - Dutch
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- R - Report
- S - Sealed
- T - Telegram
- V - Telephone
- X - Miscellaneous
- Y - Study

15280



NATIONAL SECURITY COUNCIL

June 22, 1981

TO: NSC/S  
FROM: GEOFF KEMP

NO FURTHER ACTION NECESSARY.

NATIONAL SECURITY COUNCIL

June 18, 1981

MEMO FOR GEOFF KEMP

FROM: GARY SICK *JS*

SUBJECT: Iran--National Emergency

It is important that the technical "state of national emergency" on Iran be maintained at least until the courts have settled the question of voiding of claims against Iran and transferred those claims to the Hague. The SFRC apparently has recognized this and has chosen to leave the order in place without challenge for the time being.

There is nothing further that needs to be done here with this package. However, since the State Legal Advisor follows this question and will be interested in what the SFRC has done, I recommend that a copy of the Percy/Pell letter and the Friedersdorf reply be forwarded to State, Attn: Jim Michel, for information.

*copy  
sent to Michel*

*from me*

~~*attached*~~

June 5, 1981

Dear Senator Pell:

This is to thank you for your May 14 letter, cosigned by Senator Percy, in which you advised the President that, pursuant to Section 202(b) of the National Emergencies Act, the Committee on Foreign Relations has considered whether the national emergency declared to deal with the situation in Iran should be terminated.

I understand that the Committee has determined that, because certain aspects of the emergency with respect to the situation in Iran continue to this day, no reason now exists for the introduction and the Senate debate of a resolution to terminate the emergency. I appreciate receiving your findings, and have conveyed this message to the appropriate White House staff members. You will hear further if any additional information is needed.

With cordial regard, I am

Sincerely,

Max L. Friedersdorf  
Assistant to the President

The Honorable Claiborne Pell  
United States Senate  
Washington, D.C. 20510

MLF:CMP:KIR:kir

cc: w/copy of inc to NSC Secretariat - for appropriate handling  
cc: w/copy of inc to Fred Fielding - FYI

WHITE HOUSE RECORDS MANAGEMENT HAS RETAINED ORIGINAL

June 5, 1981

Dear Chuck:

This is to thank you for your May 14 letter, cosigned by Senator Pell, in which you advised the President that, pursuant to Section 202(b) of the National Emergencies Act, the Committee on Foreign Relations has considered whether the national emergency declared to deal with the situation in Iran should be terminated.

I understand that the Committee has determined that, because certain aspects of the emergency with respect to the situation in Iran continue to this day, no reason now exists for the introduction and the Senate debate of a resolution to terminate the emergency. I appreciate receiving your findings, and have conveyed this message to the appropriate White House staff members. You will hear further if any additional information is needed.

With cordial regard, I am

Sincerely,

Max L. Friedersdorf  
Assistant to the President

The Honorable Charles H. Percy  
United States Senate  
Washington, D.C. 20510

MLF:CMP:KIR:kir

✓ cc: w/copy of inc to NSC Secretariat - for appropriate handling  
✓ cc: w/copy of inc to Fred Fielding - FYI

WHITE HOUSE RECORDS MANAGEMENT HAS RETAINED ORIGINAL

CHARLES H. PERCY, ILL., CHAIRMAN

HOWARD H. BAKER, JR., TENN.  
JESSE HELMS, N.C.  
S. I. HAYAKAWA, CALIF.  
RICHARD G. LUGAR, IND.  
CHARLES MC C. MATHIAS, JR., MD.  
NANCY L. KASSEBAUM, KANS.  
RUDY BOSCHWITZ, MINN.  
LARRY PRESSLER, S. DAK.

CLAIBORNE PELL, R.I.  
JOSEPH R. BIDEN, JR., DEL.  
JOHN GLENN, OHIO  
PAUL S. SARBANES, MD.  
EDWARD ZORINSKY, NEBR.  
PAUL E. TSONGAS, MASS.  
ALAN CRANSTON, CALIF.  
CHRISTOPHER J. DODD, CONN.

EDWARD G. SANDERS, STAFF DIRECTOR  
GERYLD B. CHRISTIANSON, MINORITY STAFF DIRECTOR

## United States Senate

COMMITTEE ON FOREIGN RELATIONS

WASHINGTON, D.C. 20510

May 14, 1981

025760

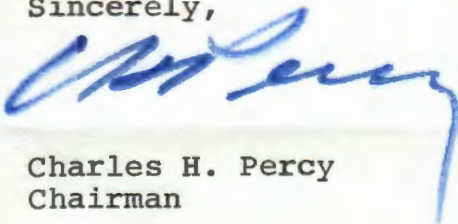
Dear Mr. President:

On November 14, 1979, President Carter declared a national emergency to deal with the situation in Iran. Although the Americans held as hostages in Iran have been released, financial and diplomatic aspects of that crisis are still being resolved. As a result, the Administration has taken no action to terminate the emergency.

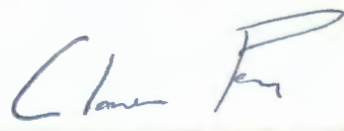
As you are aware, in cases when a national emergency continues for this length of time, Congress is mandated by law to consider whether or not that emergency should be terminated. Section 202(b) of the National Emergencies Act states that, "not later than the end of each six-month period [after] such emergency continues, each House of Congress shall meet to consider a vote on a concurrent resolution to determine whether that emergency shall be terminated." No Senator has introduced such a resolution.

The Committee on Foreign Relations, acting in satisfaction of the duty imposed by Section 202(b) of this Act, has considered whether or not the introduction of a concurrent resolution is warranted at this time. After due consideration of the question, the Committee has determined that, because certain aspects of the emergency with respect to the situation in Iran continue to this day, no reason now exists for the introduction and the Senate debate of a resolution to terminate the emergency.

Sincerely,



Charles H. Percy  
Chairman



Claiborne Pell  
Ranking Minority Member

The President  
The White House

RECEIVED 11 JUN 81 11

TO PRES

FROM PERCY, CHARLES

DOCDATE 14 MAY 81

PELL, CLAIBORNE

14 MAY 81

FRIEDERSDORF, M

05 JUN 81

KEYWORDS: IRAN

CRISIS MANAGEMENT

CO

02 5760  
FE007

SUBJECT: EXTENSION OF NATL EMERGENCY TO DEAL W/ SITUATION IN IRAN

ACTION: ANY ACTION NECESSARY

DUE: 12 JUN 81 STATUS S FILES

FOR ACTION

FOR COMMENT

FOR INFO

KEMP

POINDEXTER

STEARMAN

NANCE



COMMENTS SEE ATTACHED PRINTOUTS FOR SUMMARIES RE PREVIOUS

CORRESPONDENCE FM PERCY & PELL

REF#

LOG

NSCIFID

( C / )

ACTION OFFICER (S) ASSIGNED ACTION REQUIRED DUE COPIES TO

*C 6/22 No further Action per Kemp*

DISPATCH

W/ATTCH FILE

*WH (C) 128*

ID # 116456

FE007

WHITE HOUSE  
COUNSELLOR'S OFFICE TRACKING WORKSHEET

JAN 11 1983

- O - OUTGOING
- H - INTERNAL
- I - INCOMING

Date Correspondence Received (YY/MM/DD) 82/12/28

Name of Correspondent: Lee Sherman Dreyfus

CN Mail Report User Codes: (A) \_\_\_\_\_ (B) \_\_\_\_\_ (C) \_\_\_\_\_

Subject: Writer is reaffirming Louis Giuffrida's recommendation of Joseph Lafleur as Special Assistant to the Director of National Emergency Training.

ROUTE TO:	ACTION	DISPOSITION
Office/Agency (Staff Name)	Action Code Tracking Date YY/MM/DD	Type of Response Code Completion Date YY/MM/DD
CUSTRI	C CS 82/12/29	EM A 83,01,04
CNCRIB	A 82/12/29	C 83,01,04
CNMEES	I 82/12/29	C 82/12/29
PP von	A CS 83,01,05	C 83,01,10
Rmm	A 83,1,10	Noted in FEMA C 83,1,12 File

- ACTION CODES:**
- A - Appropriate Action
  - C - Comment/Recommendation
  - D - Draft Response
  - F - Furnish Fact Sheet to be used as Enclosure
  - I - Info Copy Only/No Action Necessary
  - R - Direct Reply w/Copy
  - S - For Signature
  - X - Interim Reply
- DISPOSITION CODES:**
- A - Answered
  - B - Non-Special Referral
  - C - Completed
  - S - Suspended

**FOR OUTGOING CORRESPONDENCE:**  
Type of Response = Initials of Signer  
Code = "A"  
Completion Date = Date of Outgoing

Comments: ER  
cc: El Meel  
cc: Helene von Damm w/copy of incoming

Keep this worksheet attached to the original incoming letter.  
Send all routing updates to Central Reference (Room 75, OEOB).  
Always return completed correspondence record to Central Files.  
Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

## RECORDS MANAGEMENT ONLY

### CLASSIFICATION SECTION

No. of Additional Correspondents: \_\_\_\_\_ Media: L Individual Codes: 2110

Prime Subject Code: FE 007 Secondary Subject Codes: PE 002  
FG 006.01  
SI 049

### PRESIDENTIAL REPLY

Code	Date	Comment	Form
C	_____	Time: _____	P- _____
DSP	_____	Time: _____	Media: _____

**SIGNATURE CODES:**

**CPn - Presidential Correspondence**  
 n - 0 - Unknown  
 n - 1 - Ronald Wilson Reagan  
 n - 2 - Ronald Reagan  
 n - 3 - Ron  
 n - 4 - Dutch  
 n - 5 - Ron Reagan  
 n - 6 - Ronald  
 n - 7 - Ronnie

**CLn - First Lady's Correspondence**  
 n - 0 - Unknown  
 n - 1 - Nancy Reagan  
 n - 2 - Nancy  
 n - 3 - Mrs. Ronald Reagan

**CBn - Presidential & First Lady's Correspondence**  
 n - 1 - Ronald Reagan - Nancy Reagan  
 n - 2 - Ron - Nancy

**MEDIA CODES:**

B - Box/package  
 C - Copy  
 D - Official document  
 G - Message  
 H - Handcarried  
 L - Letter  
 M - Mailgram  
 O - Memo  
 P - Photo  
 R - Report  
 S - Sealed  
 T - Telegram  
 V - Telephone  
 X - Miscellaneous  
 Y - Study

4 January 1983

Dear Lee:

Thank you for your letter of 21 December recommending Joseph LaFleur for appointment as Special Assistant to the Director of National Emergency Training.

I have passed this information along to the other members of the Personnel Committee, and you can be sure that Mr. LaFleur will be given careful consideration when the recommendations are developed for the President.

With appreciation and best personal wishes to you and Joyce,

Sincerely,

EDWIN MEESE III  
Counsellor to the President

The Honorable Lee Sherman Dreyfus  
Governor of Wisconsin  
Madison, WI 53707-7863

cc: Ed Meese ✓  
cc: Helene von Damm w/copy of incoming

EM:NH:vml--





## Lee Sherman Dreyfus

Governor

December 21, 1982

116456

The Honorable Edwin Meese, III  
Counsellor to the President  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D. C. 20500

Dear Ed:

You should shortly be receiving a recommendation from Louis Guiffrida, the Director of FEMA, and I assume you know him well from California days. His recommendation will be that the Administration appoint Joseph LaFleur as Special Assistant to the Director of National Emergency Training. I urge you to recommend that the President add Joe to our national administration.

Joe LaFleur came into my administration in the early days as a special assistant to me and as a "trouble shooter." It was Joe who handled the brush fires as they appeared in the first six months or so of the administration. I knew that my policy group and I were going to be focusing on tax reform and the first budget, so I had to have someone in whom I had absolute confidence and absolute trust to watch and keep an eye on the other things which began to pop. Joe is relatively young and one might wonder why I put him in that position four years ago. My association with him goes back to his student days at the University when he was a leader on my campus. Indeed, in his senior year, he was President of our Student Government which was a very important position and one which I used as directly related to the President's office. I saw his great leadership ability, his intellect, his self-confidence, and his leadership capability demonstrated a decade ago. During his senior year, he was also captain of our basketball team and an all-conference football player. He brought the same maximum effort and the same leadership capability to athletics as he did to campus politics and government.

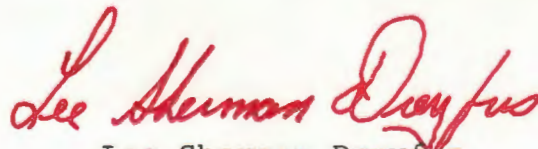
The Honorable Edwin Meese, III  
Page Two  
December 21, 1982

This man took over Wisconsin's Emergency Government operation in my second year and, since then, has brought it into absolute first-rate operational shape. He was even able to make it a little more lean and a little more mean, which is not an easy task when faced with civil service. I think you will find that the national and regional people in the FEMA organization have great respect for Joe LaFleur.

Let me add a few things from a very personal point of view. Joe is a man of very solid integrity, ethics, and moral values. He is a fine son, husband, and father. He also has a sense of public service commitment in his life which he inherited from his parents. I have always viewed him as one of our alumni who would bring great pride to the University. He has already done that despite being in his thirties. He has a deep and long-time commitment to a philosophy shared by you, me, and our President. I suspect that, too, came from his home life and, since I know his family, I'm certain of the origin. Therefore, I truly urge you to move on Mr. Guiffrida's recommendation and to bring Joe to Washington just as soon as possible. Because of his partisan political base and his well-known loyalty to me, his position here in Wisconsin will be finished when I leave office. But, I don't worry about Joe's future because I believe he will do something with his life which will be of permanent value to this country. I believe he has an unusual talent combined with a sense of loyalty which will be invaluable to all of you.

Please carry home with you best wishes from Joyce and from me for Christmas and the New Year. This is a relatively tough time for you, but the two of you will handle it. We send our love to you both.

Cordially,



Lee Sherman Dreyfus  
GOVERNOR

kad

cc: Mr. Louis Guiffrida



**BROUGHT FORWARD**

140288  
F4007

\_\_\_\_\_  
Previously filed Date

Name Barry Goldwater

Organization \_\_\_\_\_

\_\_\_\_\_

140288  
M4002

\_\_\_\_\_  
New File Symbol Date

Final Action \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

THE WHITE HOUSE  
WASHINGTON

lyl  
169985PD  
FEED

MEMORANDUM FOR JACK SVAHN

FROM: RALPH BLEDSOE *Ralph*  
SUBJECT: Emergency Management  
DATE: October 21, 1983

I was unable to talk to Rich Beal about this issue before I left on my trip. However, I do not believe there is great urgency. I will do this immediately upon my return, and let you know what the next steps should be.

OFFICE OF POLICY DEVELOPMENT

**MEMORANDUM**

DATE: 10/19/83 ACTION/CONCURRENCE/COMMENT DUE BY: 10/24/83

SUBJECT: Emergency Management

	ACTION	FYI		ACTION	FYI
✓ SVAHN ✓	<input type="checkbox"/>	<input checked="" type="checkbox"/>	DRUG POLICY	<input type="checkbox"/>	<input type="checkbox"/>
PORTER	<input type="checkbox"/>	<input type="checkbox"/>	TURNER	<input type="checkbox"/>	<input type="checkbox"/>
✓ BLEDSOE	<input checked="" type="checkbox"/>	<input type="checkbox"/>	D. LEONARD	<input type="checkbox"/>	<input type="checkbox"/>
BRADLEY	<input type="checkbox"/>	<input type="checkbox"/>	WILLIAMS	<input type="checkbox"/>	<input type="checkbox"/>
CARLESON	<input type="checkbox"/>	<input type="checkbox"/>			
CHAO	<input type="checkbox"/>	<input type="checkbox"/>	OFFICE OF POLICY INFORMATION		
COY	<input type="checkbox"/>	<input type="checkbox"/>	HOPKINS	<input type="checkbox"/>	<input type="checkbox"/>
GALEBACH	<input type="checkbox"/>	<input type="checkbox"/>			
GARFINKEL	<input type="checkbox"/>	<input type="checkbox"/>	PROPERTY REVIEW BOARD	<input type="checkbox"/>	<input type="checkbox"/>
GUNN	<input type="checkbox"/>	<input type="checkbox"/>	OTHER		
HOBSON	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
B. LEONARD	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
LI	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
McALLISTER	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
McCAFFREY	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
SMITH	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
SWEET	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
UHLMANN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
WALTERS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
ADMINISTRATION/ JOHNSTON	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

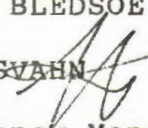
John A. Svahn  
Assistant to the President  
for Policy Development  
(x6515)

THE WHITE HOUSE

WASHINGTON

October 19, 1983

MEMORANDUM FOR RALPH BLEDSOE

FROM: JACK SVAHN   
SUBJECT: Emergency Management

I had a meeting with Rich Beal. We discussed the emergency management area. His concern is that there is no one on the domestic policy side who is in charge of emergency management. He says that FEMA wants to put a guy in and assign him to NSC, and NSC would rather have somebody in OPD assigned to it. He says that NSC wants a person on the domestic side to handle alot of the stuff that FEMA sends to them because it's domestic. There's a guy over at FEMA that I have worked with on previous occasions named Delaney. Do you know him? Would he be a potential candidate to detail over here? Let me know.

Thanks.